

**OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will be holding the following meetings on December 6-7, 2023, in Indianapolis. The meetings on Wednesday, December 6 will take place at 8801 River Crossing Blvd, Indianapolis, Indiana, and the meetings on December 7 will take place at 3645 River Crossing Parkway, Indianapolis, Indiana.

Wednesday, December 6, 2023

12:30 pm Audit Committee

1:45 pm Education Session of the State Board of Trustees (*open to the public*)
The State Trustees will hold a meeting in person to consider and act on such items as may be brought before them.

2:30 pm Executive Session of the State Board of Trustees
The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2)(C) The implementation of security systems.
- (2) (D) A real property transaction, including:
 - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

Thursday, December 7, 2023

8:30 am Board Committee Meetings (*open to the public*)
The State Trustees will hold the regular committee meetings in person.

8:30 am – 8:40 am	Introduction to Committees
8:40 am – 9:25 am	Workforce and Careers
9:25 am – 10:10 am	Academics & Student Experience
10:10 am – 10:25 am	Break
10:25 am – 11:15 am	Finance and Business Affairs
11:15 am – 11:35 am	Marketing & Public Affairs
11:35 am - Noon	Building, Grounds & Capital

1:00 pm Regular State Board of Trustees Meeting (*open to the public*)
The State Trustees will hold a regular meeting in person to consider and act on such items as may be brought before them.

**MINUTES OF THE MEETING OF THE
STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
October 5, 2023**

Chair Andrew Wilson called the State Board of Trustees meeting to order at 1:00 pm ET.

ROLL CALL

Trustee Dora called the roll, and the presence of a quorum was announced.

The following State Trustees were present in person:

Mr. Andrew W. Wilson, Chair
Ms. Kim Emmert O'Dell, Vice Chair
Mr. Michael R. Dora, Secretary
Mr. Terry Anker
Ms. Stephanie Bibbs
Ms. Jennie Dekker
Mr. Jeremy Lugbill
Mr. Stewart McMillan
Mr. Kerry Stemler

The following State Trustees were present virtually:

Ms. Marianne Glick
Ms. Paula Hughes-Schuh

The following State Trustees were not present:

Mr. Jesse Brand
Ms. Tanya Foutch
Ms. Gretchen Gutman
Mr. Harold Hunt

A. EXECUTIVE SESSION MEMORANDA

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on October 4, 2023, at 1:30 pm at 3501 N. First Avenue, Evansville, Indiana.

Members present were Andrew Wilson, Chair, Kim Emmert O'Dell, Vice Chair, Michael Dora, Secretary, Terry Anker, Stephanie Bibbs, Jennie Dekker, Tanya Foutch, Marianne Glick, Gretchen Gutman, Paula Hughes-Schuh, Jeremy Lugbill, Stewart McMillan, and Kerry Stemler.

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1(b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the approval of these minutes, the Trustees present at the meeting certify that no subject matter was discussed in the executive session other than the subject matter specified in the public notice issued for this meeting.

B. NOTICES OF MEETING MAILED AND POSTED

Trustee Michael Dora, Secretary, confirmed that the notice of the October 5, 2023, regular meetings was properly mailed and posted. The public was invited to attend the meetings open to the public.

C. APPROVAL OF BOARD MINUTES

Trustee McMillan moved to approve the August 3, 2023, board meeting minutes. Trustee Anker seconded the motion. The motion carried unanimously.

D. COMMITTEE REPORTS

Item 1 Chair Wilson called upon Trustee Michael Dora for an **Academics & Student Experience Committee** report. Trustee Dora reported that there are no action items for board approval.

Provost Dean McCurdy provided the board with an update about the college's enrollment. Total headcount continues to track ahead of prior years on record and is currently at over 162,000 students served with a goal of serving 180,000 students by the end of June 2024. He reported that the college has already enrolled over 82,000 high school students at Ivy Tech this year, which is more than all last year. Enrollment for Summer and Fall remains up at all 19 campuses, with the Madison Campus exceeding their annual headcount goal for 2023-2024. Retention of students continues to improve, and campuses are currently focused on the second 8-week Fall term, which begins October 23rd, and on Spring 2024 registration.

McCurdy also discussed the enrollment pipeline for students, which includes efforts to support leads, opportunities, and enrolled students. An overview of conversion was provided and opportunities for engagement within the enrollment pipeline were discussed.

The board was provided an update about the Indiana Commission for Higher Education Pre-Admissions program, a partnership involving 327 high schools and 38 Indiana colleges and universities. Through this effort, Ivy Tech is engaging with over 56,000 high school seniors and their parents or guardians to welcome high school seniors from the class of 2024 to Ivy Tech.

Item 2 Chair Wilson called upon Trustee Gutman for a report from the **Audit Committee**. Trustee Gutman reported the committee did not meet therefore there are no action items for consideration and approval.

Item 3 Chair Wilson called upon Trustee Stemler for a **Building, Grounds, and Capital Committee** report. Trustee Stemler reported there are two action items for board approval.

Trustee Stemler moved for approval of **Resolution 2023-35, Approval of Contract for the Architectural and Engineering Services for the Indianapolis Restructure Capital Project, Indianapolis Campus**. Trustee Dora seconded the motion. The motion carried unanimously.

Trustee Stemler moved for approval of **Resolution 2023-36, Approval of the Contract of the Construction Manager as Constructor (CMc) for the Indianapolis Restructure Capital Project, Indianapolis Campus**. Trustee Dekker seconded the motion. The motion carried unanimously.

Trustee Stemler reported the committee also received an update on the status of the land transfer to Family Scholar House and the status of quarterly XBE spend.

Item 4 Chair Wilson called upon Trustee Anker for the **Finance and Business Affairs Committee** report. Trustee Anker reported there are two action items for board approval.

Trustee Anker moved for approval of **Resolution 2023-37, Approval of Security Services Contract, Indianapolis Campus**. Trustee Bibbs seconded the motion. The motion carried unanimously.

Trustee Anker moved for approval of **Resolution 2023-38, Approval of Network Equipment Hardware Purchase, Systems Office**. Trustee Emmert O'Dell seconded the motion. The motion carried unanimously.

Trustee Anker reported the committee received information on the Fiscal year 2023 year-end Financial Position, Campus Financial Metric Update fiscal year 2023, S&P Rating, Economic Update and Fiscal year 2024 Budget update.

Item 6 Chair Wilson called upon Trustee Hughes-Schuh for a **Marketing & Public Affairs Committee** report. Trustee Hughes-Schuh reported were no action items

for consideration and approval. Chief of Staff Matt Hawkins outlined progress made in marketing efforts.

Item 7 Chair Wilson called upon Trustee Emmert O’Dell to give the report from the **Workforce Alignment Committee**. Trustee Emmert O’Dell stated there were no action items for consideration and approval.

Senior Vice President Dodge described how Ivy Tech Career Link departments are serving Indiana’s employers. Career Link’s Employer Consultants across the State use a consultative process with employers. These relationships are strategically designed to allow employers to keep up with labor market needs and ensure return on investment. Another key Career Link role for sourcing talent is the Talent Connection Manager who focuses on connecting employers to our Ivy Tech students for work and learn opportunities and job placement.

Career Link leaders can leverage a suite of tools to meet employer needs, including Achieve Your Degree, Apprenticeship, career exploration and coaching, and Skills Training. Academic Affairs is a key partner for Career Link in designing solutions for employers. Faculty serve as subject matter experts and engage employers in their classrooms, and Student Affairs professionals provide wrap-around support.

When the College aligns with the employer, students entering these pathways are successful. They are employed and can continually upskill into higher level roles and earn higher wages. These relationships ensure our students will graduate and have a better every day after.

E. TREASURER'S REPORT

Chair Wilson called upon Dom Chase, CFO and Treasurer, to provide the Treasurer's Report.

The College's strong financial position has enabled us to navigate economic uncertainties and laid the foundation for future success. Our liquidity position remains strong, with adequate reserves at both the system and campus levels, ensuring stability and flexibility in pursuing educational innovations. We continue investing in vital areas such as technology enhancement, new enrollment initiatives, and campus infrastructure, aligning with our mission to provide accessible, high-quality education.

In conclusion, Ivy Tech Community College's financial strength is essential to our continued success. Our sound financial management is a testament to our commitment to excellence and positions us well for sustainable growth and a positive impact on our community.

Trustee Dora moved for approval of the Treasurer's Report. Trustee Anker seconded the motion. The motion carried unanimously.

E. STATE OF THE COLLEGE

Chair Wilson called upon President Ellspermann to provide her State of the College report.

President Ellspermann spotlighted the Terre Haute Campus on the ENTEK Groundbreaking, Bloomington Campus for being awarded the DoD Semiconductors Funding Award to develop a smart manufacturing and microelectronics lab, Sellersburg Campus being named the recipient of the Healthcare Workforce Leadership Award at the Optimize Conference and Ivy Tech Valparaiso Student Dustin Price for receiving 1st place in the US Cyber Challenge 2023 Cyber Security Competition.

President Ellspermann also provided an update on Ivy+ Textbooks and the 2023-25 Strategic Plan – Higher Education at the Speed of Life.

President Ellspermann spotlighted the Advanced Manufacturing, Engineering, and Applied Science School and the Public Affairs and Social Sciences School.

President Ellspermann invited guest speakers Dr. Tara Bishop, Superintendent of Perry Central Community Schools, and Kate King, Site Director, Tell City, to provide a community update.

President Ellspermann thanked Michelle Simmons for her 30 years of service.

Trustee Anker moved to approve **Resolution 2023-40, Resolution Honoring the Leadership of Michelle Simmons**. Trustee Dora seconded the motion. The motion carried unanimously.

OLD BUSINESS

Chair Wilson called for old business, but there was none.

F. NEW BUSINESS

Chair Wilson called for new business.

Trustee Dekker moved to approve **Resolution 2023-39, Approval of Campus Board of Trustees**. Trustee Emmert O'Dell seconded the motion. The motion carried unanimously.

G. ADJOURNMENT

With no further business to come before the Board, Chair Wilson adjourned the meeting.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Dated October 6, 2023, prepared by Gretchen L. Keller, Recording Secretary

**APPROVAL OF CONTRACT WITH COURSEMAVEN/DUALENROLL
SYSTEMS OFFICE**

RESOLUTION NUMBER 2023-40

WHEREAS, Ivy Tech Community College (“College”) offers enrollment in college courses to high school students through the College’s dual credit program; and

WHEREAS, in 2020 the College conducted a pilot program at the South Bend and Lawrenceburg campuses with Coursemaven/DualEnroll (“DualEnroll”) to provide a platform to streamline and automate the enrollment process for high school students; and

WHEREAS, the College then entered into a statewide agreement with DualEnroll in 2021; and

WHEREAS, in anticipation of the upcoming end to the current contract with DualEnroll, the College conducted a Request for Proposal (RFP) process to explore and evaluate other available solutions in the market that may be able to provide these services; and

WHEREAS, the College received two (2) proposals from interested vendors; and

WHEREAS, after thorough review of the services and pricing proposed by each vendor, the RFP evaluation team recommended selection of DualEnroll; and

WHEREAS, the College is planning to enter into a new three (3) year agreement with DualEnroll; and

WHEREAS, the anticipated total amount of the three (3) year agreement is \$1,086,583, based on proposed pricing and expected usage, with variations in actual usage potentially causing some fluctuation in the final contract amount; and

WHEREAS, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Board of Trustees hereby approves the College to proceed with the proposed three (3) year agreement with Coursemaven/DualEnroll; and

FURTHER BE IT RESOLVED that the State Trustees do hereby authorize and direct the College President or her designee or her appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF CONTRACT FOR PURCHASE AND SALE OF NATURAL GAS
SYSTEMS OFFICE**

RESOLUTION NUMBER 2023-41

WHEREAS, pursuant to Resolution 2021-26, the College consolidated and aggregated the purchase of natural gas on a system wide basis to generate cost savings and efficiencies; and

WHEREAS, since 2014 the College has solicited proposals for the purchase of natural gas through a reverse auction process; and

WHEREAS, the College has engaged PRX Energy to conduct a reverse auction to procure natural gas for the College and to assist the College with utility and supplier contract negotiation and transition services; and

WHEREAS, the College's natural gas volumes have again been pooled with several private independent institutions of higher education operating in Indiana to achieve additional economies of scale and improved pricing; and

WHEREAS, it is anticipated that the reverse auction to procure natural gas for the College will be conducted sometime during the first or second quarter of 2024, dependent on market conditions, for purchases commencing October 1, 2024, for a period of up to thirty-six (36) months; and

WHEREAS, the State Board of Trustees of Ivy Tech Community College must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, the Treasurer is hereby authorized to solicit proposals for the College's purchase of natural gas through a reverse auction process; and

BE IT FURTHER RESOLVED, that the State Trustees do hereby authorize and direct the College President or her designee or her appropriate designated College employee to execute the Base Contract for Sale and Purchase of Natural Gas, Transaction Confirmation and any Special Provisions after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF SALESFORCE CRM RENEWAL CONTRACT
SYSTEMS OFFICE**

RESOLUTION NUMBER 2023-42

WHEREAS, the College uses Salesforce to provide its customer relation management platform (“CRM”); and

WHEREAS, the current contract term is set to expire on January 13, 2024; and

WHEREAS, to College’s renewal contract term will be for three (3) years, beginning on January 14, 2024 and run through January 13, 2027; and

WHEREAS, the total contract amount for the three (3) year term is \$1,962,979.06; and

WHEREAS, the State Board of Trustees of Ivy Tech Community College must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees hereby approves the College renewal of its CRM with Salesforce to begin on January 14, 2024 for three (3) years to run through January 13, 2027 for a total amount of \$1,962,979.06; and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the College President or her designee or her appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

APPROVAL OF CONTRACT FOR FULFILLMENT SERVICES SYSTEMS OFFICE

RESOLUTION NUMBER 2023-43

WHEREAS, the College recently conducted a Request for Proposal (RFP) process for Print Fulfillment Services; and

WHEREAS, some of the services include:

- Daily print fulfillment including acceptance packets, viewbooks, dual credit communications, dean’s list letters, and much more;
- An “email-on-demand” service for Ivy Tech to email current students, prospective students, and applicants;
- A system that provides users access to inventoried items for shipment and variable templates for postcards and flyers;
- A system to allow for “print-on-demand” options for users; and

WHEREAS, the College received three (3) proposals from interested vendors; and

WHEREAS, after thorough review of the services and pricing proposed by each vendor, the RFP evaluation team recommended selection of Phoenix Innovate to provide the College these services; and

WHEREAS, based on that recommendation, the College plans to enter into a three (3) year agreement with Phoenix Innovate; and

WHEREAS, the total amount of the contract is anticipated to be approximately \$1,350,000 annually for a total contract amount of approximately \$4,050,000; actual amounts will ultimately be determined by the College’s usage of services; and

WHEREAS, the contracted services will primarily be used by Systems Office, but services may be used on a smaller scale by individual campuses as the campus determines beneficial; and

WHEREAS, the State Board of Trustees of Ivy Tech Community College must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby authorize and direct the College President or her designee or her appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF CONTRACT FOR MARKETING & ADVERTISING AGENCY OF RECORD
SYSTEMS OFFICE**

RESOLUTION NUMBER 2023-44

WHEREAS, in June 2021, with approval from the State Board of Trustees in Resolution 2021-31, the College entered into a contract (“Contract”) with Williams Randall to serve as the College’s advertising agency of record; and

WHEREAS, the Contract is for a term of four (4) years, with an option to renew for an additional one (1) year term, and

WHEREAS, in June 2023, the State Board of Trustees approved an additional \$1.7 million be added to the Contract; and

WHEREAS, the College desires to increase the anticipated value of the Contract to include up to an additional \$2.55 million dollars for the AY24 Contract term, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State of Board Trustees authorize the College to increase the previously approved spend amount of the Contract for the purposes set forth above not to exceed \$8.95 million, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the College President or her designee or her appropriate designated College employee, to execute the amendment to the Contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF CONTRACT WITH FRANKLIN COVEY
SYSTEMS OFFICE**

RESOLUTION NUMBER 2023-45

WHEREAS, the College engaged with Franklin Covey in 2021 to begin scaling Franklin Covey’s “Four Disciplines of Execution (4DX)” methodology and operating system across the College-wide system, including all 19 campuses, to improve term-to-term student retention metrics and goals; and

WHEREAS, 4DX provides a simple, repeatable formula for organizations to execute its most important priorities by establishing incremental task “commitments” as a part of a weekly cadence, data-informed approach, and ensuring quality, accountability, and timeliness; and

WHEREAS, the implementation of 4DX has been launched on 17 campuses and the Systems Office to date, with the remaining two (2) campuses to be launched by January 31, 2024; and

WHEREAS, through June 30, 2024, the College has entered in three (3) prior agreements with Franklin Covey for the use of the 4DX operating system, with prior contracts as follows:

- July 1, 2021 – June 30, 2022, for \$197,847;
- July 1, 2022 – June 30, 2023, for \$473,800; and
- July 1, 2023 – June 30, 2024, for \$300,000.

WHEREAS, the College plans to continue this partnership with Franklin Covey, with a contract term running from January 1, 2024 through June 30, 2024 for additional Executive Coaching Services and a contract amount not to exceed \$102,000; and

WHEREAS, the newly proposed contract term will ensure that the remaining campuses that are either still in an implementation phase, or are soon to be entering an implementation phase, will receive the same level of resources and support as campuses that already fully launched in the current contract period; and

WHEREAS, the successful implementation of the 4DX program at each campus is integral to ensuring that the College in its entirety will meet the statewide term-to-term retention goals established as part of the College-wide implementation of the 4DX program and strategic plan.

NOW FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF A CONTRACT FOR NURSING LAB RENOVATION
MADISON CAMPUS**

RESOLUTION NUMBER 2023-46

WHEREAS, the Madison Campus has identified a need to renovate their nursing lab and simulation spaces to support program growth (“Project”), and

WHEREAS, this Project will repurpose 3,594 square feet of current space to expand nursing lab and simulation spaces, and

WHEREAS, the services needed to complete the Project are being procured using the job order contracting (“JOC”) method and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

WHEREAS, the Madison administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with FA Wilhelm Construction Company, Inc. in the amount of \$894,064, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with FA Wilhelm Construction Company, Inc. in the amount of \$894,064, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF A CONTRACT FOR NURSING LAB RENOVATION
RICHMOND CAMPUS**

RESOLUTION NUMBER 2023-47

WHEREAS, the Richmond Campus has identified a need to renovate and expand their nursing and pharmacy simulation spaces, update current labs, and relocate office space to support program growth (“Project”), and

WHEREAS, this Project will repurpose 13,315 square feet of current space to expand nursing lab, pharmacy, update labs and relocate office space, and

WHEREAS, the services needed to complete the Project are being procured using the job order contracting (“JOC”) method and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

WHEREAS, the Richmond administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with FA Wilhelm Construction Company, Inc. in the amount of \$1,307,12, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with FA Wilhelm Construction Company, Inc. in the amount of \$1,307,712, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL TO DONATE LAND TO FAMILY SCHOLAR HOUSE
SELLERSBURG CAMPUS**

RESOLUTION NUMBER 2023-48

WHEREAS, the State Trustees of Ivy Tech Community College (“College”) own 3.321 acres of real estate in Sellersburg, consisting of a 2.174-acre parcel (the “Fee Property”) and a 1.147-acre parcel (the “Easement Property”), and

WHEREAS, the College desires to convey the Fee Property and grant an easement over the Easement Property to Family Scholar House (“FSH”), a 501(c)3 with a mission to end the cycle of poverty and transform communities by empowering families and youth to succeed in education and achieve life-long self-sufficiency, and

WHEREAS, Resolution 2021-23 details the intended uses of the Fee Property and Easement Property, and

WHEREAS, as a state educational institution, the College is required to follow a procedure in Indiana Code 21-31-2-5 and 21-36-3 to convey real estate that is in the name of the Board of Trustees, and

WHEREAS, pursuant to Indian Code 21-36-3 two appraisers have determined the value of the parcels to be \$650,000-\$700,000 for the Fee Property and \$ 370,000-\$375,000 for easement over the Easement Property, and

WHEREAS, the Sellersburg Campus Board of Trustees have reviewed the request of the Campus administration to donate the Fee Property and easement rights to the use of the Easement Property to FSH and have determined it is in the best interest of the College to convey the Fee Property and grant an easement to FSH to use the Easement Property; and

WHEREAS, the Campus Board of Trustees voted in Campus Resolution 2021-02 to recommend that the State Trustees take the necessary steps to convey the Fee Property to FSH reserving to Ivy Tech a reversion of ownership in the event FSH no longer uses said property for its intended purposes.

NOW THEREFORE BE IT RESOLVED, that the Ivy Tech State Board of Trustees has determined it will serve the best interests of the College to convey the Fee Property and grant an easement to FSH use the Easement Property for no cost and the State Trustees do hereby approve the transfer of Fee Property and easement over the Easement Property, and

FURTHER BE IT RESOLVED, the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to execute the necessary documents to convey the Fee Property and grant the easement over the Easement Property after the documents have been approved by the College Counsel, and

FURTHER BE IT RESOLVED, the Assistant Secretary to the Board of Trustees is hereby directed to forward a copy of this Resolution to the Governor of Indiana as required by IC 21-36-3-8.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Kim Emmert O’Dell, Secretary

Dated: December 7, 2023

**APPROVAL TO GRANT AN EASEMENT TO DUKE ENERGY
FOR INSTALLATION OF ELECTRIC VEHICLE CHARGING STATIONS
BLOOMINGTON CAMPUS**

RESOLUTION NUMBER 2023-49

WHEREAS, Ivy Tech has been approached by Duke Energy Indiana, LLC, (“Duke”) for an easement at the Bloomington Campus to install and maintain five (5) electric vehicle charging stations in the parking lot; and

WHEREAS, Duke would be responsible for all maintenance cost for electric vehicle charging stations and associated equipment; and

WHEREAS, Duke would bare all cost associated with the removal of equipment at the end of the host agreement should Ivy Tech no longer desire the stations to remain on the property; and

WHEREAS, the granting of an easement is an interest in real estate that must be approved by the College’s State Trustees.

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve granting the extension of the easement to Duke Energy Indiana, LLC, and do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL TO GRANT AN EASEMENT TO DUKE ENERGY
FOR INSTALLATION OF ELECTRIC VEHICLE CHARGING STATIONS
KOKOMO CAMPUS**

RESOLUTION NUMBER 2023-50

WHEREAS, Ivy Tech has been approached by Duke Energy Indiana, LLC. (Duke), for an easement at the Kokomo Campus to install and maintain five (5) electric vehicle charging stations in the parking lot; and

WHEREAS, Duke would be responsible for all maintenance cost for electric vehicle charging stations and associated equipment; and

WHEREAS, Duke would bare all cost associated with the removal of equipment at the end of the host agreement should Ivy Tech no longer desire the stations to remain on the property; and

WHEREAS, the granting of an easement is an interest in real estate that must be approved by the College's State Trustees.

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve granting the extension of the easement to Duke Energy Indiana, LLC, and do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL TO GRANT AN EASEMENT TO DUKE ENERGY
FOR INSTALLATION OF ELECTRIC VEHICLE CHARGING STATIONS
MADISON CAMPUS**

RESOLUTION NUMBER 2023-51

WHEREAS, Ivy Tech has been approached by Duke Energy Indiana, LLC (“Duke”), for an easement at the Madison Campus to install and maintain five (5) electric vehicle charging stations in the parking lot; and

WHEREAS, Duke would be responsible for all maintenance cost for electric vehicle charging stations and associated equipment; and

WHEREAS, Duke would bare all cost associated with the removal of equipment at the end of the host agreement should Ivy Tech no longer desire the stations to remain on the property; and

WHEREAS, the granting of an easement is an interest in real estate that must be approved by the College’s State Trustees.

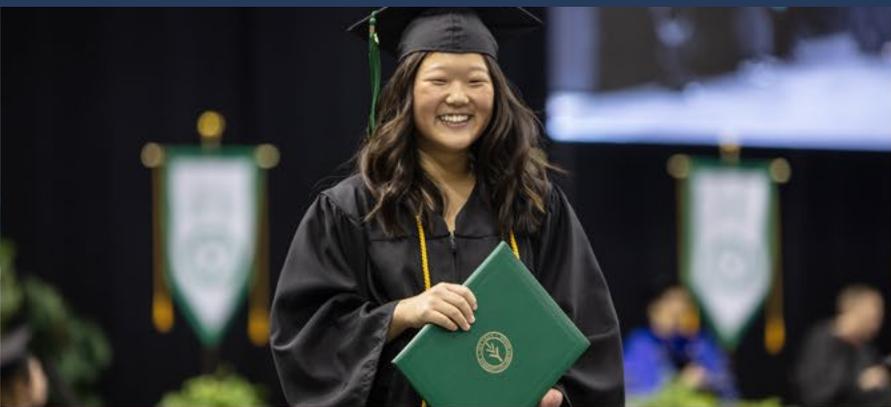
NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve granting the extension of the easement to Duke Energy Indiana, LLC, and do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





December 2023
State Board of Trustees

Academic and Student Experience



AGENDA

- 1 Enrollment, Retention, and Student Success
- 2 Academic Affairs
- 3 K-14





Dr. Dean McCurdy
Provost & Senior Vice President, Academic Affairs

Enrollment, Retention, and Student Success



2023–2024 Total Headcount



Current Total Headcount (Unduplicated)	Annual Goal	Distance to Goal
169,572, +11.0%	180,000	10,428

Undergraduate (Credit-Bearing)	Dual Credit	Skills Training
86,684; +7.6%	77,844; +13.1%	22,236; +30.5%

As of 11/21/23

New Applications

(Credit-Bearing Enrollment)



Fall 2023 Applications = 42,486; **+5.1%**

Conversion on Applications = **+1.4%**

Spring 2024 Applications = 10,097; **+602**

Conversion on Applications = **+6.0%**

Fall 2023: Undergraduate

(Credit-Bearing Enrollment)



Headcount: +6.5%, FTE: +7.1%

Student Type	Head Count	% Change	FTE	% Change
Continuing	29,778	3.4%	17,476	4.7%
Dual Enrollment	5,442	20.9%	1,872.9	20.5%
Guest	2,124	-2.1%	589.9	-3.8%
New First Time – Adult	3,156	13.8%	1,629.5	18.9%
New First Time – Trad.	7,471	1.0%	5,015	2.2%
Readmit	5,138	3.9%	2,525	6.3%
Transfer In	2,442	7.4%	1,373.6	7.8%

As of 11/20/23

Spring 2024: Undergraduate (Credit-Bearing Enrollment)



Headcount: +0.9%, FTE: +1.2%

Student Type	Head Count	% Change	FTE	% Change
Continuing	21,241	-0.9%	13,342.5	-0.3%
Dual Enrollment	2,100	9.7%	755.1	9.8%
Guest	823	-19.9%	227.7	-15.9%
New First Time – Adult	754	32.5%	460.8	38.1%
New First Time – Trad.	629	4.3%	410	5.4%
Readmit	1,372	1.8%	739.3	0.7%
Transfer In	460	3.6%	255.2	2.6%

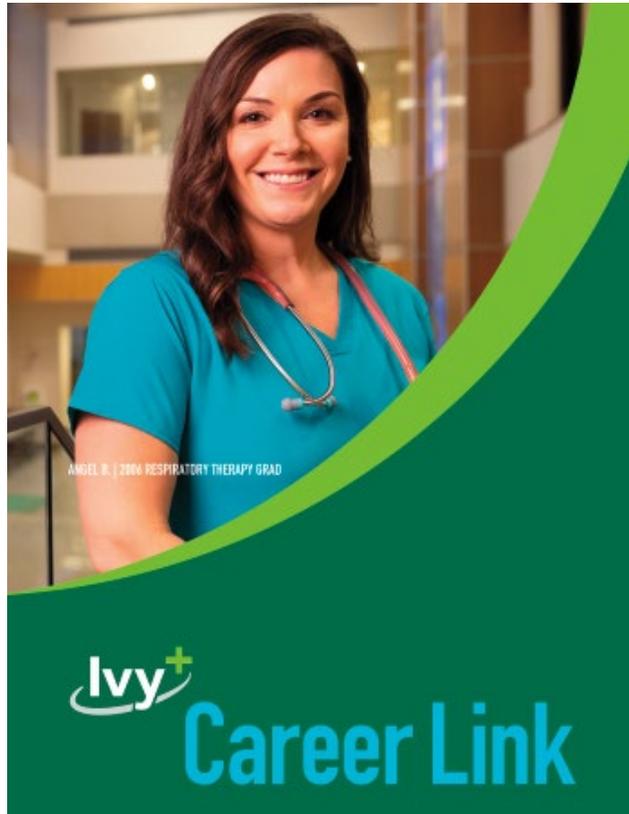
As of 11/21/23

- Enrollment increase per day = **+68 students** over prior year.

Ivy+ Career Link & IvyConnect



Goal: Integrate career coaching into the enrollment process

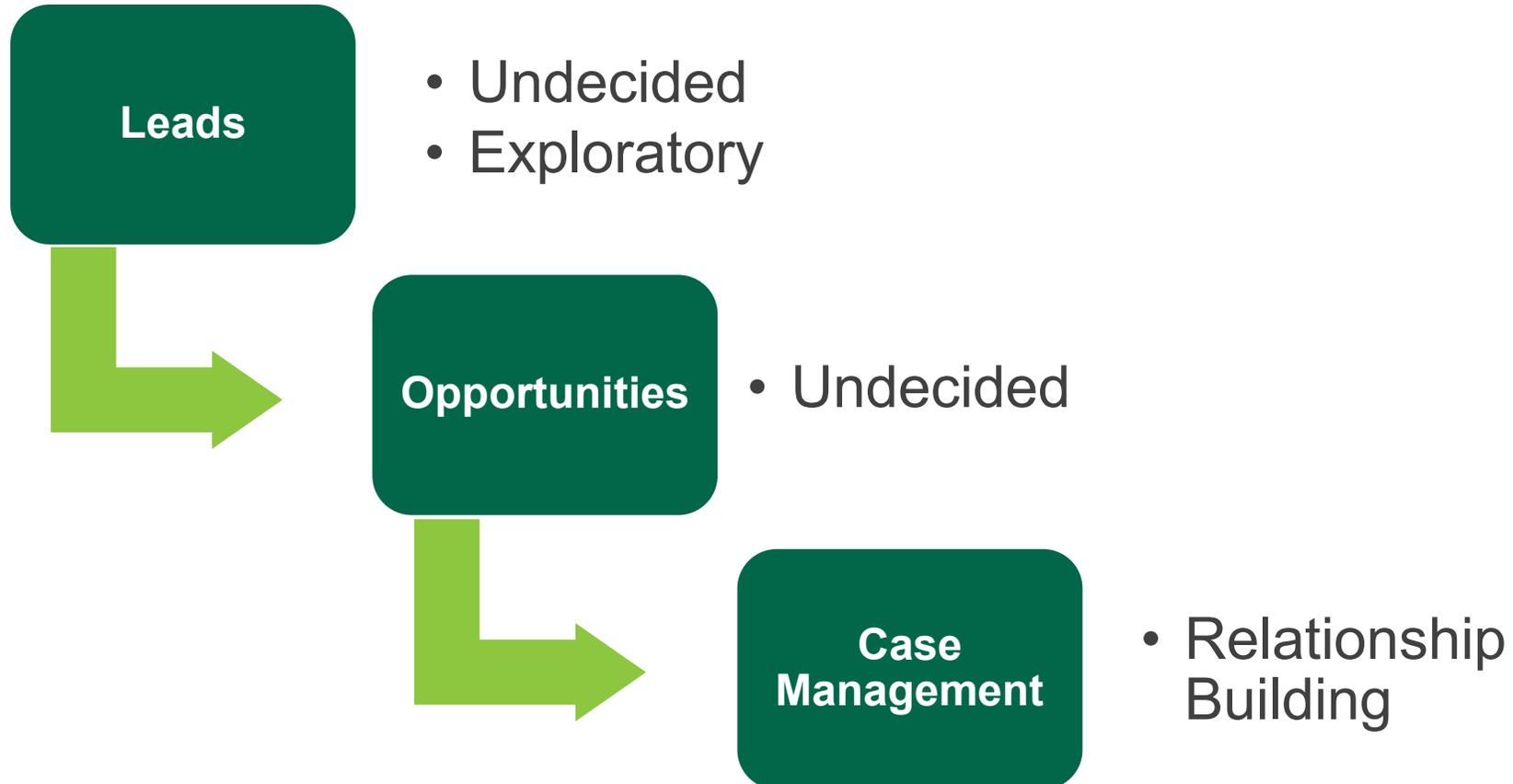


- Participating Campuses
 - Ft Wayne
 - Terre Haute
 - Lawrenceburg
- Timeline
 - October – Pilot Launch
 - December – Pilot Conclusion
 - January – Statewide Rollout

Ivy+ Career Link & IvyConnect



Focus



Ivy+ Career Link & IvyConnect

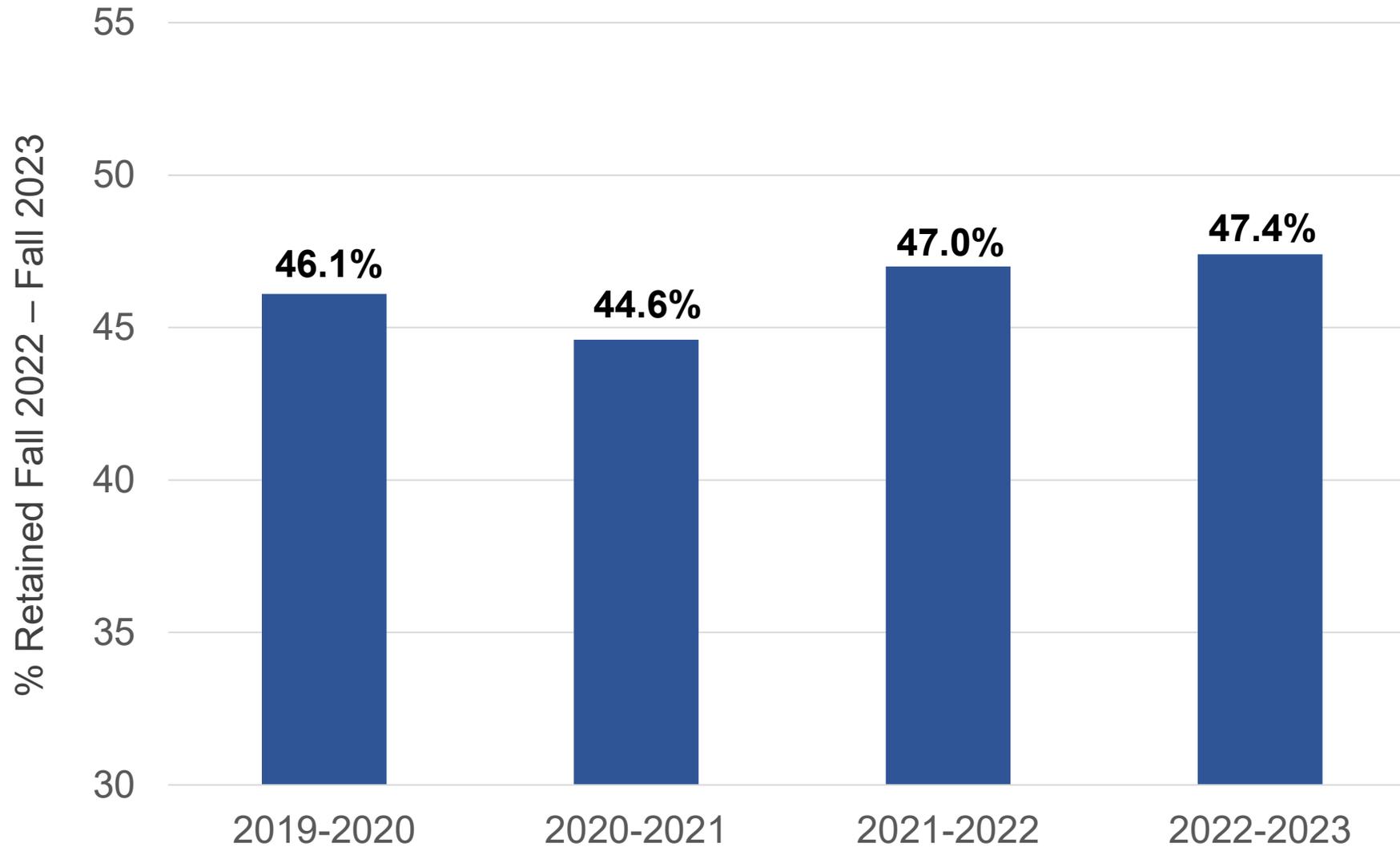


Training and Collaboration

- IvyConnect Fundamentals
- Outreach and Documentation
- Dashboards
- Continuous Communication
- Student Outreach



Fall – Fall Retention (Point-in-Time)



As of 11/21/23



Academic Affairs



Ecosystem of College Credit



Direct Credit

Dual Credit

Transfer
Credit

“Test-out”
Examinations

Skills
Training

Industry
Certifications

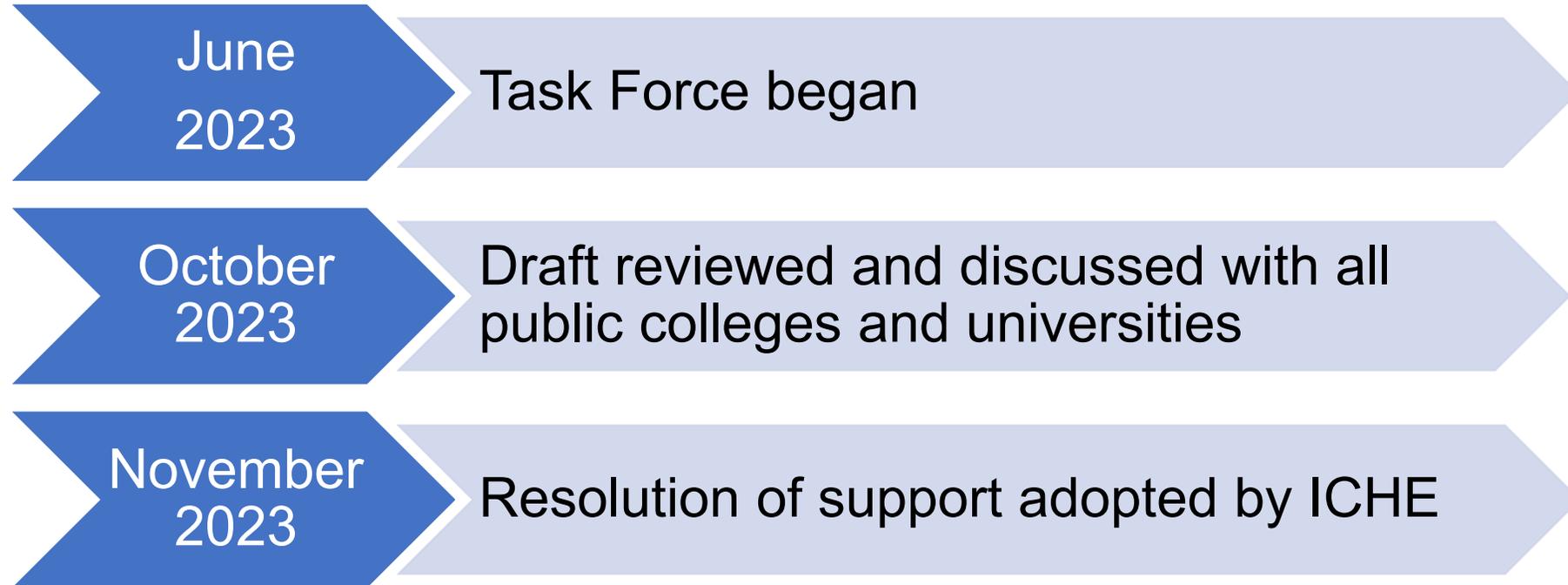
Portfolio
Assessment

AP and IB
credit

Military
Crosswalk

CPL
“Verified Credit”

Credit for Prior Learning (CPL)



Credit for Prior Learning (CPL)



Highlights

- All institutions shall develop policy to recognize, evaluate, and award CPL, including a plan to increase CPL
- Clear fee structure (no duplication)
- Reciprocal recognition of CPL among institutions
- Baseline support services and training expectations at each institution
- Establish a clearinghouse for CPL
- Consistency in data monitoring, reporting, and transcription of CPL



INDIANA COMMISSION *for*
HIGHER EDUCATION



TSAP/Transfer as a Junior Programs



- Competency-based 2+2 transfer degrees derived following legislation.
- Seamless transfer of 19 Associate Degrees into all Indiana public universities.





NEW TSAP Degrees – Fall 2024

Secondary Education:
English/Language Arts

Secondary Education:
Social Studies

Cybersecurity



TSAP Degrees Under Review

Early Childhood
Education

Elementary Education

Special Education

Informatics



K-14 Update

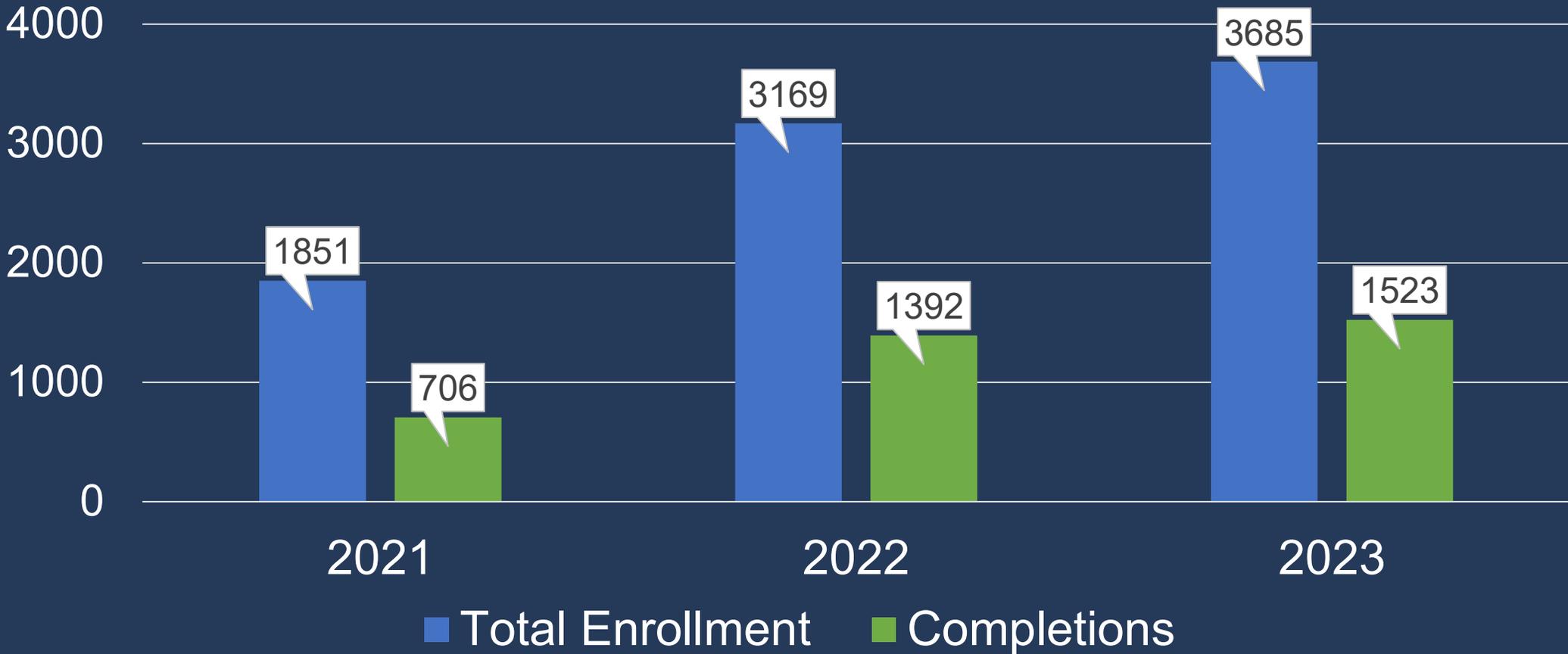


Crossing the Finish Line



- Collaboration with Indiana Department of Education and Indiana Commission for Higher Education
- **Goal:** provide high school students who are *near completers* with coursework to fulfill a post-secondary completion

CTFL Enrollment and Completions





K12 and Workforce Talent Pipeline

Indiana Department of Education

Indiana Economic Development Corporation

Ivy Tech Community College



Employers



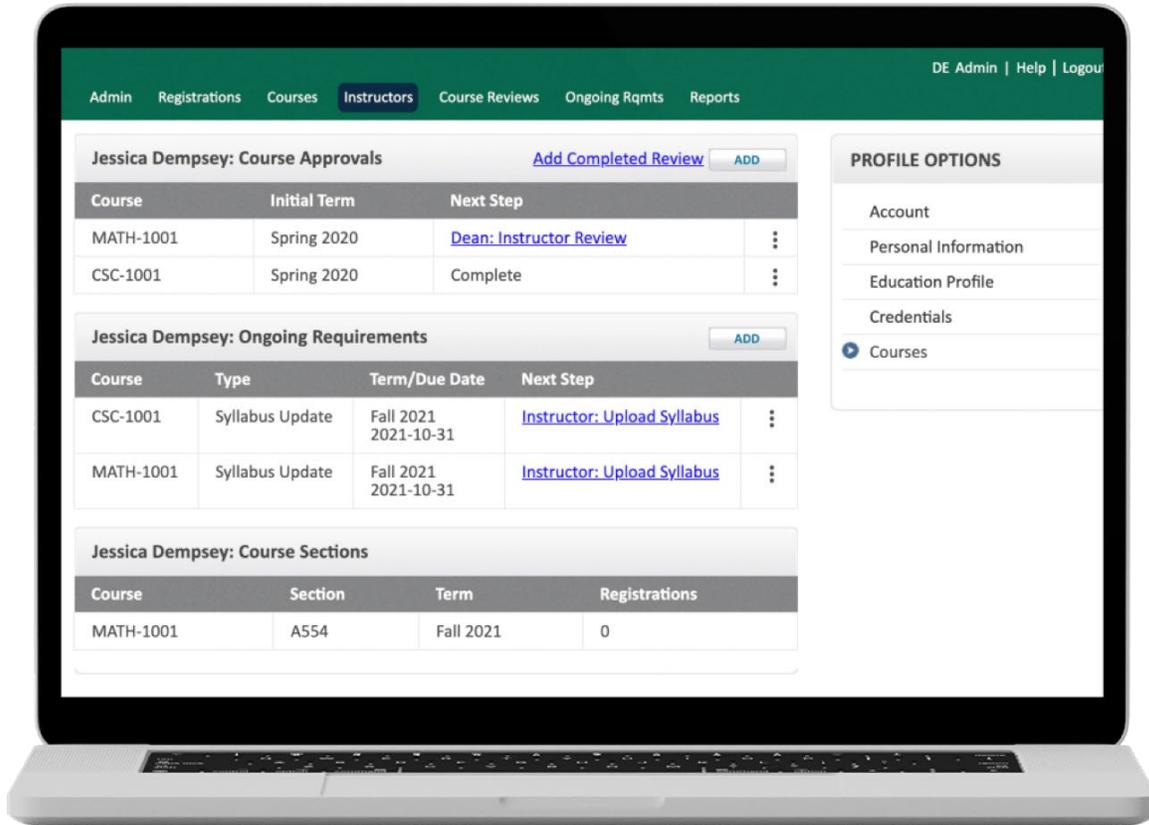
Partners



School
Leaders



Dual Credit Enrollment System



Functions:

- Registration platform for dual credit students
- Supports monitoring of course syllabi
- Documents instructor qualifications
- Connects dual credit and college faculty
- Reporting and analytics
- Supports NACEP accreditation

Recommendation



Year 1 2024-2025	Year 2 2025-2026	Year 3 2026-2027	Total Cost 3 years
\$346,250	\$362,143	\$378,190	\$1,086,583

Appendix A

Fall 2023 ENROLLMENT DATA

(Undergraduate: Revenue
Generating/Academic Programs)



Fall Enrollment (Undergraduate = Academic Program Headcount) Gender



	Headcount	% Change from 2022	FTE	% Change from 2022
Female	34,529	5.8%	18,906.5	6.4%
Male	27,645	7.2%	14,060.8	8.3%
Not Reported	1,164	8.6%	564.4	3.5%

Data pulled 11/20/23

Fall Enrollment (Undergraduate = Academic Program Headcount) Race/Ethnicity



		% Change		% Change
	Headcount	from 2022	FTE	from 2022
American Indian or Alaskan Native	392	37.5%	208.7	17.9%
Asian	1,554	6.2%	834	13.9%
Black or African American	8,945	13.3%	4,629.5	17.3%
Hispanic/Latino	2,445	-3.0%	1,354.7	-1.0%
Native Hawaiian/Pacific Islander	152	29.9%	79	34.1%
Two or More Races	2,705	10.3%	1,512.3	11.3%
Unknown	4,728	11.0%	2,035.2	6.7%
White	42,417	4.7%	22,878.2	5.9%

Data pulled 11/20/23

Fall Enrollment (Undergraduate = Academic Program Headcount) Age



Age	FTE	% Change from 2022
<18	1,908.5	16.8%
18-19	7,991.5	3.7%
20-21	5,745.1	8.2%
22-24	4,795.9	11.9%
25-29	4,784.1	6.9%
30-34	3,368.4	7.3%
35-39	2,070.4	8.6%
40-44	1,315.2	3.0%
45-49	797.9	0.6%
50-54	463.9	0.2%
55-59	211.0	-2.1%
60-64	57.5	-22.7%
>64	19	-6.1%

Data pulled 11/20/23

Fall Enrollment (Current FTE) By Campus

	Value	Change	% Change
Anderson	779.9	54.5	7.51%
Bloomington	1,938.0	40.2	2.12%
Columbus	1,599.9	94.7	6.29%
Evansville	1,967.6	136.5	7.45%
Fort Wayne	3,211.0	118.9	3.84%
Hamilton County	875.2	153.4	21.25%
Indianapolis/Lawrence/Pl..	7,111.4	772.8	12.19%
Kokomo	1,218.0	79.9	7.02%
Lafayette	1,993.3	24.9	1.26%
Lake County(Gary/E Chic/..	1,940.6	72.0	3.85%
Lawrenceburg	664.8	88.5	15.36%
Madison	459.7	58.9	14.69%
Marion (Grant County)	431.9	36.1	9.11%
Muncie	1,285.3	-17.7	-1.36%
Richmond	628.8	18.6	3.05%
Sellersburg	1,827.5	284.1	18.41%
South Bend/Elkhart	1,981.1	157.1	8.61%
Systems Office	5.1	-0.9	-14.44%
Terre Haute	1,851.6	88.0	4.99%
Valparaiso	1,761.1	-32.4	-1.80%

Data pulled 11//20/23

Fall Enrollment (Current Headcount) By Campus

	Value	Change	% Change
Anderson	1,441.0	102.0	7.62%
Bloomington	3,706.0	62.0	1.70%
Columbus	2,813.0	114.0	4.22%
Evansville	3,894.0	254.0	6.98%
Fort Wayne	6,177.0	176.0	2.93%
Hamilton County	1,453.0	222.0	18.03%
Indianapolis/Lawrence/Pl..	13,634.0	1,367.0	11.14%
Kokomo	2,108.0	93.0	4.62%
Lafayette	3,414.0	-49.0	-1.41%
Lake County(Gary/E Chic/..	3,734.0	17.0	0.46%
Lawrenceburg	1,322.0	118.0	9.80%
Madison	1,089.0	147.0	15.61%
Marion (Grant County)	861.0	99.0	12.99%
Muncie	2,168.0	-18.0	-0.82%
Richmond	1,219.0	5.0	0.41%
Sellersburg	4,109.0	750.0	22.33%
South Bend/Elkhart	3,698.0	164.0	4.64%
Systems Office	18.0	-2.0	-10.00%
Terre Haute	3,364.0	314.0	10.30%
Valparaiso	3,116.0	-96.0	-2.99%

Data pulled 11/20/23

Appendix B

Fall – Fall RETENTION DATA

(Undergraduate: Revenue
Generating/Academic Programs)



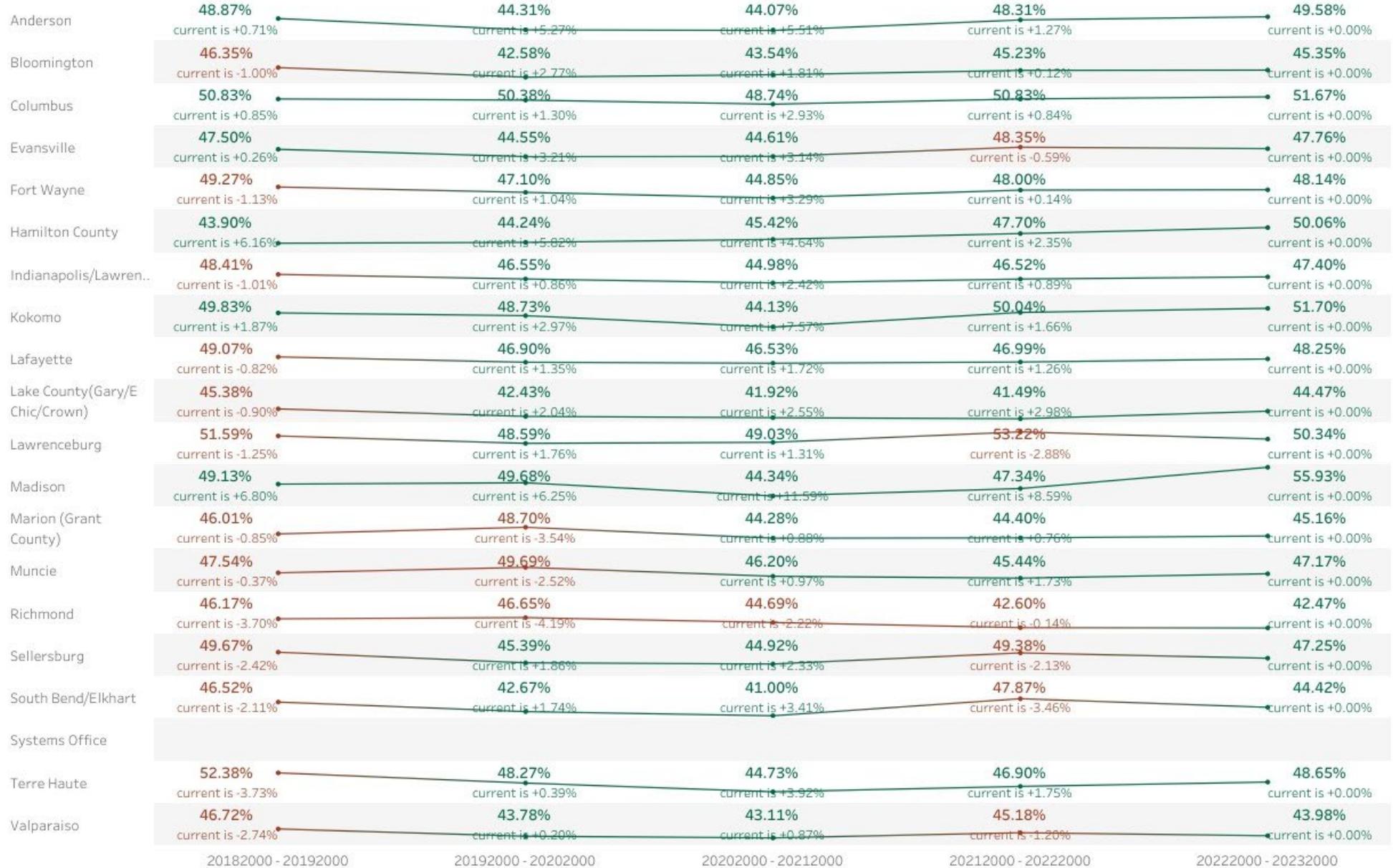
Fall – Fall Retention Progress by Campus Past 5 Years



Campus 5-Year Trends

Fall to Fall [Point-in-Time]

Red values show where current is lower than historic



Data pulled 11/21/2023

THANK YOU!



IVY TECH

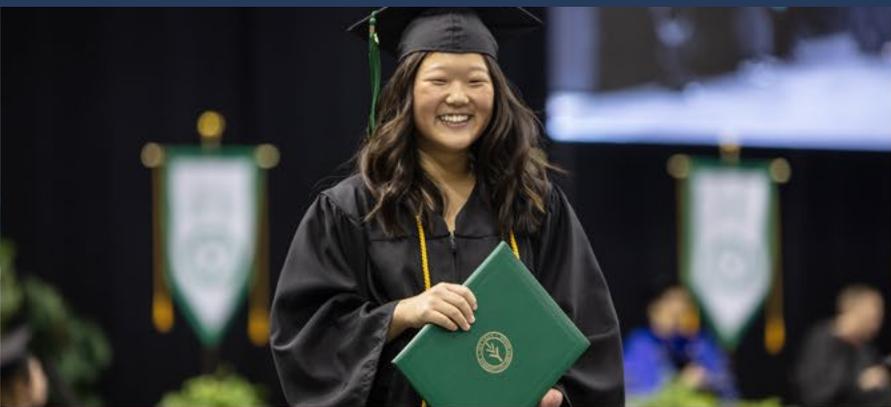
COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

AUDIT COMMITTEE

The report will be given at the State Board of Trustees Meeting
December 7, 2023



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*



Building, Grounds, Capital Committee

Amanda Wilson, Vice President for Capital Planning and Facilities

AGENDA

- 1 Madison Campus, JOC Nursing Lab Renovation Contract
- 2 Richmond Campus, JOC Nursing Lab Renovation Contract
- 3 Sellersburg Campus, Land Transfer to Family Scholar House
- 4 Duke Energy Easements for EV Chargers, Bloomington, Kokomo, Madison Campuses
- 5 Information Item: Contract, Spend



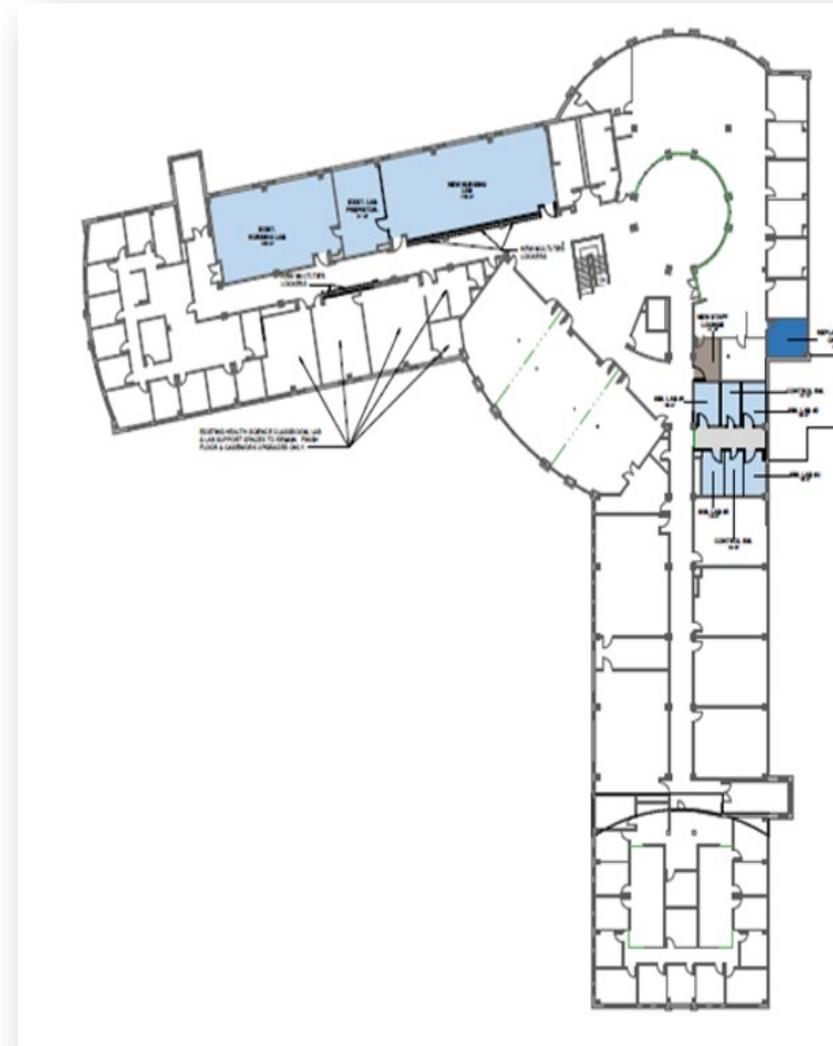
Madison Campus, Nursing Lab Renovation Construction Contract



JOC Contract

Address: 590 Ivy Tech Dr., Madison

- Scope: Renovate 3,594 square feet, repurposing space to expand lab and simulation space supporting nursing growth
- Funding sources:
- Contract with FA Wilhelm in the amount of \$894,064



Richmond Campus, Nursing Lab Renovation Construction Contract



JOC Contract

Address: 2357 Chester Blvd, Richmond

- Scope: Renovate 13,315 square feet, expanding nursing and pharmacy simulation labs, update current nursing labs, office relocation to accommodate new labs
- Funding sources:
- Contract with FA Wilhelm in the amount of \$1,307,012

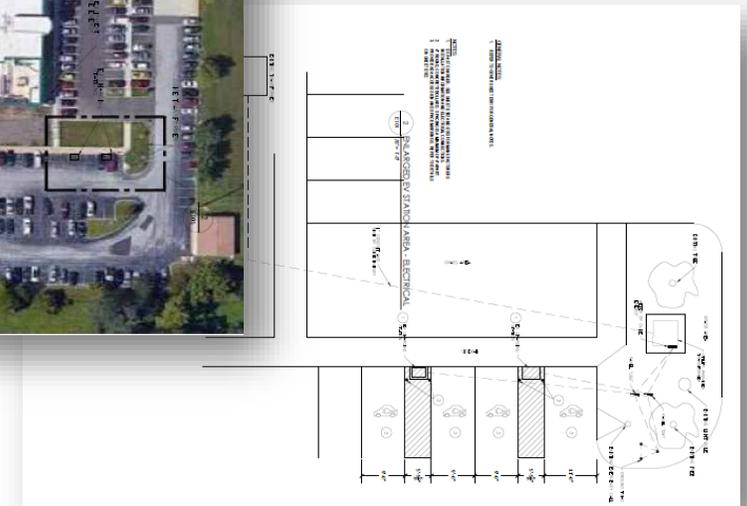


Duke Energy Easement for EV Chargers



Bloomington Campus

- Duke Energy approached Ivy Tech as part of a statewide initiative (Indiana Volkswagen Beneficiary Mitigation Trust) to install fast chargers at 17 locations across the state
- There are no cost expectations of Ivy Tech regarding the stations
- Duke has requested the easement be donated

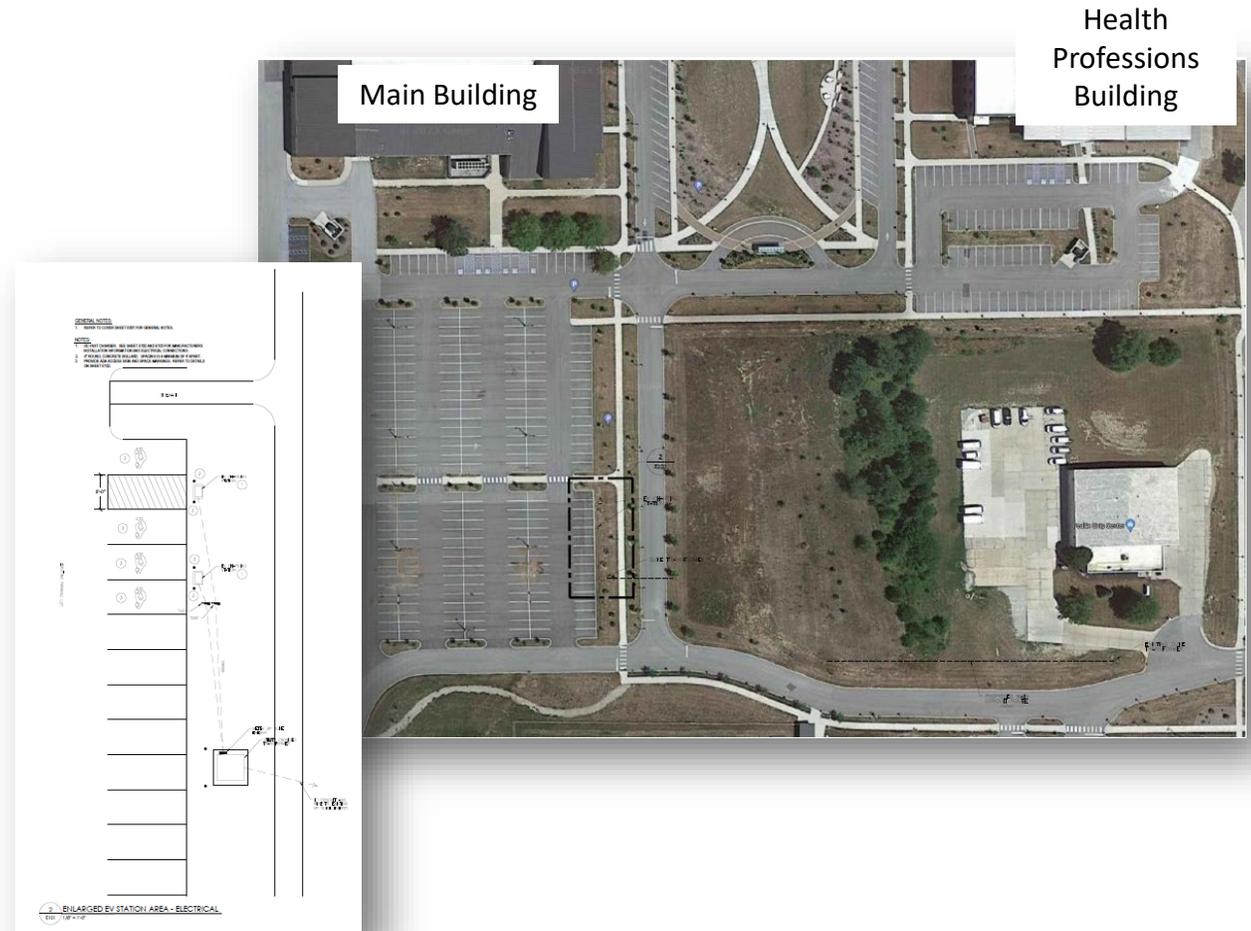


Duke Energy Easement for EV Chargers



Kokomo Campus

- Duke Energy approached Ivy Tech as part of a statewide initiative (Indiana Volkswagen Beneficiary Mitigation Trust) to install fast chargers at 17 locations across the state
- There are no cost expectations of Ivy Tech regarding the stations
- Duke has requested the easement be donated

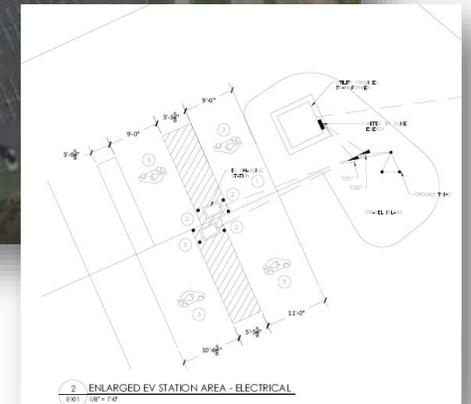


Duke Energy Easement for EV Chargers



Madison Campus

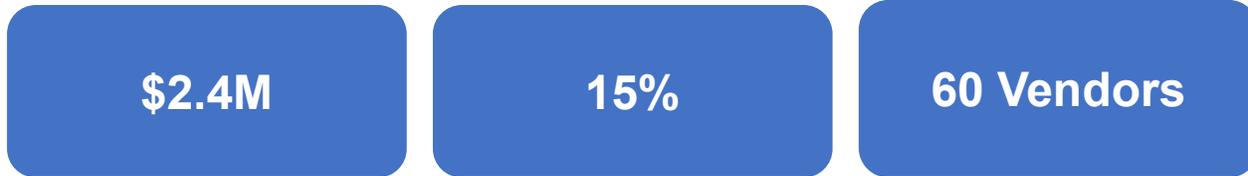
- Duke Energy approached Ivy Tech as part of a statewide initiative (Indiana Volkswagen Beneficiary Mitigation Trust) to install fast chargers at 17 locations across the state
- There are no cost expectations of Ivy Tech regarding the stations
- Duke has requested the easement be donated



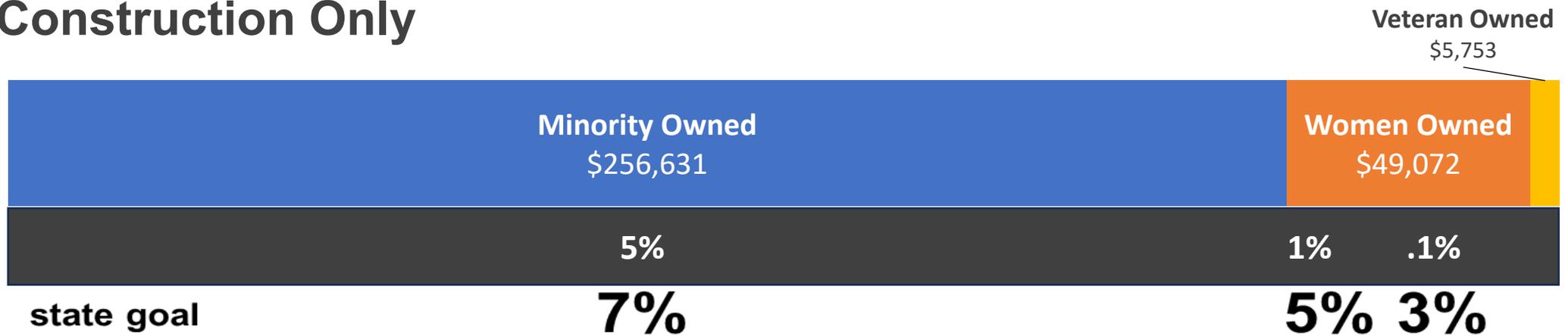
State-Certified Diverse Spend



Overall



Construction Only

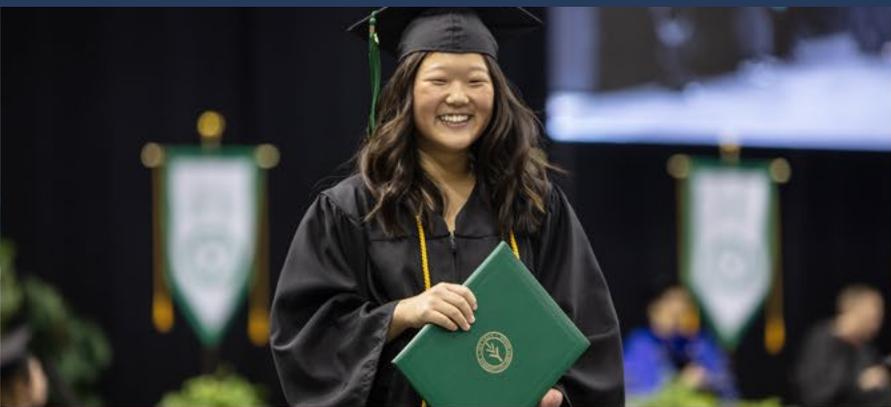


THANK YOU!



IVY TECH

COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





December 2023
State Board of Trustees

Finance & Business Affairs Committee



AGENDA

- 1 FY 2023 Financial Report and Audit
- 2 FY 2024 Budget Update
- 3 Natural Gas Procurement
- 4 Employee Engagement
- 5 Salesforce CRM
- 6 Foundation Update





Finance & Business Affairs

FY 2023 Financial Report and Audit



SBOA FY 2023 Audit Update



- The State Board of Accounts issued an unmodified opinion for the 2023 fiscal year financial statements
- Unmodified Audit Opinion is where financial statements are presented fairly in all material respects



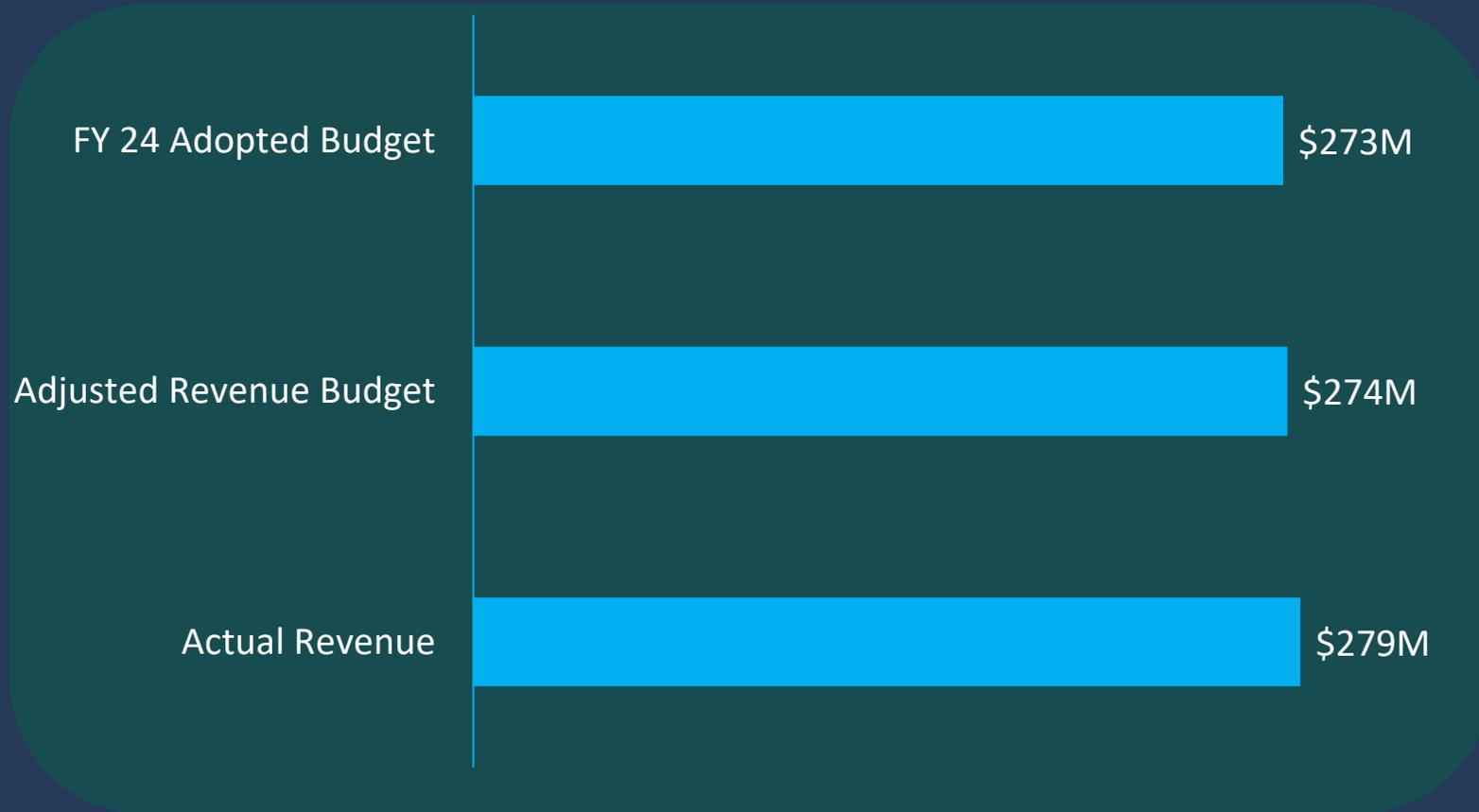
Finance & Business Affairs

FY 2024 Budget Update



FY 2024 Operating Revenue

October 2023 (millions)



FY 2024 Operating Expenses

October 2023 (millions)





Finance & Business Affairs

Natural Gas Procurement



Natural Gas Procurement



What: Natural Gas – Fixed Pricing Contract

Term: Up to 3 Years

Why: Budgetary protection against price spikes



Finance & Business Affairs

Employee Engagement



AGENDA

- 1 Employee Engagement - Gallup
- 2 2023 Engagement Survey Overview
- 3 Engagement Survey Highlights
- 4 Engagement Strategies



Employee Engagement



- Gallup
- Annual Survey
- Survey Topics

GALLUP®

2023 Survey Overview



	Spring 2022	Fall 2022	Fall 2023	Change
Response Rate	54%	52%	56%	+4
Overall Score (of 5)	3.93	3.96	3.99	+0.03
Engaged	44%	45%	47%	+2

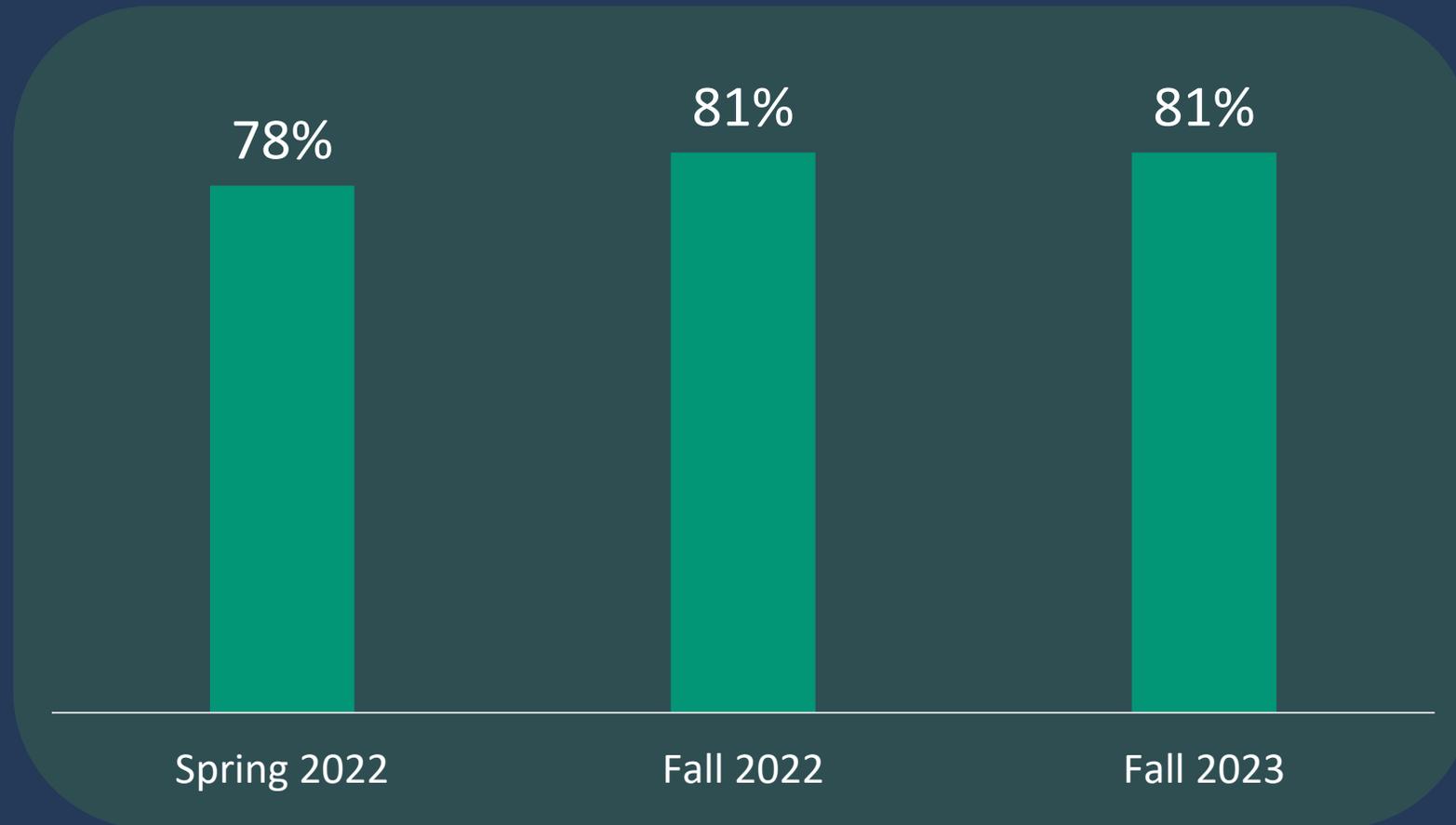
2023 Survey Highlights



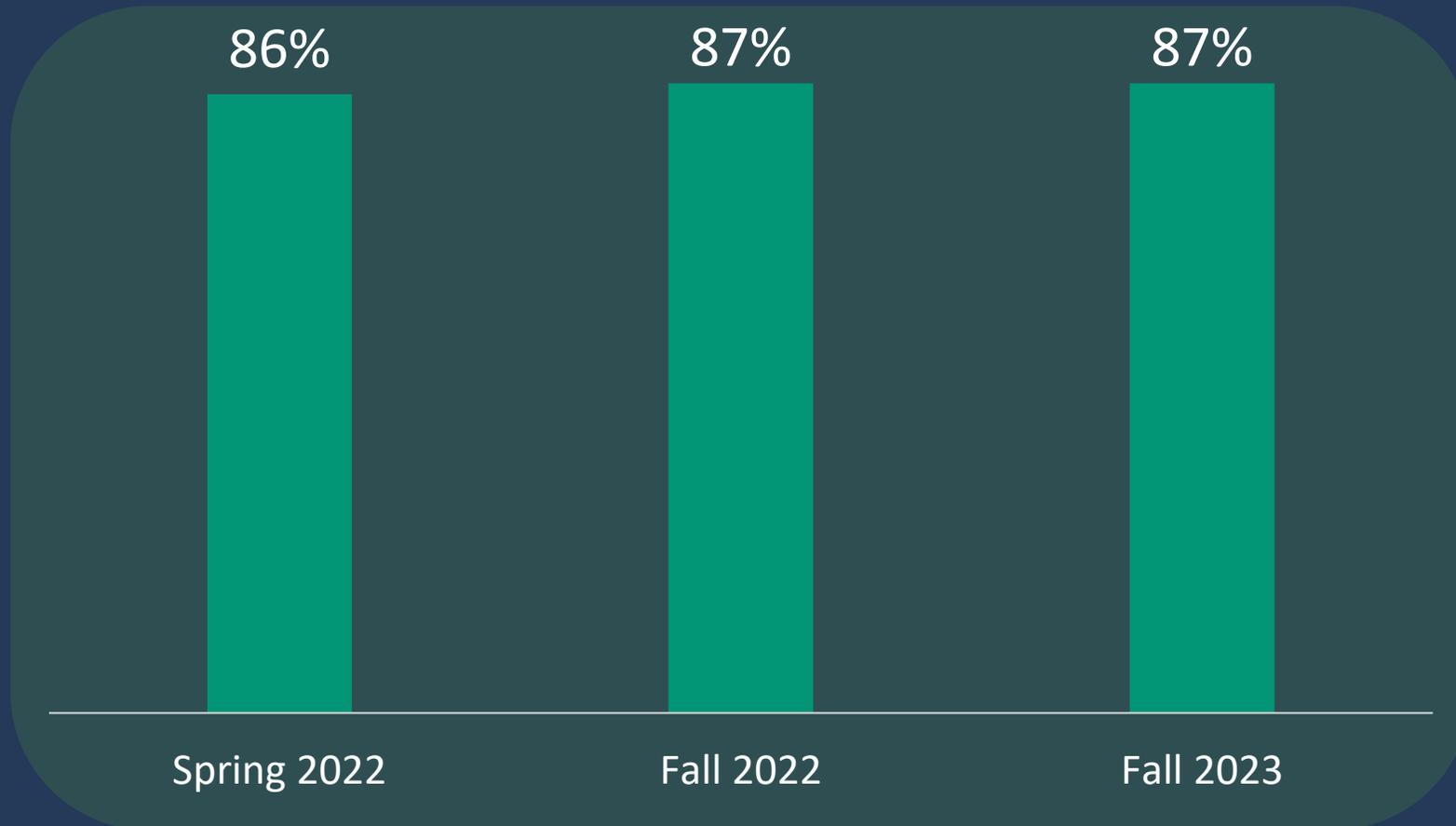
Improved Engagement

- Progress (+.11)
- Best Friend (+.10)
- Recognition (+.08)

Recommend Ivy Tech as a Great Place to Work



Intent to Stay At Least 2 Years



Engagement Strategies



- Leadership Debriefs
- Campus Survey Review/Analysis with Gallup Consultant
- Gallup Engagement Champions

THANK YOU!



IVY TECH

COMMUNITY COLLEGE

The background image shows an outdoor courtyard area. In the foreground, there is a concrete wall with a circular opening. To the right, a large tree with green leaves is visible. In the background, there are more trees and a building. The sky is overcast.

Salesforce Renewal

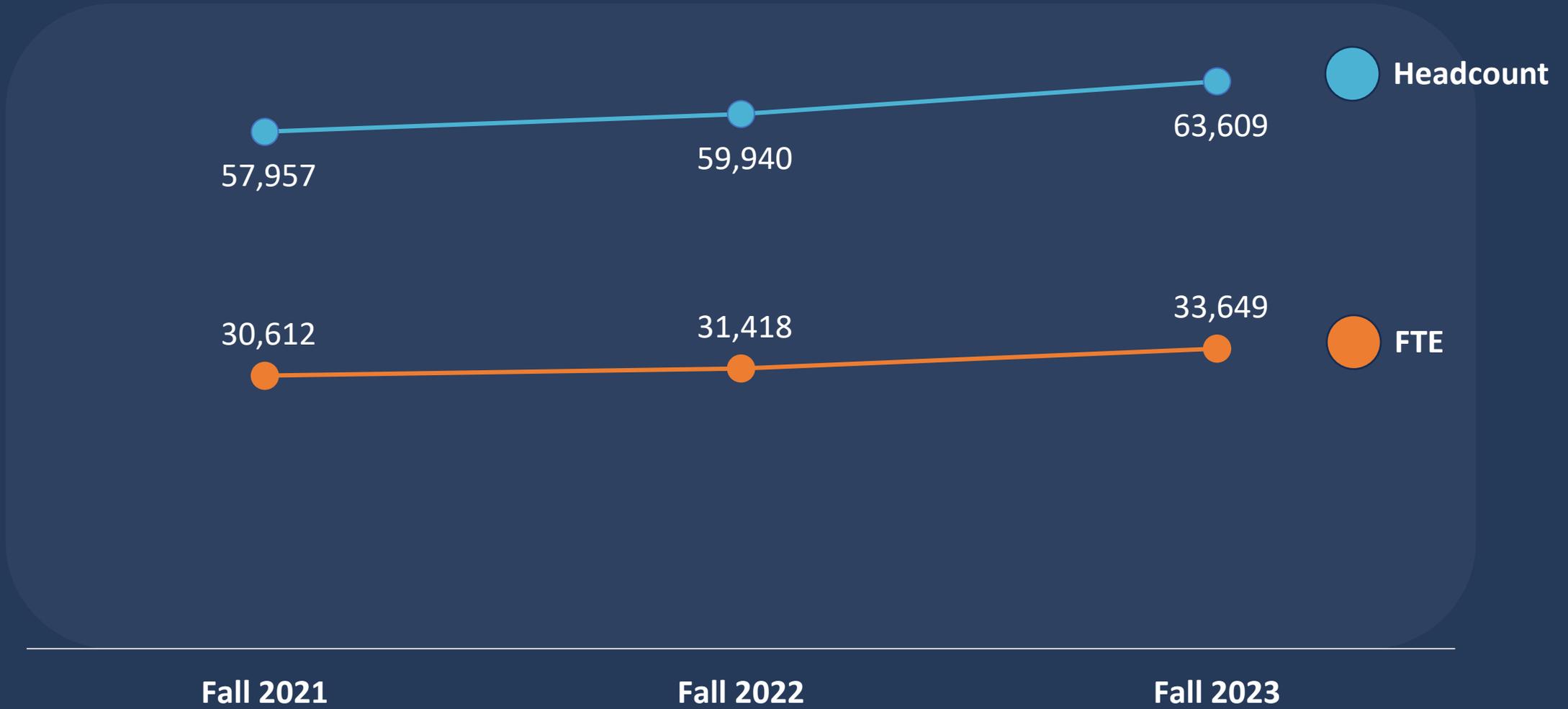
Office of Information Technology

A green graphic overlay in the bottom right corner featuring various business and technology icons such as a person, a bar chart, a lightbulb, and a speech bubble.

Matt Etchison, CIO

Fall Headcount & FTE Since Salesforce CRM Implementation

Excluding Dual Credit





Salesforce Renewal

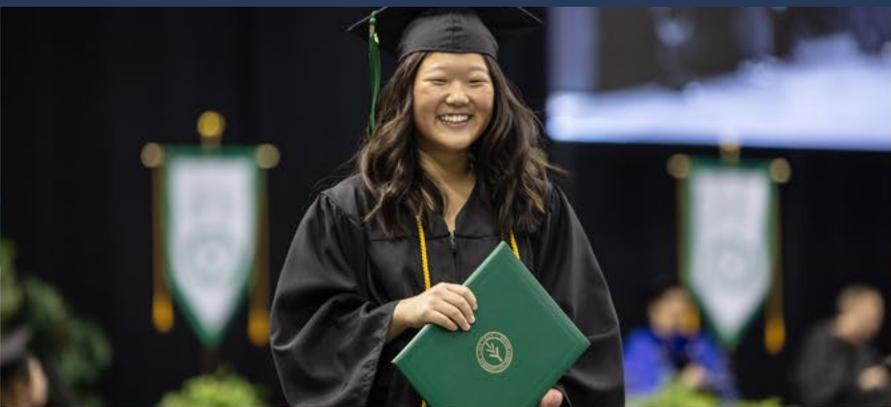
- Total Cost - \$1,962,979.06
- Standard Salesforce rate increase for 2023 for all customers is 9%
- However, Ivy Tech's Higher Education discount locks our renewal in at 4.89% for three years
 - This is Salesforce's first customer price increase in 7 years and the first price increase to ever impact a contract at Ivy Tech
 - Renewal Effective January 14, 2024
 - Next renewal due January 13, 2027

THANK YOU!



IVY TECH

COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*



Foundation Update

Courtney Roberts, President, Ivy Tech Foundation

AGENDA

- 1 FY Fundraising Highlights
- 2 Research on Philanthropic Trends
- 3 Indianapolis Spotlight
- 4 Lowe's Foundation Visit





FY Fundraising Highlights





NORTON
HEALTHCARE



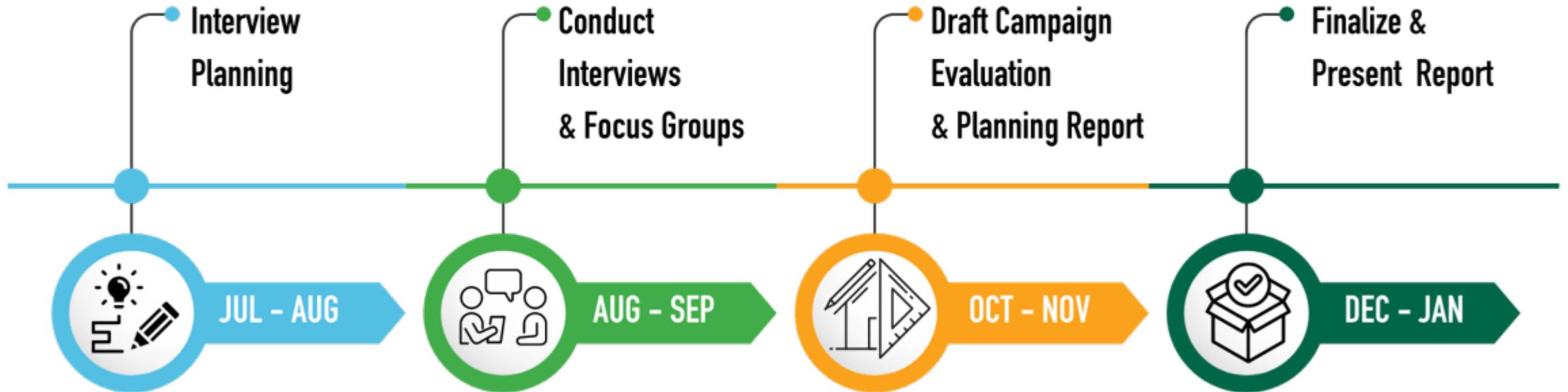
	Gifts \$2.8 Million	Foundation Grants \$2.0 Million	College Grants \$12.8 Million
\$17.6M of \$52M Goal	<p>\$250k Multi-Campus Gene Haas Foundation</p> <p>\$150k Madison Norton Healthcare</p> <p>\$50k State IU Health</p> <p>\$50K State Eli Lilly & Company</p>	<p>\$22k Columbus Flat Rock-Hawcreek School Corporation</p> <p>\$20k Fort Wayne Fred Zollner Foundation</p>	<p>\$399k Fort Wayne National Science Foundation</p> <p>\$196k Terre Haute US Department of Transportation</p>



Campaign Evaluation Update



Evaluation Process





Research on Philanthropic Trends





**Diversity and
philanthropy**

The *Everyday Donors of Color* report series delves in to understanding the giving trends and patterns of everyday donors of color.

EVERYDAY DONORS OF COLOR

THE 2023 BANK OF AMERICA STUDY OF PHILANTHROPY



Charitable Giving by Affluent Households

Eighty-five percent of affluent households gave to charity in 2022 with the value of their average gifts rising 19 percent above pre-pandemic levels, according to the 2023 Bank of America Study of Philanthropy.

Latinx Philanthropy: Understanding Generosity

Trends Across Latinx
Communities in the U.S.

*Latinx Philanthropy:
Understanding
Generosity Trends
Across Latinx
Communities in the
U.S.* provides new
insights into dynamic
patterns and long-term
trends of Latinx
philanthropy.

LATINX PHILANTHROPY



Best practices for attracting support of millennial donors





Indianapolis Spotlight



Indianapolis Spotlight



- Indianapolis Campus is home to 56 distinct academic programs
- Campaign total \$43.3M (\$6.3M over goal)
- \$1.4M Nina Mason Pulliam Legacy Scholars (In 2023, hired Director to solely oversee the Nina Scholars program)
- Kelsey Atkinson - COI member since 2017, then 8 years old and in 2023 started a Circle of Ivy Endowment to become a Lifetime member.





Lowe's Foundation Visit



Lowe's Foundation Visit



Visit Details: October 10-11, 2023

- Visited the Lowe's store on Emerson Ave. with Ivy Tech students and faculty to hang a banner to highlight the grant partnership
- Toured the Glick Technology Center in Indianapolis to showcase Ivy Tech's HVAC and building trades classrooms
- Skilled Trades Luncheon, which included remarks from Lieutenant Governance Suzanne Crouch and a panel of esteemed workforce partners



THANK YOU!



IVY TECH

COMMUNITY COLLEGE



Capital Projects

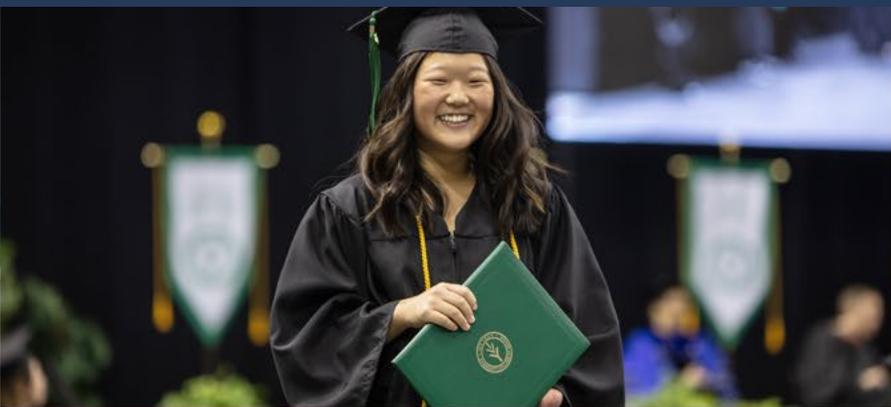


Board Authority to Bond

- Indiana Code 21-34-6 through 10 and Indiana Code 5-1-5 allows the Board to issue bonds secured by student fees, for the purpose of financing educational facilities

Capital Projects

- Indiana Code 21-33-3 requires the College to receive approval from the Governor after review of the projects exceeding \$2 million by the Commission for Higher Education and the State Budget Committee



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*



Agenda

- 1 Statewide Marketing Update
- 2 Update on Applicant Conversions
- 3 Board Resolutions

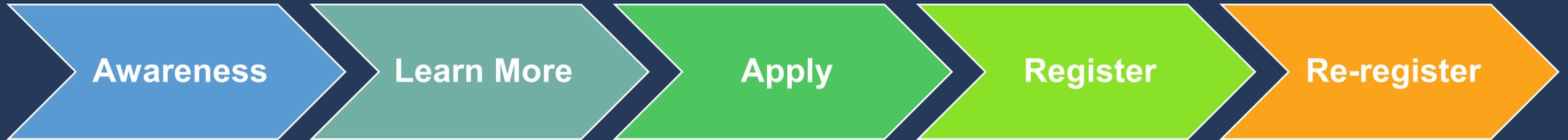


Marketing Journey



● Website & RFI

● Website & Email Comms



● Billboards & TV

● Digital Ads: Apply

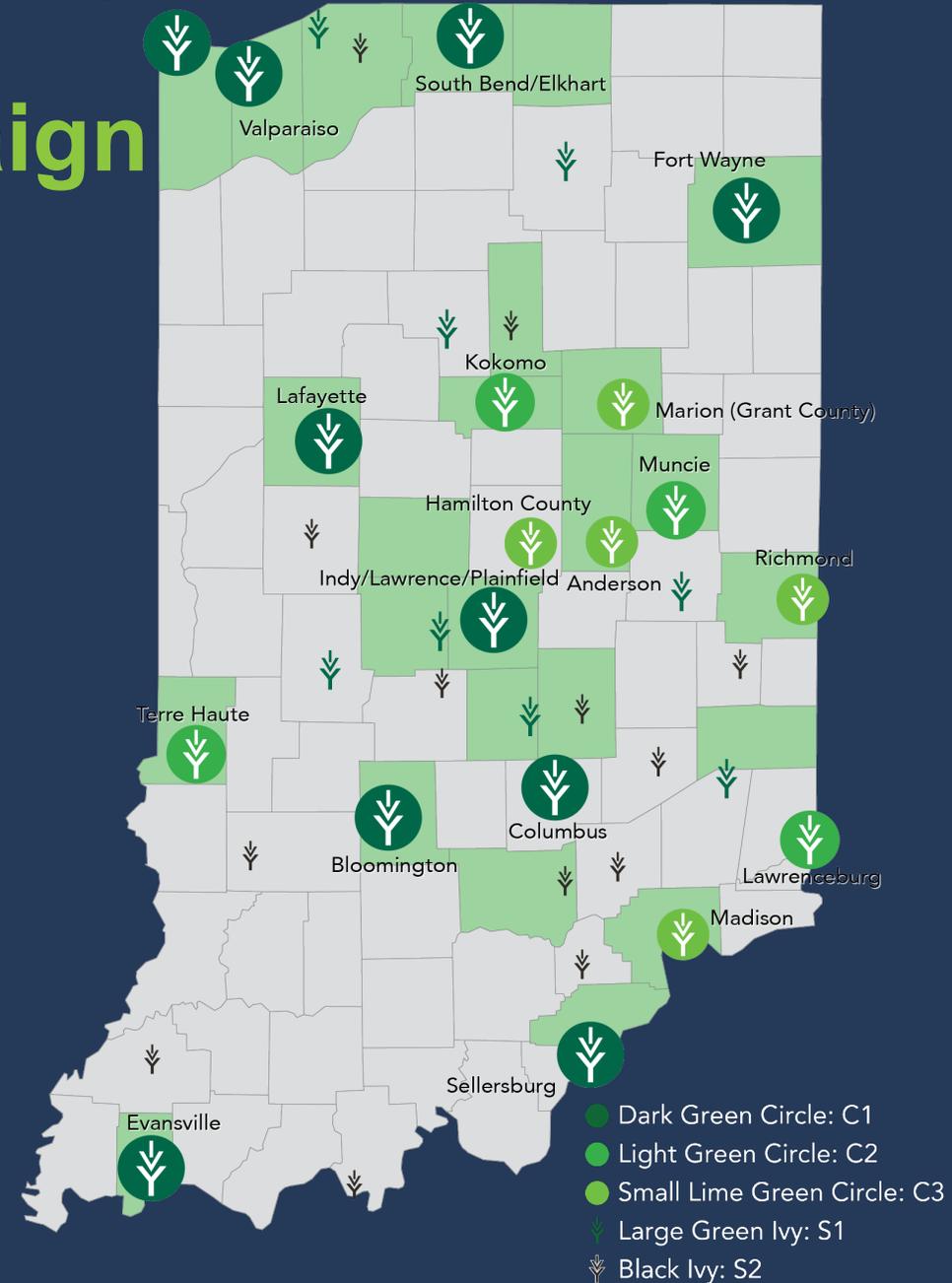
● Email Comms

Lake County
(Gary/E Chic/Crown)

Awareness – Billboard Campaign



Strategic campaign placement aligned with Industry & Market Share



Salesforce & Website Redesign



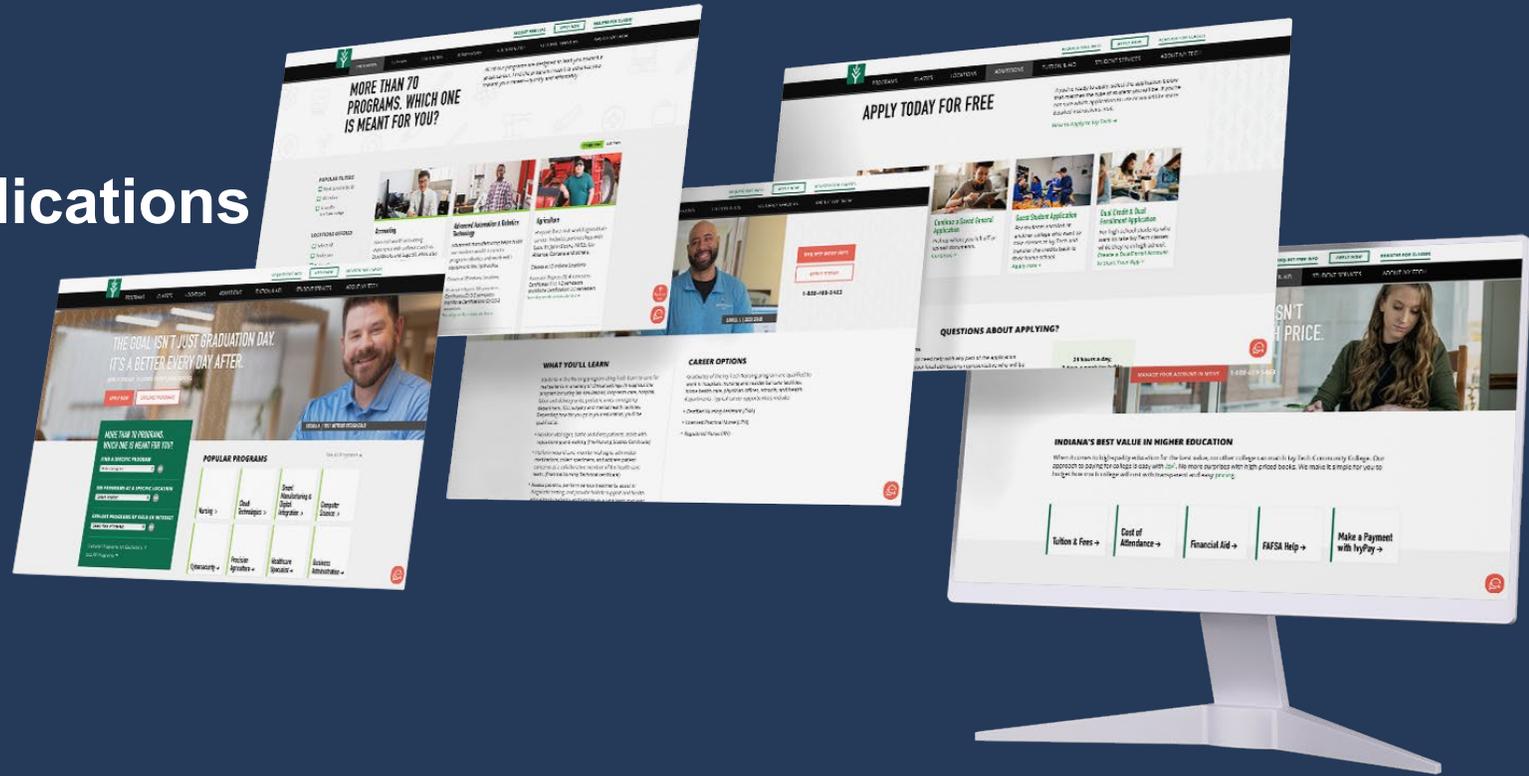
192,787 Clicks to Apply

69,130 Completed applications

July '22 - June '23

29.3%

Increase click to apply rate YoY



Digital Campaign



IS COLLEGE STILL WORTH IT?
THIS ONE IS.

[LEARN MORE](#)



COLLEGE ON *YOUR* TERMS

CLASSES START JANUARY 16

[EXPLORE PROGRAMS](#)



FAST & FOCUSED 8-WEEK COURSES

CLASSES START JANUARY 16

[APPLY NOW](#)



Google Display

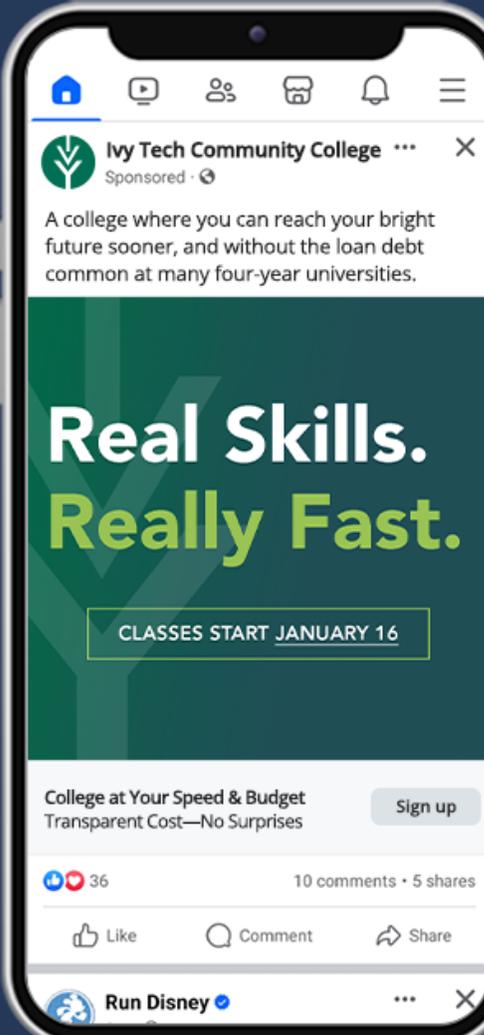
REAL SKILLS, REALLY FAST

CLASSES START JANUARY 16

[REGISTER NOW](#)



SHANNON M. | 2017 GRAD



The smartphone screen shows a Facebook ad for Ivy Tech Community College. The ad features the college's logo, the text "Ivy Tech Community College", and a description: "A college where you can reach your bright future sooner, and without the loan debt common at many four-year universities." The main headline of the ad is "Real Skills. Really Fast." with a sub-headline "CLASSES START JANUARY 16". Below the ad, there are engagement metrics: "College at Your Speed & Budget. Transparent Cost—No Surprises" with a "Sign up" button, "36" likes, "10 comments", and "5 shares". At the bottom of the phone screen, the "Run Disney" app icon is visible.

Facebook & Instagram

Building on Success



1

Determine applications most likely to register

2

Distill data for campuses

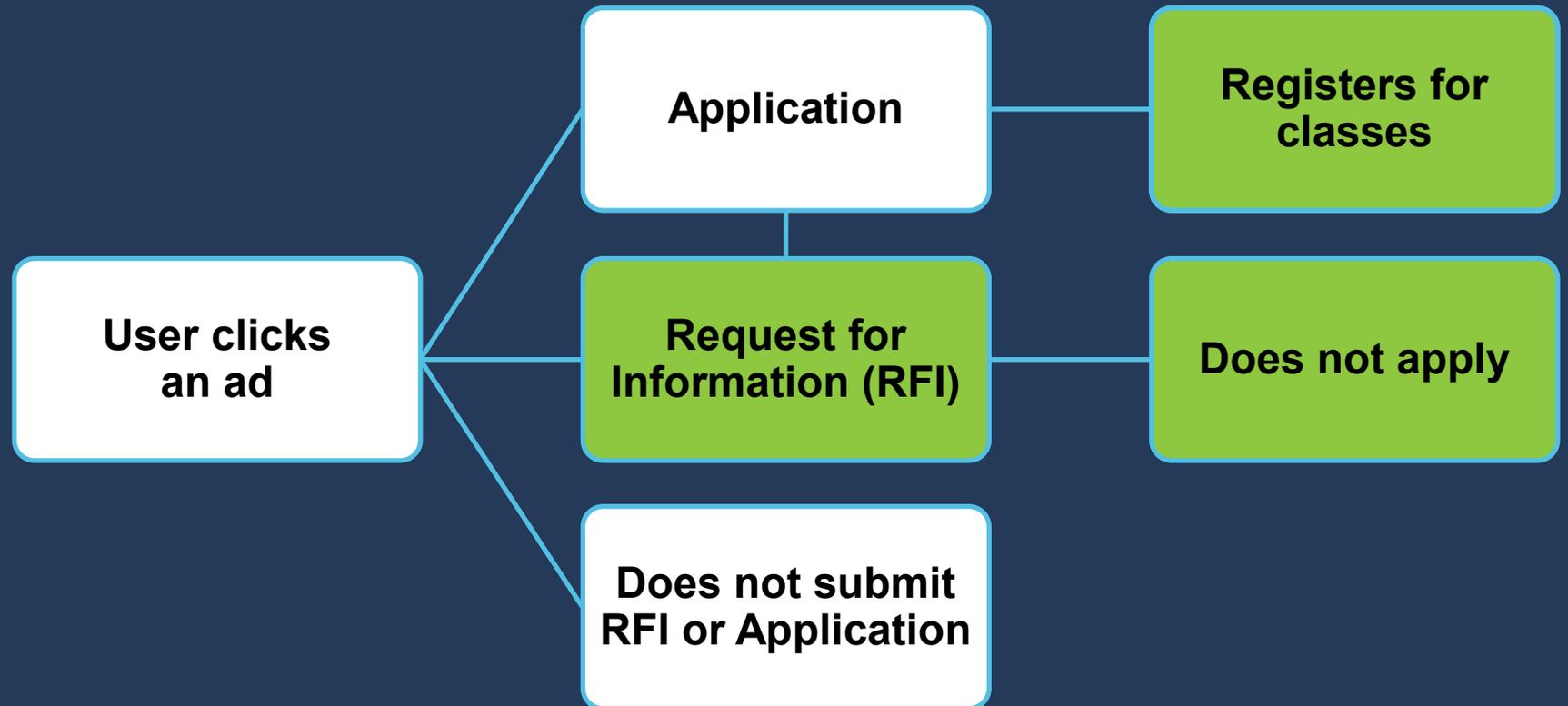
3

Quickly process most likely to register

4

Support those least likely to register

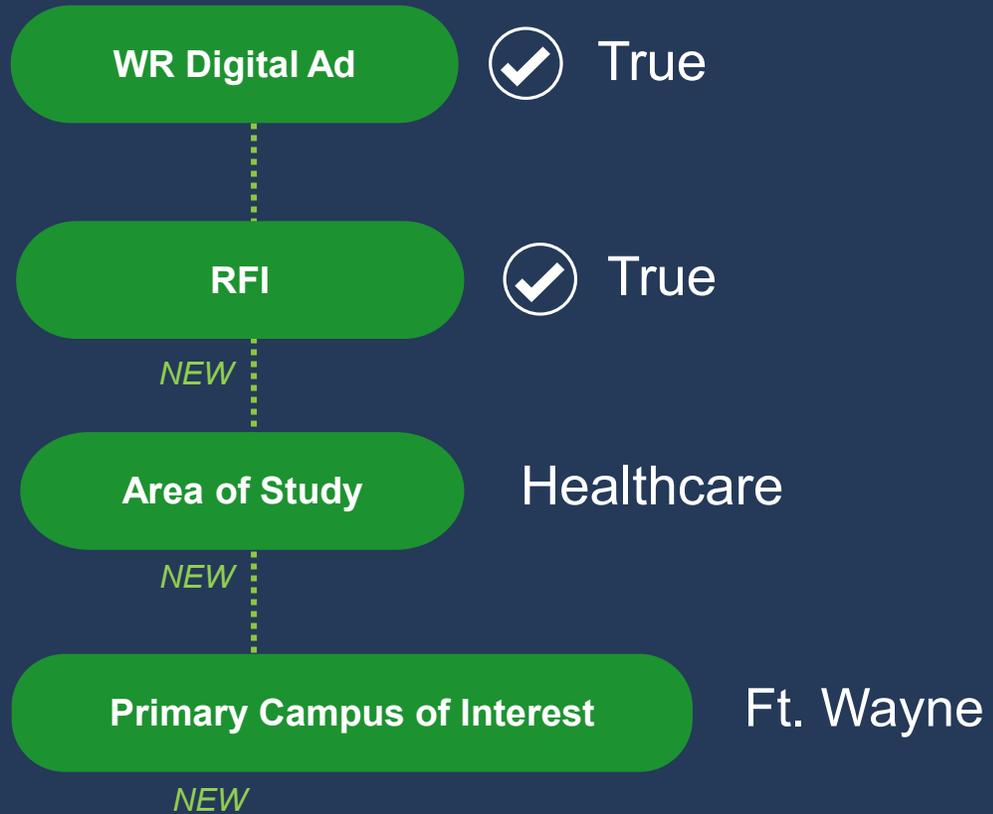
Updated: Digital Media Data



Updated: Digital Media Attribution



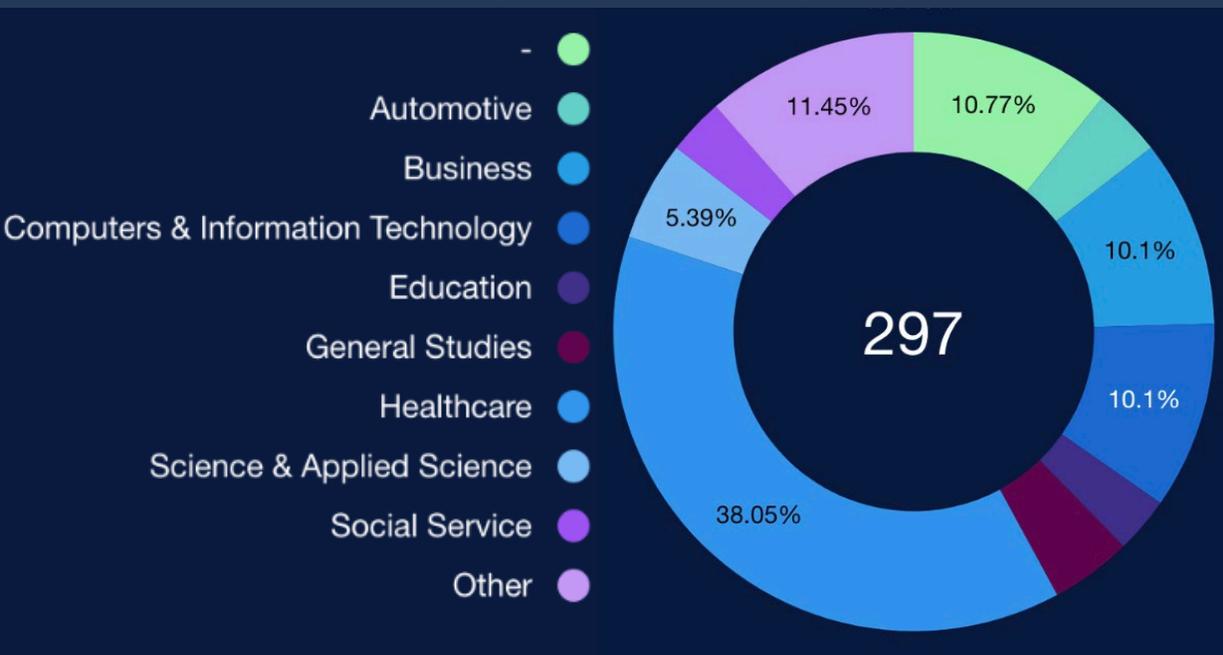
Amaya R.



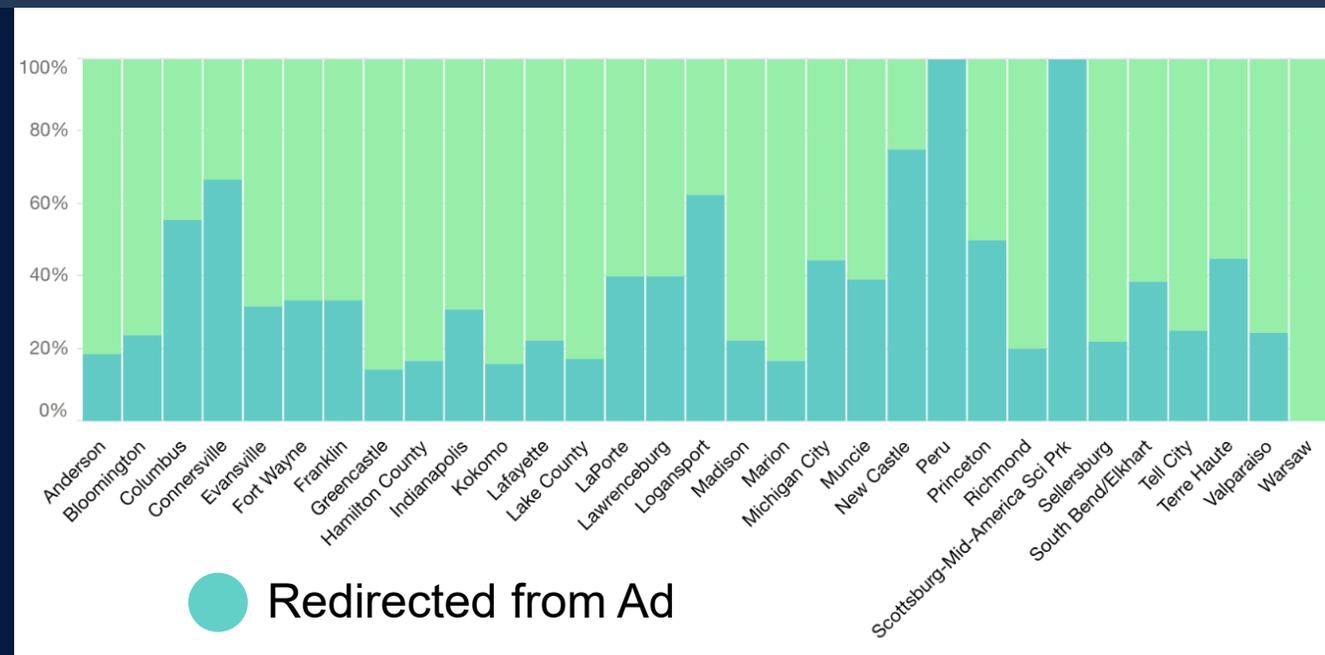
Updated: Digital Media Attribution



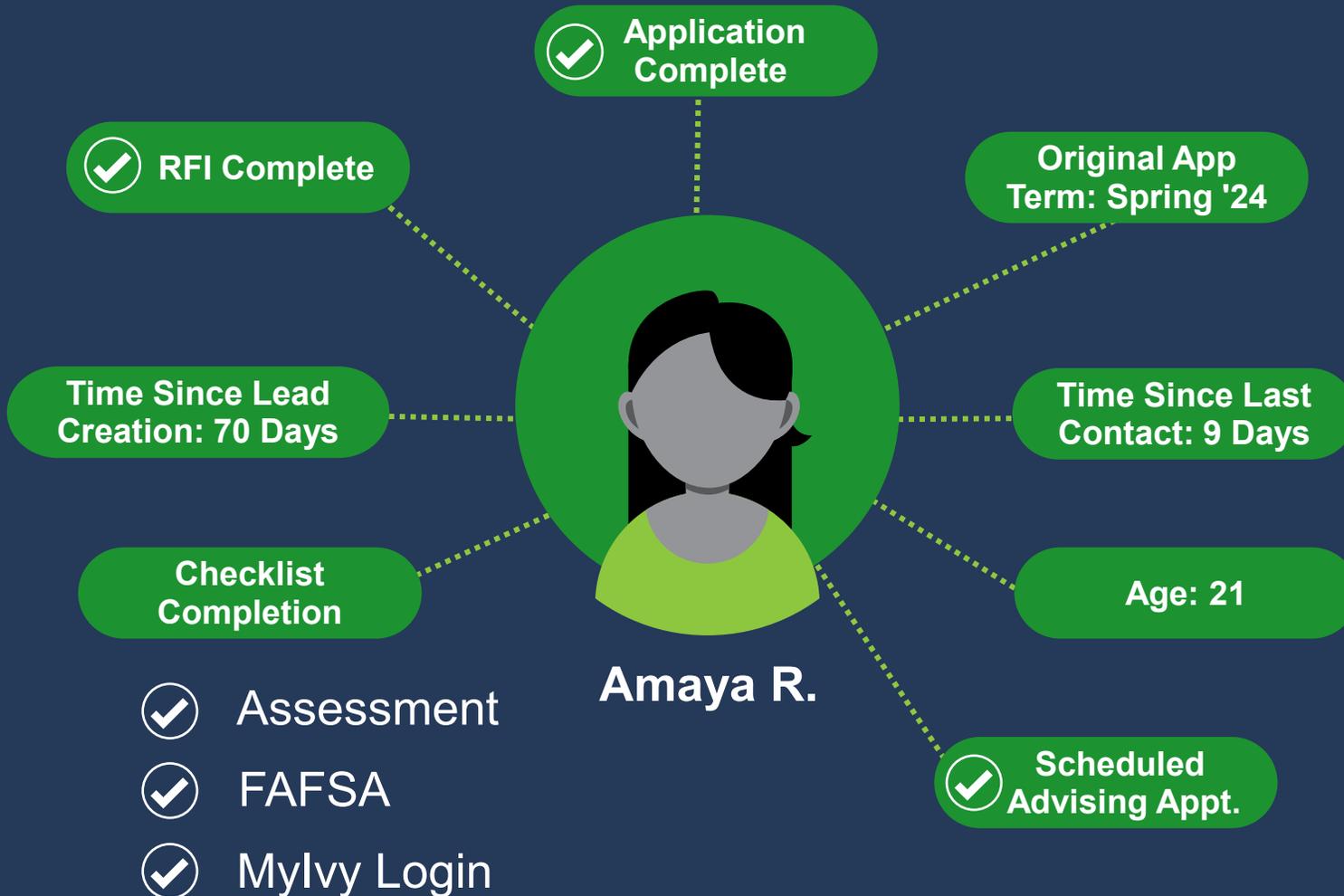
by Area of Study



by Campus



Predictive Scoring for Applicants



 Einstein Scoring 

 **77**  Amaya R.

Top Positives

Opportunity has had 80.0 activities since being created.

Top Negatives

No top negatives are available for this opportunity. [More info.](#)

77% chance of converting to registered



December SBOT

Board Resolutions



Williams Randall Marketing Summary

Total Contract Expense (Not to Exceed): \$8.95M



Williams Randall Approved	\$6.4M	} Original \$4.7M Agreement
FY22	\$2.3M	
FY23	\$2.4M	
FY24 (Resolution 2023-18)	\$1.7M	
FY24 Additional	\$2.55M	
Additional SO Spend	\$1.2M	
Campus Agreements	\$1.35M	
Total	\$8.95M	

Williams Randall Marketing Resolution



Vendor: Williams Randall

Purpose: Marketing Master Service Agreement (MSA)

Term: August 23, 2021 – August 22, 2025

Amount: Not to exceed \$8.95M

Print Fulfillment Resolution



Vendor: Phoenix Innovate

Purpose: Print Fulfillment Agreement

Term: Three years

Amount: \$1.35M Annually

Franklin Covey 4DX Resolution



Vendor: Franklin Covey

Purpose: 4DX Executive Coaching Hours

Term: January 1, 2024 – June 30, 2024

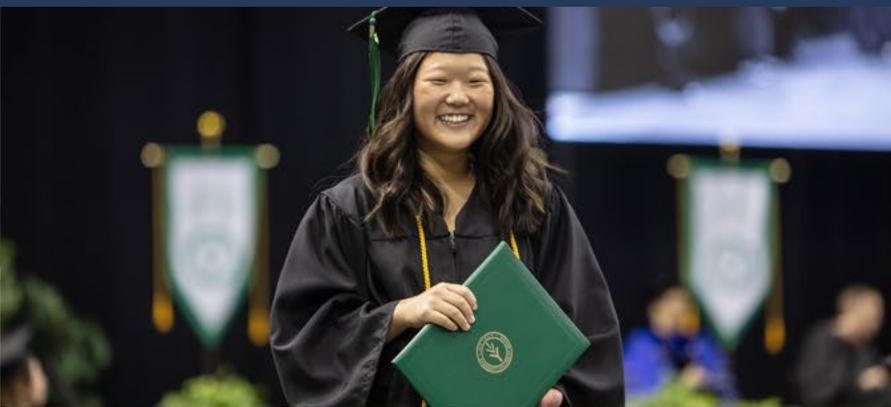
Amount: Not to exceed \$102,000

Thank you!



IVY TECH

COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*



Workforce & Careers

Molly Dodge

Senior Vice President of Workforce and Careers

December 2023



Higher Education Reimagined

Entrepreneurship

Career Development

High School



The background image shows a university courtyard. A large, leafy tree with green and yellowing leaves stands on the right. In the center, there is a concrete wall with a circular opening. To the left, there are some outdoor tables and chairs. The sky is overcast. A dark blue banner is overlaid on the left side of the image.

Reimagining

Entrepreneurship



Why Entrepreneurship?

Forbes named Indiana the **best state to start a business**

\$11.5 BILLION added to Indiana's GDP in 2022 by companies under 5-years of age

Global Entrepreneurship Congress coming to Indiana in 2025

Indiana to receive \$70 Million in **federal funding for startups**

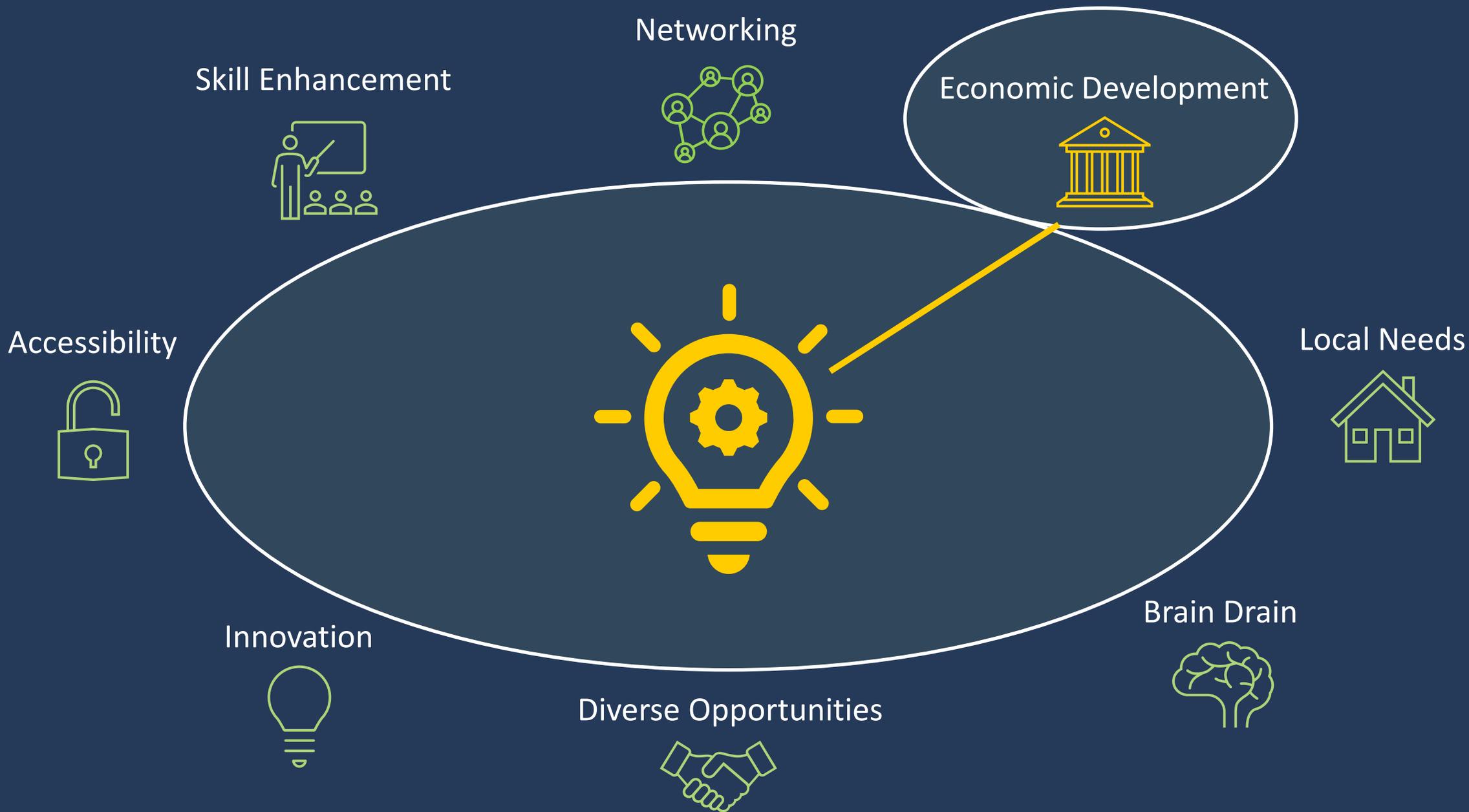


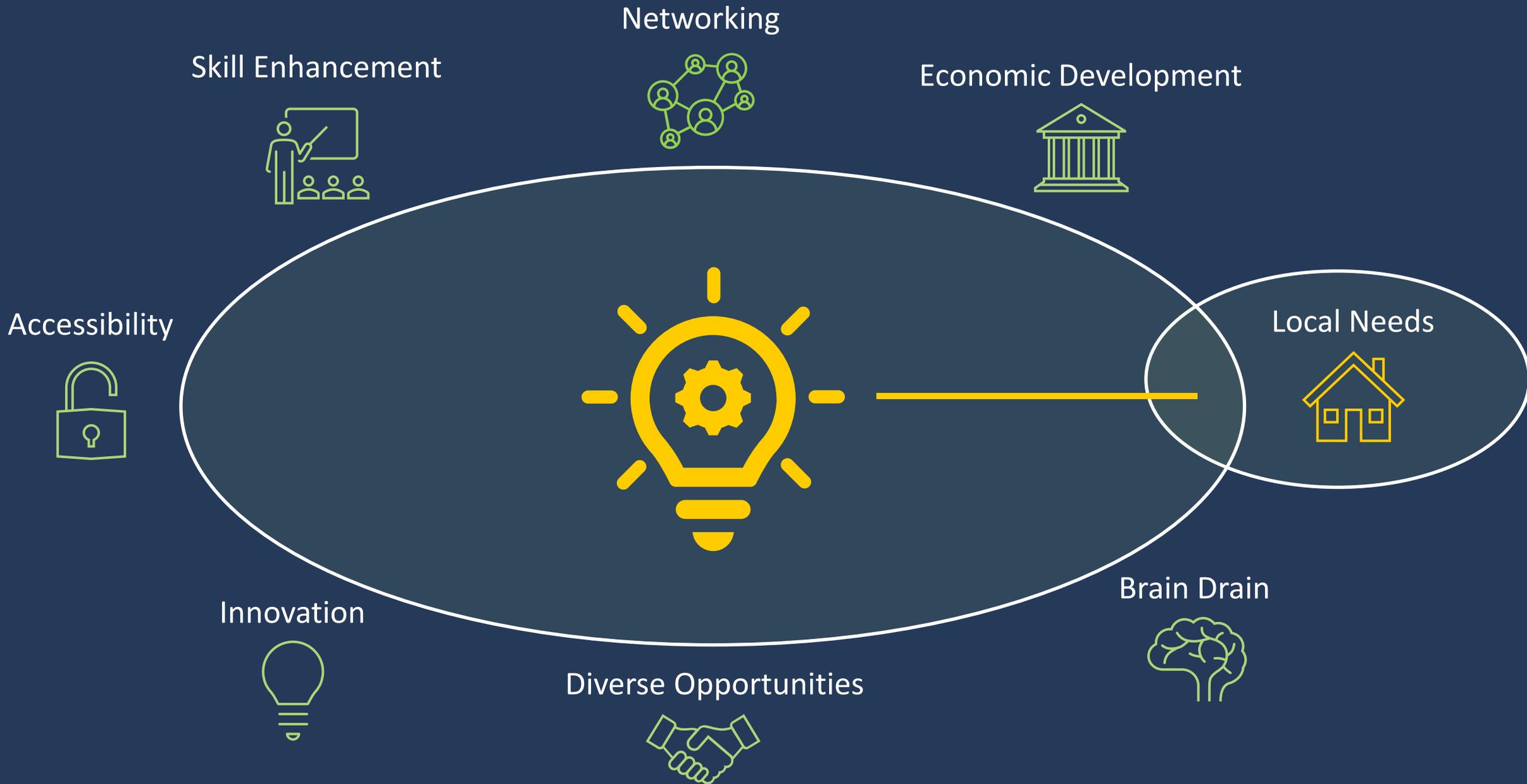
59% of those planning new ventures indicated
“not knowing where to start”
was a top challenge

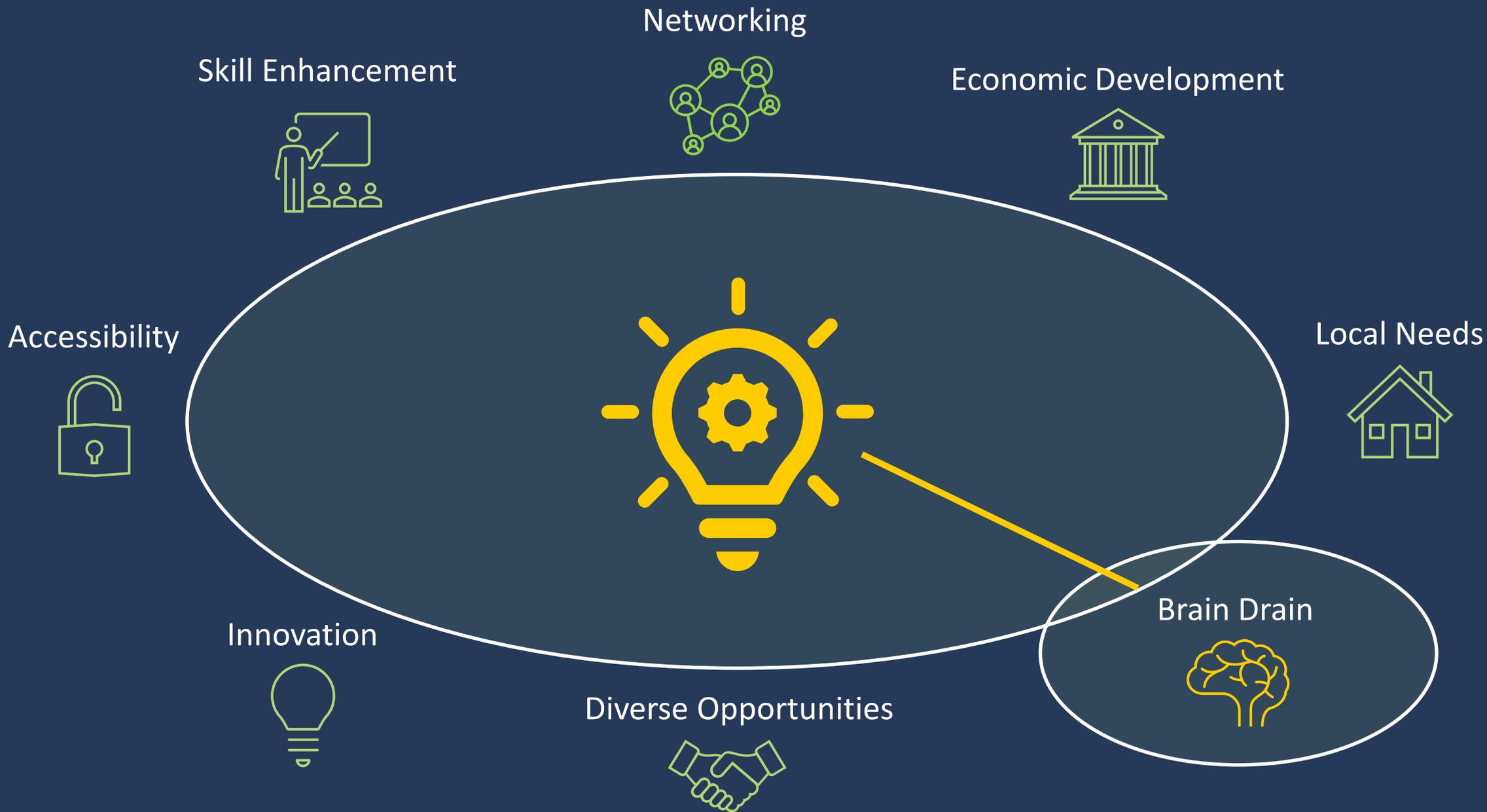


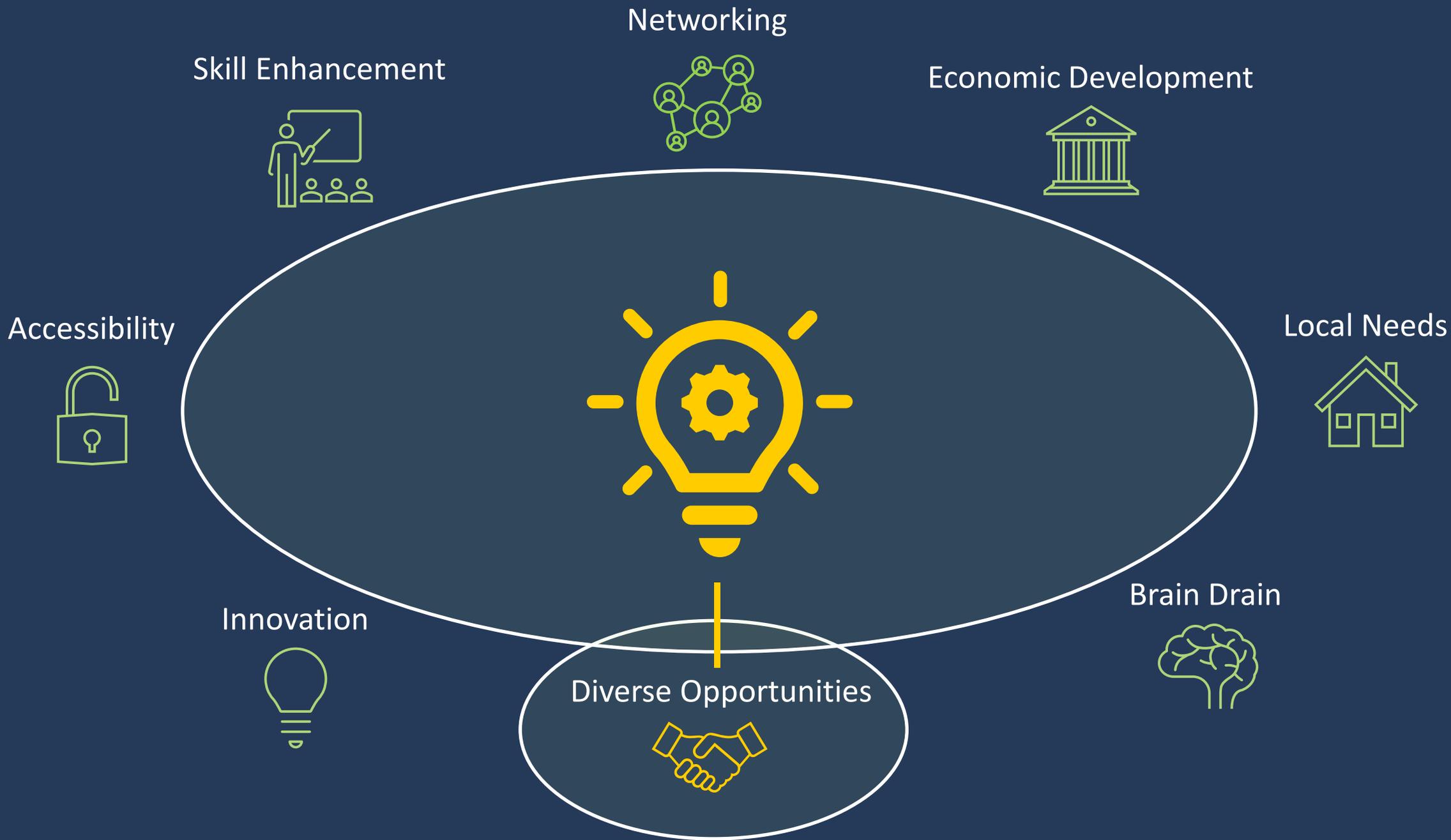
Reimagining the
Garatoni School of
Entrepreneurship and
Innovation

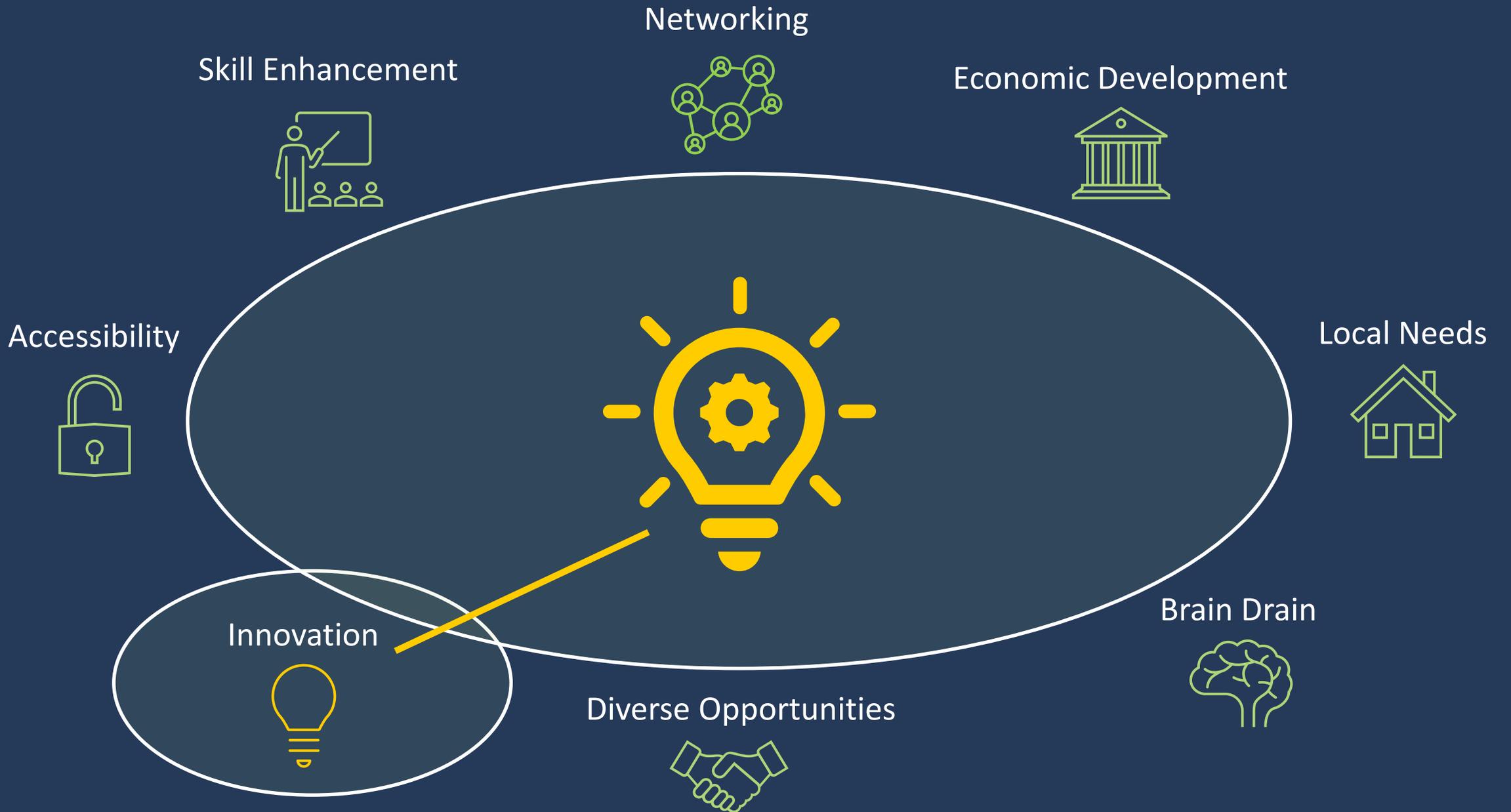


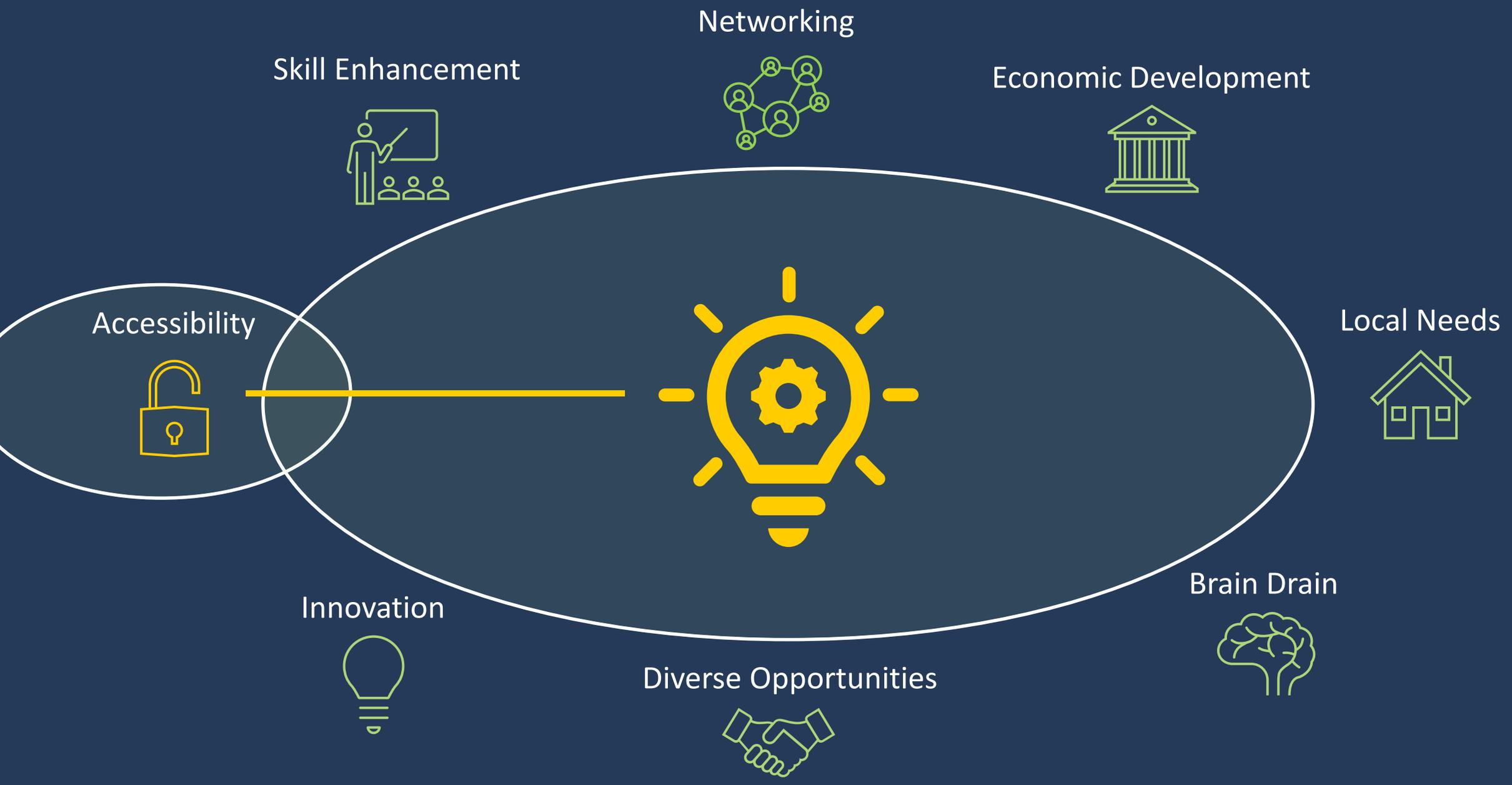


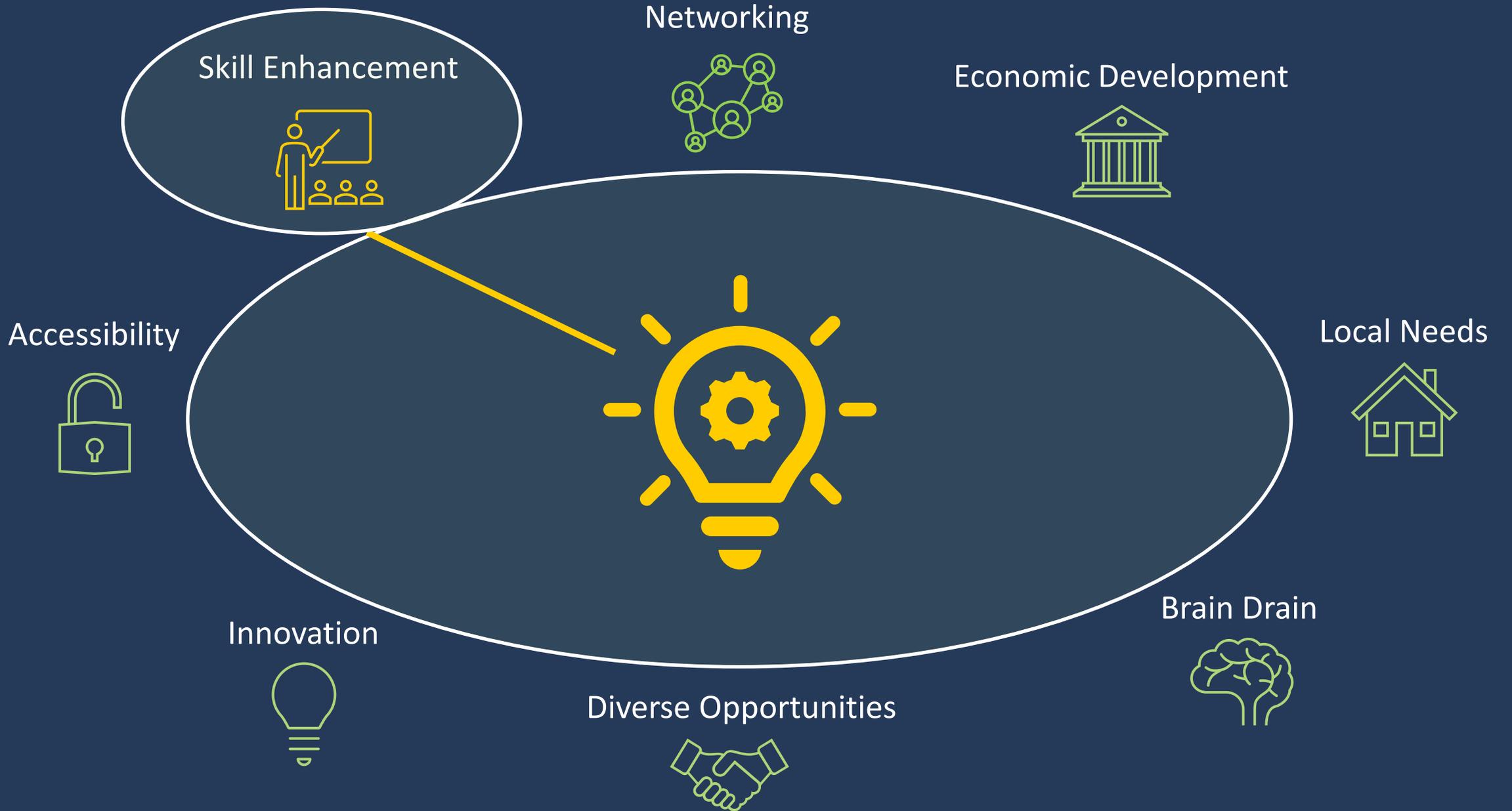


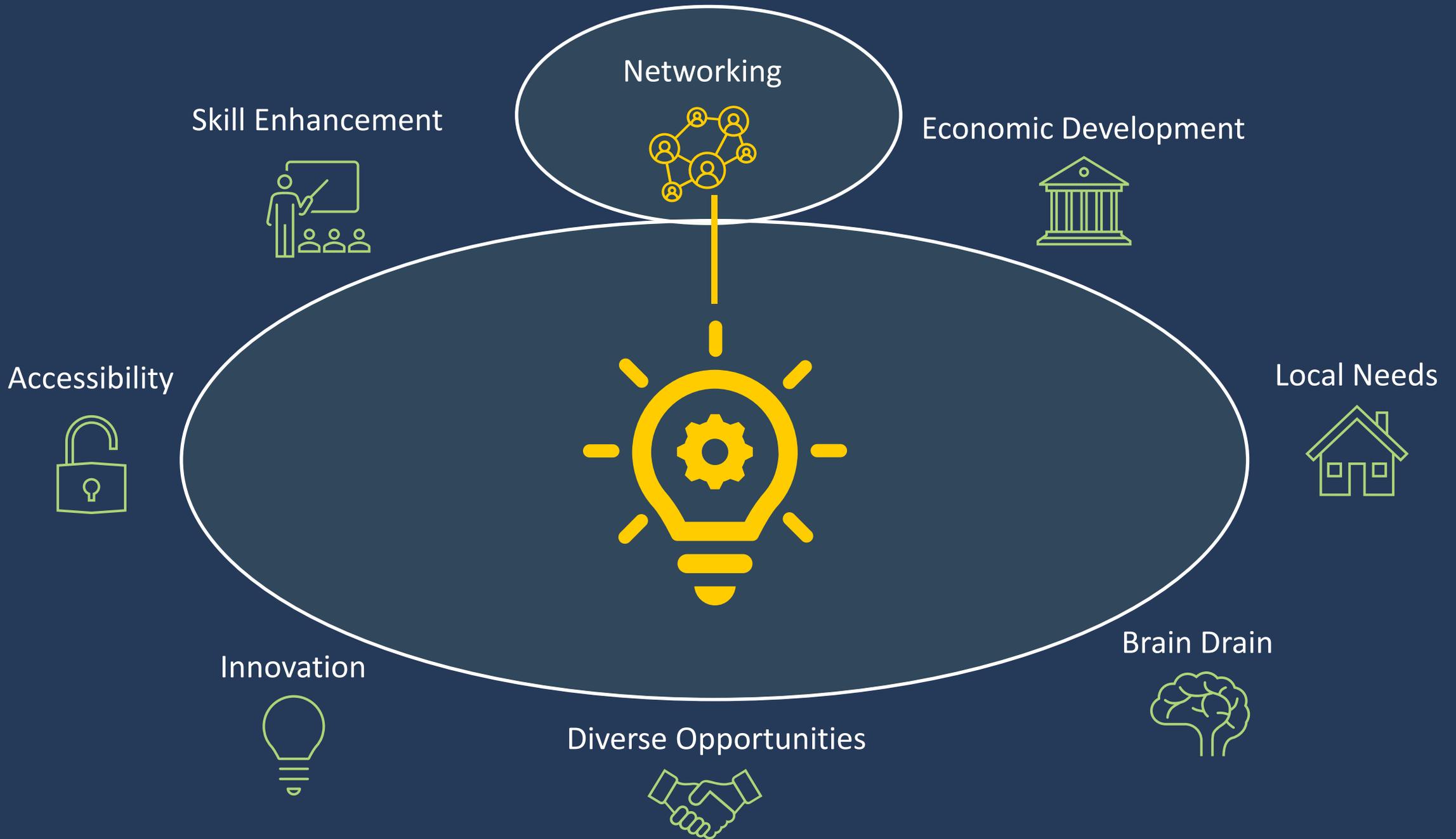




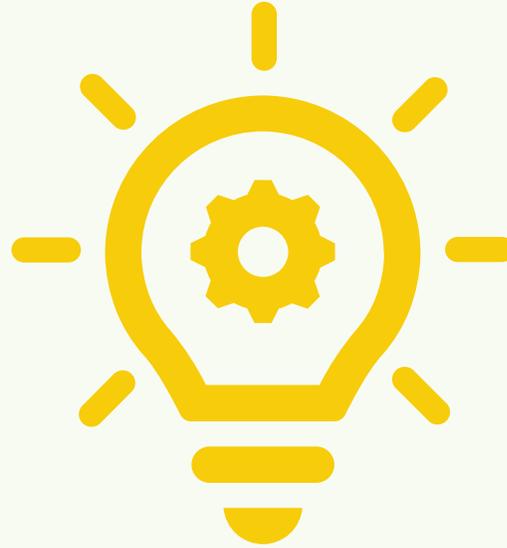








Indiana's Entrepreneurial Ecosphere



16Tech



elevate ventures

NEXT

RALLY

Indiana
Economic Development Corp

TECHPOINT

A photograph of a campus scene. In the foreground, a concrete wall with a circular opening is visible. To the right, a green wall features various white icons representing career and education, such as a graduation cap, a bar chart, a lightbulb, and a person. In the background, there are large trees with green and yellowing leaves, a building, and a paved area with some outdoor furniture.

Reimagining

Career Development

Reimagining Career Development



Career Link Charter



Upgrading Ivy Force
to Lightning



Skills Training Web Pages



Adding Career Coaches
to IvyConnect



Statewide Summit

Reimagining Career Development



Career Link Charter

- Formalizes structure for Workforce & Careers
- Empowers campus leaders for grassroots-led change
- Unifies Academic Affairs and Workforce in the College's vision

Reimagining Career Development



Skills Training Web Pages

Growing Skills Training enrollments through web pages that serve as both a “catalog” of Skills Training courses open to the community and a tool for generating employer leads

SKILLS TRAINING

EXPLORE UPCOMING TRAINING

Build in-demand skills and earn industry certifications through training you can take without pursuing a degree.

Upcoming Skills Training Classes

How Skills Training Works

Skill Up Your Employees

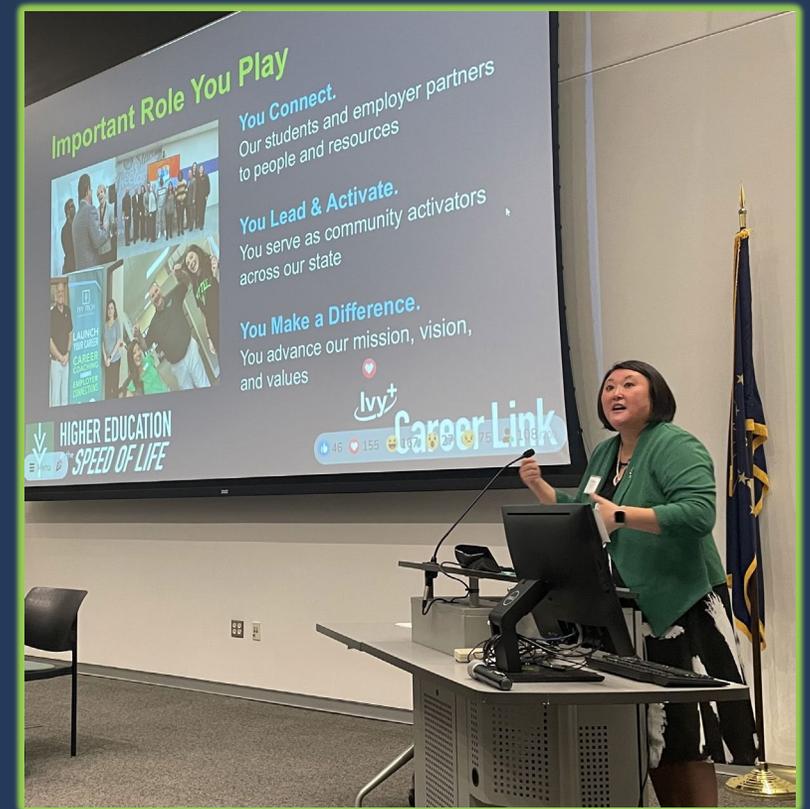


Reimagining Career Development



Statewide Career Link Summit

- Leaders in the national landscape
- 150 team members representing all 19 campuses
- 15 training sessions
- Shaping the future



Reimagining Career Development



Upgrading Ivy Force to Lightning

Streamlining multiple systems into one unified Salesforce platform bridges the gaps between Workforce and Academic Affairs, facilitating employer connections and improved student support.

Reimagining Career Development



Adding Career Coaches
to IvyConnect



Reimagining

High School





LEX Delegation Makeup

- 120-Person Delegation
- Indy Chamber Board Members + Corporate, Education, & Government Leaders
- Diverse industry representation across:
 - Financial Services
 - Manufacturing
 - Architecture/Construction
 - Healthcare
 - Real Estate
 - Utilities
 - Professional Services
 - Government
 - Higher Education

LEX Objectives



- Learn about the Swiss vocational education and training system
- Inspire Indiana employers to engage in pilot youth apprenticeships
- Increase regional competitiveness by addressing labor and skills challenges
- Provide a roadmap for policymakers to scale youth apprenticeships

Switzerland vs. Indiana

Government & Population

SWITZERLAND

Constitutional Democracy
8.5 Million Population
4 Main Languages
Rural & Urban Communities
6th in OECD Better Life Index



INDIANA & U.S.

Constitutional Democracy (US)
6.7 Million Population (IN)
1 Main Language (IN)
Rural & Urban Communities (US & IN)
10th in OECD Better Life Index (US)



Switzerland vs. Indiana

Economy & Labor Market

SWITZERLAND

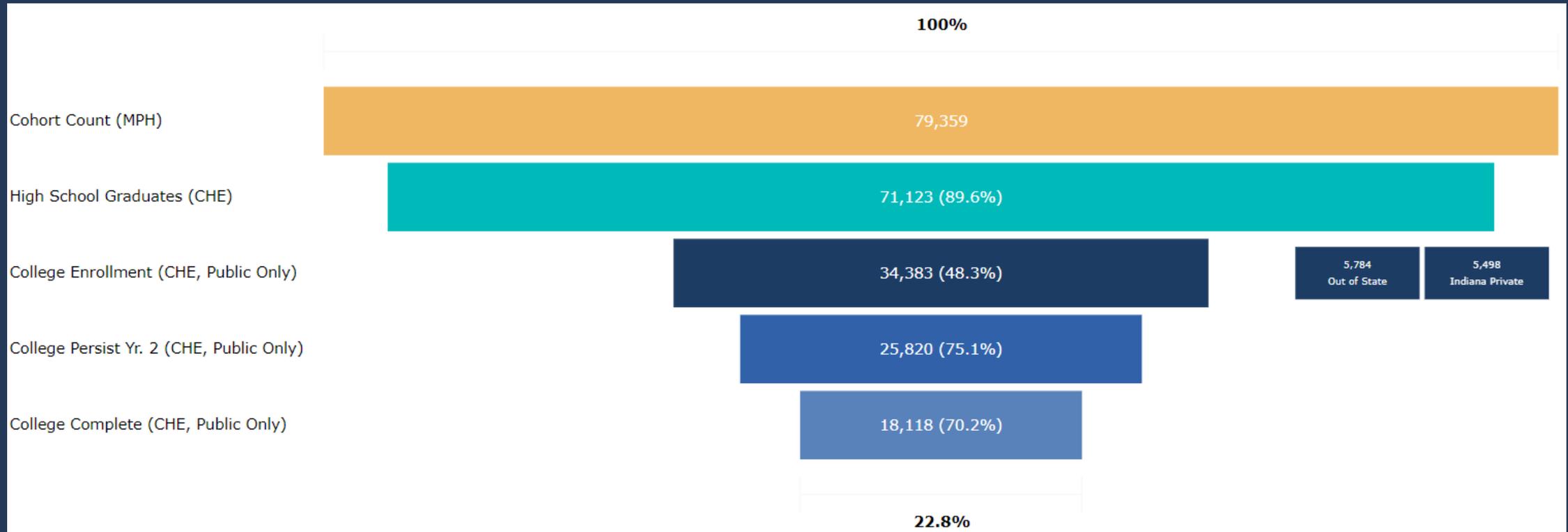
1st in Global Innovation Index
2nd in Economic Freedom Index
86% Labor Force Participation
1.9% Unemployment Rate
18.6% Effective Tax Rate
\$72,993 Avg. Annual Wage
\$92,101 Per Capita GDP
Largest Industries: Manufacturing,
Life Sciences, Banking, & Agriculture

INDIANA & U.S.

2nd in Global Innovation Index (US)
25th in Economic Freedom Index (US)
64% Labor Force Participation (IN)
3.3% Unemployment Rate (IN)
22.3% Effective Tax Rate (US)
\$54,960 Avg. Annual Wage (IN)
\$66,698 Per Capita GDP (IN)
Largest Industries: Manufacturing,
Logistics, Agriculture, & Life Sciences

Too Many Falling Out of Pipeline

High School Cohort Advancing to Graduation from High School & Indiana Public Postsecondary Education 2012-13 Cohort – All Indiana Students



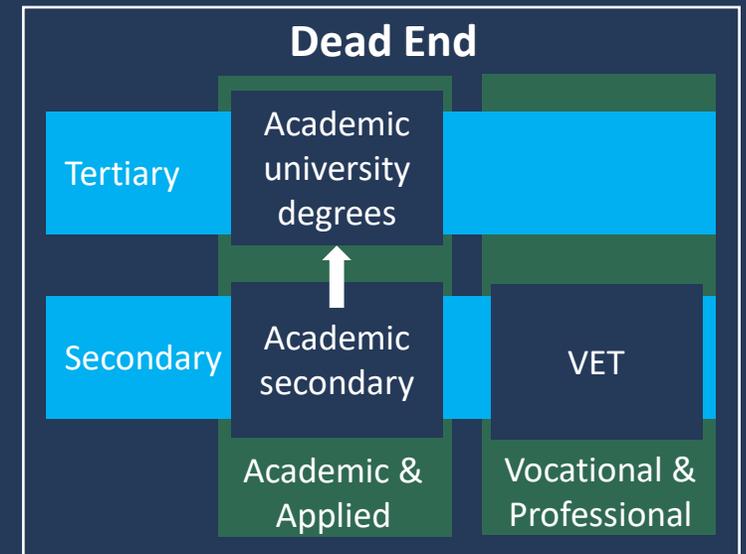
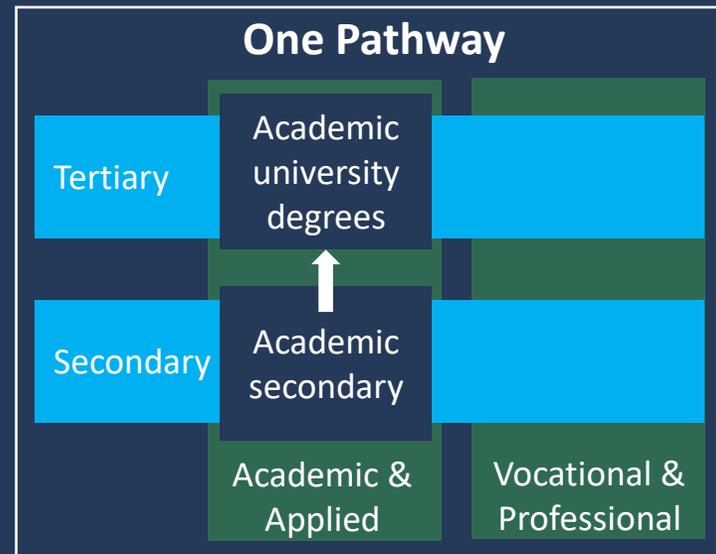
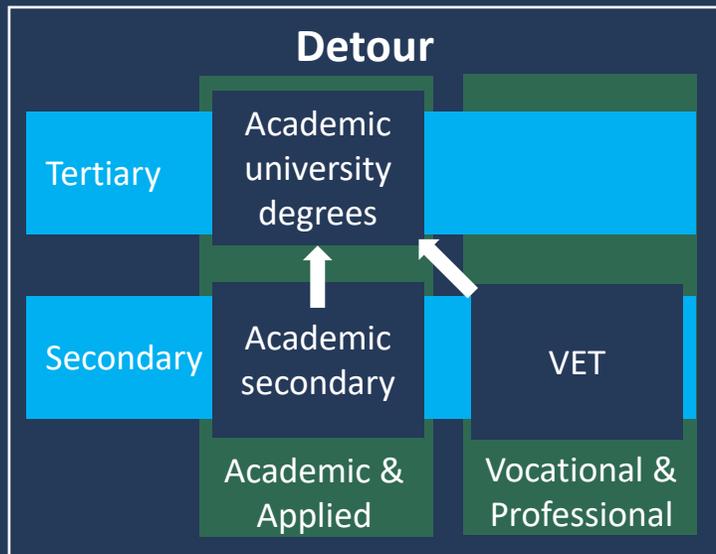
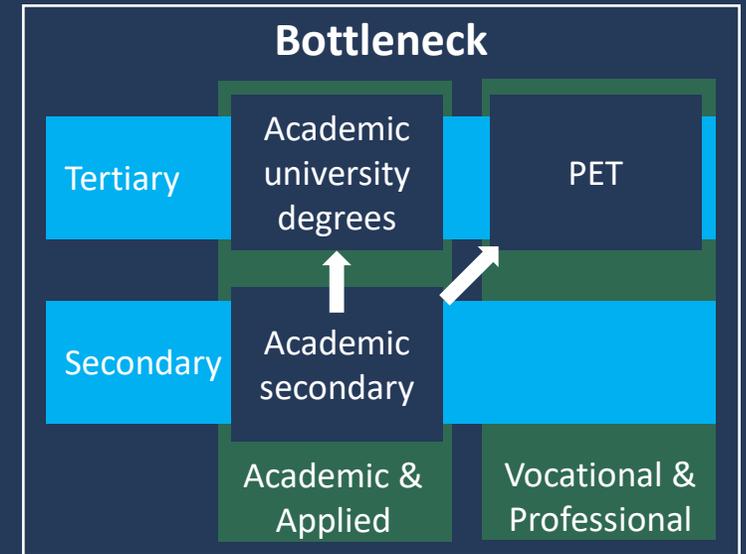
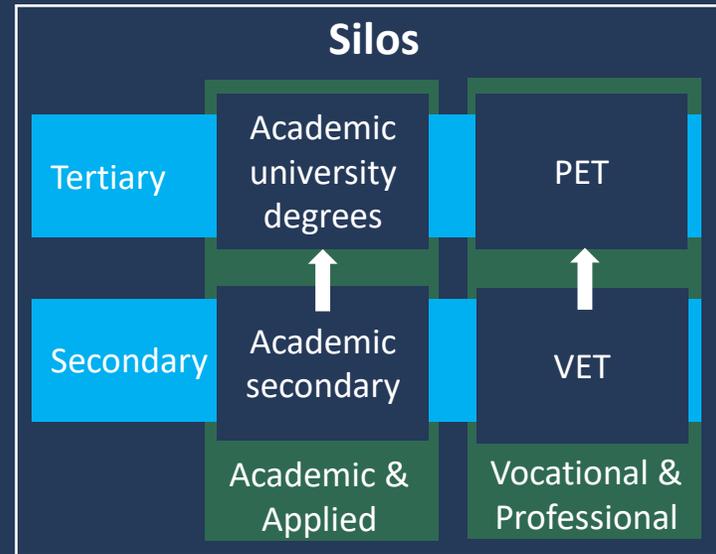
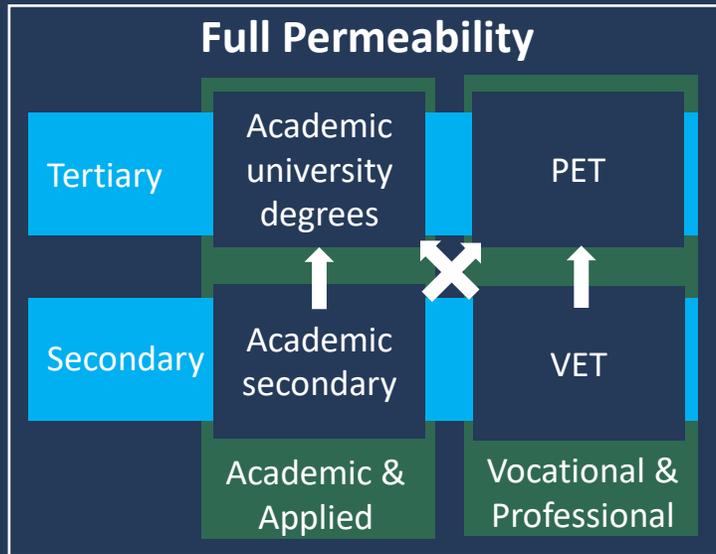
Note: Primary funnel shows Indiana high school students who progress through postsecondary education at Indiana's public institutions (2012-13 cohort). Side boxes for Out of State and Indiana Private display College Enrollment totals only for Indiana high school graduates and but are not factored in the remaining bottom stages (College Persistence and College Completion). College completion reflects any type of completion (on-time or extended time, 2-year degree or 4-year degree). Degree awards include long-term certificates requiring one or more years to complete.

Source: High school graduate through college completion figures from Indiana Commission for Higher Education "College Readiness Report," See: [College Readiness 2020 | Tableau Public](#). Cohort count is provided by MPH and will not exactly match the cohort numbers used by the Indiana Department of Education.

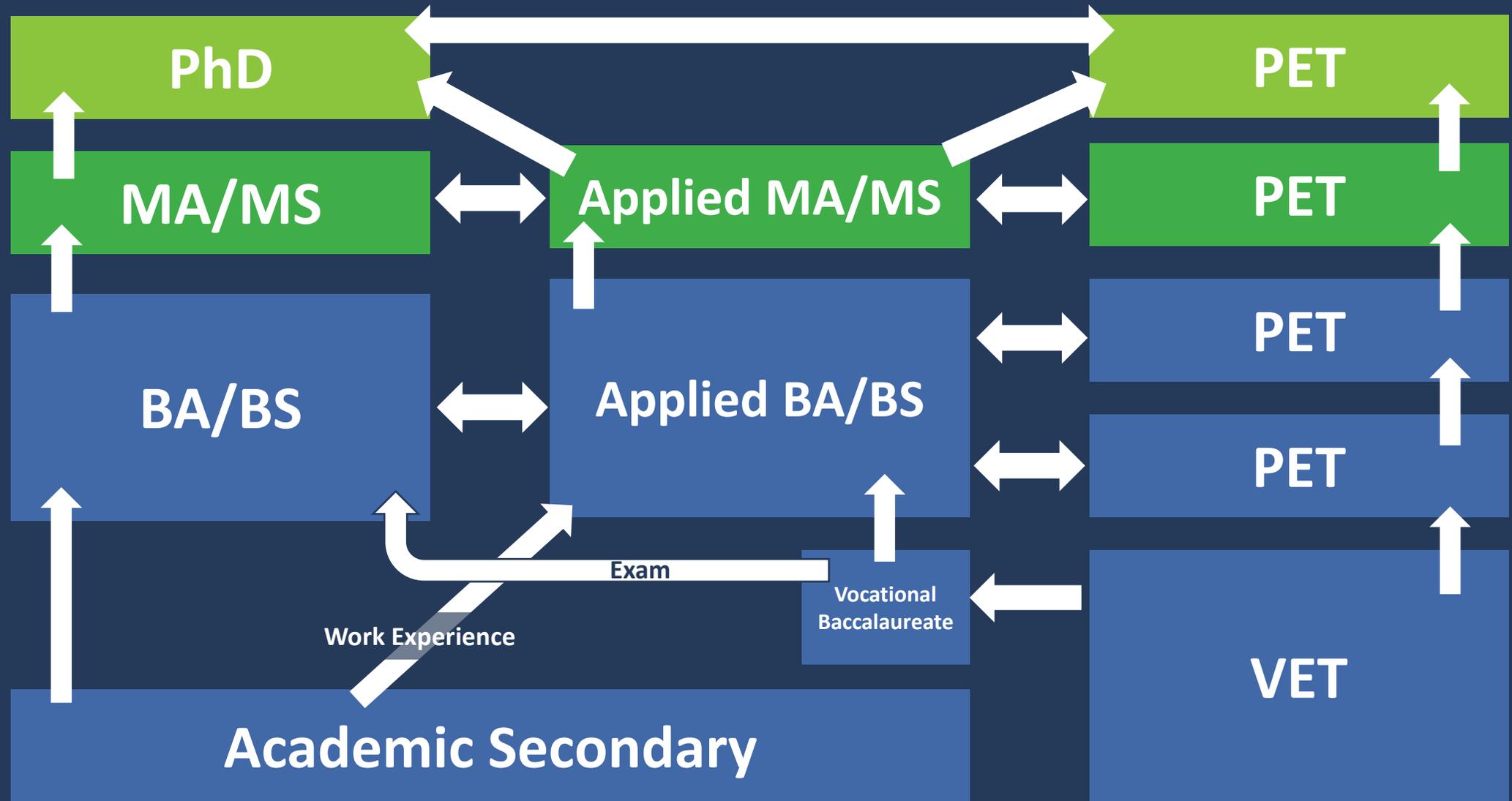


Why does the Swiss system
work and
what can we learn
from it in the United States?

Switzerland has a permeable education system



Swiss Model: no dead ends, lots of apprentices



VET = Vocational

PET = Professional

Top Occupations & Key Facts

- Young people start an apprenticeship at age 15-16
- Apprenticeships last 3-4 years
- Apprentices split their time between work and school
- Apprentices earn a federal diploma that can lead to work, professional education or academic university
- Apprentice graduates earn as much as their academic peers

Occupations	Total
Commercial employee	14,637
Retail clerk	5212
Health care worker	4125
Social care worker	3061
Electrician	2168
IT technician	1959
Cook	1772
Logistician	1649
Mechanical engineer	1613
Draughtsman	1605

Vision for Indiana & Key Success Factors

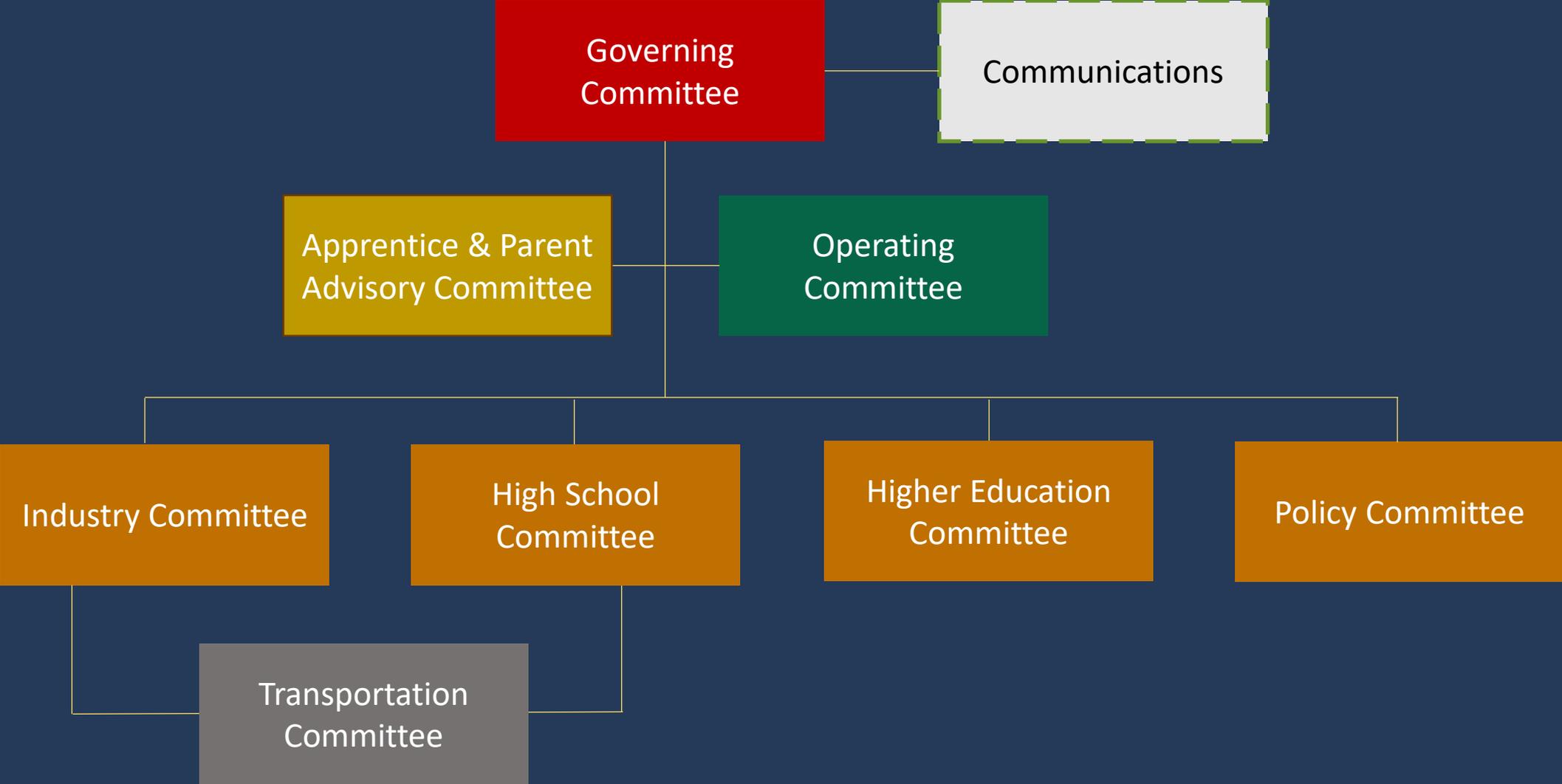
Vision

- By 2030, Indiana's education to workforce system will ensure every student and adult learner has access to high-quality education and training options, enabling all Hoosiers to discover their passions, reach their fullest potential, and meaningfully contribute to the economic and civic vitality of their communities.
- As a result, Indiana will become a Top 10 destination for employers seeking to expand existing businesses and entrepreneurs working to launch new businesses.

Key Success Factors

- Indiana's education to workforce system will be jointly led by educators and employers, with clear roles and responsibilities for each.
- Employers will realize a positive ROI from their talent development investments, enabling their long-term engagement in the system.
- No education or training option will lead to a dead-end.
- Every student and adult learner will have access to more than one high quality education or training option.

Next Step: iLab

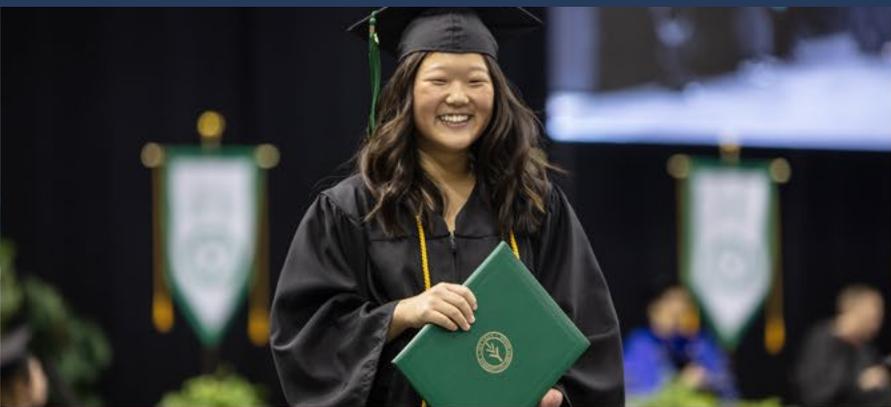


THANK YOU!



IVY TECH

COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





December 2023
State Board of Trustees

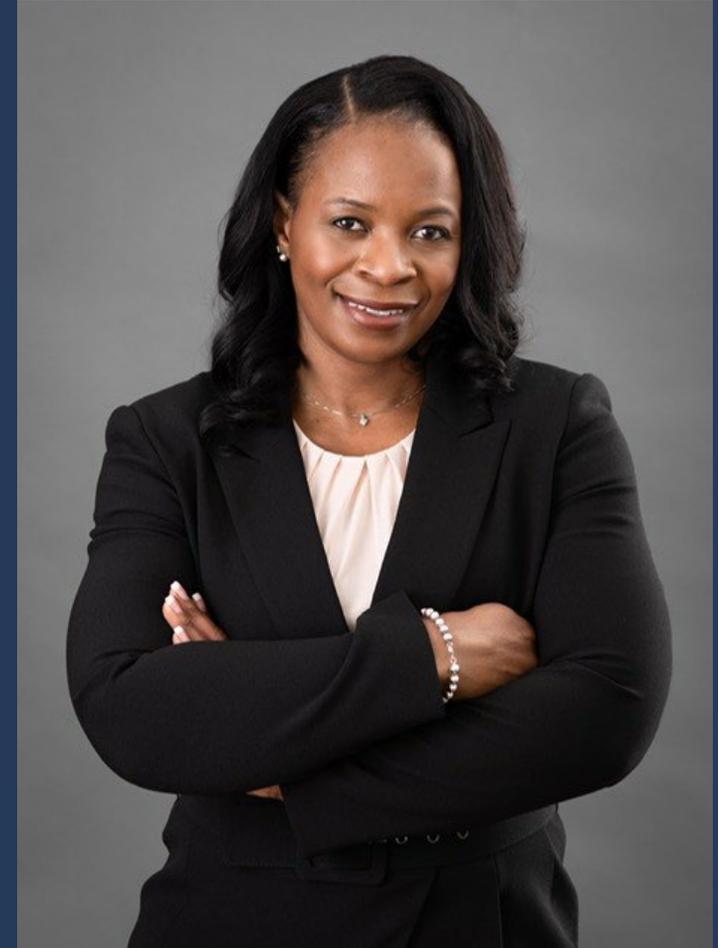
President's Report



Alumni Spotlight

Catrina Tate, Indianapolis '12

- Associate of Applied Science in Business Administration
- Vice President of Retail and Co-Chair of Diversity, Equity, and Inclusion Taskforce, Everwise (formerly Teacher's Credit Union)
- First Vice Chair, Girl Scouts of Central Indiana Board of Directors



Sellersburg Family Scholar House Groundbreaking



Stan Jones Student Success Award

- Administered by the Indiana Commission for Higher Education to uplift promising student success practices
- Ivy+ Textbooks program is one of two award recipients and will be featured during CHE's 2023 Student Advocates Conference



Realizer Award for Best Customer Experience

**Congratulations,
Digital Adoption
Team!**



President's Award Winners



Glenn W. Sample Award

Sarah Darrell

Simulation Coordinator, Nursing Faculty
Valparaiso

Gerald I. Lamkin Award

Alexis McDavid

Health Sciences, Adjunct Faculty
Marion

60th Anniversary Gala



Benefactors and Distinguished Alumni Awards

Congratulations to the 19 Distinguished Alumni and 18 Benefactors honored as part of our 60th Anniversary celebration!



Uber for Students

- Vouchers up to \$100
- Part of Tuesdays@TheTech
- 22 participating locations



CATCH A RIDE TO

Tuesdays@TheTech

A photograph of a campus scene. In the foreground, a concrete wall with a circular opening is visible. To the right, a large tree with green leaves stands next to a building. In the background, there are more trees and a building with a ramp. A dark blue banner is overlaid on the left side of the image, and a green banner with white text is overlaid across the middle. On the right side of the concrete wall, there is a green graphic overlay with various icons representing different fields of study or activities.

Strategic Plan Update

Values



EMPATHY

We stand with our students, partners, and communities.



INTEGRITY

We treat all with dignity and respect.



ACCOUNTABILITY

We deliver on our commitments.



AGILITY

We innovate, iterate, and transform.



CONNECTIVITY

We connect with partners to strengthen communities and ensure student success for all.



Values in Action: Connectivity

Ivy+ Career Link

- Focuses on connections between students, careers and employers
- Helps students find a fulfilling career path and hone employability skills
- Creates employer partnerships to connect skilled students who are ready to meet workforce demands



Ivy+
Career Link

Values in Action: Connectivity



Rachel Roll

Executive Director,
Ivy+ Career Link

“Career Link empowers Ivy Tech students to connect with employers and for employers to connect with Ivy Tech students. Like the Strategic Plan says, we’re moving at the speed of life, recognizing the needs of the workforce and changing career needs, and we have our foot on the gas pedal.”



Values in Action: Agility

Centers of Agility

- The Centers of Agility enables the evolution of the Workday system and the College's processes.
- Using agile practices allows us to change with the College's needs and focus on delivering value as quickly as possible



Values in Action: Agility



Adam Abner
AVP, Controller

“The College is consistently involved in meeting student and workforce demands, which transforms people and drives the economic engine of the state, and to keep that up, the College must have systems and processes that can consistently evolve. The Centers of Agility enables the evolution of the Workday system and the College's processes. Using agile practices allows us to change with the College's needs and focus on delivering value as quickly as possible.”



**Operational
Excellence**



**Teaching &
Learning**



**Student
Experience**



**Workforce &
Careers**



Strategic Plan Goals

Strategic Plan Metrics



50,000
ANNUAL
COMPLETIONS

5% INCREASE
IN STUDENT
RETENTION



INCREASE
ENROLLMENT
TO **190,000**



60% OF GRADS
EARNING ABOVE
MEDIAN WAGE

Strategic Plan Metrics

AY 2023



Total Enrollment



Student Retention (F2F & F2S)



Completions



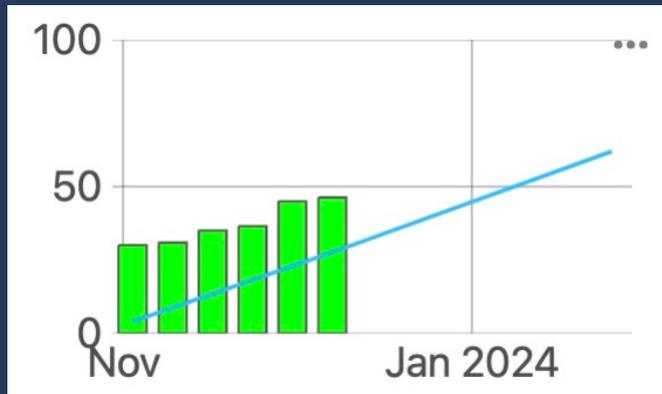
% Above Median Wage



4DX Campus Retention Highlights

Richmond

Increase Fall 2 to Spring 1
Online Only Retention
from 59.04% to 62% by
January 23, 2024



46.32%

Hamilton County

Increase Fall 2 to Spring 1
part-time student retention
from 67.58% to 70% by
January 22, 2024



49.46%

Kokomo

Increase Fall 2 to Spring 1
Online Only Retention from
65% to 67% by January 22,
2024



49%



Other KPIs

AY 2023



FTE



Financial



Employee Engagement



Community Engagement



First-Gen Celebration Week



- National First-Generation College Celebration Day: November 8, 2023
- 24 First-Gen events were hosted statewide at 16 Ivy Tech campuses
- Approximately 38% of financial aid applicants are first-gen





School Spotlight



December Spotlight

School of Business, Logistics & Supply Chain

Student Success Story: Todd Willis

- Enrolled in 2009 but paused studies due to family and work commitments
- Resumed studies in 2019 and completed degree in Business Administration in 2021
- Joined third party logistics provider Spot Inc. in 2022
- Now a senior carrier account manager leading revenue generation at the company



“When I knew I needed this degree to be a next step to propel myself and my family forward in life, that’s when the ball game became serious. I didn’t let my past shortcomings hold me back.”

December Spotlight

School of Business, Logistics & Supply Chain

Ivy Tech & the Indiana CPA Society

- Expanded student membership
- New scholarship opportunities for Ivy Tech accounting students
- Increased involvement of CPAs in Ivy Tech's Accounting Program advisory boards
- Opportunities for Ivy Tech campuses to collaborate with the Indiana CPA Society on recruitment and outreach events



“Society members are passionate about talking to high school and college students, and they look forward to coming to campuses to promote their companies and talk about current job opportunities.”

- Ali Tonini, IN CPA Society

January Spotlight

School of Nursing

We continue to be the fastest solution to the state's growing healthcare shortage while maintaining a strong focus on quality.

- Nursing Expansion project added 573 seats as of fall 2023
- 766 seats in added capacity projected for spring 2024
- 90.58% NCLEX pass rate for Q1-Q3 2023
 - 7.35% increase from 2022
 - 1,295 testers in Q1-Q3 2023, compared to 1,300 testers in 2022
- Nursing expansion pipeline commitments total \$22.3M
 - Surpassed our goal of \$21M



THANK YOU!



IVY TECH

COMMUNITY COLLEGE

**IVY TECH COMMUNITY COLLEGE
SPONSORED PROGRAM FUNDS
September 1, 2023 THROUGH October 31, 2023**

Grant/Award Number	Campus	Title or Description	Source	Amount	Original Effective Date	Expiration Date
<u>Competitive</u>						
AW100410	Columbus	NACCE Level One "Educate" Everyday Entrepreneur Program	National Association for Community College Entrepreneurship	\$ 5,000.00	5/1/2023	4/30/2024
AW100411	Systems Office	College Transformation Network	DeLaski Family Foundation	\$ 50,000.00	6/1/2023	5/31/2024
AW100412	Terre Haute	READI_2023-2024_Wabash River Regional Development Authority	Wabash River Regional Development Authority	\$ 970,000.00	5/31/2023	12/31/2026
AW100108	Columbus	201 Reeves Fnd. Scholarship Fund (increase)	Reeves Foundation	\$ 20,000.00	6/14/2021	5/15/2024
AW100413	Bloomington	Ivy Tech Digital Hope+ Program	Regional Opportunity Initiatives, Inc	\$ 100,000.00	7/1/2023	6/30/2024
AW100414	Systems Office	Special Employment and Training Services Fund	Indiana Department of Workforce Development	\$ 4,250,000.00	7/1/2023	6/30/2024
AW100052	Indianapolis	SUB NIH NIEHS Midwest Consortium for Hazardous Waste Worker Training (increase)	Regents of the University of Minnesota	\$ 148,000.00	8/14/2020	5/31/2024
AW100038	Fort Wayne	131 ACCELeRate (increase)	American Association of Port Authorities	\$ 345,000.00	6/1/2020	3/1/2024
AW100416	Terre Haute	Commercial Motor Vehicle Operator Safety Training Grant Program	US Department of Transportation	\$ 196,350.00	9/1/2023	9/30/2025
AW100225	Muncie	US DOEd Upward Bound (increase)	US Department of Education	\$ 265,765.00	9/1/2022	8/31/2027
AW100058	Richmond	USDOE TRIO Student Support Services (increase)	US Department of Education	\$ 272,364.00	9/1/2020	8/31/2025
AW100377	Valparaiso	READI IGNITE Energy Technology Mobile	Northwest Indiana Forum Foundation	\$ 705,000.00	7/1/2023	12/31/2026
AW100395	Bloomington	Short-Term Medical Certification Training	Indiana University Health Foundation Inc	\$ 500,000.00	1/1/2023	12/31/2025
AW100396	Bloomington	IEDC SBDC State Core Funding (increase)	Indiana Economic Development Corporation	\$ 75,000.00	1/1/2023	12/31/2023
AW100417	Bloomington	Indiana Technical Assistance Program (INTAP)	Indiana Economic Development Corporation	\$ 847,440.00	1/1/2023	12/31/2023
AW100392	Bloomington	Adult Education (federal dollars)	Indiana Department of Workforce Development	\$ 39,998.00	7/1/2023	6/30/2024
AW100399	Bloomington	Adult Education & Test fees (state dollars)	Indiana Department of Workforce Development	\$ 50,038.00	7/1/2023	6/30/2024
AW100393	Indianapolis	Louis Stokes STEM Pathways LSAMP	Indiana University	\$ 190,000.00	6/1/20023	4/30/2028
AW100324	Lafayette	Explore Engage Experience (3E) Grant	Greater Lafayette Commerce Community & Economic Development Foundation, Inc.	\$ 983,580.00	7/1/2023	6/30/2024
AW100329	Systems Office	Community Health Network Scholars Program	Community Health Network, Inc.	\$ 4,538,400.00	7/1/2022	12/31/2025
Competitive Total:				\$ 14,551,935.00		
<u>Non-Competitive</u>						
Non-Competitive Total:				\$ -		
Total Board Report:				\$ 14,551,935.00		

**IVY TECH COMMUNITY COLLEGE
SPONSORED PROGRAM FUNDS
July 1, 2023 THROUGH June 30, 2024**

	<u>Grants & Contracts</u>
Total this Report	\$ 14,551,935.00
2023-2024 YTD-Total to Date	\$ 29,769,797.59
2022-2023 Fiscal Year-End Total	\$ 50,141,609.27
2021-2022 Fiscal Year-End Total	\$ 38,836,336.00
2020-2021 Fiscal Year-End Total	\$ 183,415,188.87
2019-2020 Fiscal Year-End Total	\$ 61,493,223.00
2018-2019 Fiscal Year-End Total	\$ 22,580,366.00
2017-2018 Fiscal Year-End Total	\$ 18,122,815.00
2016-2017 Fiscal Year-End Total	\$ 25,626,665.00
2015-2016 Fiscal Year-End Total	\$ 18,906,875.00
2014-2015 Fiscal Year-End Total	\$ 20,718,246.00
2013-2014 Fiscal Year-End Total	\$ 27,105,576.00
2012-2013 Fiscal Year-End Total	\$ 23,049,587.00

**September 1, 2023 THROUGH October 31, 2023
Reconciliation**

On SPA BR but not on GM BR

Grant #	Proposal #	Name	Amount	Notes:
<u>Competitive</u>				
AW100411	S00002754	Systems Office_College Transformation Network_2023-2024_deLaski Fa	\$ 50,000.00	On July/Aug GM BR
AW100413	S00002730	241 ROI Digital Towns HOPE+ 23-24	\$ 100,000.00	On July/Aug GM BR
AW100414	S00002696	901 DWD Special Employment & Training	4,250,000.00	On July/Aug GM BR
AW100058	S00002757	191 USDOE TRIO SSS 23-24 increase	272,364.00	On July/Aug GM BR
R03965/AW100329	S00002651	901 Community Health Scholar 22 SO	\$ 4,538,400.00	On Jan/Feb GM BR; note was \$6,900,000 on the GM BR
AW100324	S00002672	141 IDO SUB GLC 3E022-24	983,580.00	On Mar/Apr GM BR
AW100393	S00002615	181 NSF SUB IUPUI LSAMP 23-28	190,000.00	On May/June GM BR
	S00002721	171 IEDC SUB WVRDA READI 23-26	970,000.00	On May/June GM BR; note was \$1,000,000 on the GM BR
AW100398/AW100411	S00002745	Program (INTAP)_2023_Indiana Economic Development Corporation (IE	847,440.00	On July/Aug GM BR; note was \$857,440 on the GM BR
AW100395	S00002559	al Certification Training Expansion Program_IU Health Bloomington Hosp	\$ 500,000.00	On July/Aug GM BR

Competitive Total: \$ 12,701,784.00

Non-Competitive

Non-Competitive Total: \$ -

Total: \$ 12,701,784.00

On GM BR but not on SPA BR

Grant #	Proposal #	Name	Amount	Notes:	Effective Date	Sta Expiration Date
<u>Competitive</u>						
AW100415	S00002733	Indianapolis_Congressionally Funded Community Projects-Early Childhood Education (ECE) Expansion_2024_US Department of Education (USDOE)	500,000.00	doesn't start until 1/1/24, but was created in FY24 Sept/Oct		
	S00002659	201 IAC APS Library ComicCon 23-24	1,275.00	SPFR forthcoming		
	S00002775	184 CEA Actualizing Comm Engagement	5,000.00	SPFR in my queue		
	S00002779	171 WVCF Creating Better Tomorrow	87,500.00	SPFR in my queue		
	S00002783	221 USDOE SUB UE EPN 23-28	840,000.00	???'s final contracty review		

Competitive Total: 1,433,775.00

Non-Competitive

Non-Competitive Total: #REF!

Total: #REF!

\$	14,551,935.00	SP Report Total
\$	(12,701,784.00)	items not on GM report but on SP report
	#REF!	items on GM report not on SP report
	#REF!	GM report Total
\$	3,283,926.00	GM report Total
	#REF!	

BELOW GRANTS were on PREVIOUS GM Board Reports, but yet to be put on SPA Board Report...

	S00002620	151 Dukes Scholarship 23-24	30,000.00	On Jan/Feb GM BR	JMW will f/u with RDM re Still no SPFF
AW100420	S00002668	901 IDEM Community Recycling Grant	96,600.00	On Mar/Apr GM BR	Will be on Nov/Dec SPA report (established in November)
AW100367	S00002706	SO HRSA Community	411,226.00	On May/June GM BR	still risk-backed?
	S00002744	181 NMPCT Legacy Scholars 23-28	1,401,845.00	On May/June GM BR	SPFR forthcoming?
	S00002751	221 DWD Adult Ed HSE Test fees 23-24	4,000.00	On July/Aug GM BR	SPFR forthcoming; overall amt may change; some fed \$ some state \$
	S00002755	131 USDOE TRIO SSS 23-24 increase	286,109.00	On July/Aug GM BR	RGM forthcoming
	S00002758	181 USDOE TRIO SSS 23-24 increase	286,109.00	On July/Aug GM BR	RGM forthcoming
AW100060		111 USDOE TRIO SSS 23-24 increase	272,364.00	On July/Aug GM BR	Will be on Nov/Dec SPA report (increased in November)
AW100418	S00002769	231 ROI SUB WCCF Digital Towns 23	6,500.00	On July/Aug GM BR	Will be on Nov/Dec SPA report (established in November)
	S00002770	231 Caesars Fnd Student Life Reno	100,000.00	On July/Aug GM BR	SPFR forthcoming

BELOW GRANTS were on PREVIOUS GM Board Reports, but will never be put on SPA Board Report...

	S00002729	Sellersburg Duke Energy SUB IEDA	18,000.00	On May/June GM BR (FY23)	Will stay direct to Foundation; they will
	S00002732	201 FFA Lilly Fnd IU Prof Dev	10,000.00	On May/June GM BR (FY23)	Determined to be a gift

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF SEPTEMBER 2023

<u>Authorization for Disbursement</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Health Savings Account	110,257.47	Chard Snyder	9/7/2023 AHBT102795
	Payroll Tax	2,912,538.83	ADP	9/7/2023 AHBT102796
	Retirement	1,387,941.38	Transamerica	9/7/2023 AHBT102797
	Reimbursement for Health Ins. Claims	418,357.07	Anthem	9/7/2023 AHBT102793
	Rx Payment	414,356.01	CVS	9/8/2023 AHBT102885
	Reimbursement for Health Ins. Claims	388,263.18	Anthem	9/13/2023 AHBT103096
	Rx Payment	399,675.93	CVS	9/14/2023 AHBT103139
	Life & LTD	104,323.19	The Standard	9/15/2023 AHBT103208
	Reimbursement for Health Ins. Claims	732,513.08	Anthem	9/20/2023 AHBT103372
	Health Savings Account	121,980.05	Chard Snyder	9/20/2023 AHBT103374
	Retirement	1,358,076.88	Transamerica	9/21/2023 AHBT103419
	Payroll Tax	2,946,017.08	ADP	9/21/2023 AHBT103418
	Rx Payment	442,790.31	CVS	9/22/2023 AHBT103478
	Reimbursement for Health Ins. Claims	303,169.98	Anthem	9/27/2023 AHBT103684
	Rx Payment	391,502.04	CVS	9/29/2023 AHBT103851
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	30,000,000.00	US Bank	9/5/2023 AHBT102704
	Transfer	333,000.00	Fifth Third Bank	9/11/2023 AHBT102899
	Transfer	1,715,000.00	Fifth Third Bank	9/13/2023 AHBT103068
	Transfer	1,187,000.00	Fifth Third Bank	9/15/2023 AHBT103170
	Transfer	690,000.00	Fifth Third Bank	9/18/2023 AHBT103219
	Transfer	21,885,000.00	Fifth Third Bank	9/19/2023 AHBT103281
	Transfer	2,403,000.00	Fifth Third Bank	9/25/2023 AHBT103511
	Transfer	1,003,000.00	Fifth Third Bank	9/28/2023 AHBT103695
	Transfer	583,000.00	Fifth Third Bank	9/29/2023 AHBT103803

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF SEPTEMBER 2023

Authorization for <u>Disbursement</u>	Amount of <u>Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
III. Reported to the Board of Trustees under \$500,000.				
Construction - Evansville Nursing Lab	182,561.71	Danco Construction Inc	9/6/2023	148644
Utilities	341,957.90	BPTS LLC	9/7/2023	148822
Columbus Lease Payments	103,473.00	Community Education Coalition	9/7/2023	148747
Utilities	149,673.81	BPTS LLC	9/8/2023	148853
Equipment	132,501.00	Dell	9/11/2023	149023
Stop Loss Claims	177,958.20	Voya Payment 08/2023	9/12/2023	AHBT103032
Licensed Software	103,871.50	SHI International Corp	9/12/2023	149061
Utilities	271,715.69	BPTS LLC	9/13/2023	149231
Student Study Materials	141,750.00	Assessment Technologies Institute LLC	9/14/2023	149275
Construction - Sellersburg Renovation	484,057.00	Brandt Construction Inc	9/15/2023	149399
CRM Licensed Software	117,903.00	Salesforce.com Inc	9/18/2023	149459
Legal Fees	131,897.57	Faegre Drinker Biddle & Reath LLP	9/19/2023	158877
HVAC Services - Richmond	136,178.00	Trane US Inc	9/19/2023	158938
Training Equipment	190,947.00	DAKSWAN Automation Systems Inc.	9/20/2023	158993
Legal Fees	440,457.79	Ice Miller LLP	9/20/2023	158964
Cleaning Services	115,150.00	Nishida Services Inc	9/21/2023	159076
Equipment	110,037.99	Dell	9/25/2023	159280
Equipment	152,650.99	Dell	9/26/2023	159356
Salesforce Implementation Support	115,096.00	Cloud For Good Holdings Inc	9/27/2023	159525
Construction - Lafayette Nursing Lab	104,731.86	F.H. Paschen S.N. Nielsen & Associates LLC	9/27/2023	159508
Plagiarism Software Subscription	101,600.00	Turnitin LLC	9/27/2023	159506
Utilities	178,625.28	BPTS LLC	9/28/2023	159619
Purchasing Card Payment	213,443.21	PNC	9/29/2023	159779
Construction - Sellersburg Renovation	399,481.00	Brandt Construction Inc	9/29/2023	159775
IV. Approved by the Board of Trustees over \$500,000.				
Microsoft Software Renewal	847,024.18	SHI International Corp	9/1/2023	139090
Student Success Licensed Software	588,050.90	Salesforce.com Inc	9/21/2023	159075

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF OCTOBER 2023

Authorization for <u>Disbursement</u>	Amount of <u>Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Reimbursement for Health Ins. Claims	726,903.10	Anthem	10/4/2023 AHBT104096
	Retirement	1,364,747.08	Transamerica	10/5/2023 AHBT104201
	Health Savings Account	121,657.07	Chard Snyder	10/5/2023 AHBT104198
	Payroll Tax	2,926,727.66	ADP	10/5/2023 AHBT104578
	Rx Payment	349,356.51	CVS	10/6/2023 AHBT104287
	Reimbursement for Health Ins. Claims	776,226.79	Anthem	10/12/2023 AHBT104537
	Life & LTD	140,895.05	The Standard	10/13/2023 AHBT104533
	Rx Payment	397,377.74	CVS	10/16/2023 AHBT104571
	Reimbursement for Health Ins. Claims	1,090,024.14	Anthem	10/18/2023 AHBT104667
	Health Savings Account	122,016.69	Chard Snyder	10/18/2023 AHBT104669
	Retirement	1,330,303.11	Transamerica	10/19/2023 AHBT104700
	Payroll Tax	2,925,438.40	ADP	10/19/2023 AHBT104699
	Rx Payment	275,009.34	CVS	10/20/2023 AHBT104743
	Reimbursement for Health Ins. Claims	650,441.37	Anthem	10/25/2023 AHBT104953
	Rx Payment	478,541.58	CVS	10/30/2023 AHBT105140
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	4,262,000.00	Lake City Bank	10/13/2023 AHBT104505
	Transfer	17,756,000.00	Fifth Third Bank	10/13/2023 AHBT104506
	Transfer	1,021,000.00	Fifth Third Bank	10/16/2023 AHBT104540
	Transfer	13,475,000.00	Fifth Third Bank	10/23/2023 AHBT104829
	Transfer	3,982,000.00	Fifth Third Bank	10/26/2023 AHBT104992

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF OCTOBER 2023

Authorization for <u>Disbursement</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000.				
Security Services	102,261.00	Allied Universal Security Services	10/2/2023	169135
Legal Fees	257,751.03	Ice Miller LLP	10/2/2023	169190
Cleaning Services	128,728.67	Nishida Services Inc	10/2/2023	169166
Student Testing Fees	109,080.76	Smarter Services LLC	10/3/2023	169231
Stop Loss Claims	179,047.74	Voya Stop Loss 09/2023	10/4/2023	AHBT104095
Advertising	107,389.22	C&D Williams Company Inc	10/4/2023	169459
Utilities	174,002.01	BPTS LLC	10/5/2023	169562
Construction - Lafayette Ross Hall Roof	156,626.52	F.H. Paschen S.N. Nielsen & Associates LLC	10/10/2023	169808
Student Study Materials	144,000.00	Assessment Technologies Institute LLC	10/12/2023	170193
Utilities	314,506.39	BPTS LLC	10/12/2023	170180
Educational Consulting	360,000.00	EAB Global Inc.	10/13/2023	170325
Workday Consulting	233,284.91	Cognizant Technology Solutions US Corporation	10/17/2023	179869
Student Loan Default Prevention	169,500.00	Loan Science SC LLC	10/17/2023	179885
Construction - Sellersburg Renovation	344,331.00	Brandt Construction Inc	10/18/2023	180087
Workday Consulting	215,675.00	Cognizant Technology Solutions US Corporation	10/18/2023	180069
Construction - Fort Wayne Nursing Lab	108,972.00	CME Corporation	10/19/2023	180243
Classroom Tools	428,838.62	Williams Crow Inc	10/20/2023	180430
Construction - Kokomo Smart Lab	133,624.75	F.H. Paschen S.N. Nielsen & Associates LLC	10/23/2023	180486
Licensed Software	370,831.85	Blackboard Inc	10/24/2023	180659
Utilities	154,871.57	BPTS LLC	10/24/2023	180637
Construction - Sellersburg Renovation	305,206.00	Brandt Construction Inc	10/25/2023	180804
Licensed Software	492,665.46	Salesforce.com Inc	10/25/2023	180809
Licensed Software	182,050.00	Signal Vine Inc	10/25/2023	180832
Architect/Engineer Services - East Chicago Renovation	244,775.00	Gordon M Buitendorp Associates Inc	10/27/2023	181027
Unclaimed Property	115,537.90	Indiana Attorney General's Office	10/30/2023	2785153
SMARTnet Maint. Subscription Renewal	185,820.35	Ahead Inc	10/30/2023	190605
Cleaning Services	140,950.75	Nishida Services Inc	10/30/2023	190574
Purchasing Card Payment	229,119.72	PNC	10/31/2023	190625
Legal Fees	289,577.42	Ice Miller LLP	10/31/2023	190755
Apprenticeship Contract Expense	115,003.95	IN-KY Region Service Council of Carpenters JATF	10/31/2023	2785132
Flooring - C4 Building	129,239.43	Superior Carpet Inst Inc	10/31/2023	190790

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF OCTOBER 2023

Authorization for <u>Disbursement</u>	Amount of <u>Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
IV. Approved by the Board of Digital Course Materials Trustees over \$500,000.	7,870,328.50	Barnes & Noble Education Inc	10/3/2023	169286
Digital Course Materials	855,026.47	Barnes & Noble Education Inc	10/24/2023	180646
Licensed Software	741,663.70	Blackboard Inc	10/25/2023	180844
Licensed Software	762,498.52	Blackboard Inc	10/30/2023	190510

Payment	Payment D	Invoices P/d	Hoc Bank	Trnsaction	Payee	Amount in Payment	Currency	Section
1 Ad Hoc Bank Transaction: Vendor 09/07/2023	9/7/2023		AHBT102795	HSA Remit 09/08/23		110,257.47	I	Chard Snyder
1								
2 Ad Hoc Bank Transaction: Vendor 09/07/2023	9/7/2023		AHBT102796	ADP Tax Invoice 09/08/23 and 09/06/23 Off cycle		2,912,538.83	I	ADP
2								
3 Ad Hoc Bank Transaction: General 09/07/2023	9/7/2023		AHBT102797	Transamerica 403b Remit 09/08/23		1,387,941.38	I	Transamerica
3								
4 Ad Hoc Bank Transaction: Vendor 09/07/2023	9/7/2023		AHBT102793	Anthem Claims 08/25/23 - 08/31/23		418,357.07	I	Anthem
4								
5 Ad Hoc Bank Transaction: Vendor 09/08/2023	9/8/2023		AHBT102885	CVS Claims 08/24/23 - 08/31/23		414,356.01	I	CVS
5								
6 Ad Hoc Bank Transaction: Vendor 09/13/2023	9/13/2023		AHBT103096	Anthem Claims 09/01/23 - 09/07/23		388,263.18	I	Anthem
6								
7 Ad Hoc Bank Transaction: Vendor 09/14/2023	9/14/2023		AHBT103139	CVS Claims 09/01/23 - 09/07/23		399,675.93	I	CVS
7								
8 Ad Hoc Bank Transaction: General 09/15/2023	9/15/2023		AHBT103208	Life, LTD & STD Remit 08/2023		104,323.19	I	The Standard
8								
9 Ad Hoc Bank Transaction: Vendor 09/20/2023	9/20/2023		AHBT103372	Anthem Claims and Admin Fees 09/08/23 - 09/14/23		732,513.08	I	Anthem
9								
10 Ad Hoc Bank Transaction: Vendor 09/20/2023	9/20/2023		AHBT103374	HSA Remit 09/22/23		121,980.05	I	Chard Snyder
10								
11 Ad Hoc Bank Transaction: General 09/21/2023	9/21/2023		AHBT103419	Transamerica 403b Remit 09/22/23		1,358,076.88	I	Transamerica
11								
12 Ad Hoc Bank Transaction: Vendor 09/21/2023	9/21/2023		AHBT103418	ADP Tax Remit 09/22/23 & Off Cycle 09/20/23		2,946,017.08	I	ADP
12								
13 Ad Hoc Bank Transaction: Vendor 09/22/2023	9/22/2023		AHBT103478	CVS Claims 09/08/23 - 09/15/23		442,790.31	I	CVS
13								
14 Ad Hoc Bank Transaction: Vendor 09/27/2023	9/27/2023		AHBT103684	Anthem Claims 09/13/23 - 09/21/23		303,169.98	I	Anthem
14								
15 Ad Hoc Bank Transaction: Vendor 09/29/2023	9/29/2023		AHBT103851	CVS Claims 09/16/23 - 09/23/23		391,502.04	I	CVS
15								12,431,762.48
16 Ad Hoc Bank Transaction: General 09/05/2023	9/5/2023		AHBT102704	WIRE TO US BANK INVESTMENTS		30,000,000.00	II	
16								
17 Ad Hoc Bank Transaction: General 09/11/2023	9/11/2023		AHBT102899	Fifth Third Wire		333,000.00	II	
17								
18 Ad Hoc Bank Transaction: General 09/13/2023	9/13/2023		AHBT103068	Fifth Third Wire		1,715,000.00	II	
18								
19 Ad Hoc Bank Transaction: General 09/15/2023	9/15/2023		AHBT103170	Fifth Third Wire		1,187,000.00	II	
19								
20 Ad Hoc Bank Transaction: General 09/18/2023	9/18/2023		AHBT103219	Fifth Third Wire		690,000.00	II	
20								
21 Ad Hoc Bank Transaction: General 09/19/2023	9/19/2023		AHBT103281	Fifth Third Wire		21,885,000.00	II	
21								
22 Ad Hoc Bank Transaction: General 09/25/2023	9/25/2023		AHBT103511	Fifth Third Wire		2,403,000.00	II	
22								
23 Ad Hoc Bank Transaction: General 09/28/2023	9/28/2023		AHBT103695	Fifth Third Wire		1,003,000.00	II	
23								
24 Ad Hoc Bank Transaction: General 09/29/2023	9/29/2023		AHBT103803	Fifth Third Wire		583,000.00	II	59,799,000.00
24								
25 Supplier Payment: Danco Construction Inc: 09/06/2023	9/6/2023	143085.87	148644	Danco Construction Inc		182,561.71	III	
25								
26 Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration	9/7/2023	341957.9	148822	BPTS LLC - Remit-To: BPTS (Telemon) Integeration		341,957.90	III	
26								
27 Supplier Payment: Community Education Coalition: 9/7/2023	9/7/2023	1545 - Sup	148747	Community Education Coalition		103,473.00	III	
27								
28 Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration	9/8/2023	149673.81	148853	BPTS LLC - Remit-To: BPTS (Telemon) Integeration		149,673.81	III	
28								
29 Supplier Payment: Dell: 09/11/2023	9/11/2023	129843 - S	149023	Dell		132,501.00	III	
29								
30 Ad Hoc Bank Transaction: Vendor 09/12/2023	9/12/2023		AHBT103032	Voya Payment 08/2023		177,958.20	III	
30								
31 Supplier Payment: SHI International Corp: 09/12/2023	9/12/2023	103871.5	149061	SHI International Corp		103,871.50	III	
31								
32 Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration	9/13/2023	271715.69	149231	BPTS LLC - Remit-To: BPTS (Telemon) Integeration		271,715.69	III	
32								
33 Supplier Payment: Assessment Technologies Institute: 9/14/2023	9/14/2023	66750 - Su	149275	Assessment Technologies Institute LLC		141,750.00	III	
33								

Section I
Section II
Section III
Section IV

34	Supplier Payment: Brandt Construction Inc - Remit	9/15/2023	484057 - S	149399	Brandt Construction Inc - Remit-To: Brandt Construction Inc. - Default Non-Escrow	484,057.00	III	
34								
35	Supplier Payment: Salesforce.com Inc: 09/18/2023	9/18/2023	117903 - S	149459	Salesforce.com Inc	117,903.00	III	
35								
36	Supplier Payment: Faegre Drinker Biddle & Reath I	9/19/2023	131363.57	158877	Faegre Drinker Biddle & Reath LLP	131,897.57	III	
36								
37	Supplier Payment: Trane US Inc: 09/19/2023	9/19/2023	133344 - S	158938	Trane US Inc	136,178.00	III	
37								
38	Supplier Payment: DAKSWAN Automation System	9/20/2023	190947 - S	158993	DAKSWAN Automation Systems Inc.	190,947.00	III	
38								
39	Supplier Payment: Ice Miller LLP: 09/20/2023	9/20/2023	10009.6 - S	158964	Ice Miller LLP	440,457.79	III	
39								
40	Supplier Payment: Nishida Services Inc: 09/21/202	9/21/2023	57575 - Su	159076	Nishida Services Inc	115,150.00	III	
40								
41	Supplier Payment: Dell: 09/25/2023	9/25/2023	1015 - Sup	159280	Dell	110,037.99	III	
41								
42	Supplier Payment: Dell: 09/26/2023	9/26/2023	127610 - S	159356	Dell	152,650.99	III	
42								
43	Supplier Payment: Cloud For Good Holdings Inc: 0	9/27/2023	38400 - Su	159525	Cloud For Good Holdings Inc	115,096.00	III	
43								
44	Supplier Payment: F.H. Paschen S.N. Nielsen & As	9/27/2023	Supplier	159508	F.H. Paschen S.N. Nielsen & Associates LLC	104,731.86	III	
44								
45	Supplier Payment: Turnitin LLC (Inactive): 09/27/20	9/27/2023	101600 - S	159506	Turnitin LLC (Inactive)	101,600.00	III	
45								
46	Supplier Payment: BPTS LLC - Remit-To: BPTS (T	9/28/2023	178625.28	159619	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	178,625.28	III	
46								
47	Procurement Card Payment: College JP Morgan C	9/29/2023		159779		213,443.21	III	
47								
48	Supplier Payment: Brandt Construction Inc - Remit	9/29/2023	399481 - S	159775	Brandt Construction Inc - Remit-To: Brandt Construction Inc. - Default Non-Escrow	399,481.00	III	4,597,719.50
48								
49	Supplier Payment: SHI International Corp: 09/01/20	9/1/2023	202.56 - S	139090	SHI International Corp	847,024.18	IV	
49								
50	Supplier Payment: Salesforce.com Inc: 09/21/2023	9/21/2023	597139.2 -	159075	Salesforce.com Inc	588,050.90	IV	1,435,075.08
50								
						78,263,557.06		

	Payment	Payment Date	Invoices Paid	Bank Transaction	Payee	Amount in Payment Currency	Section	
1	Ad Hoc Bank Transaction: Vendor 10/04/2023	10/04/2023		AHBT104096	Anthem Claims 09/22/23 - 09/28/23	726,903.10	I	Anthem
1								Section I
2	Ad Hoc Bank Transaction: General 10/05/2023	10/05/2023		AHBT104201	Transamerica 403b Remit 10/06/23	1,364,747.08	I	Transamerica
2								Section II
3	Ad Hoc Bank Transaction: Vendor 10/05/2023	10/05/2023		AHBT104198	HSA Remit 10/06/23	121,657.07	I	Chard Snyder
3								Section III
4	Ad Hoc Bank Transaction: Vendor 10/05/2023	10/05/2023		AHBT104578	ADP Tax Remit 10/06/23	2,926,727.66	I	ADP
4								Section IV
5	Ad Hoc Bank Transaction: Vendor 10/06/2023	10/06/2023		AHBT104287	CVS Claims 09/24/23 - 09/30/23	349,356.51	I	CVS
5								
6	Ad Hoc Bank Transaction: Vendor 10/12/2023	10/12/2023		AHBT104537	Anthem Claims 09/29/23 - 10/05/23	776,226.79	I	Anthem
6								
7	Ad Hoc Bank Transaction: General 10/13/2023	10/13/2023		AHBT104533	Life, LTD & STD Remit 09/2023	140,895.05	I	The Standard
7								
8	Ad Hoc Bank Transaction: Vendor 10/16/2023	10/16/2023		AHBT104571	CVS Claims 10/01/23 - 10/07/23	397,377.74	I	CVS
8								
9	Ad Hoc Bank Transaction: Vendor 10/18/2023	10/18/2023		AHBT104667	Anthem Claims and Admin Fees 10/06/23 - 10/12/23	1,090,024.14	I	Anthem
9								
10	Ad Hoc Bank Transaction: Vendor 10/18/2023	10/18/2023		AHBT104669	HSA Remit 10/20/23	122,016.69	I	Chard Snyder
10								
11	Ad Hoc Bank Transaction: General 10/19/2023	10/19/2023		AHBT104700	Transamerica 403b Remit 10/20/23	1,330,303.11	I	Transamerica
11								
12	Ad Hoc Bank Transaction: Vendor 10/19/2023	10/19/2023		AHBT104699	ADP Tax Remit 10/20/23	2,925,438.40	I	ADP
12								
13	Ad Hoc Bank Transaction: Vendor 10/20/2023	10/20/2023		AHBT104743	CVS Claims 10/08/23 - 10/15/23	275,009.34	I	CVS
13								
14	Ad Hoc Bank Transaction: Vendor 10/25/2023	10/25/2023		AHBT104953	Anthem Claims 10/13/23-10/19/23	650,441.37	I	Anthem
14								
15	Ad Hoc Bank Transaction: Vendor 10/30/2023	10/30/2023		AHBT105140	CVS Claims 10/16/23 - 10/23/23	478,541.58	I	CVS
15								
16	Ad Hoc Bank Transaction: General 10/13/2023	10/13/2023		AHBT104505	Lake City Wire	4,262,000.00	II	
16								13,675,665.63
17	Ad Hoc Bank Transaction: General 10/13/2023	10/13/2023		AHBT104506	Fifth Third Wire	17,756,000.00	II	
17								
18	Ad Hoc Bank Transaction: General 10/16/2023	10/16/2023		AHBT104540	Fifth Third Wire	1,021,000.00	II	
18								
19	Ad Hoc Bank Transaction: General 10/23/2023	10/23/2023		AHBT104829	Fifth Third Wire	13,475,000.00	II	
19								
20	Ad Hoc Bank Transaction: General 10/26/2023	10/26/2023		AHBT104992	Fifth Third Wire	3,982,000.00	II	
20								40,496,000.00
21	Supplier Payment: Allied Universal Security Services: 10/02/2023	10/02/2023	1841.91 - Supplier Invoice: SI109562	169135	Allied Universal Security Services	102,261.00	III	
21								
22	Supplier Payment: Ice Miller LLP: 10/02/2023	10/02/2023	11497.95 - Supplier Invoice: SI10836	169190	Ice Miller LLP	257,751.03	III	
22								
23	Supplier Payment: Nishida Services Inc: 10/02/2023	10/02/2023	1040 - Supplier Invoice: SI108918215	169166	Nishida Services Inc	128,728.67	III	
23								
24	Supplier Payment: Smarter Services LLC: 10/03/2023	10/03/2023	109080.76 - Supplier Invoice: SI1089	169231	Smarter Services LLC	109,080.76	III	
24								
25	Ad Hoc Bank Transaction: Vendor 10/04/2023	10/04/2023		AHBT104095	Voya Stop Loss 09/2023	179,047.74	III	
25								
26	Supplier Payment: C&D Williams Company Inc: 10/04/2023	10/04/2023	1393.27 - Supplier Invoice: SI102251	169459	C&D Williams Company Inc	107,389.22	III	
26								
27	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 10/05/2023	10/05/2023	174002.01 - Supplier Invoice: SI1108	169562	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	174,002.01	III	
27								
28	Supplier Payment: F.H. Paschen S.N. Nielsen & Associates LLC: 10/10/2023	10/10/2023	124224.6 - Supplier Invoice: SI10562	169808	F.H. Paschen S.N. Nielsen & Associates LLC	156,626.52	III	
28								
29	Supplier Payment: Assessment Technologies Institute LLC: 10/12/2023	10/12/2023	17250 - Supplier Invoice: SI10651520	170193	Assessment Technologies Institute LLC	144,000.00	III	
29								
30	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 10/12/2023	10/12/2023	314506.39 - Supplier Invoice: SI1120	170180	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	314,506.39	III	
30								
31	Supplier Payment: EAB Global Inc.: 10/13/2023	10/13/2023	360000 - Supplier Invoice: SI110699	170325	EAB Global Inc.	360,000.00	III	
31								
32	Supplier Payment: Cognizant Technology Solutions US Corporation: 10/17/2023	10/17/2023	233284.91 - Supplier Invoice: SI1123	179869	Cognizant Technology Solutions US Corporation	233,284.91	III	
32								
33	Supplier Payment: Loan Science SC LLC: 10/17/2023	10/17/2023	169500 - Supplier Invoice: SI113343	179885	Loan Science SC LLC	169,500.00	III	
33								
34	Supplier Payment: Brandt Construction Inc - Remit-To: Brandt Construction Inc. - Default Non-Escrow: 10/18/2023	10/18/2023	344331 - Supplier Invoice: SI113557	180087	Brandt Construction Inc - Remit-To: Brandt Construction Inc. - Default Non-Escrow	344,331.00	III	
34								
35	Supplier Payment: Cognizant Technology Solutions US Corporation: 10/18/2023	10/18/2023	215675 - Supplier Invoice: SI112073	180069	Cognizant Technology Solutions US Corporation	215,675.00	III	
35								
36	Supplier Payment: CME Corporation: 10/19/2023	10/19/2023	108972 - Supplier Invoice: SI113690	180243	CME Corporation	108,972.00	III	
36								
37	Supplier Payment: Williams Crow Inc: 10/20/2023	10/20/2023	18000 - Supplier Invoice: SI10054715	180430	Williams Crow Inc	428,838.62	III	
37								
38	Supplier Payment: F.H. Paschen S.N. Nielsen & Associates LLC: 10/23/2023	10/23/2023	46143.01 - Supplier Invoice: SI11433	180486	F.H. Paschen S.N. Nielsen & Associates LLC	133,624.75	III	
38								
39	Supplier Payment: Blackboard Inc: 10/24/2023	10/24/2023	370831.85 - Supplier Invoice: SI1010	180659	Blackboard Inc	370,831.85	III	
39								
40	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 10/24/2023	10/24/2023	154871.57 - Supplier Invoice: SI1145	180637	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	154,871.57	III	
40								
41	Supplier Payment: Brandt Construction Inc - Remit-To: Brandt Construction Inc. - Default Non-Escrow: 10/25/2023	10/25/2023	305206 - Supplier Invoice: SI114711	180804	Brandt Construction Inc - Remit-To: Brandt Construction Inc. - Default Non-Escrow	305,206.00	III	
41								
42	Supplier Payment: Salesforce.com Inc: 10/25/2023	10/25/2023	35493.36 - Supplier Invoice: SI10927	180809	Salesforce.com Inc	492,665.46	III	
42								
43	Supplier Payment: Signal Vine Inc: 10/25/2023	10/25/2023	182050 - Supplier Invoice: SI113773	180832	Signal Vine Inc	182,050.00	III	
43								
44	Supplier Payment: Gordon M Buitendorp Associates Inc: 10/27/2023	10/27/2023	104250 - Supplier Invoice: SI1146491	181027	Gordon M Buitendorp Associates Inc	244,775.00	III	

Payment	Payment Date	Invoices Paid	Transaction	Payee	Amount in Payment	Currency	Section
Supplier Payment: SHI International Corp: 09/01/2023	9/1/2023	202.56 - Supp	139090	SHI International Corp	847,024.18		IV
Ad Hoc Bank Transaction: General 09/05/2023	9/5/2023		AHBT102704	WIRE TO US BANK INVESTMENTS	30,000,000.00		II
Supplier Payment: Danco Construction Inc: 09/06/2023	9/6/2023	143085.87 - S	148644	Danco Construction Inc	182,561.71		III
Ad Hoc Bank Transaction: Vendor 09/07/2023	9/7/2023		AHBT102795	HSA Remit 09/08/23	110,257.47		I
Ad Hoc Bank Transaction: Vendor 09/07/2023	9/7/2023		AHBT102796	ADP Tax Invoice 09/08/23 and 09/06/23 Off cycle	2,912,538.83		I
Ad Hoc Bank Transaction: General 09/07/2023	9/7/2023		AHBT102797	Transamerica 403b Remit 09/08/23	1,387,941.38		I
Ad Hoc Bank Transaction: Vendor 09/07/2023	9/7/2023		AHBT102793	Anthem Claims 08/25/23 - 08/31/23	418,357.07		I
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	9/7/2023	341957.9 - Su	148822	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	341,957.90		III
Supplier Payment: Community Education Coalition	9/7/2023	1545 - Supplie	148747	Community Education Coalition	103,473.00		III
Ad Hoc Bank Transaction: Vendor 09/08/2023	9/8/2023		AHBT102885	CVS Claims 08/24/23 - 08/31/23	414,356.01		I
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	9/8/2023	149673.81 - S	148853	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	149,673.81		III
Ad Hoc Bank Transaction: General 09/11/2023	9/11/2023		AHBT102899	Fifth Third Wire	333,000.00		II
Supplier Payment: Dell: 09/11/2023	9/11/2023	129843 - Supp	149023	Dell	132,501.00		III
Ad Hoc Bank Transaction: Vendor 09/12/2023	9/12/2023		AHBT103032	Voya Payment 08/2023	177,958.20		III
Supplier Payment: SHI International Corp: 09/12/2023	9/12/2023	103871.5 - Su	149061	SHI International Corp	103,871.50		III
Ad Hoc Bank Transaction: General 09/13/2023	9/13/2023		AHBT103068	Fifth Third Wire	1,715,000.00		II
Ad Hoc Bank Transaction: Vendor 09/13/2023	9/13/2023		AHBT103096	Anthem Claims 09/01/23 - 09/07/23	388,263.18		I
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	9/13/2023	271715.69 - S	149231	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	271,715.69		III
Ad Hoc Bank Transaction: Vendor 09/14/2023	9/14/2023		AHBT103139	CVS Claims 09/01/23 - 09/07/23	399,675.93		I
Supplier Payment: Assessment Technologies Instit	9/14/2023	66750 - Suppl	149275	Assessment Technologies Institute LLC	141,750.00		III
Ad Hoc Bank Transaction: General 09/15/2023	9/15/2023		AHBT103208	Life, LTD & STD Remit 08/2023	104,323.19		I
Ad Hoc Bank Transaction: General 09/15/2023	9/15/2023		AHBT103170	Fifth Third Wire	1,187,000.00		II
Supplier Payment: Brandt Construction Inc - Remit:	9/15/2023	484057 - Supp	149399	Brandt Construction Inc - Remit-To: Brandt Construction Inc	484,057.00		III
Ad Hoc Bank Transaction: General 09/18/2023	9/18/2023		AHBT103219	Fifth Third Wire	690,000.00		II
Supplier Payment: Salesforce.com Inc: 09/18/2023	9/18/2023	117903 - Supp	149459	Salesforce.com Inc	117,903.00		III
Ad Hoc Bank Transaction: General 09/19/2023	9/19/2023		AHBT103281	Fifth Third Wire	21,885,000.00		II
Supplier Payment: Faegre Drinker Biddle & Reath I	9/19/2023	131363.57 - S	158877	Faegre Drinker Biddle & Reath LLP	131,897.57		III
Supplier Payment: Trane US Inc: 09/19/2023	9/19/2023	133344 - Supp	158938	Trane US Inc	136,178.00		III
Ad Hoc Bank Transaction: Vendor 09/20/2023	9/20/2023		AHBT103372	Anthem Claims and Admin Fees 09/08/23 - 09/14/23	732,513.08		I
Ad Hoc Bank Transaction: Vendor 09/20/2023	9/20/2023		AHBT103374	HSA Remit 09/22/23	121,980.05		I
Supplier Payment: DAKSWAN Automation System	9/20/2023	190947 - Supp	158993	DAKSWAN Automation Systems Inc.	190,947.00		III
Supplier Payment: Ice Miller LLP: 09/20/2023	9/20/2023	10009.6 - Sup	158964	Ice Miller LLP	440,457.79		III
Ad Hoc Bank Transaction: General 09/21/2023	9/21/2023		AHBT103419	Transamerica 403b Remit 09/22/23	1,358,076.88		I
Ad Hoc Bank Transaction: Vendor 09/21/2023	9/21/2023		AHBT103418	ADP Tax Remit 09/22/23 & Off Cycle 09/20/23	2,946,017.08		I
Supplier Payment: Nishida Services Inc: 09/21/2023	9/21/2023	57575 - Suppl	159076	Nishida Services Inc	115,150.00		III
Supplier Payment: Salesforce.com Inc: 09/21/2023	9/21/2023	597139.2 - Su	159075	Salesforce.com Inc	588,050.90		IV
Ad Hoc Bank Transaction: Vendor 09/22/2023	9/22/2023		AHBT103478	CVS Claims 09/08/23 - 09/15/23	442,790.31		I
Ad Hoc Bank Transaction: General 09/25/2023	9/25/2023		AHBT103511	Fifth Third Wire	2,403,000.00		II
Supplier Payment: Dell: 09/25/2023	9/25/2023	1015 - Supplie	159280	Dell	110,037.99		III
Supplier Payment: Dell: 09/26/2023	9/26/2023	127610 - Supp	159356	Dell	152,650.99		III
Ad Hoc Bank Transaction: Vendor 09/27/2023	9/27/2023		AHBT103684	Anthem Claims 09/13/23 - 09/21/23	303,169.98		I
Supplier Payment: Cloud For Good Holdings Inc: 0	9/27/2023	38400 - Suppl	159525	Cloud For Good Holdings Inc	115,096.00		III
Supplier Payment: F.H. Paschen S.N. Nielsen & As	9/27/2023	44218.29 - Su	159508	F.H. Paschen S.N. Nielsen & Associates LLC	104,731.86		III
Supplier Payment: Turnitin LLC (Inactive): 09/27/2023	9/27/2023	101600 - Supp	159506	Turnitin LLC (Inactive)	101,600.00		III
Ad Hoc Bank Transaction: General 09/28/2023	9/28/2023		AHBT103695	Fifth Third Wire	1,003,000.00		II
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	9/28/2023	178625.28 - S	159619	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	178,625.28		III
Ad Hoc Bank Transaction: General 09/29/2023	9/29/2023		AHBT103803	Fifth Third Wire	583,000.00		II
Ad Hoc Bank Transaction: Vendor 09/29/2023	9/29/2023		AHBT103851	CVS Claims 09/16/23 - 09/23/23	391,502.04		I
Procurement Card Payment: College JP Morgan C	9/29/2023		159779		213,443.21		III
Supplier Payment: Brandt Construction Inc - Remit:	9/29/2023	399481 - Supp	159775	Brandt Construction Inc - Remit-To: Brandt Construction Inc	399,481.00		III
Supplier Payment: Allied Universal Security Servic	10/2/2023	1841.91 - Sup	169135	Allied Universal Security Services	102,261.00		III
Supplier Payment: Ice Miller LLP: 10/02/2023	10/2/2023	11497.95 - Su	169190	Ice Miller LLP	257,751.03		III
Supplier Payment: Nishida Services Inc: 10/02/2023	10/2/2023	1040 - Supplie	169166	Nishida Services Inc	128,728.67		III
Supplier Payment: Barnes & Noble Education Inc (10/3/2023	7870328.5 - S	169286	Barnes & Noble Education Inc (Hold)	7,870,328.50		IV
Supplier Payment: Smarter Services LLC: 10/03/2023	10/3/2023	109080.76 - S	169231	Smarter Services LLC	109,080.76		III
Ad Hoc Bank Transaction: Vendor 10/04/2023	10/4/2023		AHBT104096	Anthem Claims 09/22/23 - 09/28/23	726,903.10		I
Ad Hoc Bank Transaction: Vendor 10/04/2023	10/4/2023		AHBT104095	Voya Stop Loss 09/2023	179,047.74		III
Supplier Payment: C&D Williams Company Inc: 10.	10/4/2023	1393.27 - Sup	169459	C&D Williams Company Inc	107,389.22		III

Ad Hoc Bank Transaction: General 10/05/2023	10/5/2023	AHBT104201	Transamerica 403b Remit 10/06/23	1,364,747.08	I
Ad Hoc Bank Transaction: Vendor 10/05/2023	10/5/2023	AHBT104198	HSA Remit 10/06/23	121,657.07	I
Ad Hoc Bank Transaction: Vendor 10/05/2023	10/5/2023	AHBT104578	ADP Tax Remit 10/06/23	2,926,727.66	I
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	10/5/2023	174002.01 - S	169562 BPTS LLC - Remit-To: BPTS (Telemon) Integeration	174,002.01	III
Ad Hoc Bank Transaction: Vendor 10/06/2023	10/6/2023	AHBT104287	CVS Claims 09/24/23 - 09/30/23	349,356.51	I
Supplier Payment: F.H. Paschen S.N. Nielsen & A	10/10/2023	124224.6 - Su	169808 F.H. Paschen S.N. Nielsen & Associates LLC	156,626.52	III
Ad Hoc Bank Transaction: Vendor 10/12/2023	10/12/2023	AHBT104537	Anthem Claims 09/29/23 - 10/05/23	776,226.79	I
Supplier Payment: Assessment Technologies Instit	10/12/2023	17250 - Suppl	170193 Assessment Technologies Institute LLC	144,000.00	III
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	10/12/2023	314506.39 - S	170180 BPTS LLC - Remit-To: BPTS (Telemon) Integeration	314,506.39	III
Ad Hoc Bank Transaction: General 10/13/2023	10/13/2023	AHBT104533	Life, LTD & STD Remit 09/20/23	140,895.05	I
Ad Hoc Bank Transaction: General 10/13/2023	10/13/2023	AHBT104505	Lake City Wire	4,262,000.00	II
Ad Hoc Bank Transaction: General 10/13/2023	10/13/2023	AHBT104506	Fifth Third Wire	17,756,000.00	II
Supplier Payment: EAB Global Inc.: 10/13/2023	10/13/2023	360000 - Supp	170325 EAB Global Inc.	360,000.00	III
Ad Hoc Bank Transaction: General 10/16/2023	10/16/2023	AHBT104540	Fifth Third Wire	1,021,000.00	II
Ad Hoc Bank Transaction: Vendor 10/16/2023	10/16/2023	AHBT104571	CVS Claims 10/01/23 - 10/07/23	397,377.74	I
Supplier Payment: Cognizant Technology Solution	10/17/2023	233284.91 - S	179869 Cognizant Technology Solutions US Corporation	233,284.91	III
Supplier Payment: Loan Science SC LLC: 10/17/20	10/17/2023	169500 - Supp	179885 Loan Science SC LLC	169,500.00	III
Ad Hoc Bank Transaction: Vendor 10/18/2023	10/18/2023	AHBT104667	Anthem Claims and Admin Fees 10/06/23 - 10/12/23	1,090,024.14	I
Ad Hoc Bank Transaction: Vendor 10/18/2023	10/18/2023	AHBT104669	HSA Remit 10/20/23	122,016.69	I
Supplier Payment: Brandt Construction Inc - Remit:	10/18/2023	344331 - Supp	180087 Brandt Construction Inc - Remit-To: Brandt Construction Inc	344,331.00	III
Supplier Payment: Cognizant Technology Solution	10/18/2023	215675 - Supp	180069 Cognizant Technology Solutions US Corporation	215,675.00	III
Ad Hoc Bank Transaction: General 10/19/2023	10/19/2023	AHBT104700	Transamerica 403b Remit 10/20/23	1,330,303.11	I
Ad Hoc Bank Transaction: Vendor 10/19/2023	10/19/2023	AHBT104699	ADP Tax Remit 10/20/23	2,925,438.40	I
Supplier Payment: CME Corporation: 10/19/2023	10/19/2023	108972 - Supp	180243 CME Corporation	108,972.00	III
Ad Hoc Bank Transaction: Vendor 10/20/2023	10/20/2023	AHBT104743	CVS Claims 10/08/23 - 10/15/23	275,009.34	I
Supplier Payment: Williams Crow Inc: 10/20/2023	10/20/2023	18000 - Suppl	180430 Williams Crow Inc	428,838.62	III
Ad Hoc Bank Transaction: General 10/23/2023	10/23/2023	AHBT104829	Fifth Third Wire	13,475,000.00	II
Supplier Payment: F.H. Paschen S.N. Nielsen & A	10/23/2023	46143.01 - Su	180486 F.H. Paschen S.N. Nielsen & Associates LLC	133,624.75	III
Supplier Payment: Barnes & Noble Education Inc (10/24/2023	855026.47 - S	180646 Barnes & Noble Education Inc (Hold)	855,026.47	IV
Supplier Payment: Blackboard Inc: 10/24/2023	10/24/2023	370831.85 - S	180659 Blackboard Inc	370,831.85	III
Supplier Payment: BPTS LLC - Remit-To: BPTS (T	10/24/2023	154871.57 - S	180637 BPTS LLC - Remit-To: BPTS (Telemon) Integeration	154,871.57	III
Ad Hoc Bank Transaction: Vendor 10/25/2023	10/25/2023	AHBT104953	Anthem Claims 10/13/23-10/19/23	650,441.37	I
Supplier Payment: Blackboard Inc: 10/25/2023	10/25/2023	370831.85 - S	180844 Blackboard Inc	741,663.70	IV
Supplier Payment: Brandt Construction Inc - Remit:	10/25/2023	305206 - Supp	180804 Brandt Construction Inc - Remit-To: Brandt Construction Inc	305,206.00	III
Supplier Payment: Salesforce.com Inc: 10/25/2023	10/25/2023	35493.36 - Su	180809 Salesforce.com Inc	492,665.46	III
Supplier Payment: Signal Vine Inc: 10/25/2023	10/25/2023	182050 - Supp	180832 Signal Vine Inc	182,050.00	III
Ad Hoc Bank Transaction: General 10/26/2023	10/26/2023	AHBT104992	Fifth Third Wire	3,982,000.00	II
Supplier Payment: Gordon M Buitendorp Associate	10/27/2023	104250 - Supp	181027 Gordon M Buitendorp Associates Inc	244,775.00	III
Ad Hoc Bank Transaction: Vendor 10/30/2023	10/30/2023	AHBT105140	CVS Claims 10/16/23 - 10/23/23	478,541.58	I
Ad Hoc Payment: Indiana Attorney General's Office	10/30/2023	2785153	Indiana Attorney General's Office	115,537.90	III
Supplier Payment: Ahead Inc: 10/30/2023	10/30/2023	185820.35 - S	190605 Ahead Inc	185,820.35	III
Supplier Payment: Blackboard Inc: 10/30/2023	10/30/2023	370831.85 - S	190510 Blackboard Inc	762,498.52	IV
Supplier Payment: Nishida Services Inc: 10/30/202	10/30/2023	1040 - Supplie	190574 Nishida Services Inc	140,950.75	III
Procurement Card Payment: College JP Morgan C	10/31/2023	190625		229,119.72	III
Supplier Payment: Ice Miller LLP: 10/31/2023	10/31/2023	10563 - Suppl	190755 Ice Miller LLP	289,577.42	III
Supplier Payment: IN-KY Region Service Council c	10/31/2023	17946 - Suppl	2785132 IN-KY Region Service Council of Carpenters JATF	115,003.95	III
Supplier Payment: Superior Carpet Inst Inc: 10/31/:	10/31/2023	14100 - Suppl	190790 Superior Carpet Inst Inc	129,239.43	III
				149,288,008.90	
				149,288,008.90	

Description	Vendor
Health Savings Account	Chard Snyder
Payroll Tax	ADP
Retirement	Transamerica
Reimbursement for Health Ins. Claims	Anthem
Rx Payment	CVS
Life & LTD	The Standard
Purchasing Card Payment	PNC
Utilities	BPTS
Apprenticeship Contract Expense	Apprentice Education Trust Local 44
	International Union of Operating Engineers
Apprenticeship Contract Expense	Local #103 JATC
Apprenticeship Contract Expense	Indiana/Kentucky Council of Carpenters
Apprenticeship Contract Expense	Indianapolis Electrical JATC
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters 1
Construction - Lafayette Ivy Hall Restroom	F.H. Paschen, S.N. Nielsen & Associates
Apprenticeship Contract Expense	NECA-IBEW Electrical JATC
Student Retention Consulting	Strada Collaborative Inc
Classroom Tools	Gaumard Scientific Co Inc
Student Study Materials	Assessment Technologies Institute
Classroom Tools	Williams Crow Inc
Stop Loss Claims	Voya
Cleaning Services	Nishida Services Inc
Classroom Tools	Consulab Educatech
Apprenticeship Contract Expense	Plumbers & Steamfitters Local 166 JATC
Licensed Software - Foundation	Salesforce
Licensed Software	Blackboard Inc
Workday Consulting	Cognizant Technology Solutions US
Promotional Tumblers	Phoenix Press Inc
Construction - Sellersburg Renovation	Brandt Construction Inc
Advertising	C&D Williams Company Inc
CDL Training	EFC Trade, Inc.
Software Subscription	Laerdal Medical Corp
Apprenticeship Contract Expense	Sheet Metal Workers JATC Local 20
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters
Passport Program	Indiana University Purdue University
Printing and Postage	The Jackson Group Corporation
Licensed Software	Instructure Inc
CDL Training	KLLM Transport Services LLC
Construction - Lafayette Nursing Lab	F.H. Paschen, S.N. Nielsen & Associ
Aviation Building Lease Payoff	Wire to the Foundation
Bond Principal and Interest Payment	US Bank
OneSummit Banquet	Blue Sky Casino LLC
Construction - Franklin	Glenroy Construction Co Inc
Construction - Columbus Facility Replaceme	Pepper Construction Company of Indiana

Licensed Software
Apprenticeship Contract Expense
Apprenticeship Contract Expense
Equipment
Software as a Service
Apprenticeship Contract Expense
Locker Removal - Hamilton County
Apprenticeship Contract Expense
Apprenticeship Contract Expense
Classroom Tools
Licensed Software
Copier Lease
Apprenticeship Contract Expense
Statewide Facilities Master Planning
Legal Fees
Apprenticeship Contract Expense
Apprenticeship Contract Expense

Zoom Video Communications, Inc.
Hoosier Energy REMC - South
Ironworkers Local 22 Apprenticeship
Dell
Vertosoft LLC
IBEW Local 668
F.A. Wilhelm Construction Co., Inc
Lake County Electricians JATC
Ironworkers 395 Trust JATC
Surgical Science Inc
Oracle America Inc
Toshiba America Business Solutions
South Bend & Vicinity Electrical JATC
American Structurepoint Inc
Ice Miller LLP
Louisville Electrical JATC
Plumbers & Pipefitters Local 502 Ed

**APPOINTMENT OF CAMPUS BOARD TRUSTEES
TO COLUMBUS, FORT WAYNE AND HAMILTON COUNTY CAMPUSES**

RESOLUTION NUMBER 2023-52

WHEREAS, the Ivy Tech Community College Campus Boards of the Columbus, Fort Wayne and Hamilton County campuses have recommended individuals to serve on their campus Boards, and.

WHEREAS, these Campus Boards affirm that the recommended candidates meet all the attributes and expectations delineated in Resolution Number 2008-53; and

WHEREAS, these Campus Boards request the State Trustees appoint those recommended individuals,

NOW THEREFORE BE IT RESOLVED, the individuals listed on the attached Exhibit A are hereby appointed as campus trustees for Ivy Tech Community College of Indiana – Columbus, Fort Wayne and Hamilton County effective immediately.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**Exhibit A
Resolution 2023-52**

COLUMBUS CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Jillean Battle	At-Large	6/30/2025

FORT WAYNE CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Joyce Irwin	Labor	6/30/2026

HAMILTON COUNTY CAMPUS

<u>Name</u>	<u>Constituency</u>	<u>Expiration of Term</u>
Heather Schoegler	At Large	6/30/2026

APPROVAL OF DEFINITION OF CAMPUS SERVICE AREA

RESOLUTION NUMBER 2023-53

WHEREAS, Resolution 1977-65 provided thirteen (13) regional charters and Resolution 2000-52 provided the fourteenth (14th) regional charter that were used to provide the administrative structure of the College through June of 2018, and

WHEREAS, the Indiana General Assembly passed House Enrolled Act 1002-2018, effective July 1, 2018, amending the Indiana Code to change the Ivy Tech statewide administrative structure from one of “regions” to “campuses”, and

WHEREAS, the revised law, IC 21-22-6-1, authorizes the State Trustees to establish campuses and service areas and develop an overall state plan for all parts of Indiana being a coordinated system providing a comprehensive program of post-high school general, liberal arts, occupational, and technical education, and

WHEREAS, Resolution 2018-25 established the campuses and services areas for the College, including a classification level for each campus as a C1, C2, or C3 based on data points, including enrollment and completions, and

WHEREAS, Resolutions 2019-19, 2021-8, and 2022-38 modified the campuses and services areas for the College based on a review of the data points, and

WHEREAS, the Systems Office now recommends the State Board modify the definition of campus service areas to include contiguous counties for purposes of campus board of trustee membership;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby establish the campuses and service areas for the College as set out in Exhibit “A” to this Resolution, which is attached hereto and incorporated by reference in this Resolution.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chairman

Michael Dora, Secretary

Dated: December 7, 2023

EXHIBIT A
RESOLUTION 2023-53

Campus	Campus Size	Sites Linked	County Service Area (includes contiguous counties)
Anderson	C3	n/a	Madison Hancock
Bloomington	C1	Mooreville	Brown Greene Lawrence Martin Monroe Morgan Orange Owen
Columbus	C1	Greensburg North Vernon Seymour Shelbyville Franklin	Bartholomew Decatur Jackson Jennings Johnson Shelby
Evansville	C1	Tell City	Daviess Dubois Gibson Knox Perry Pike Posey Spencer Vanderburgh Warrick
Fort Wayne	C1	Warsaw	Adams Allen DeKalb Huntington Kosciusko LaGrange Noble Steuben Wabash Wells Whitley
Hamilton	C3	n/a	Hamilton

EXHIBIT A
RESOLUTION 2023-53

Indianapolis	C1	Avon	Boone Hendricks Marion
Kokomo	C2	Logansport Peru	Cass Fulton Howard Miami Tipton Pulaski
Lafayette	C1	Crawfordsville Frankfort Monticello	Benton Carroll Clinton Fountain Montgomery Newton Tippecanoe Warren White
Lake County	C1	Crown Point East Chicago Gary	Lake
Lawrenceburg	C2	Batesville	Dearborn Franklin Ohio Ripley
Madison	C3	N/A	Jefferson Switzerland
Marion	C3	N/A	Blackford Grant Jay
Muncie	C2	New Castle	Delaware Henry

EXHIBIT A
RESOLUTION 2023-53

Richmond	C3	Connersville	Fayette Randolph Rush Union Wayne
Sellersburg	C1	Mid America Science Park	Clark Crawford Floyd Harrison Scott Washington
South Bend/Elkhart	C1	Elkhart South Bend	Elkhart Marshall St. Joseph
Terre Haute	C2	Linton Rockville Greencastle	Clay Parke Putnam Sullivan Vermillion Vigo
Valparaiso	C1	Michigan City	LaPorte Jasper Porter Starke

APPROVAL OF PERFORMANCE AND COMPENSATION METRICS

RESOLUTION NUMBER 2023-54

WHEREAS, the Board of Trustees of Ivy Tech Community College has established performance metrics reflecting the College’s priorities to improve student success, and

WHEREAS, the performance metrics are linked to the College’s Strategic Plan, *Higher Education at the Speed of Life*, and

WHEREAS, pursuant to the President’s employment agreement with the Board, an incentive bonus may be awarded the President at the Board’s discretion based on the College achieving the above referenced performance metrics.

NOW THEREFORE BE IT RESOLVED, the Board authorizes an incentive bonus in the amount \$100,000 for fiscal year 2022-2023 be paid to President Sue Ellspermann based on the achievement of the performance metrics.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated December 7, 2023

**APPROVAL OF CAPITAL PROJECT
FORT WAYNE CAMPUS**

RESOLUTION 2023-55

WHEREAS, Ivy Tech Community College Fort Wayne campus is in need of renovations and improvements (“Project”); and

WHEREAS, the State Board of Trustees must approve major alterations, repairs, or rehabilitation to property owned by the College, and must also approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds; and

WHEREAS, The Trustees of Ivy Tech Community College of Indiana have full power and authority under and by virtue of the laws of the State of Indiana (the “State”), including Indiana Code 21-34-6 through 10 and Indiana Code 5-1-5 (collectively, the “Act”), to issue bonds secured by student fees, for the purpose of financing educational facilities authorized under the Act; and

WHEREAS, pursuant to Indiana Code 21-33-3 before a state educational institution may proceed with a construction project costing in excess of two million dollars, the Governor must approve the project and its funding upon recommendation by the State Budget Agency following a review by the Commission for High Education, and

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve construction and campus renovation of the Project; and

FURTHER BE IT RESOLVED that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to ask the Commission for Higher Education, State Budget Committee and the Governor of the State of Indiana for approval to proceed with the above stated Project, and

FURTHER BE IT RESOLVED that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to execute all necessary documents for the College to issue up to \$60 million in bonds secured by student fees for the purpose of financing the above stated Project after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

December 7, 2023