

**OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will hold the following meetings at the Ivy Tech campus in Indianapolis, Indiana, on April 2 and 3, 2025. The meetings on Wednesday, April 2, will take place at 50 W Fall Creek Pkwy N. Dr. and 2721 E 86th Street, Indianapolis, Indiana. The meetings on Thursday, April 3, will take place at 2820 North Meridian Street, Indianapolis, Indiana.

Wednesday, April 2, 2025

1:30 pm

Education Session of the State Board of Trustees (*open to the public*)

The State Trustees will hold a meeting in person to consider and act on such items as may be brought before them.

2:30 pm

Executive Session of the State Board of Trustees

The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2) (D) A real property transaction, including:
 - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

5:00 pm

Executive Session of the State Board of Trustees

The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.

Thursday, April 3, 2025

9:00 am

Board Committee Meetings (*open to the public*)

The State Trustees will hold the regular committee meetings in person.

- | | |
|------------------|--------------------------------|
| 9:00 – 9:10 am | Introduction to Committees |
| 9:10– 9:30 am | Workforce and Careers |
| 9:30 – 10:15 am | Academics & Student Experience |
| 10:15 – 10:30 am | Break |
| 10:30 – 11:05 am | Finance and Business Affairs |
| 11:05 – 11:35 am | Marketing & Public Affairs |
| 11:35 – Noon | Building, Grounds & Capital |

1:00 pm

Regular State Board of Trustees Meeting (*open to the public*)

The State Trustees will hold a regular meeting in person to consider and act on such items as may be brought before them.

**MINUTES OF THE MEETING OF THE
STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
February 6, 2025**

Chair Andrew Wilson called the State Board of Trustees meeting to order at 1:00 pm ET.

ROLL CALL

Trustee Dora called the roll, and the presence of a quorum was announced with members in person and virtually.

The following State Trustees were present in person:

Mr. Andrew W. Wilson, Chair
Ms. Kim Emmert O'Dell, Vice Chair
Mr. Michael R. Dora, Secretary
Mr. Jesse Brand
Ms. Jennie Dekker
Ms. Gretchen Gutman
Ms. Paula Hughes-Schuh
Mr. Kyle Hupfer
Mr. Jeremy Lugbill
Mr. Stewart McMillan
Mr. Kerry Stemler

The following State Trustee attended virtually:

Mr. Terry Anker

The following State Trustee was not present:

Ms. Marianne Glick
Mr. Harold Hunt

A. EXECUTIVE SESSION MEMORANDA

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on February 5, 2025, at 3:00 pm at 333 S. Delaware Street, Indianapolis, Indiana.

Members present were Andrew Wilson, Chair; Kim Emmert O'Dell, Vice Chair; Michael Dora, Secretary; Jesse Brand; Jennie Dekker; Marianne Glick; Gretchen Gutman; Paula Hughes-Schuh, Kyle Hupfer, Jeremy Lugbill, Stewart McMillan and Kerry Stemler.

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1(b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the approval of these minutes, the Trustees present at the meeting certify that no subject matter other than that specified in the public notice issued for this meeting was discussed in the executive session.

B. NOTICES OF MEETING MAILED AND POSTED

Trustee Michael Dora, Secretary, confirmed that the notice of the regular meetings on February 6 2025, was properly mailed and posted. The public was invited to attend the meetings that were open to the public.

C. APPROVAL OF BOARD MINUTES

Trustee Gutman moved to approve the board meeting minutes from December 5, 2024. Trustee Emmert O'Dell seconded the motion, which carried unanimously.

D. COMMITTEE REPORTS

Item 1: Chair Wilson called upon Trustee Gutman to give the Audit Committee Report. Trustee Gutman reported there are no action items for consideration and board approval. The Committee met yesterday with representatives from the State Board of Accounts and discussed the financial and federal compliance audits. The committee discussed the submissions to the confidential hotline and reviewed the Cybersecurity and Identity Verification (Fraud) Task Force Reports. The College received an unmodified opinion on the financial statement audit. The committee reviewed the audit schedule for 2024-25 and the three-year audit plan.

Item 2: Chair Wilson called upon Trustee Hughes-Schuh to give the **Marketing & Public Affairs Committee** report. Trustee Hughes-Schuh reported there are no action items for consideration and board approval. Kathie Fleck, Vice President of Marketing, shared Market research results on perceptions and attitudes of Indiana males (18-24) who chose not to pursue post-high school education – about college, community, and Ivy Tech. Shared Student Success Retention Communication Pilot - Leverage the new Student Success module of Salesforce Service Cloud (Ivy Connect) and Salesforce Marketing to deliver timely alerts and notifications to students to increase retention and academic support. Lily Scholars at Ivy Tech Campaign Updates - scholarships cover all tuition and assessed fees at Ivy Tech, including textbooks, consumable fees (which are fees for course supplies, tests, licenses, etc.), and certification exam fees! Plus, the scholarship is renewable for up to eight semesters as long as eligibility requirements are met. The scholarship also includes experiential learning and opportunities to apply for summer and/or work-study programs. Roche

Scholars - Address the shortage of medical laboratory technicians and scientists by creating a workforce development pipeline for post-baccalaureate students in life sciences and pre-med tracks. Campaign for Dual Credit & Dual Enrollment Parents/Teachers and Administrators – to encourage enrollment in dual credit/enrollment courses and increase awareness of ITCC options with parents, HS guidance counselors, teachers, and administrators.

Emily Sandberg, Assistant Vice President of Communications, provides the 2025 Strategic Communication Plan goals, which are to elevate the College's reputation as a leading higher education institution and workforce engine among priority audiences, shift the misperception of Ivy Tech as a "less than" option to a preferred choice for students and employers and amplify the College's progress toward achieving its *Higher Education at the Speed of Life* Strategic Plan goals.

Item 3: Chair Wilson called upon Trustee Dekker to give the **Workforce & Careers Committee** report. Trustee Dekker reported there were no action items for consideration and board approval.

Senior Vice President Dodge's presentation focused on the division's contributions to the Strategic Plan and examples of the replicable processes leveraged by Workforce and Careers to build partnerships with employers resulting in quality outcomes for students.

Under Goal 2, Strategy 1, Workforce and Careers is focused on ensuring that our stackable credentials and degrees are industry-validated and that the courses within each program align with the knowledge, skills, abilities, and industry certifications employers seek. The college has recently revised its policy to ensure employers are the drivers of our statewide program advisory board structure. The Academic and Workforce Insights Dashboard connects student enrollment and completion data with occupation demand, wages, career pathways, and trends, highlighting the fastest growing and declining occupations within a campus service area.

Strategy 2 focuses on how the College accelerates program expansion and implementation in real-time in response to employer needs. Dodge described how skills training can meet employers' needs and fill gaps within our academic programs. Dodge also described new certificates launched in 2025 in response to employer and labor market demand.

Strategy 3 focuses on how the college can best serve adults with no credentials beyond a high school diploma or some college no degree. This strategy focuses on awarding credit for prior learning. This process accelerates a student's time to credential completion and entry into the workforce.

Strategy 4 outlines the college's commitment to co-creating talent pipelines with employers and serving as a trusted partner to state agencies. Career Link currently provides customized workforce solutions to over 1,600 employers across the state, 76% of which are small to midsize. Tools leveraged in these relationships include stackable credentials, interdisciplinary degrees, deferred tuition reimbursement, apprenticeship, and skills training.

Item 4: Chair Wilson called upon Trustee Dora to give the **Academics & Student Experience Committee** report. Trustee Dora reported there is one action item for consideration, and board approval.

Provost McCurdy updated the board about the college's enrollment. Enrollment for the 2024-2025 academic year is currently at over 194,000 students – an increase of 4% in headcount and FTE from the previous year. The college has exceeded its strategic plan enrollment goal for the year, and four campuses have already exceeded their enrollment goals. The first term of Spring is underway, and academic program enrollment is again running ahead of the previous year.

Student retention continues to improve at the college, with an increase in Fall-to-Spring retention above last year and for the third consecutive year. Ten campuses are currently exceeding their retention goals for Spring.

McCurdy also recommended virtual proctoring services. Over 16,000 students use these services each year. Following an extensive review and RFP process, the team is recommending a three-year agreement with Brainfuse. This agreement will support increased demand for tutoring in subjects such as Information Technology while also resulting in cost savings for the college.

Provost McCurdy gave the board an overview of the college's program review process. This process engages faculty from each program at every campus in each year with key metrics, student outcomes data, and workforce alignment data for their program. These data are used to support program, campus, college, and community leaders in making decisions about program investments and partnership opportunities.

Rebecca Rahschulte presented an update to the Board on the \$22M Lilly Endowment Early Childhood grant, including recent and upcoming actions taken to advance grant objectives.

Trustee Dora motioned for approval of **Resolution 2025-01, Approval of Contract with Brianfuse, Systems Office**. Trustee Brand seconded the motion. The motion carried unanimously.

Item 5: Chair Wilson called upon Trustee Brand to give the **Finance & Budget Affairs Committee** report. Trustee Brand reported there is one action item for consideration and board approval.

Chief Financial Officer Dom Chase provided updates on the following items: Fiscal Year 2025 Budget Update and State Revenue Forecast.

Trustee Brand moved for approval of **Resolution 2025-02, Approval of Contract for Security Services, Bloomington Campus**. Trustee Gutman seconded the motion. The motion carried unanimously.

Courtney Roberts, the Foundation President, provided an update on the Fiscal Year 2025, Campaign Planning Timeline and Ivy Tech Day, which is scheduled for April 8, 2025.

Item 6: Chair Wilson called upon Trustee Stemler to give the **Building, Grounds & Capital Committee** Report. Trustee Stemler reported there is one action item for consideration and board approval.

Trustee Stemler moved for the approval of **Resolution 2025-03**, Approval of Contract for Custodial Services, Lafayette Campus. Trustee Dekker seconded the motion, which carried unanimously.

E. TREASURER'S REPORT

Chair Wilson called Dom Chase, CFO, and Treasurer to provide the Treasurer's Report.

Dom Chase report that Ivy Tech Community College remains in a strong financial position, with stable revenues and continued investments in student success. We are maintaining our commitment to affordability while strategically allocating resources to support technology improvements and operational efficiencies.

As Indiana's legislative session progresses, we anticipate a challenging budget environment. With increasing pressure on state resources, we will need to continue to be diligent in ensuring financial sustainability. Our strong fiscal position allows us to navigate these challenges effectively while continuing to support students and communities across the state.

Trustee Dekker moved to approve the Treasurer's Report. Trustee Hughes-Schuh seconded the motion. The motion carried unanimously.

F. STATE OF THE COLLEGE

Chair Wilson invited President Ellspermann to provide her State of the College report.

President Ellspermann, as part of her employer spotlight, invited Dedric Day, Senior Director, Strategic Talen Partnerships, Eli Lilly and Company, to discuss Lilly Scholars at Ivy Tech.

President Ellspermann noted the opening of the Ivy Tech Manufacturing and Training Center supported by Eli Lilly and Company in the 16 Tech District. President Ellspermann spotlights the School of Health Sciences and Public Affairs & Social Services.

President Ellspermann recognized the progress the college is making toward the metrics of the Strategic Plan

G. OLD BUSINESS

Chair Wilson called for old business, but there was none.

H. NEW BUSINESS

Chair Wilson called for new business.

Trustee Dekker moved to approve **Resolution 2025-04, Approval of Campus Board of Trustees**. Trustee Gutman seconded the motion. The motion carried unanimously.

I. ADJOURNMENT

Chair Wilson adjourned the meeting with no further business to come before the Board.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Dated February 7, 2025, prepared by Gretchen L. Young, Recording Secretary

**APPROVAL TO GRANT AN EASEMENT TO THE TOWN OF SELLERSBURG
SELLERSBURG CAMPUS**

RESOLUTION NUMBER 2025-05

WHEREAS, Ivy Tech Community College (“College”) has been approached by the Town of Sellersburg (“The Town”) for an easement on the Sellersburg Campus to construct sanitary sewers and replace the lift station; and

WHEREAS, The Town would have ownership and be responsible for all maintenance costs associated with the sanitary sewers and lift station; and

WHEREAS, the granting of an easement is an interest in real estate that must be approved by the College’s State Board of Trustees.

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve granting the easement to the Town of Sellersburg, and do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute all necessary documents for the granting of said easement after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL TO ADVERTISE FOR SALE THE
PERKINS TECHNOLOGY CENTER BUILDING
SELLERSBURG CAMPUS**

RESOLUTION NUMBER 2025-06

WHEREAS, the Trustees of Ivy Tech Community College (“College”) own the Perkins Technology Center building, located at 1638 Production Dr., Jeffersonville, Indiana (“Property”), approximately seven (7) miles from the main Sellersburg Campus, and

WHEREAS, in 2011 the College purchased the Property from Amatrol, a Jeffersonville, Indiana-based manufacturer as part of a bargain sale in the amount of \$1,410,159, and

WHEREAS, the Property has been occupied since 2011 by the College’s School of Advanced Manufacturing, Engineering, and Applied Science (“AMEAS”), and

WHEREAS, it is in the best interest of the College to vacate the Property and relocate AMEAS on the main Sellersburg campus; and

WHEREAS, as a state educational institution, the College is required to follow a procedure in Indiana Code 21-31-2-5 and 21-36-3 to purchase/sell real estate that is in the name of the State Board of Trustees (“Board”), and

WHEREAS, the Property appraised for \$3,440,000, and

NOW THEREFORE BE IT RESOLVED, that it will serve the best interests of Ivy Tech Community College to dispose, sell, and convey the Property and the Board does hereby approve advertising the desire to sell the Property, and

FURTHER BE IT RESOLVED, the Board authorizes and directs the President and any other appropriate, designated College employee to execute the necessary documents to sell the Property after the documents have been approved by the College Counsel, and

FURTHER BE IT RESOLVED, the Assistant Secretary to the Board of Trustees is hereby directed to forward a copy of this Resolution to the Governor of Indiana as required by IC 21-36-3-8.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF A CONTRACT AMENDMENT FOR A FINAL
GUARANTEED MAXIMUM PRICE WITH PEPPER CONSTRUCTION
INDIANAPOLIS CAMPUS**

RESOLUTION NUMBER 2025-07

WHEREAS, the Ivy Tech State Board of Trustees (“Trustees”) approved the Indianapolis Campus Restructure Capital Project (“Project”) in August 2022 in Resolution 2022-30, and,

WHEREAS, the Trustees passed Resolution 2023-36 naming Pepper Construction the approved construction manager as constructor (“CMc”) with a contract in the amount of \$55,000 for pre-construction and related services, and

WHEREAS, the CMc delivery method requires the College to establish a Guaranteed Maximum Price (“GMP”) and allows for a contract amendment to establish the GMP for these services, and

WHEREAS, the Trustees passed Resolution 2024-33 approving a contract amendment with Pepper Construction for a GMP in the amount of \$11,940,442, and the reconciled amount was \$13,749,326, and

WHEREAS, the Trustees passed Resolution 2024-46 approving a contract amendment with Pepper Construction for a GMP in the amount of \$5,109,970, and the reconciled amount was \$4,908,115, and

WHEREAS, the GMP established is \$11,433,088, which exceeds \$500,000 and is more than ten percent (10%) of the original contract value that requires Trustee approval, and

WHEREAS, the total GMP is \$30,145,529, which includes the \$55,000 pre-construction amount listed above, and exceeds \$500,000 and is more than ten percent (10%) of the original contract value that requires Trustee approval, and

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the contract addendum with Pepper Construction for a Guaranteed Maximum Price in the amount of \$11,433,088, which makes the total GMP and pre-construction amount \$30,145,529, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract amendment with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF CONTRACT FOR WINDOWS IN
NORTH MERIDIAN CENTER SECTION 1965
INDIANAPOLIS CAMPUS**

Resolution Number 2025-08

WHEREAS, the Ivy Tech Community College Indianapolis campus (“Campus”) has identified a need to replace the windows of Section 1965 of the North Meridian Center building located at 50 W. Fall Creek Parkway North Drive, Indianapolis (“Project”), as depicted in Exhibit A, and

WHEREAS, this Project will replace all windows in Section 1965, including demolition of existing and installation of new window shades, and

WHEREAS, the Indianapolis administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with Timekey Enterprise LLC in the amount of \$760,995.00, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with Timekey Enterprise LLC in the amount of \$760,995.00, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF CONTRACT FOR WINDOWS IN NORTH MERIDIAN CENTER
SECTIONS 1957, 1931/198
INDIANAPOLIS CAMPUS**

Resolution Number 2025-09

WHEREAS, the Ivy Tech Community College Indianapolis campus (“Campus”) has identified a need to address windows in the North Meridian Center building located at 50 West Fall Creek Parkway North Drive, Indianapolis (“Project”), as depicted in Exhibit A, and

WHEREAS, this Project will replace all windows in Section 1957 of the building, including demolition of existing and installation of new window shades in Section 1957 and Sections 1931/1984, and

WHEREAS, the Indianapolis administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with Timekey Enterprise LLC in the amount of \$1,041,465, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with Timekey Enterprise LLC in the amount of \$1,041,465, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF CONTRACT FOR ROOF REPLACEMENT
VALPARAISO CAMPUS**

Resolution Number 2025-10

WHEREAS, the Ivy Tech Community College Valparaiso campus (“Campus”) has identified a need to replace the roof of its building located at 3100 Ivy Tech Drive, Valparaiso (“Project”), and

WHEREAS, this Project will replace damaged/wet insulation, replace all existing roof membrane flashings, and install new ½ inch Sarnatherm HD roof re-cover board and new white Sarnifl S327 PVS roof membrane over the existing roof system, and

WHEREAS, the services needed to complete the Project are being procured using the job order contracting (“JOC”) method and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

WHEREAS, the Valparaiso administration and the College’s Facility Design Council recommend entering into a contract with Blackmore & Buckner Roofing in the amount of \$557,956.90, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with Blackmore & Buckner Roofing in the amount of \$557,956.90, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF CONTRACT FOR CUSTODIAL SERVICES
EVANSVILLE CAMPUS**

Resolution Number 2025-11

WHEREAS, the Ivy Tech Community College Evansville campus (“Campus”) recently conducted a Request for Proposals (“RFP”) process to select a provider of custodial services for the Campus, and

WHEREAS, after thorough evaluation of each of the proposals received during the RFP process, the Campus selected GDI Services, Inc. (“GDI”); and

WHEREAS, the Campus would like to enter into a contract with GDI for custodial services at the main campus for two years with a renewal option for one additional year, and

WHEREAS, the first year of services will cost \$489,514.20 and the second year of services will cost \$504,199.63, so the total cost over the two-year period is projected to be \$993,713.83, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to execute the proposed agreement with GDI Services, Inc. to provide the Evansville campus with custodial services after the agreement has been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF CONTRACT WITH ORACLE AMERICA, INC.
SYSTEMS OFFICE**

RESOLUTION NUMBER 2025-12

WHEREAS, Ivy Tech Community College (“College”) holds an enterprise agreement with Oracle America, Inc. (“Oracle”) for annual support and maintenance for database software manufactured by Oracle that is critical to the continued ability of College to meet its educational mission; and

WHEREAS, the College has negotiated the continuation of annual support and maintenance with Oracle, and

WHEREAS, the College Office of Information Technology has determined the negotiated price with Oracle is the lowest possible costs to the College for this software and term that will meet the College’s ongoing needs, and

WHEREAS, the term of this agreement would be for one (1) year, beginning on May 11, 2025, and continuing through May 10, 2026, for a cost of \$1,352,296.61, and

WHEREAS, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees hereby approves the College continuing its contract with Oracle, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President or Treasurer, or other appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

**APPROVAL OF STATEMENT OF COMMITMENT TO
MILITARY-AFFILIATED STUDENTS**

RESOLUTION NUMBER 2025-13

WHEREAS, in 2023, the Indiana General Assembly passed Senate Enrolled Act 384 – the Collegiate Purple Star Designation (Indiana Code 21-18-18), to create a state program to recognize colleges and universities that are supportive and inclusive of veterans and military-connected families; and

WHEREAS, since its passage, Ivy Tech Community College (“College”) has worked with the Indiana Commission for Higher Education to determine standards required for an institution to receive the Collegiate Purple Star of Indiana (“CPSI”); and

WHEREAS, in 2024, the College created a CPSI taskforce to ensure the College could meet the standards; and

WHEREAS, the College recognizes and honors the contributions of our military-affiliated students, which we define as “any individual who is currently serving or has served in any branch of the United States Armed Forces, including the Army, Navy, Air Force, Marine Corps, Space Force, Coast Guard, National Guard, or Reserves, as well as spouses, children, and other dependents of active-duty service members or veterans,”; and

WHEREAS, the College is committed to supporting military-affiliated students, and

WHEREAS, the College is committed to providing resources and services tailored to meet the unique needs of military-affiliated students, including academic advising, counseling, and financial assistance; and

WHEREAS, the College fosters a supportive campus culture that provides an environment for members of the military community to feel valued and respected; and

WHEREAS, the College recognizes the valuable skills, experiences, and insights of military-affiliated students and collaborates with local veteran’s organizations and support networks to advocate for policies and instructional initiatives to enhance their educational success.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees approve and endorse the College’s Support to military-affiliated students and the State’s CPSI.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated: April 3, 2025

RESCINDMENT OF REQUIREMENTS IN RESOLUTION NUMBER 2017-4

RESOLUTION NUMBER 2025-16

WHEREAS, The Indiana General Assembly (State) created Ivy Tech Community College (College) in 1963 in Indiana Code 21-22; and

WHEREAS, the College shall be governed by the Ivy Tech State Board of Trustees (Trustees), who are appointed by the Governor; and

WHEREAS, the Trustees may prescribe rules for the effective operation of a statewide program (IC 21-27-6-3); and

WHEREAS, the Trustees previously passed Resolution 2017-4; and

WHEREAS, the Trustees wish to rescind the requirements established in Resolution 2017-4.

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby rescind the requirements in Resolution 2017-4.

**State Trustees
Ivy Tech Community College of Indiana**

Andrew Wilson, Chairman

Michael Dora, Secretary

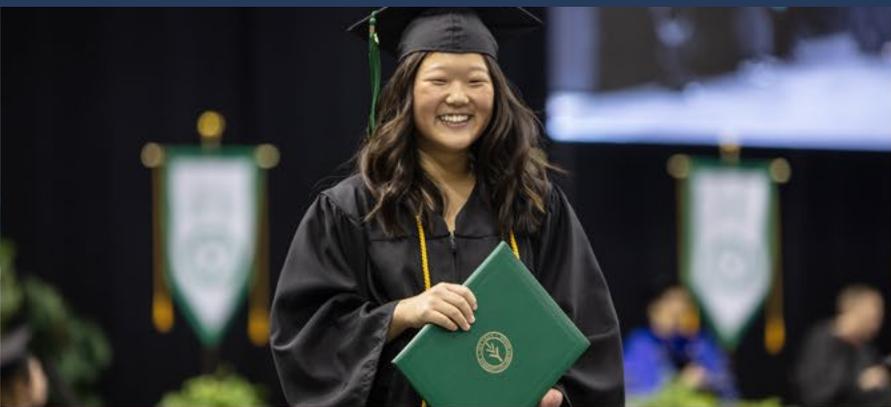
Dated: April 3, 2025



IVY TECH
COMMUNITY COLLEGE

Audit Committee

The Audit Committee has no report for the April 3, 2025
State Board of Trustees Meeting



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





Molly Dodge

**Senior Vice President of
Workforce and Careers**

April 2025

Evolution of the Workforce Innovation and Opportunity Act

and

Ivy Tech's Alignment and Opportunities





Indiana's Workforce System

Indiana's Workforce System



The GWC

- serves as the state's Workforce Board,
- creates strategic alignment for workforce development,
- and is responsible for the state's four-year strategy.



GOVERNOR'S
WORKFORCE
CABINET

The Role of the Workforce Board



Workforce Boards are responsible for the strategic vision of workforce development and governance of WIOA programs in the region.

- Volunteer Board + Staff
- WorkOne Centers
- Federal, State, Public Funding
- Compliance and Performance



The Role of Ivy Tech



Strategic Partner

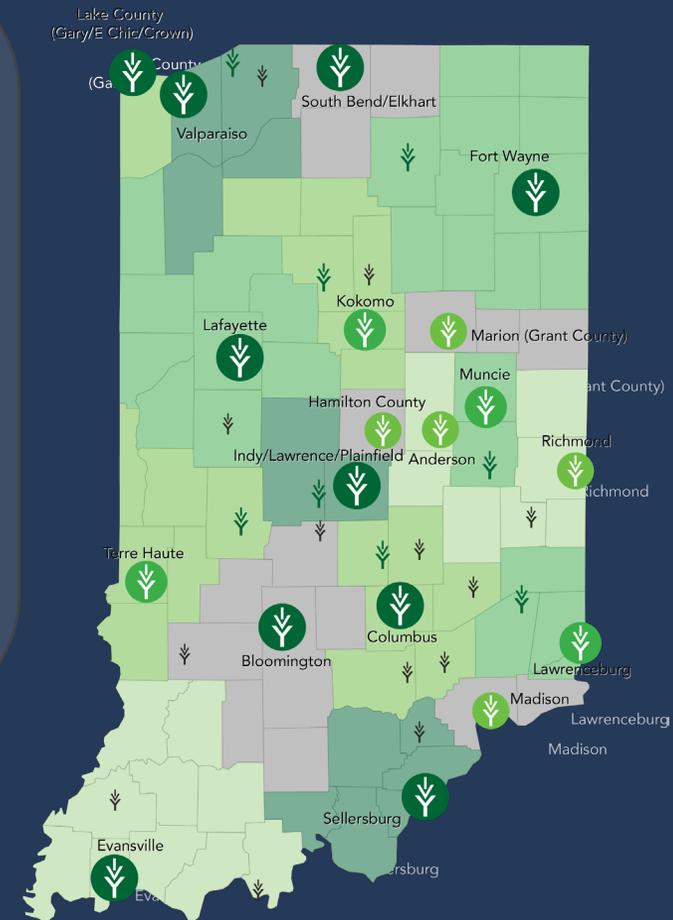
- Serving on 10 out of 12 Workforce Boards

Approved Eligible Training Provider

- \$402,000+ in WIOA Funds AY 2023-24

Adult Education Provider

- \$17.1M in Title II Funds AY 2023-24





Background & Evolution of WIOA



Historical Context of WIOA



Land Grant
College Act

1862

Wagner-Peyser
Act

1933

Works
Progress
Administration

1935

Manpower
Development &
Training

1962

Comprehensive
Employment &
Training Act

1973

Job Training
Partnership Act

1983

Workforce
Investment Act

1998

Workforce
Innovation &
Opportunity Act

2014

Enactment of WIOA: Key Goals



**Goal 1:
Streamlining
Services**



**Goal 2:
Deepen Employer
Engagement**



**Goal 3:
Upskilling the
Workforce**



Enactment of WIOA: Core Programs



Title I

Adult

**Dislocated
Worker**

**In-School-
Youth**

**Out-of-
School-
Youth**

Enactment of WIOA: Core Programs



Title II

**Adult
Education &
Family
Literacy Act**

Title III

**Wagner
Peyser
Employment
Services**

Title IV

**Vocational
Rehabilitation
Services**

Enactment of WIOA: One-Stop Partner Programs



A photograph of a smiling Black female nurse in a hospital room. She is wearing black scrubs and has a stethoscope around her neck. She is sitting on the edge of a hospital bed. In the foreground, the legs of a patient are visible, wearing white socks. The background shows a hospital room with a monitor on a stand and a window with light-colored curtains.

WIOA Current State & Reauthorization

Challenges of WIOA

1. Funding Constraints
2. Employer Partnerships
3. Eliminating Program Silos



WIOA: Need for Reauthorization

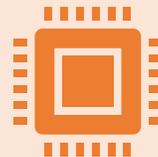


Meeting Today's Economic Moment

**Infrastructure
Investment and
Jobs Act**



**Creating Helpful
Incentives to
Produce
Semiconductors
(CHIPS) and
Science Act**



**Inflation
Reduction Act
(IRA)**



WIOA Reauthorization: A Stronger Workforce For America Act (ASWA)



Proposed Updates and Policy Trends

Upgrade the Skills of More Americans



Greater Accountability & Program Quality



Strengthen Pathways to Economic Opportunity



Innovation for a Skills-Based Economy





ASWA Alignment & Opportunity



JARED B. | 2023 ROBOTICS TECH GRAD

Alignment: Understanding Indiana's Upskilling / Reskilling Needs

Upgrade the Skills of More Americans



Indiana will need to upskill or reskill over **82K Hoosiers annually** with non-degree credentials to meet workforce demands and ensure economic growth.

WIOA Opportunity: Upskilling / Reskilling Training Funds

Upgrade the
Skills of More
Americans



- Dedicates 50% of Adult / Dislocated Funding to upskilling workers through ITAs
- Provides eligible displaced workers with \$5,000 to enroll in reskilling programs
- States establish “critical industry skills fund” to reimburse employers or Workforce Boards for upskilling workers in priority industries
- Raises the cap on incumbent worker training

Alignment: Accountability for Workforce Training Investments

Greater
Accountability
& Program
Quality



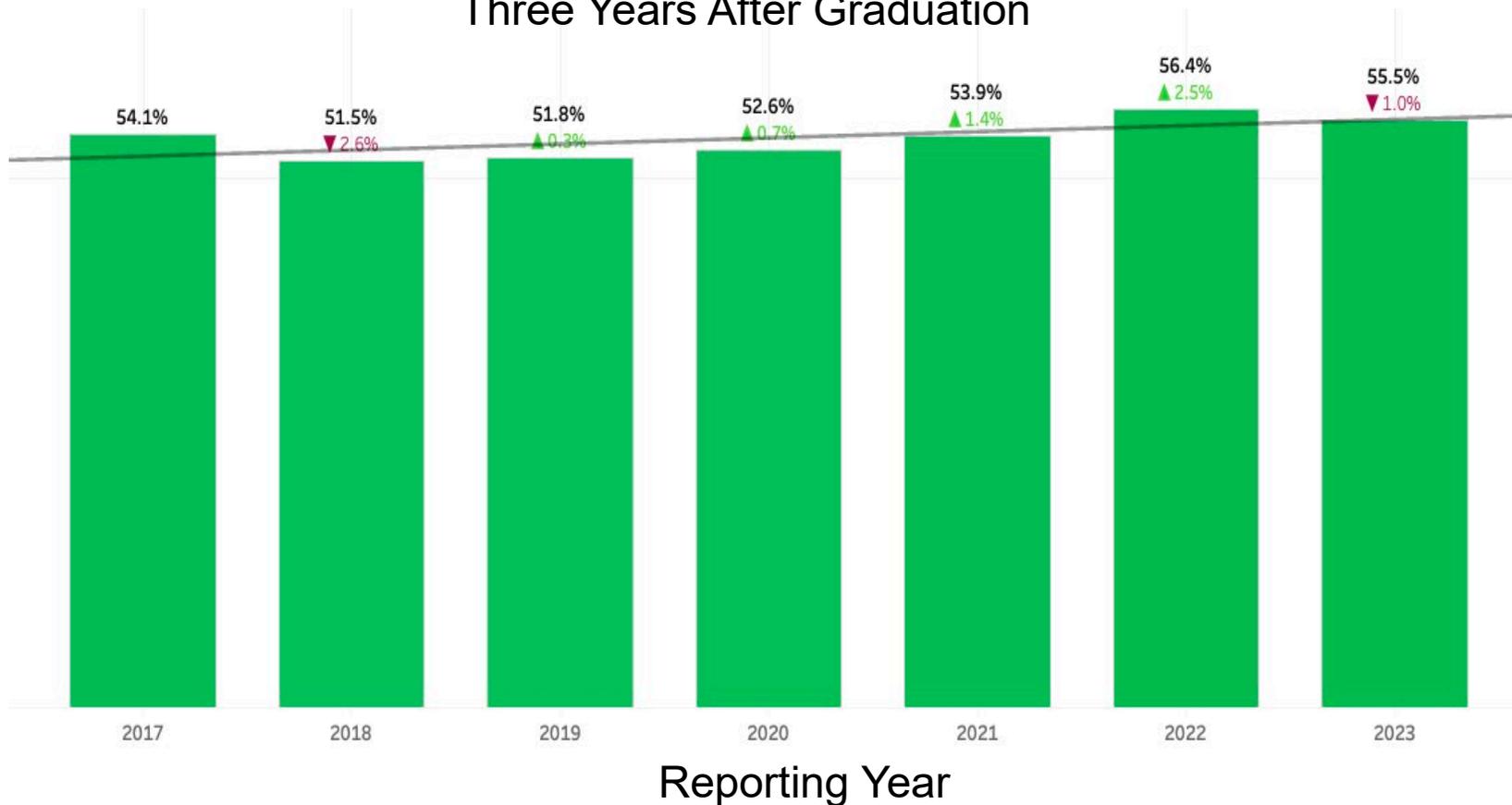
- Measuring labor market outcomes for participants
- Indiana Hot Jobs
- Credentials of Value

Evidence of Program Alignment to Labor Market Demand

Greater
Accountability
& Program
Quality



% of Graduates Earning Above Indiana's Median Wage
Three Years After Graduation



Trend shows .58 percentage point increase per year

Alignment: Designing Stackable Credentials with Employers

Strengthen
Pathways to
Economic
Opportunity



AWS Information Infrastructure Workshop (12W) for Educators



New Certificate Programs

- **Information Technology - Data Center Technician**
- **Advanced Manufacturing, Engineering, and Applied Science - Data Center Engineering Operations**



Opportunity: Leveraging Competency Based Assessments

Strengthen
Pathways to
Economic
Opportunity



Thank you to the Ivy Tech CPSI Taskforce and to all 19 campuses for submitting Collegiate Purple Star applications.

State Board of Trustees Resolution

Approve and endorse the College's statement of commitment to military-affiliated students and the State's Collegiate Purple Star Initiative (CPSI).



Alignment: Transparency on Credentials Awarded

Innovation for
a Skills-Based
Economy



A National Data Trust for Non-degree Credentials



Unlocking the power of verified data and delivering actionable insights, strengthening the education-to-employment pipeline.

Opportunity: Leadership Role in Indiana's Workforce Development

Innovation for
a Skills-Based
Economy



Partnership Leads to \$2M Grant Pathways to Infrastructure Jobs



U.S. DEPARTMENT OF LABOR

Region 4
WORKforce
Board



IVY TECH
COMMUNITY COLLEGE
KOKOMO



STARPLUS
ENERGY

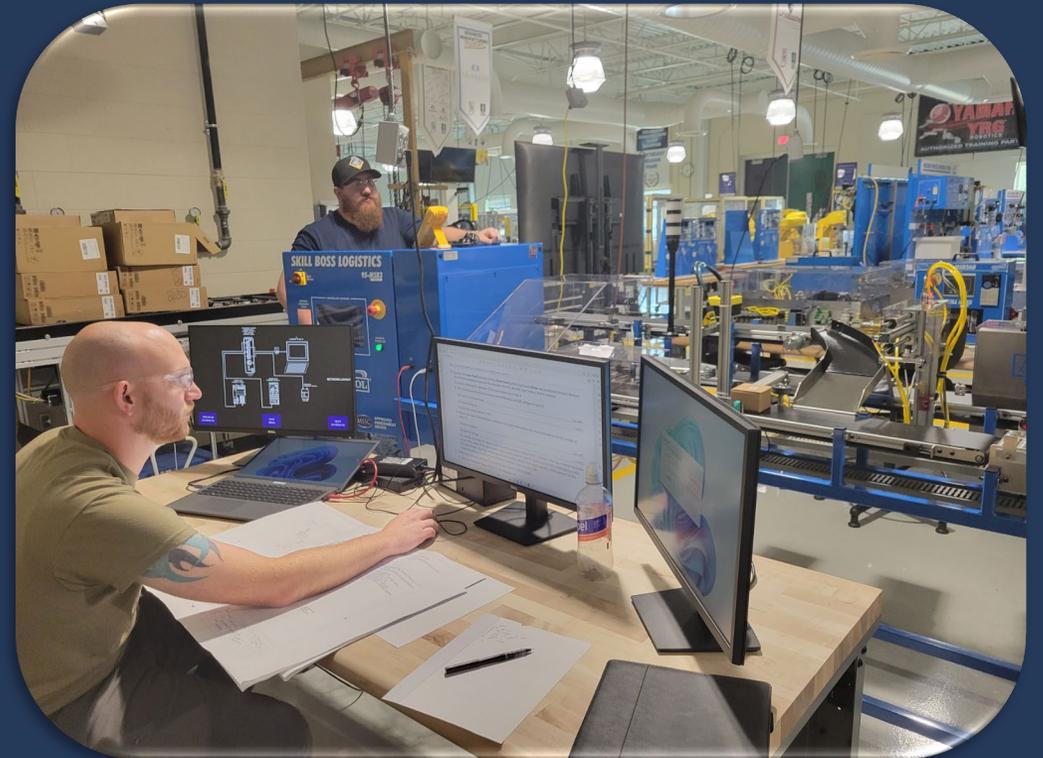
Opportunity: Advocacy for Community College Priorities

Innovation for
a Skills-Based
Economy



Strengthening Community
Colleges DOL Training Grant
(SCC2)

Certified Technician-Supply Chain
Automation (CT-SCA) certifications
with the Manufacturing Skills
Standards Council (MSSC)



THANK YOU!



IVY TECH

COMMUNITY COLLEGE

APPENDIX



IVY TECH

COMMUNITY COLLEGE

Greater Accountability for Workforce Training Investments



~ 2025 DWD Wage Data ~

Included in DWD Wage Data

- Annualized Wages
- Employment Records
- Industry Code
- Timeframe of 1, 3, 5 years

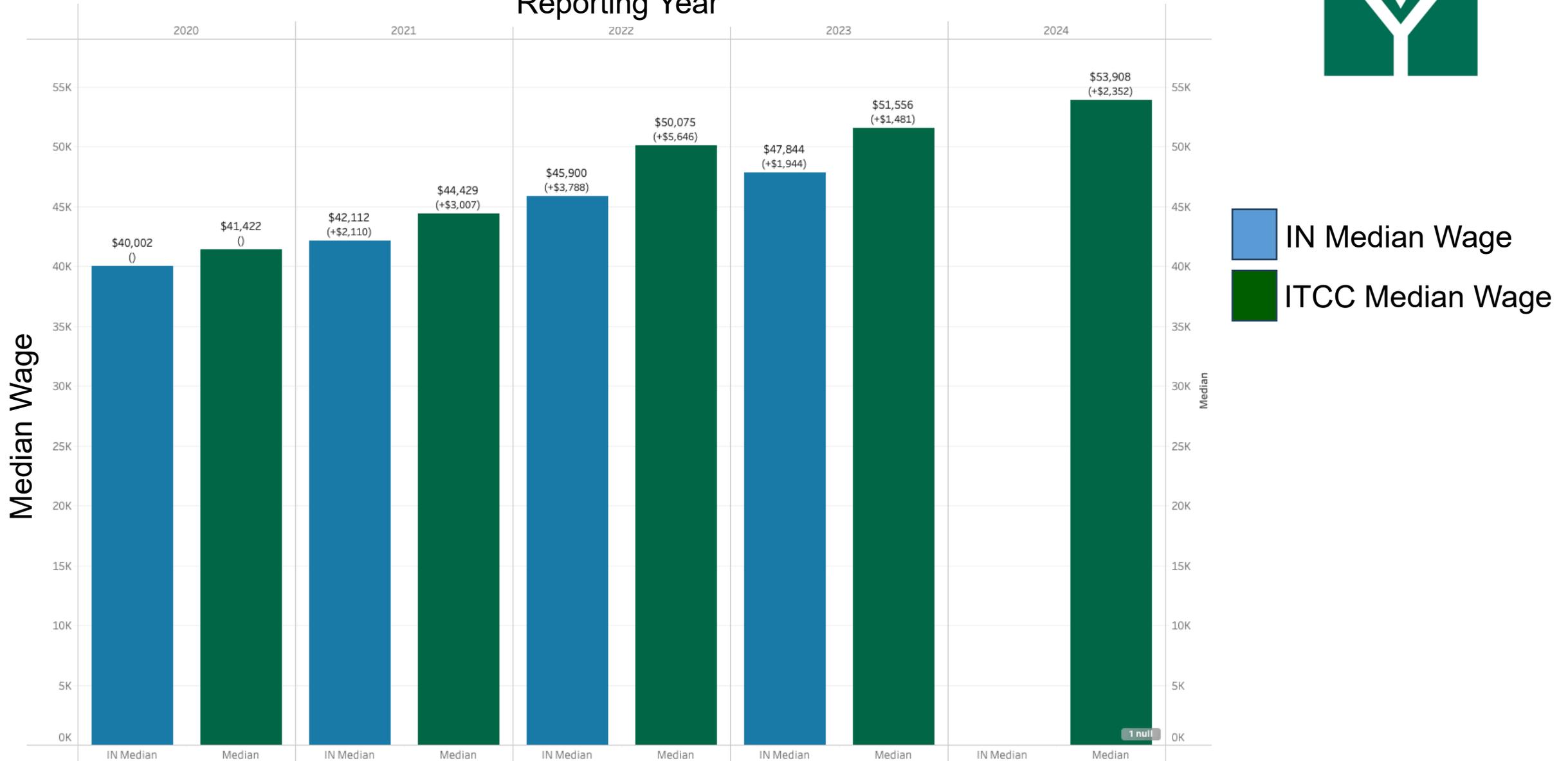
NOT Included in DWD Wage Data

- Occupation Details
- Transfer Students
- Full-time / Part-time Identifiers
- Wages Below Full-time Minimum Wage

Wage Trends



Reporting Year





Academic and Student Experience

April 2025

State Board of Trustees

AGENDA

- 1 Enrollment and Retention Updates
- 2 Institutional and Programmatic Accreditation
- 3 K-14 Update





Enrollment and Retention Updates



2024–2025 Total Headcount

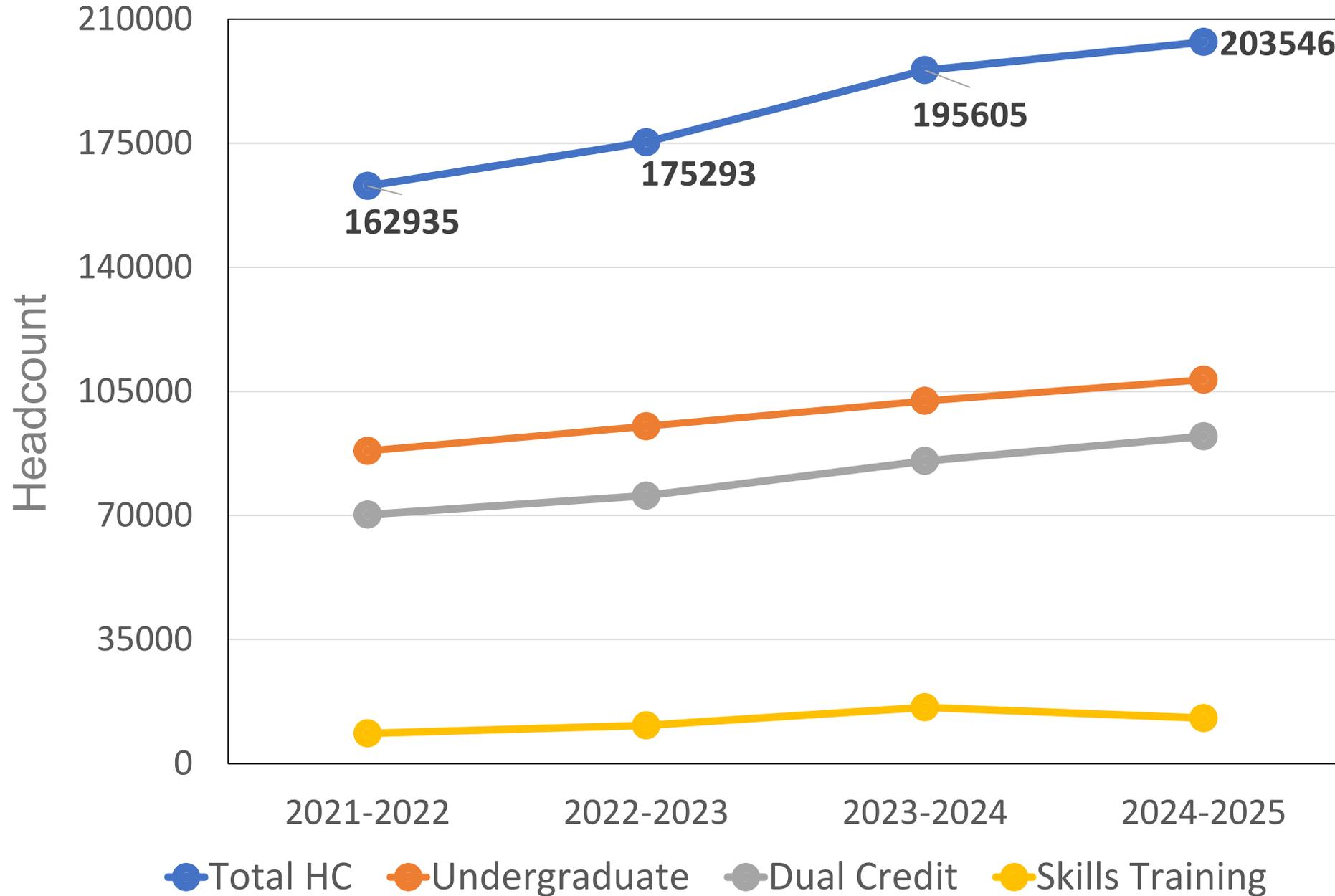


Current Total Headcount (Unduplicated)	Annual Goal	Distance to Goal
203,546, +4.1%	185,000	GOAL EXCEEDED

Undergraduate (Credit-Bearing)	Dual Credit	Skills Training
108,264 +5.8%	92,235 +8.2%	12,811 -19.2%

FTE = **34,278, +4.3%**

Enrollment (Point-in-Time)



Spring 2025: Undergraduate

(Point in Time; Credit-Bearing Enrollment)



Headcount: +5.6%, FTE: +4.8%

Student Type	Head Count	% Change	FTE	% Change
Continuing	38,262	4.6%	23,083.4	3.7%
Dual Enrollment	7,215	8.3%	2,263.0	4.8%
Guest	2,263	-17.0%	670.9	-12.1%
New First Time – Adult	3,342	10.0%	1,698.4	14.0%
New First Time – Trad.	2,167	0.5%	1,235.7	-0.9%
Readmit	4,210	2.2%	2,010.3	3.2%
Transfer In	2,380	12.3%	1,256.4	13.7%

As of 3/13/25

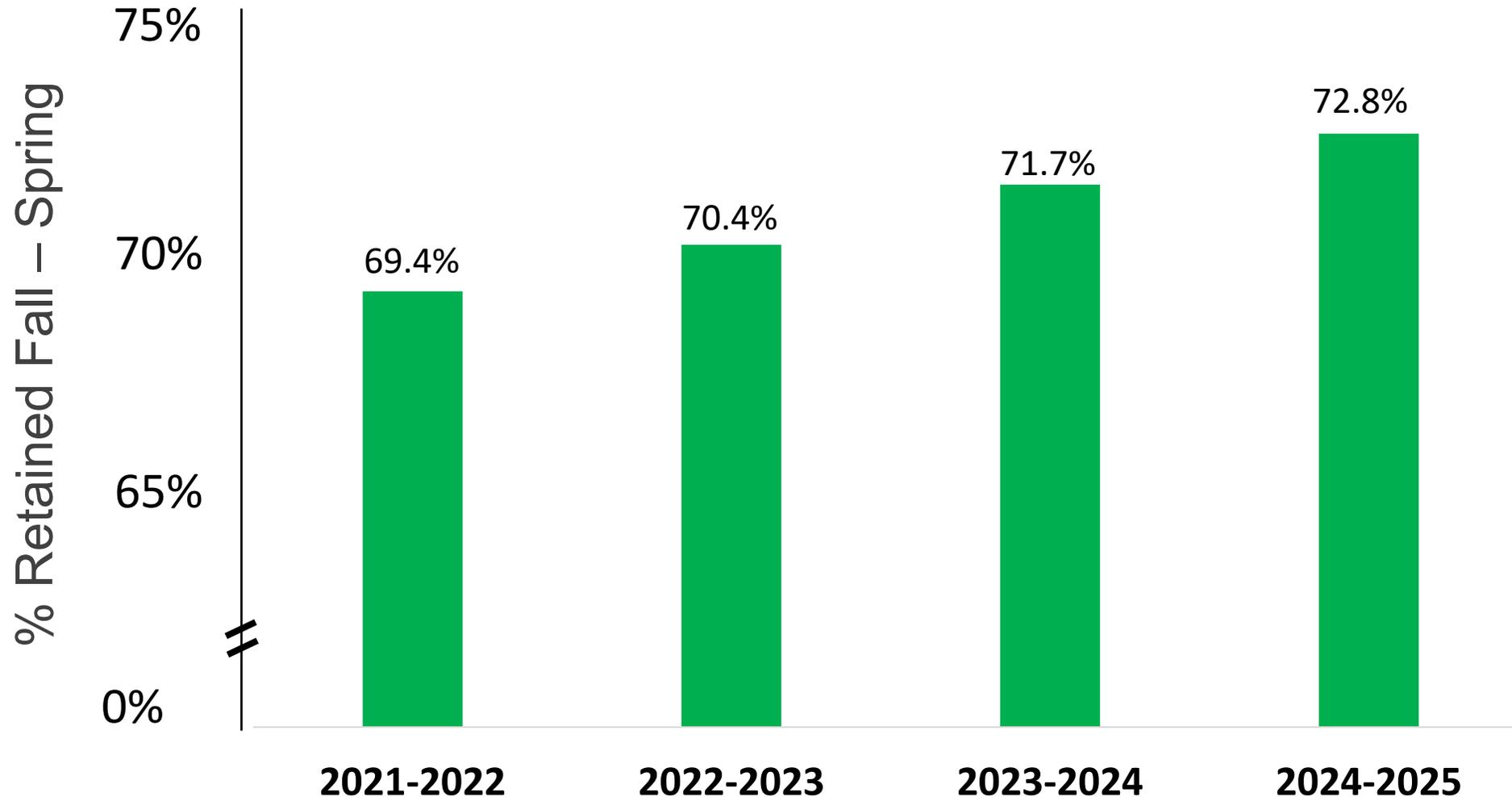
2025–2026 Total Headcount



Current Total Headcount (Unduplicated)	Annual Goal	Distance to Goal
10,079, +1,007,800%	190,000	179,921

Undergraduate (Credit-Bearing)	Dual Credit	Skills Training
10,079 +1,007,800%	0	0

Fall – Spring Retention (Point in Time)





Institutional & Programmatic Accreditation



Higher Learning Commission (HLC) Accreditation



Ivy Tech: HLC Accreditation Timeline



2019-2023:
Prepared
Assurance
Filing

2023:
Assurance
Review
Complete

2024-2028:
Quality
Initiative
Proposal

2029:
Comprehensive
Evaluation for
Reaffirmation

ITCC Quality Initiative Project: HLC Assessment Academy



The Assessment Academy consists of in-person events, on-campus activities, online project updates and virtual consultations that will help ITCC *design and implement* a customized project to *improve student learning through assessment*.



Program Assessment Leads



Co-Curricular Assessment Process



Specialized/Programmatic Accreditation



NLN Commission for Nursing Education Accreditation



NATIONAL CENTER FOR CONSTRUCTION EDUCATION AND RESEARCH



Commission on Accreditation of Allied Health Education Programs



ACCREDITED BY
ATMAE

The Association of Technology, Management, and Applied Engineering



Commission on Dental Accreditation



National Association for the Education of Young Children



Leaders in legal and paralegal education



Accreditation Board for Engineering and Technology



COUNCIL FOR STANDARDS IN HUMAN SERVICE EDUCATION



American Culinary Federation Education Foundation Accrediting Commission



ACCREDITATION COUNCIL FOR BUSINESS SCHOOLS AND PROGRAMS

NACEP Accreditation



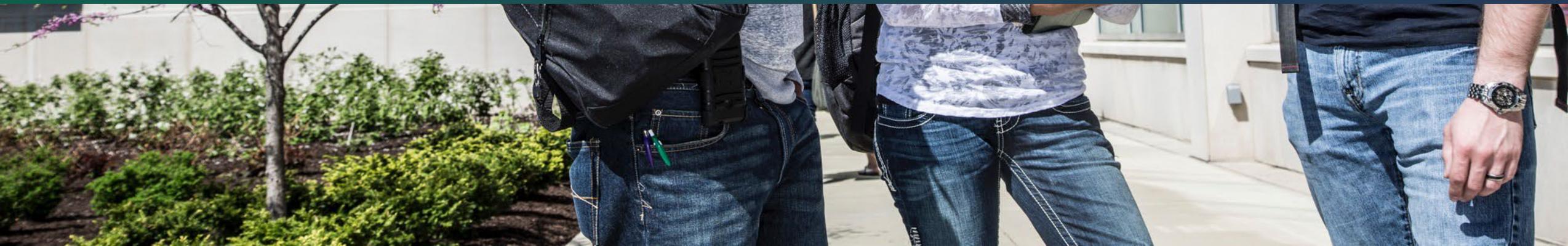
NACEP works to ensure that college courses offered in high schools are of the same academic quality and aligned with the same courses/resources offered on the college campus

NACEP Accreditation = 5 Year Cycle

NACEP Reaffirmation = 2026



K-14 Update



K14 Enrollment and Completion



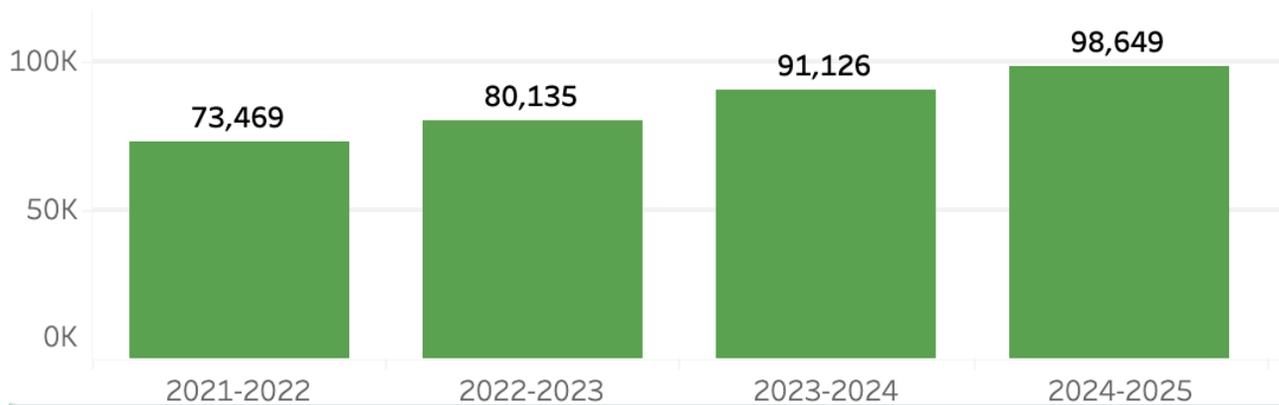
724,322

DC Credits Registered

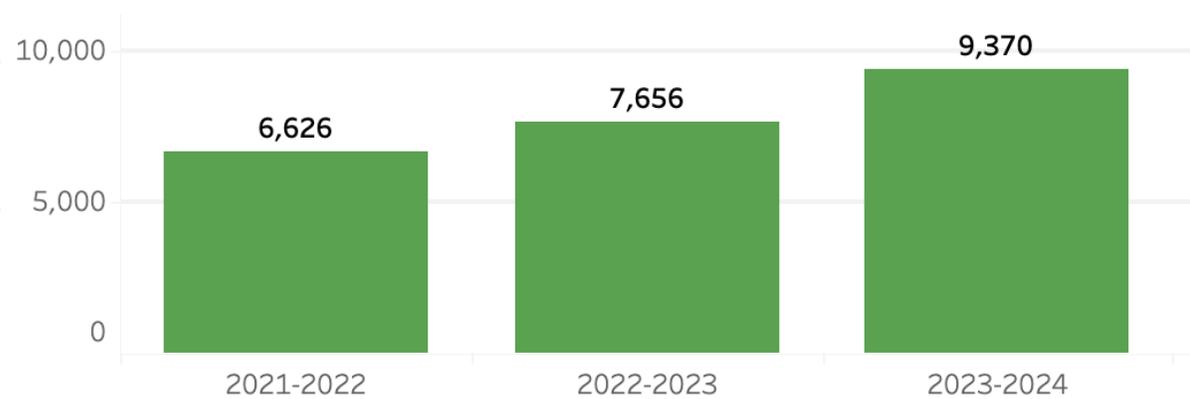
95,500

Traditional Credits Registered

Students



Awarded Credentials



What is Partnership?



Dual Credit

Dual Enrollment

Work Based Learning

College/Career Readiness

Community Convening

Thought Leadership

- Over 450 high school partnerships
- 207 ICC Agreements
- Over 557 Degree Paths Available in High Schools
- College Connection Coaches and Cross-Functional Projects



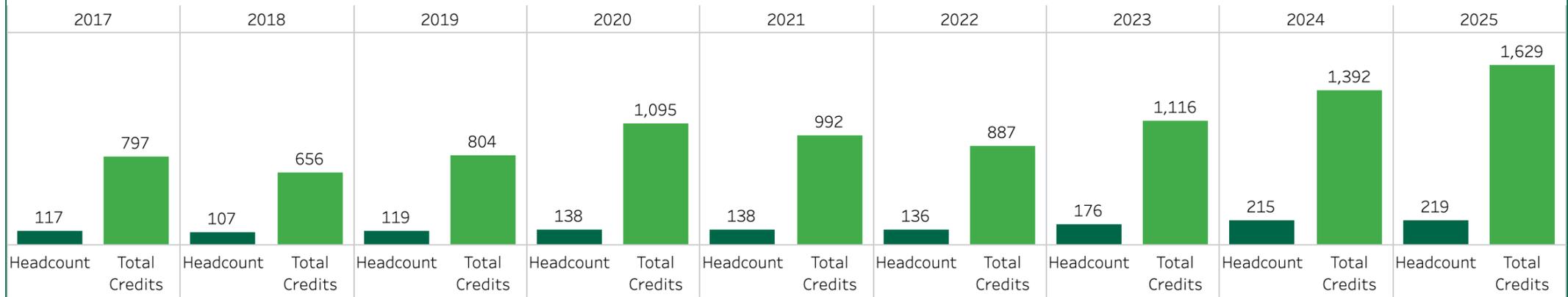
BLUFFTON-
HARRISON MSD



\$231,894

Tuition \$ Saved

Trends





CURRENT & FUTURE INDIANA DIPLOMA: COMPARISON

The new diploma structure includes a base (minimum requirements) for every student, plus the opportunity to earn readiness seals aligned with their unique path. Students are encouraged to seize this flexibility by personalizing their high school experience. The new seals provide additional intentionality to maximize readiness and are designed to be permeable, allowing students to update their graduation plan and pivot, if their original interests and goals change. Students who do not earn a seal must still complete components 2 and 3 of Graduation Pathways.

	CURRENT INDIANA CORE40	FUTURE NEW INDIANA DIPLOMA
ENGLISH	8 CREDITS	8 CREDITS <ul style="list-style-type: none"> 2 credits: English 9 1 credit: Communications-focused course 5 additional English credits
MATH	6 CREDITS <ul style="list-style-type: none"> 2 credits: Algebra I 2 credits: Geometry 2 credits: Algebra II 	7 CREDITS <ul style="list-style-type: none"> 2 credits: Algebra I 1 credit: Personal Finance 4 additional math credits
SCIENCE, TECHNOLOGY, AND ENGINEERING	6 CREDITS <ul style="list-style-type: none"> 2 credits: Biology I 2 credits: Chemistry 1, Physics I, or Integrated Physics 2 credits: Any Core 40 science course 	7 CREDITS <ul style="list-style-type: none"> 2 credits: Biology I 1 credit: Computer Science 2 additional science credits 2 STEM-focused credits
SOCIAL STUDIES	6 CREDITS <ul style="list-style-type: none"> 2 credits: U.S. History 1 credit: U.S. Government 1 credit: Economics 2 credits: World History/Civilization or Geography/History of the World 	5 CREDITS <ul style="list-style-type: none"> 2 credits: U.S. History 1 credit: U.S. Government 2 credits: World Perspectives (Flexible options, including advanced world language or world-focused social studies courses)
PE/HEALTH	3 CREDITS <ul style="list-style-type: none"> 2 credits: Physical Education 1 credit: Health & Wellness 	2 CREDITS <ul style="list-style-type: none"> 1 credit: Physical Education 1 credit: Health & Wellness
DIRECTED ELECTIVES	5 CREDITS Any combination of World Languages, Fine Arts, and/or Career & Technical Education	N/A
PERSONALIZED ELECTIVES	6 CREDITS	12 CREDITS Students are encouraged to utilize the new readiness-seals to align these personalized electives with their unique goals. Personalized electives can include a variety of courses, such as CTE, Performing or Fine Arts, and World Languages.
COLLEGE & CAREERS	N/A	1 CREDIT
TOTAL	40 CREDITS	42 CREDITS

Hoosier high school students have the opportunity to earn approximately 60 credits.

Note: The federally-required alternate diploma for students in special education with a significant cognitive disability is still available.



BLUEPRINT FOR SUCCESS: READINESS-SEALS

Readiness seals are designed to be permeable, allowing students to update their graduation plan and pivot, if their original interests and goals change. Although seals are optional, students are encouraged to utilize the blueprints below to focus their flexible credits into a connected pathway that aligns with their future goals. Students may earn one or multiple seals. Graduation Pathways requirements will be satisfied through completion of any seal.



ENROLLMENT

- Complete at least 4 World Language and 6 Social Studies credits
- Complete at least 8 Math credits
 - Algebra I plus Geometry, Algebra II, and Pre-Calculus or any advanced math credits aligned to their course of study
- Complete at least 6 Science credits
 - Biology I plus Chemistry and Physics or any advanced lab science credits aligned to their course of study
- Earn a C or higher in all courses and earn a cumulative B average
- Complete one of the following:
 - Earn 4 credits in AP, IB, or Cambridge courses and take corresponding exams
 - Earn 6 college credits
 - Score a 1250 on the SAT or a 26 on the ACT
 - Complete two of the following:
 - At least 3 college credits
 - 2 credits in AP courses and take corresponding exams
 - 2 credits in IB courses and take corresponding exams
 - 2 credits in Cambridge courses and take corresponding exams



EMPLOYMENT

- Complete one of the following:
 - A market-driven credential of value* aligned to a specific occupation
 - 3 courses in a Career and Technology Education (CTE) pathway
 - An approved career preparation experience aligned to Indiana's CSA program, or
 - An approved, locally-created pathway
- Complete 150 hours of work-based learning (may include multiple experiences that are paid, unpaid, on-site, or simulated)
- Demonstrate skill development in Communication, Collaboration, and Work Ethic
- Meet attendance goal



ENLISTMENT & SERVICE

- Complete one of the following:
 - Introduction to Public Service course or approved locally-created equivalent
 - Emphasis on developing an awareness of the physical standards and character required for service
 - One year of JROTC in high school
- Achieve a score of 31 on the ASVAB and complete one of the following:
 - All three components of the Career Exploration Program
 - A career exploration tool approved by IDOE
- Meet attendance goal
- Demonstrate skill development in Communication, Collaboration, and Work Ethic
 - Externally verified through a mentorship experience with current military personnel, veterans, or other public safety professionals



Earn the Honors Enrollment Seal, **plus**:

- Earn a credential of value* that may include, for example:
 - Associate degree:
 - Technical Certificate:
 - Indiana College Core:
 - AP Scholar with Distinction:
 - Cambridge AICE Diploma; or
 - IB Diploma
- Complete at least 75 hours of work-based learning (may include multiple experiences that are paid, unpaid, on-site, or simulated)
- Demonstrate skill development in the following areas: Communication, Collaboration, and Work Ethic

Earn the Honors Employment Seal, **plus**:

- Earn a market-driven credential of value* that may include, for example:
 - Associate degree:
 - Technical Certificate:
 - Indiana College Core; or
 - Advanced industry certificate
- Complete additional work-based learning (total of 650 hours in one or more experiences) that may include, for example:
 - Pre-Apprenticeship
 - Modern Youth Apprenticeship
- Demonstrate skill development in Communication, Collaboration, Work Ethic, and any additional skills determined locally

Earn the Honors Enlistment Seal, **plus**:

- Complete one of the following:
 - Achieve a score of 50 or higher on the ASVAB
 - Enrollment in ROTC at the collegiate level
 - Acceptance to a service academy
- Demonstrate excellence in leadership through one of the following:
 - Completion of at least 100 hours of public service:
 - Holding a leadership role in a co/extracurricular activity:
 - Completion of two seasons of a team-based physical sport or activity

*Note: the credential of value levels are currently being determined by business and industry.

HOW MIGHT SUCCESS BE MEASURED? FUTURE (GRADE 12)

KNOWLEDGE & SKILL DEVELOPMENT + CREDENTIALS & EXPERIENCES

Grade 12

Academic Mastery

English/Language Arts and
Math Assessment (SAT)



Indiana GPS Indicators To Consider

Diploma Seals

Work-Based Learning

Credentials of Value

Advanced Coursework

Student Attendance;
Improved Chronic
Absenteeism Rates

Students would spend grade 12 taking pathway-aligned courses, experiencing work-based learning, working towards a credential of value, and earning a readiness seal.

THANK YOU!



IVY TECH

COMMUNITY COLLEGE

Appendix A

SPRING 2025 ENROLLMENT DATA

(Undergraduate: Revenue
Generating/Academic Programs)



Spring Enrollment (Point in Time) (Undergraduate = Academic Program Headcount) Gender



	Headcount	% Change from 2024	FTE	% Change from 2024
Female	37,801	6.3%	20,280.8	5.3%
Male	30,138	5.9%	14,975.0	4.9%
Not Reported	992	-31.4%	409.2	-18.7%

Data pulled 3/13/25

Spring Enrollment (Point in Time) (Undergraduate = Academic Program Headcount) Race/Ethnicity



	Headcount	% Change from 2024	FTE	% Change from 2024
American Indian or Alaskan Native	398	13.6%	241.0	8.9%
Asian	1,647	7.6%	990.7	9.0%
Black or African American	9,107	13.5%	5,448.1	13.1%
Hispanic/Latino	1,805	-11.4%	1,088.9	-15.0%
Native Hawaiian/Pacific Islander	140	4.7%	87.9	13.6%
Two or More Races	2,348	-3.9%	1,450.9	-4.1%
Unknown	3,950	24.5%	2,749.8	28.0%
White	39,142	3.1%	23,686.5	2.3%

Data pulled 3/13/25

Spring Enrollment (Point in Time) (Undergraduate = Academic Program Headcount) Age



Age	FTE	% Change from 2024
<18	1,694.7	5.3%
18-19	6,973.4	-0.9%
20-21	6,219.0	2.9%
22-24	5,635.2	8.9%
25-29	5,517.5	8.5%
30-34	3,740.8	4.1%
35-39	2,464.8	6.5%
40-44	1,600.0	9.8%
45-49	1,016.2	7.3%
50-54	516.6	-0.7%
55-59	245.9	1.2%
60-64	86.4	19.3%
>64	30.9	11.5%

Data pulled 3/13/25

Spring Enrollment (Current FTE) By Campus

	Value	Change	% Change
Anderson	773.8	27.4	3.67%
Bloomington	1,905.8	-64.1	-3.25%
Columbus	1,636.4	39.4	2.47%
Evansville	2,006.3	38.2	1.94%
Fort Wayne	3,639.6	268.5	7.96%
Hamilton County	950.4	34.0	3.71%
Indianapolis/Lawrence/Pl..	7,872.7	611.7	8.42%
Kokomo	1,250.1	-31.3	-2.44%
Lafayette	1,981.1	16.1	0.82%
Lake County(Gary/E Chic/..	2,079.4	59.7	2.95%
Lawrenceburg	628.5	-59.4	-8.63%
Madison	497.4	27.6	5.88%
Marion (Grant County)	488.3	67.6	16.06%
Muncie	1,420.5	94.5	7.12%
Richmond	634.1	-20.3	-3.11%
Sellersburg	2,146.8	290.9	15.68%
South Bend/Elkhart	2,283.2	246.3	12.09%
Systems Office	4.5	-1.7	-27.17%
Terre Haute	1,822.3	-40.9	-2.20%
Valparaiso	1,722.7	15.9	0.93%

Data pulled 3/13/25

Spring Enrollment (Current Headcount) By Campus

	Value	Change	% Change
Anderson	1,507.0	56.0	3.86%
Bloomington	3,595.0	-298.0	-7.65%
Columbus	3,020.0	221.0	7.90%
Evansville	4,111.0	38.0	0.93%
Fort Wayne	6,735.0	467.0	7.45%
Hamilton County	1,595.0	79.0	5.21%
Indianapolis/Lawrence/Pl..	15,634.0	1,369.0	9.60%
Kokomo	2,299.0	-6.0	-0.26%
Lafayette	3,643.0	11.0	0.30%
Lake County(Gary/E Chic/..	4,037.0	54.0	1.36%
Lawrenceburg	1,342.0	-116.0	-7.96%
Madison	1,200.0	19.0	1.61%
Marion (Grant County)	944.0	103.0	12.25%
Muncie	2,519.0	155.0	6.56%
Richmond	1,276.0	2.0	0.16%
Sellersburg	4,585.0	858.0	23.02%
South Bend/Elkhart	4,392.0	485.0	12.41%
Systems Office	16.0	-9.0	-36.00%
Terre Haute	3,298.0	75.0	2.33%
Valparaiso	3,183.0	64.0	2.05%

Data pulled 3/13/25

Appendix B

Fall – Spring RETENTION DATA

(Undergraduate: Revenue
Generating/Academic Programs)



Campus 5-Year Trends

Fall to Spring [Point-in-Time]

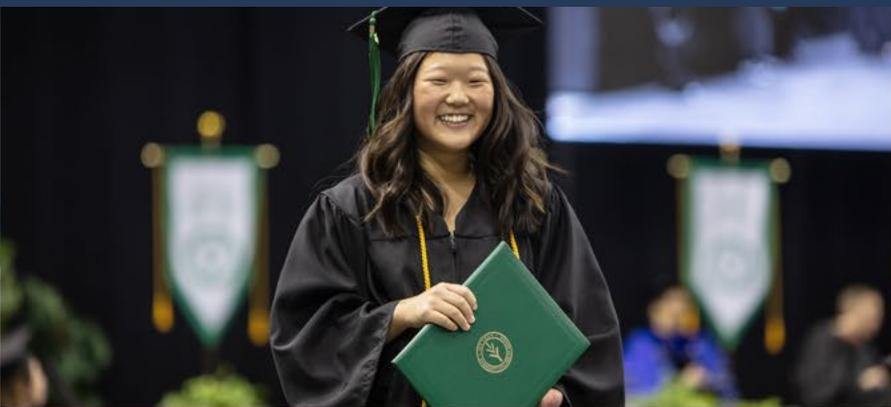
Red values show where current is lower than historic



Fall – Spring Retention (Point in Time) Progress by Campus Past 5 Years



Data pulled 3/25/25



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





April 2025
State Board of Trustees

Finance & Business Affairs Committee



AGENDA

- 1 State Appropriations
- 2 Inflation
- 3 CHE Tuition Projection
- 4 FY 2025 Budget Update



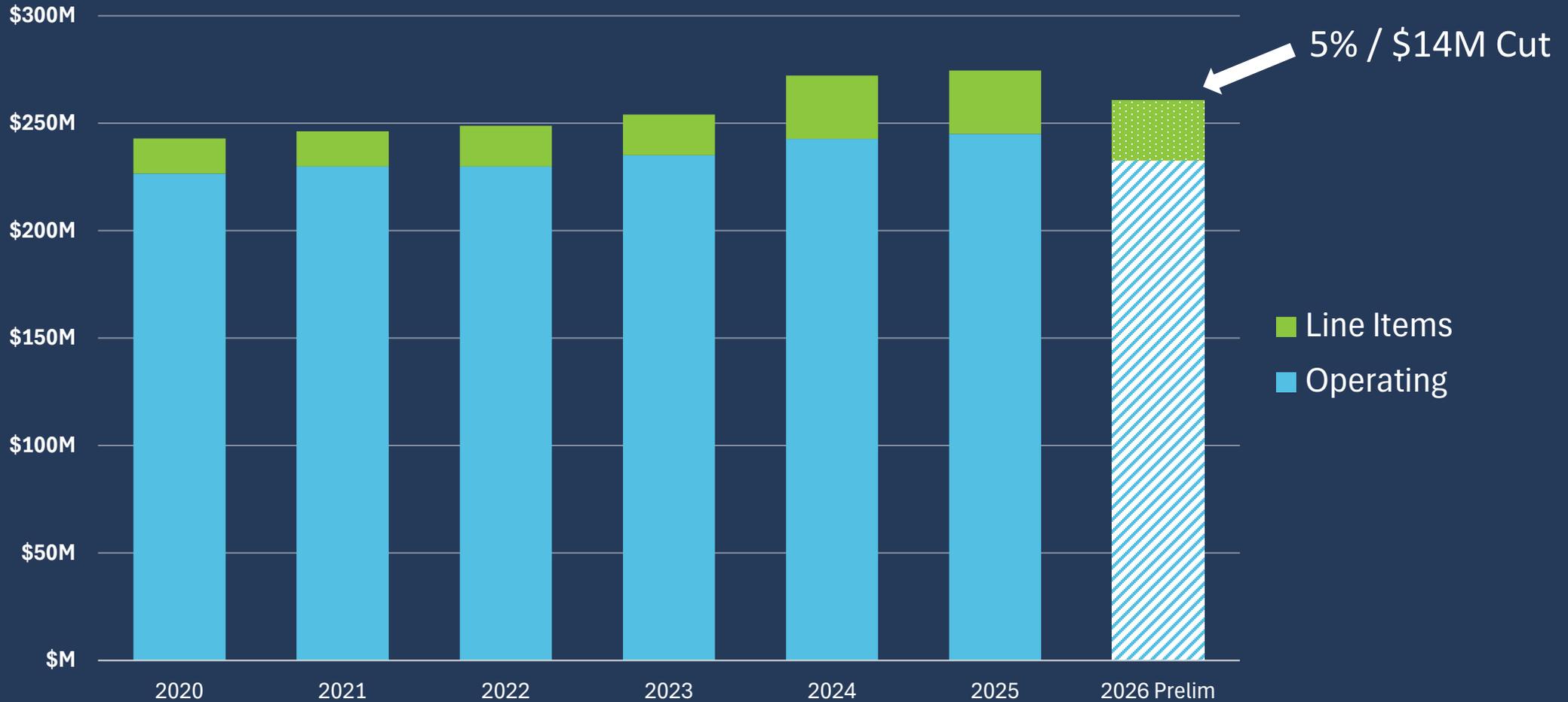
A healthcare professional, likely a nurse or doctor, is smiling and looking towards the camera. She is wearing a black scrub top and has a stethoscope around her neck. She is sitting on the edge of a hospital bed. In the background, there are medical monitors and a window with light-colored curtains. The overall setting is a hospital room.

Finance & Business Affairs

State Appropriations

State Operating & Line Items

2020-2026





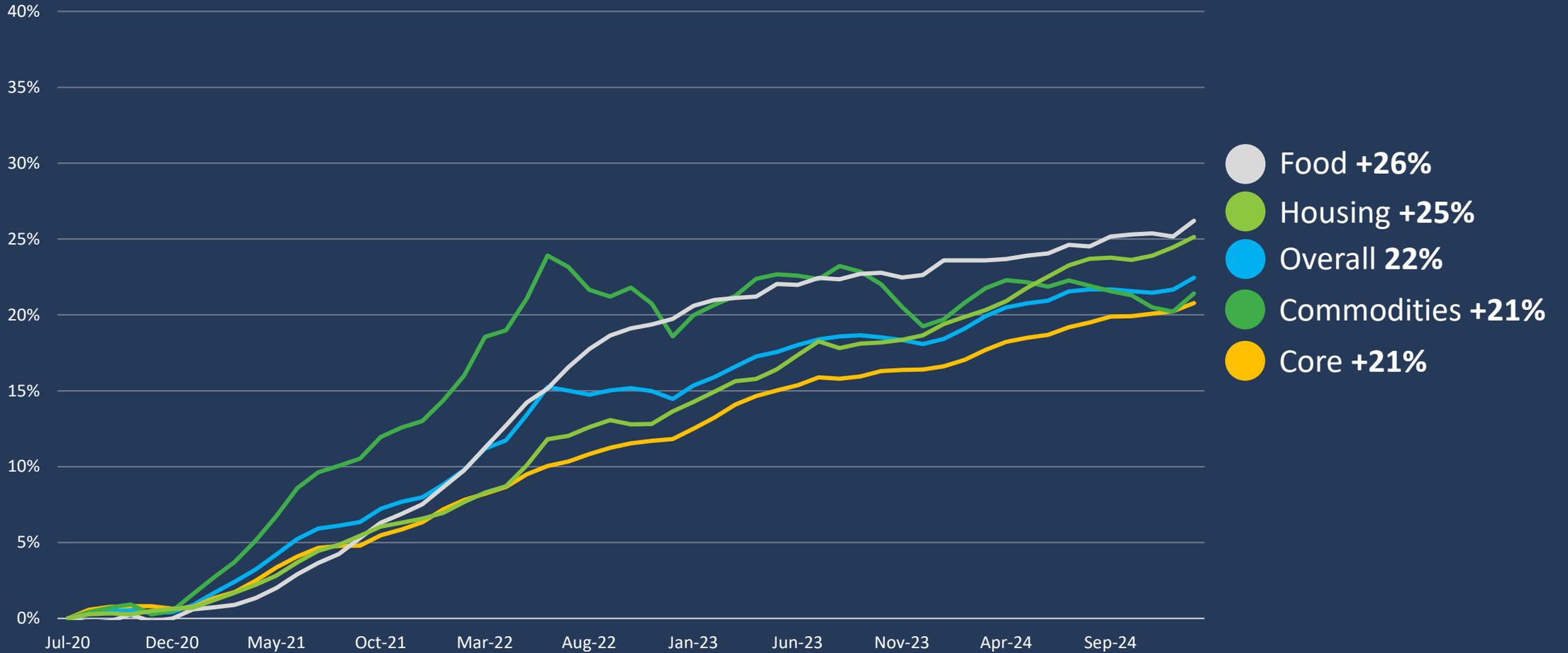
Finance & Business Affairs

Wage Inflation



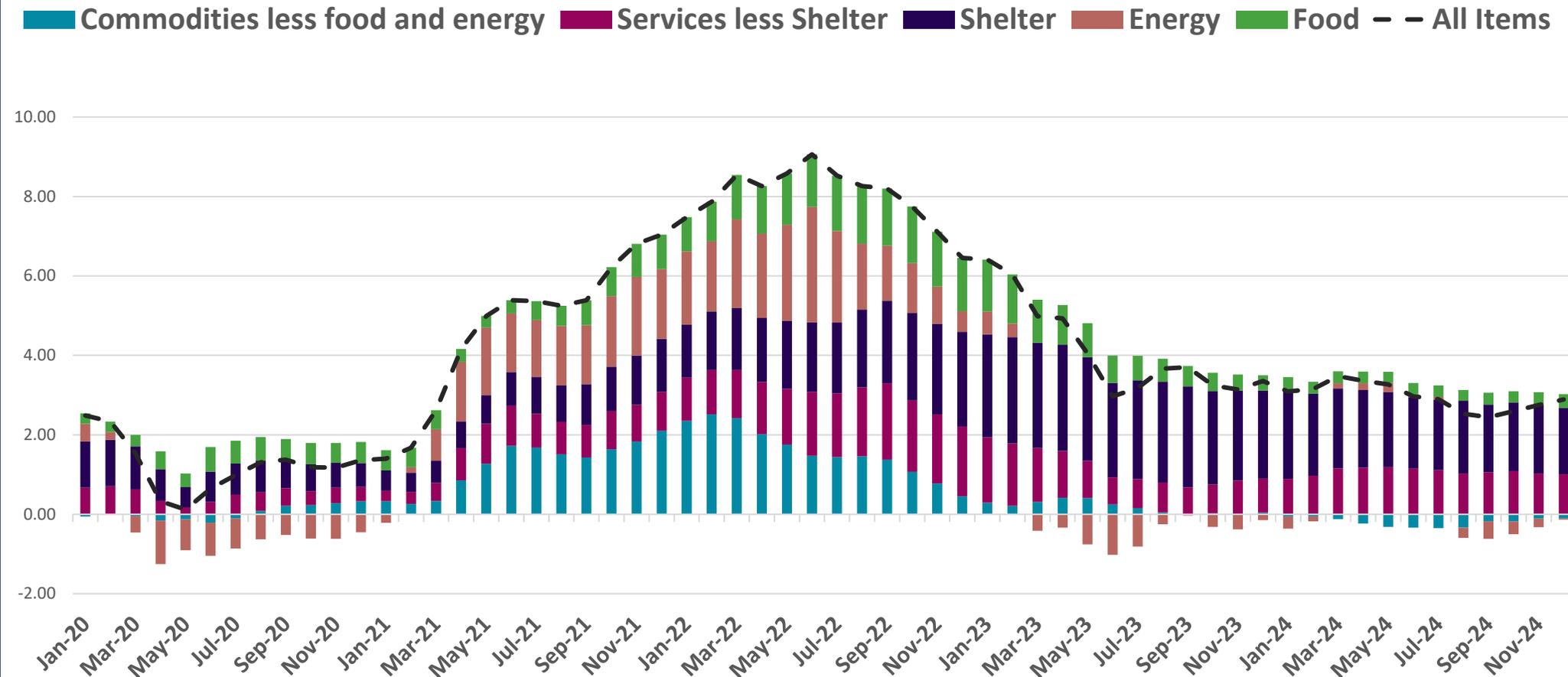
Consumer Cost Increase

2020-2025



Consumer Cost Increase

2020-2024





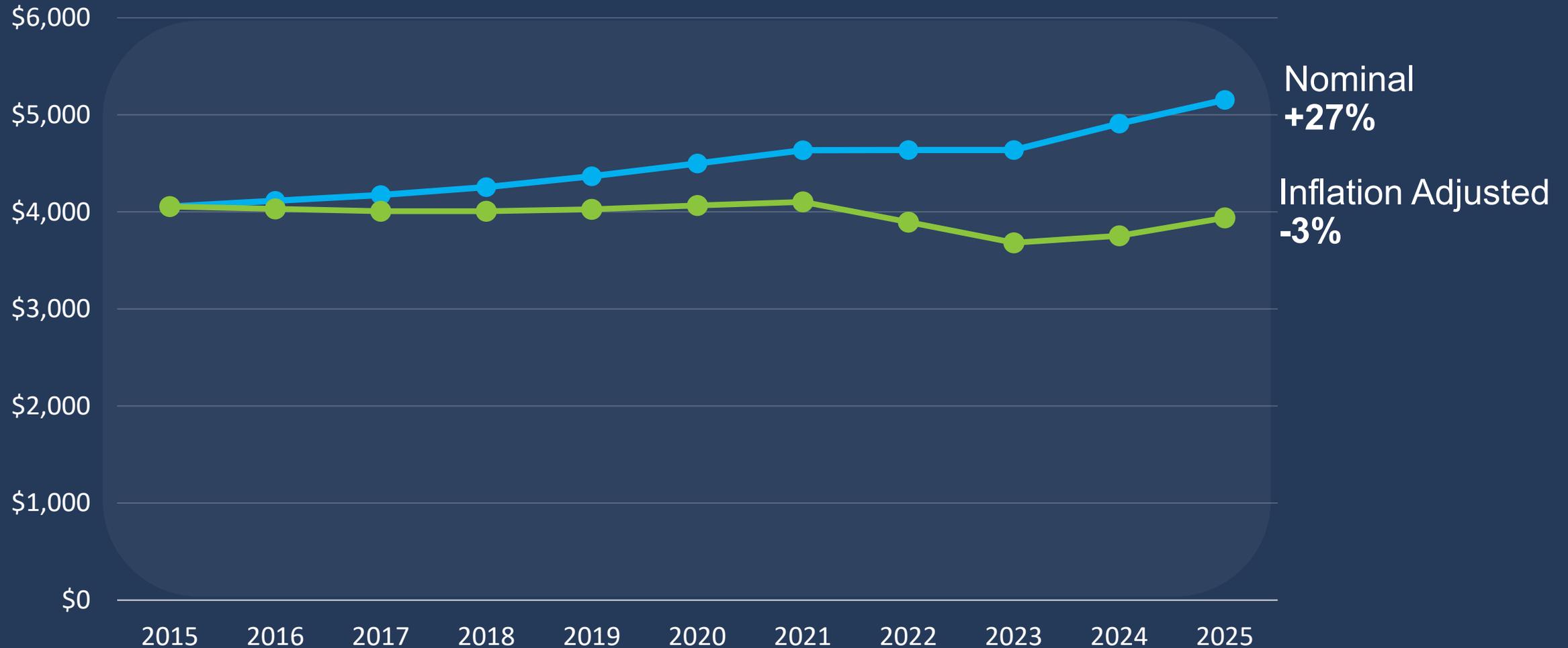
Finance & Business Affairs

CHE Tuition Projection

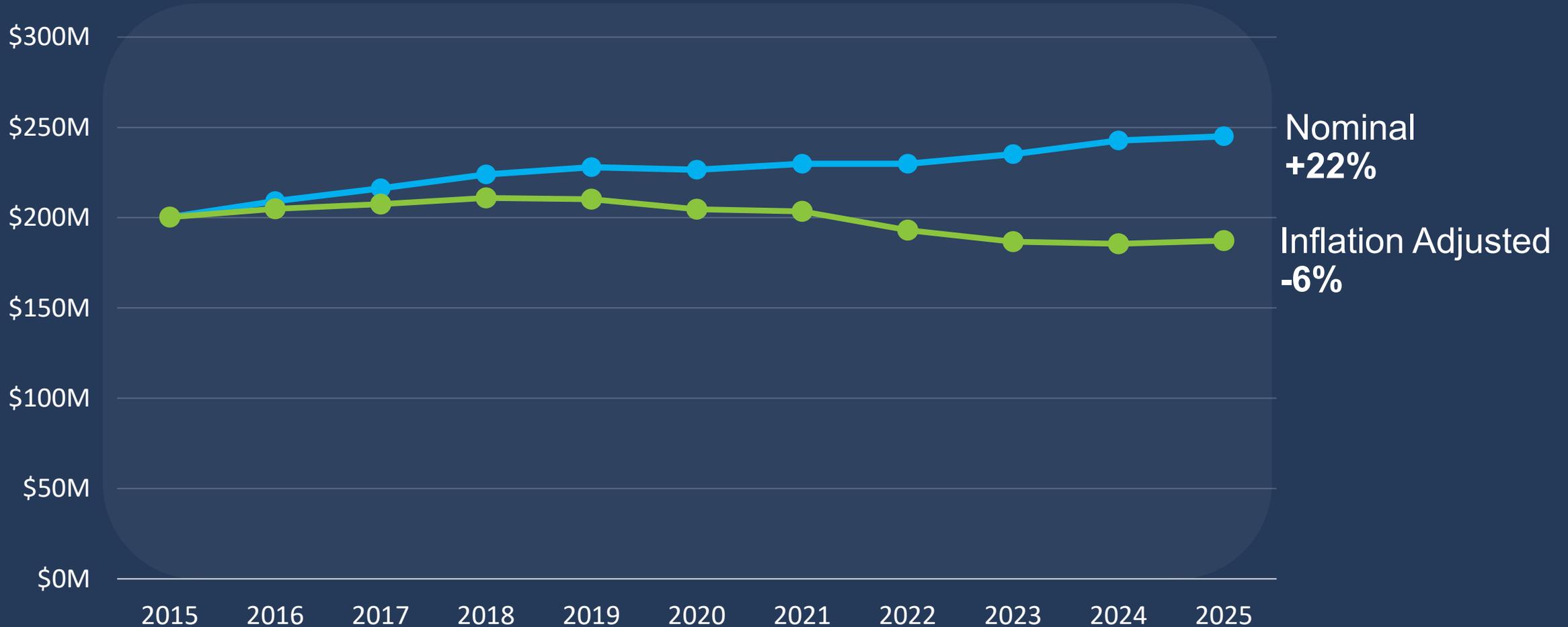


Ivy Tech Tuition & Fees

Full-Time Full Year

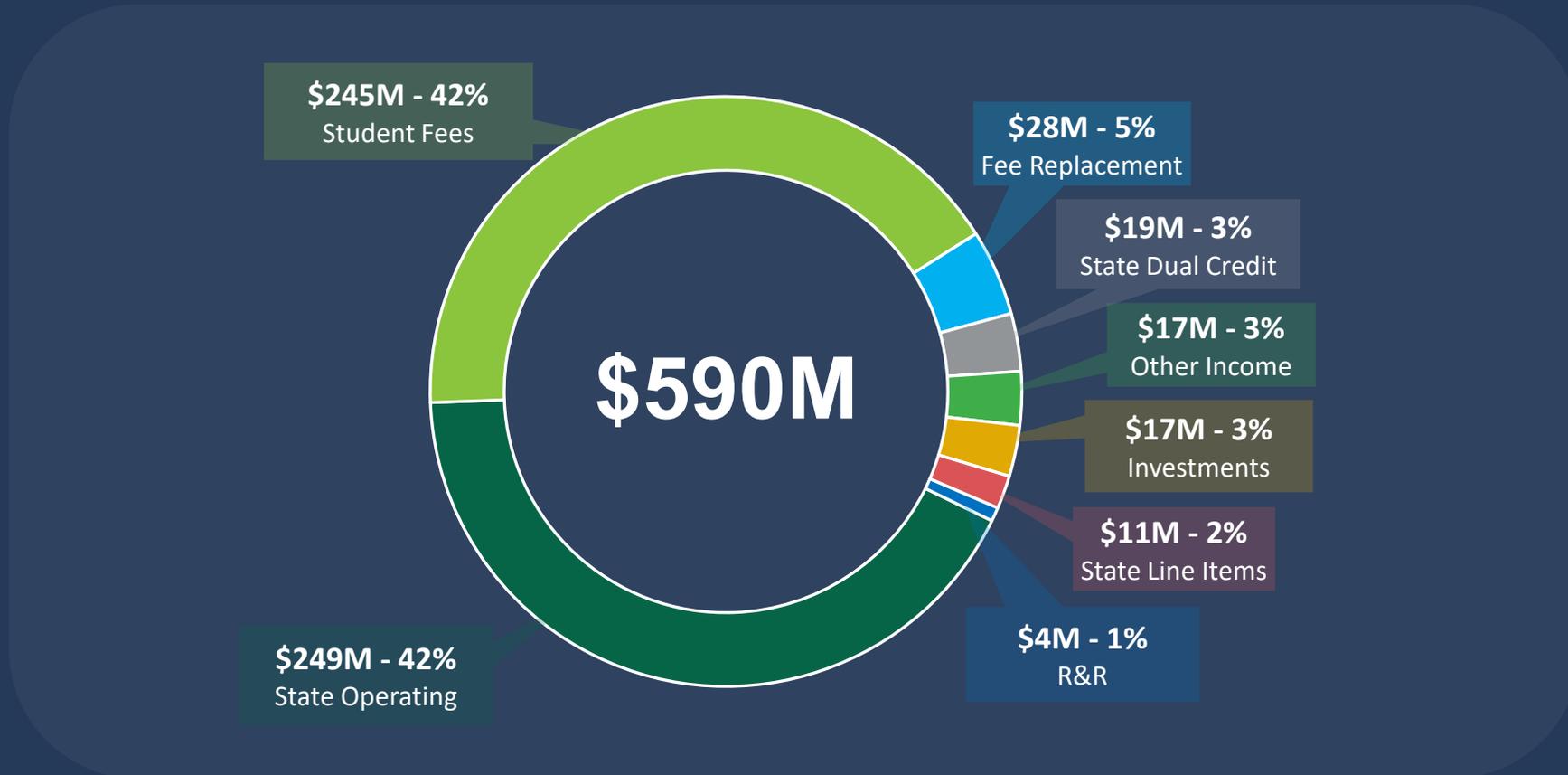


State Operating Appropriation



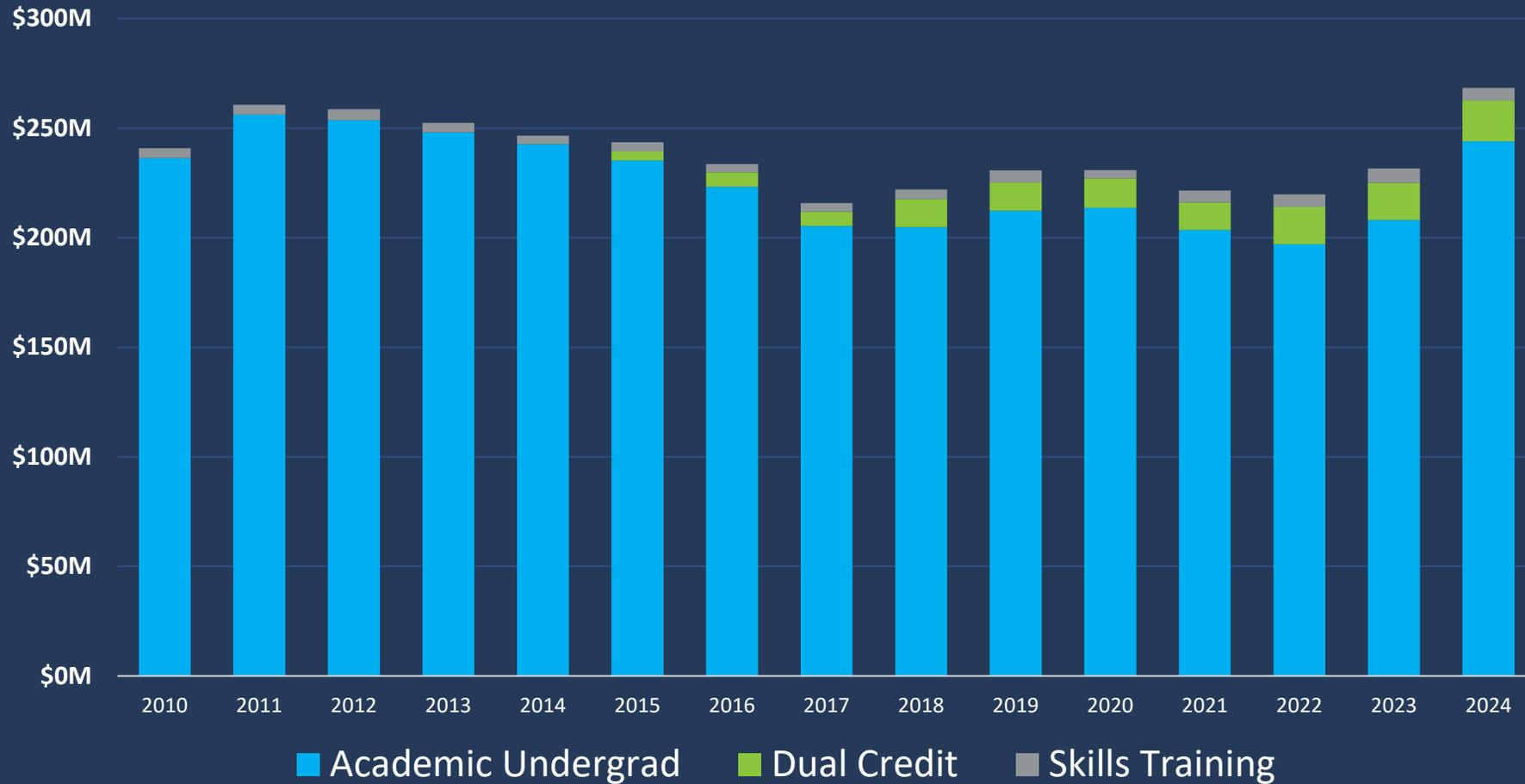
Revenue Sources

2025



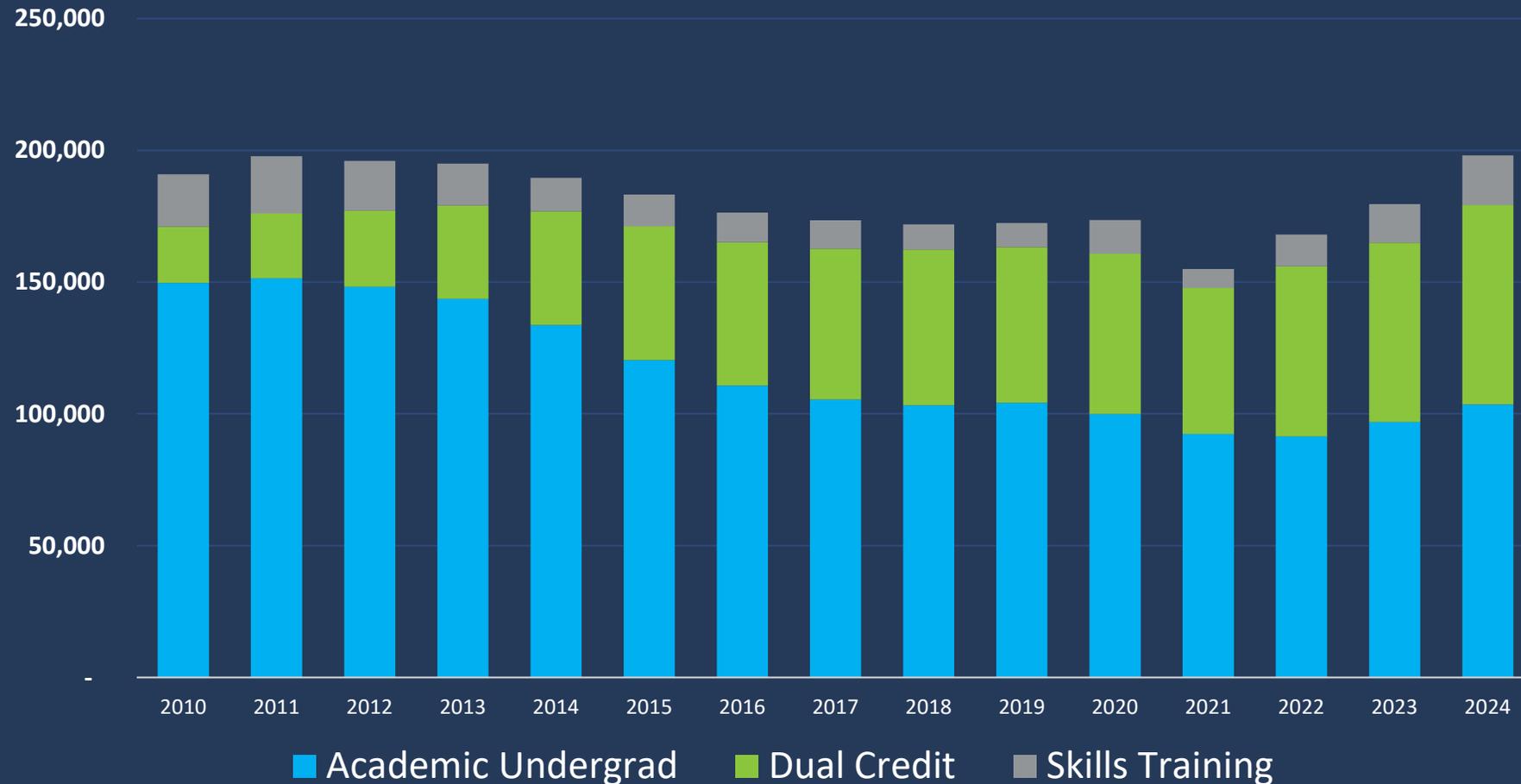
Revenue Sources

by Fiscal Year



Headcount (Unduplicated)

by Fiscal Year

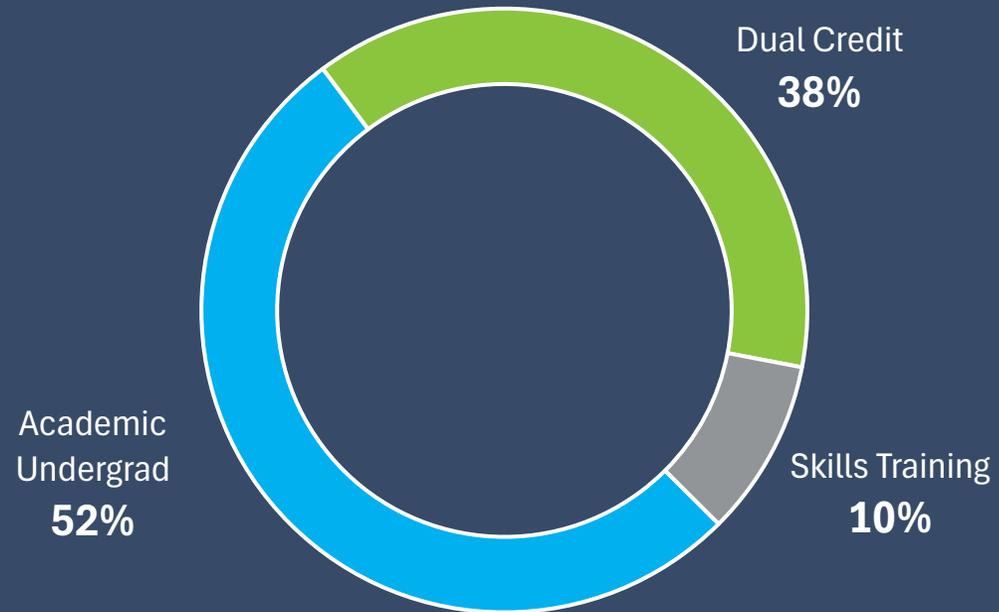


Headcount vs. Revenue

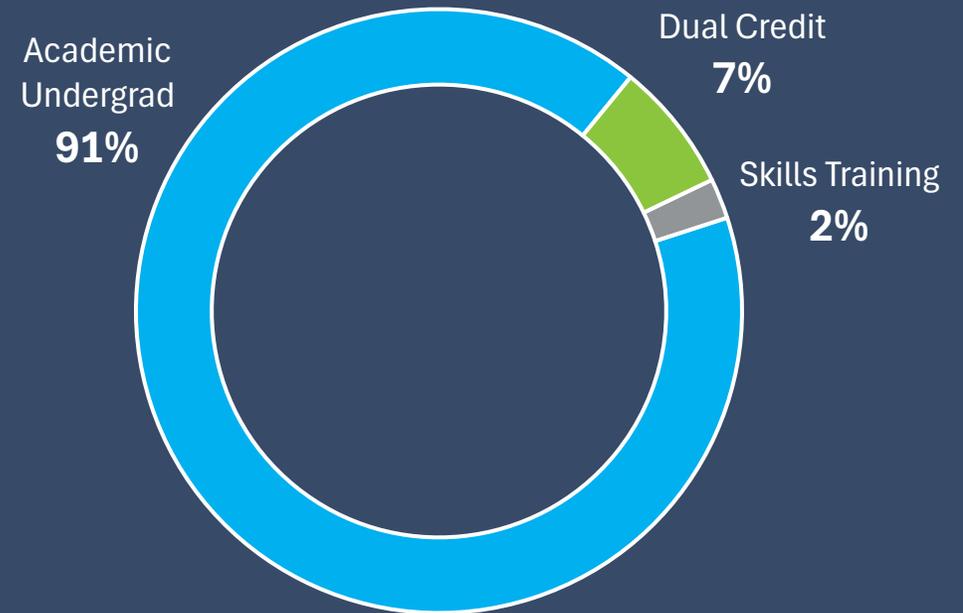
FY 2024



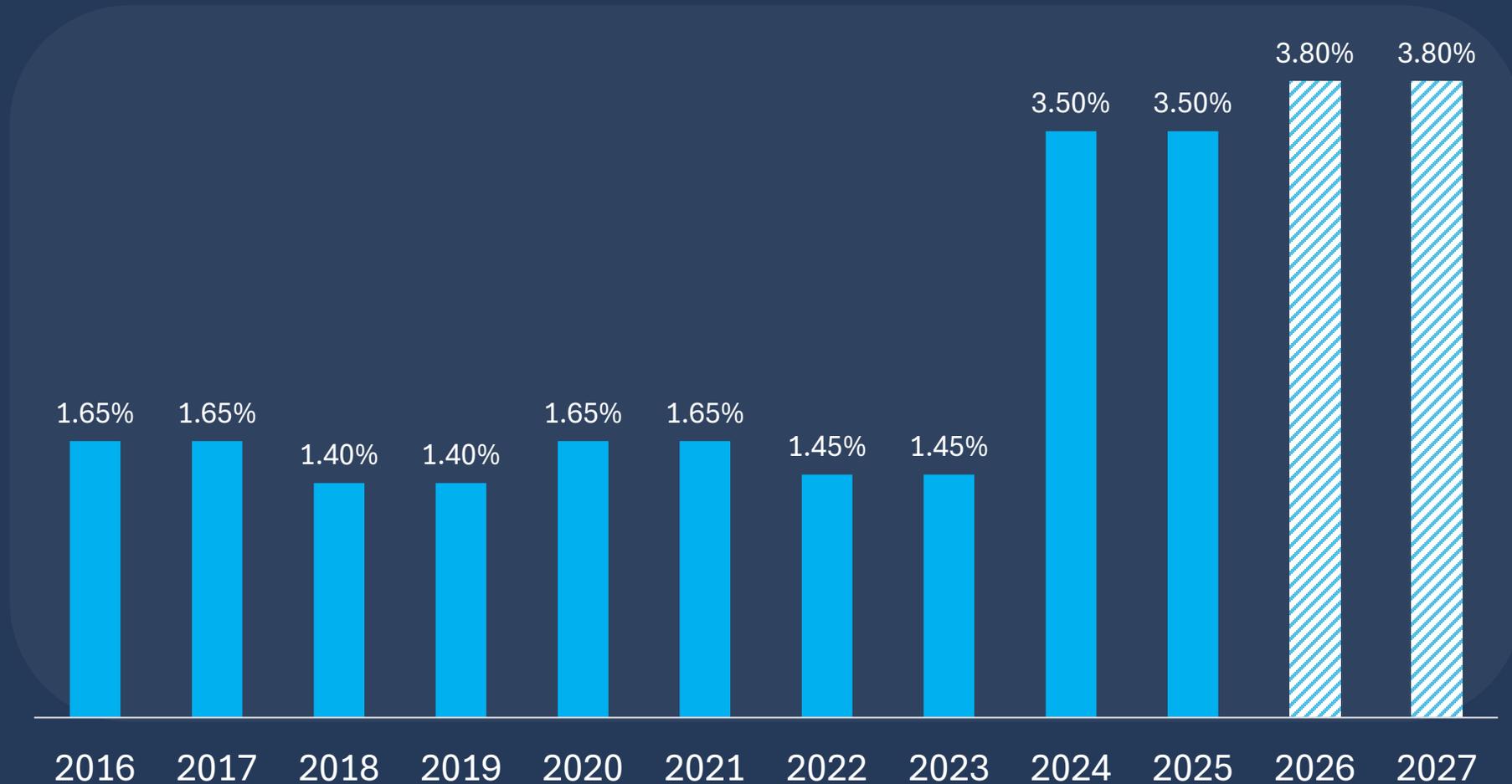
Headcount



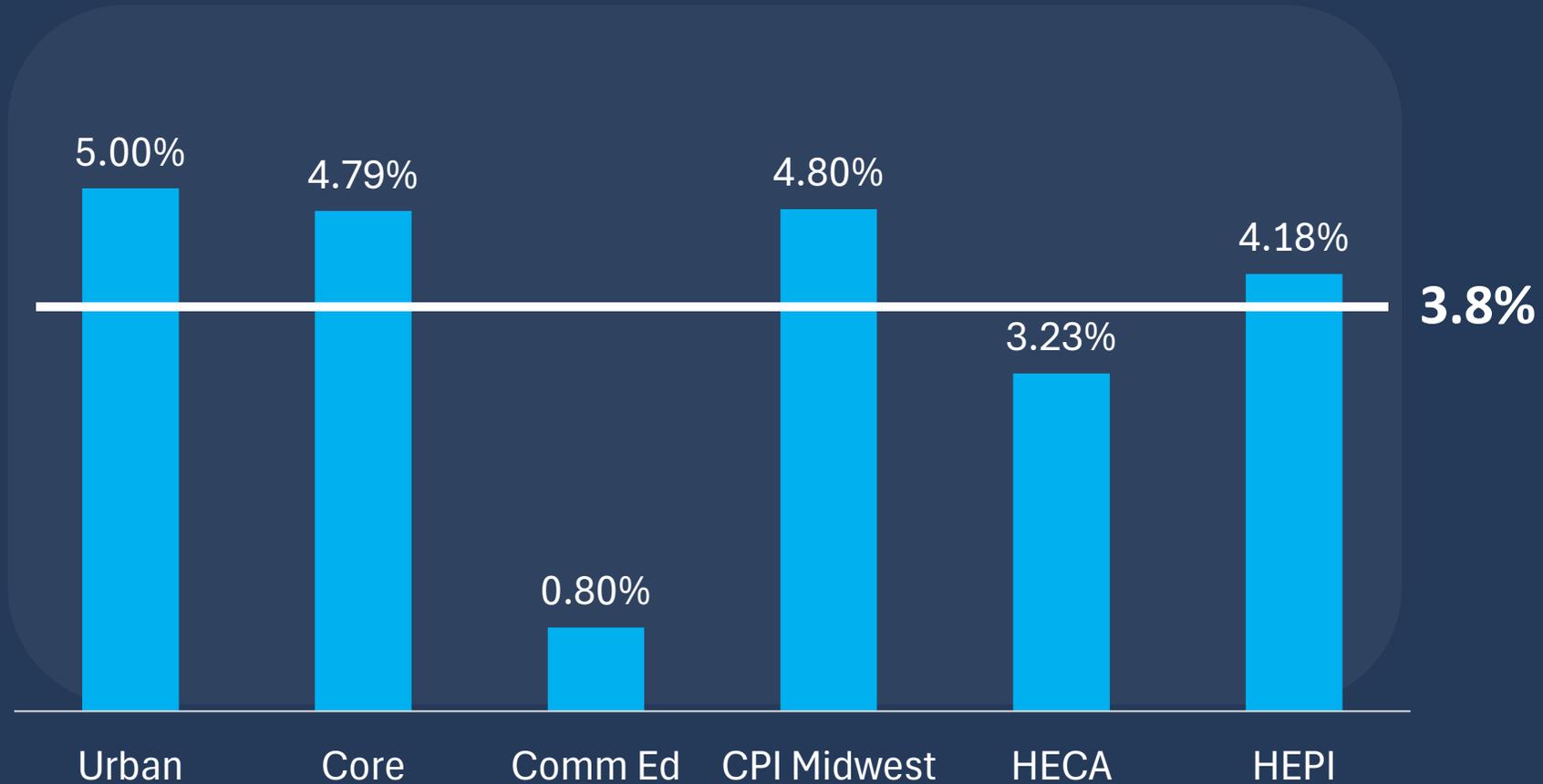
Revenue



CHE Recommendation History



CHE T&F Methodology





Ivy Tech Tuition & Fees

2021-2025

2021–2023 Biennium

- **Tuition Freeze:** Held flat for 2 years
- **Free Textbooks:** Funded through HEERF
- **Banded Tuition:** Encouraged faster degree completion and cost savings
- **Summer-Flex Scholarship:** Extra summer credits free for students under 30 annual credits

2023–2025 Biennium

- **Fee Simplification:** Rolled tech fee into tuition; eliminated \$20/credit Distance Ed fee
- **Flat-Rate Textbooks:** \$17/\$16.50 credit hour for all materials; <1% opt-out rate
- **Cost Savings:** Reduced overall expenses for more than 2/3 of students



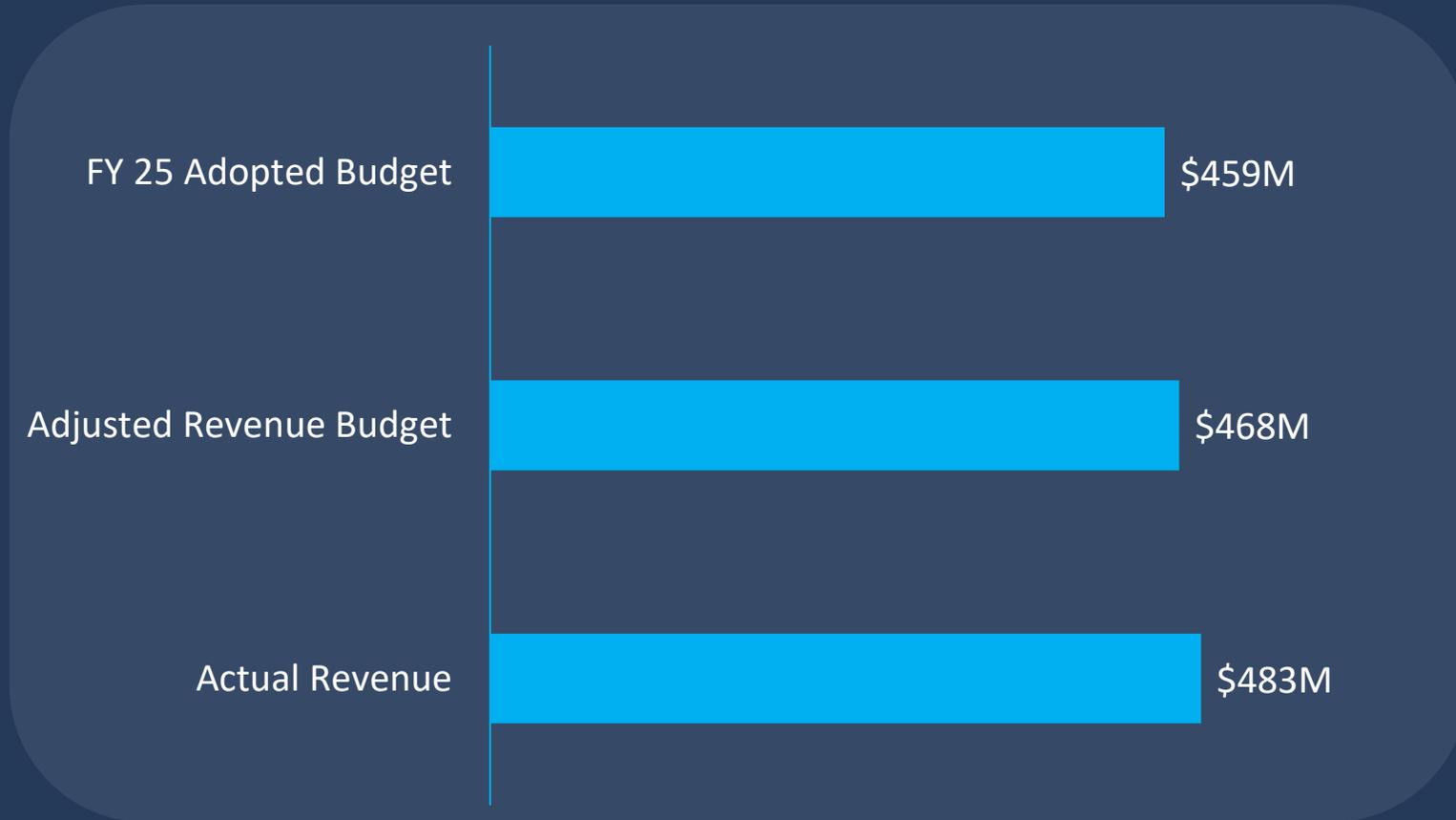
Finance & Business Affairs

FY 2025 Budget Update



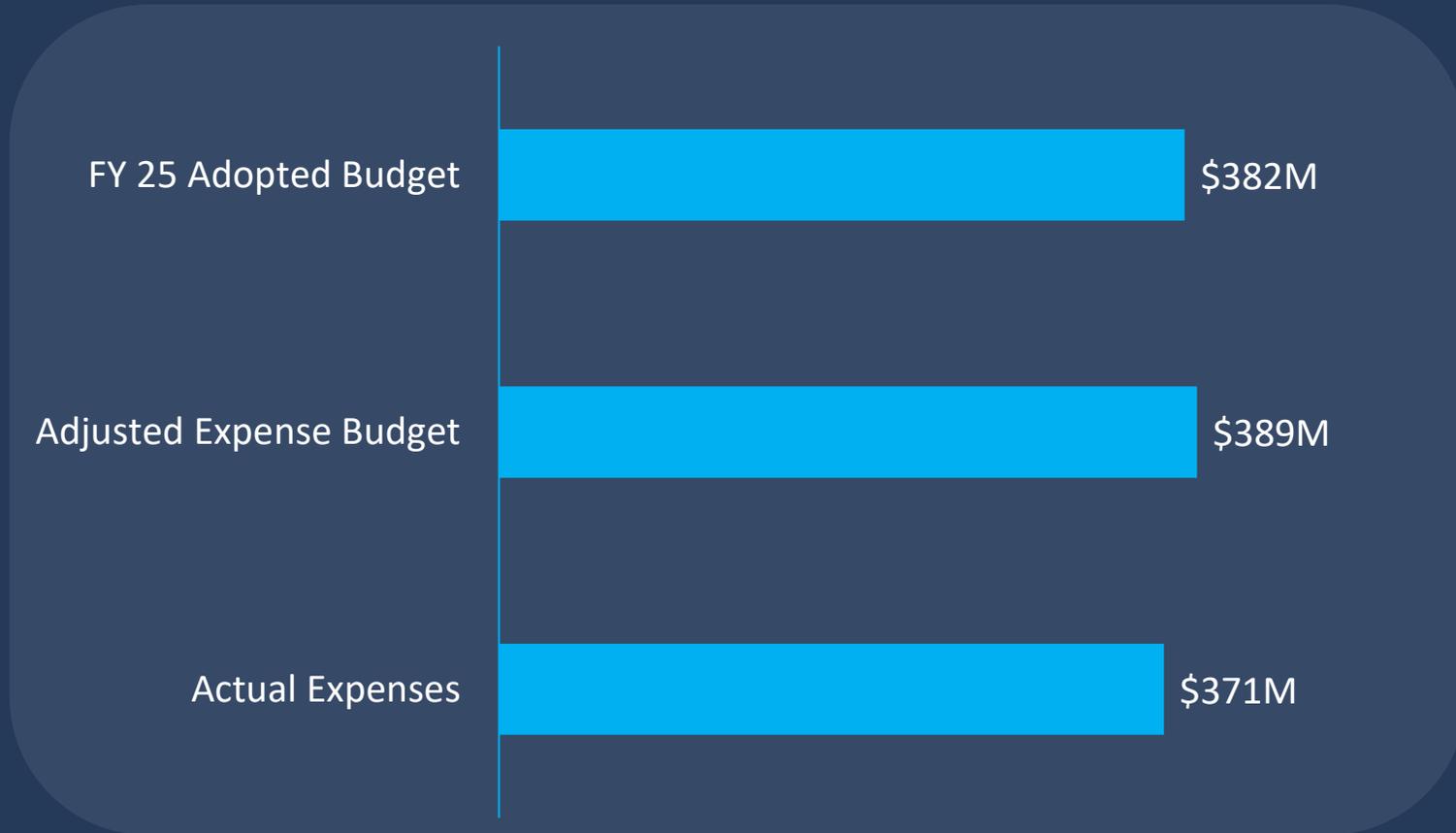
FY 2025 Operating Revenue

February 2025 (millions)



FY 2025 Operating Expenses

February 2025 (millions)



A photograph showing a man with a grey beard and a woman in a blue hoodie looking at a laptop. The man is wearing a black polo shirt with 'IVY TECH' and 'COLUMBUS CAMPUS' printed on it. The background shows a classroom with green walls and windows.

Oracle Resolution

Office of Information Technology

Matthew Etchison, CIO & SVP

Oracle Resolution



Annual Oracle software maintenance/support renewal

- Oracle database software is required to run Ellucian's Banner product, the current Student Information System for the College
- Yearly renewal to remain in place until the complete Workday platform is fully implemented (HCM/FINS *and* Student)
- The yearly renewal period is May 11th through May 10th the following year
- Renewal cost is \$1,352,296.61



Ivy Tech Foundation

Courtney Roberts
President

AGENDA

1. Fiscal Year 2025
2. Campaign Planning Update
3. Ivy Tech Day



FY25 Update

	Goal	YTD (as of 3.25.2025)	% to Goal
Private	\$32.9M	\$35.6M	108%
Public	\$19M	\$16.3M	86%
All - In	\$51.9M	\$51.9M	100%

- Total FY25 pipeline of more than \$269M
 - **\$8M in Agreed to Gift**
 - \$21M in Decision Pending
 - \$240M in In-Development

FY25 Partnership Highlights

Private	Public
<ul style="list-style-type: none">• Parkview Foundation - \$1M, Ft. Wayne• GE Foundation - \$100k, Terre Haute	<ul style="list-style-type: none">• Chicago State University - \$615K, Statewide• Applied Research Institute - \$500K, Bloomington• Indiana Commission for Higher Education - \$702K, Multi-Campus



Campaign Planning Update



IVY TECH
FOUNDATION

Campaign Timeline

January – June 2025

Case for Support

Data and Predictive
Analytics

Lead Donor Engagement

July – October 2025

Feasibility Study

November – December 2025

Secure board approval for
the campaign

Begin implementation of
campaign timeline



IVY TECH DAY

Give. Grow. Go. | April • 8 • 2025







Matching and Challenge Gifts

Ivy Tech Day 2025

\$145,000
Goal to secure

\$149,000
In pipeline

\$106,000
Agreed to gift

\$43,000
Decision pending

\$84,000
Received

IVY TECH DAY

Give. Grow. Go. | April • 8 • 2025

Statewide Challenges



Student Engagement

Student Video Contest!



Social Media Video Challenge!

Employee Giving

Employee Giving Participation



Employee Participation Challenge!

Campus Board Giving

Campus Board Participation



100% Campus Board Giving Challenge!

10% Challenge

10%



Fundraising Increase Challenge!

Traveling Chancellor Challenge

Chancellor and Campus Engagement



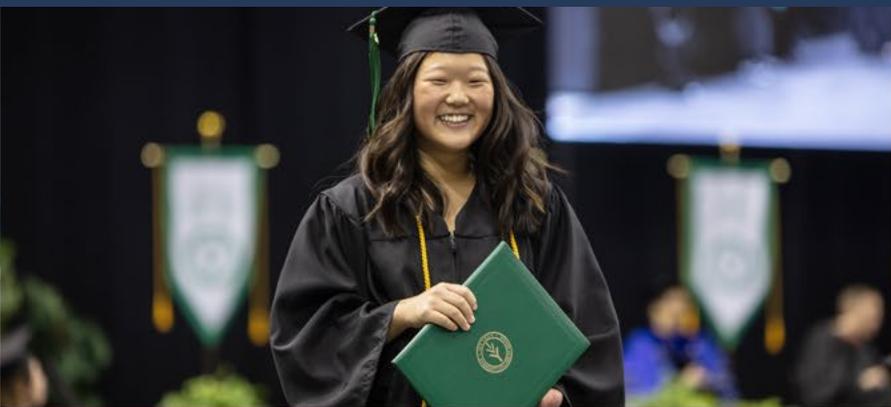
Social Media Challenge!

THANK YOU!



IVY TECH

COMMUNITY COLLEGE



IVY TECH
COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





Marketing & Public Affairs Committee Report

Ivy Tech Media Sponsorships

Expanding Reach Through Strategic Partnerships



Key Details:



- **Partners:** WISH TV Life.Style.Live! & WXIN's Indy Now (Indianapolis Market)
- **Content:** Lifestyle interview segments showcasing Ivy Tech programs
- **Focus Areas:** Culinary, Lilly Scholars, Entrepreneurship, and more



Impact:

- Expands Ivy Tech's visibility with bonus content and targeted segments
- Strengthens brand presence as a leader in workforce development and adult education



IVY TECH
COMMUNITY COLLEGE



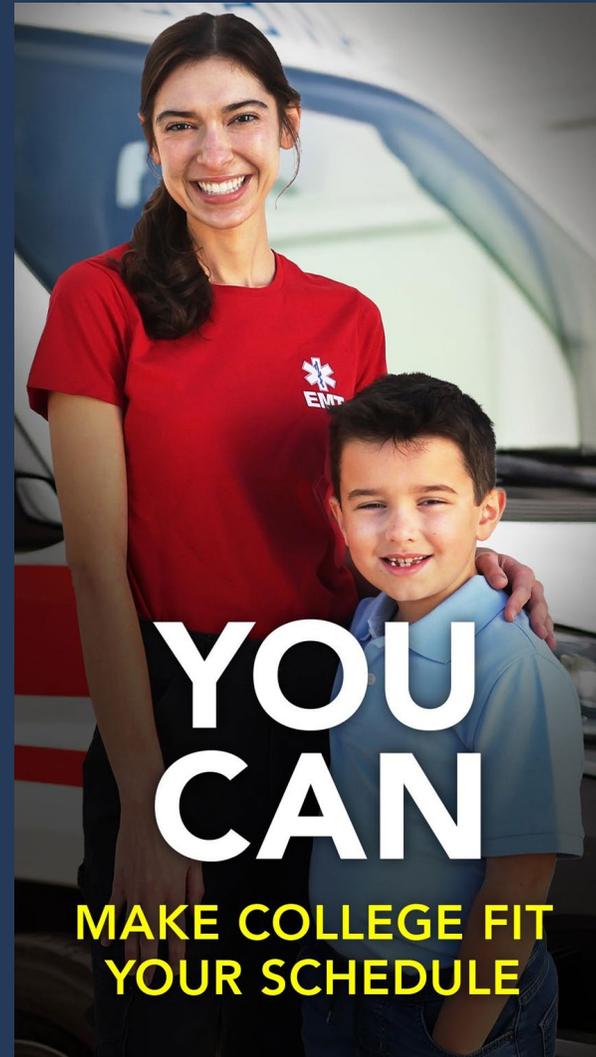
NEW FIRST TIME ADULT STUDENT

Digital Campaign

VIDEO



(1920x1080)



(1080x1920)



Google Demand Gen Single-Image Ads





Dual Credit & Dual Enrollment

Digital Campaign

Campaign for Dual Credit & Dual Enrollment Parents/Teachers & Administrators



Objective:

- Encourage enrollment in dual credit/enrollment courses and increase awareness of ITCC options with parents, HS guidance counselors, teachers and administrators.

Platforms:

Google Demand Gen

- Includes ads across YouTube, Google Discover, and Gmail.
- Formats: Shorts, in-feed video, responsive display, carousel.

Facebook/Instagram

- Reaches a wide audience; Facebook (parents, admins), Instagram (students).
- Targeting: Interests, lists, and job titles.

Timeline & Metrics:

- April–June 2025.
- Estimated Impressions: 1.7 million.



Parents



Teacher





Salesforce Marketing Cloud Intelligence

Unified marketing data visualization platform

Student Marketing Journey Tracking



Anna R.

Age: 28

Location: Anderson, Indiana

Background: Working professional with a full-time job in retail management; seeking career advancement with a focus on IT.

Education History: Has not completed college coursework.

Awareness

Engagement

Conversion

Student Marketing Journey Tracking



Previous separate tracking points



Anna R.

Google

Web Analytics, Search

Organic Social

Facebook, Instagram, LinkedIn, X/Twitter, YouTube

Digital Ads

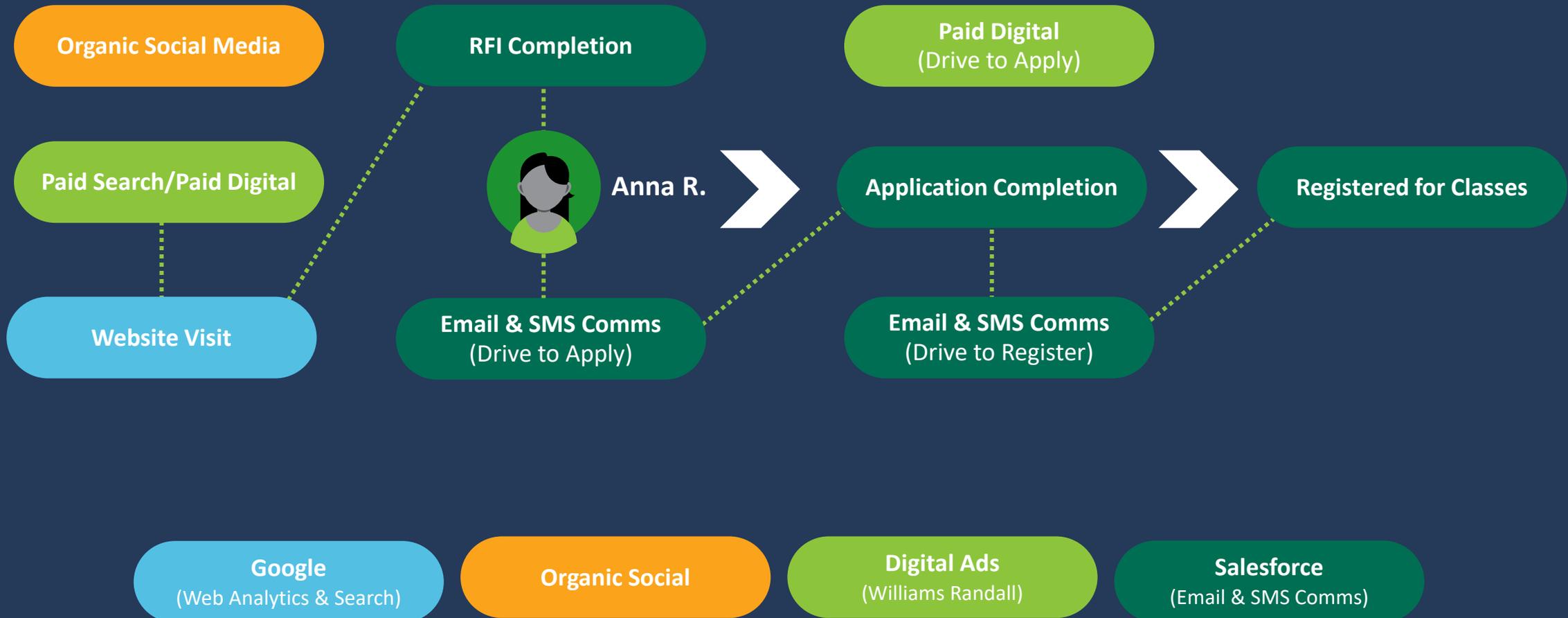
Facebook, Instagram, Snapchat, Pinterest, LinkedIn, Reddit, Google (Search, Display, Demand Gen.)

Salesforce

Email & SMS Comms., Student Data, Application & Registration Status

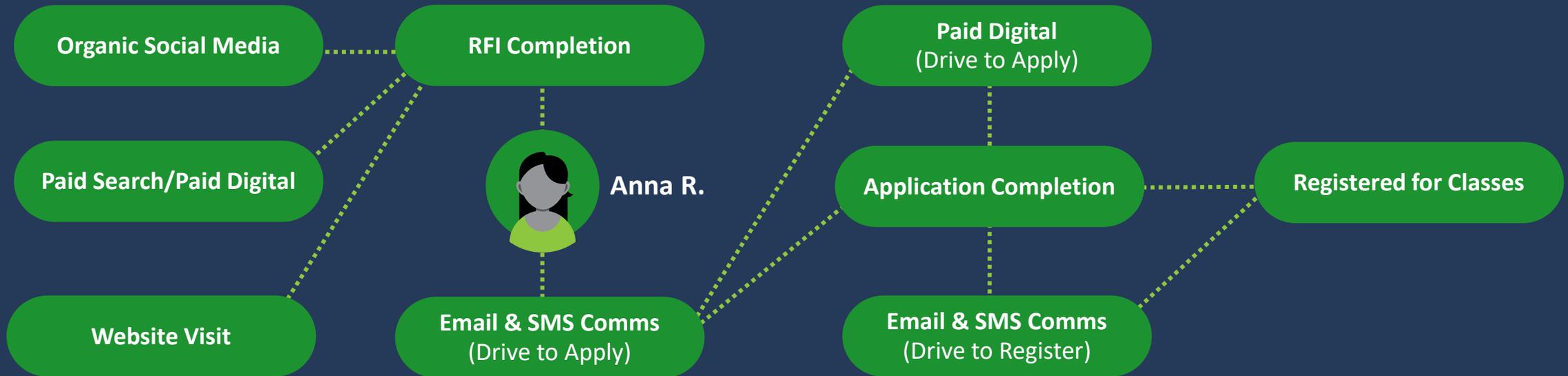


Before MCI: Disconnected Journey





After MCI: Connected Journey





New Tracking Information: Student



Anna R.

Paid Digital Ad
School of IT Campaign

Email & SMS Comms
85% Open Rate, 10% Link Clicks,
Messages Engaged With

Application Completion
Proposed Start Fall 2026,
Anderson, Network Infrastructure

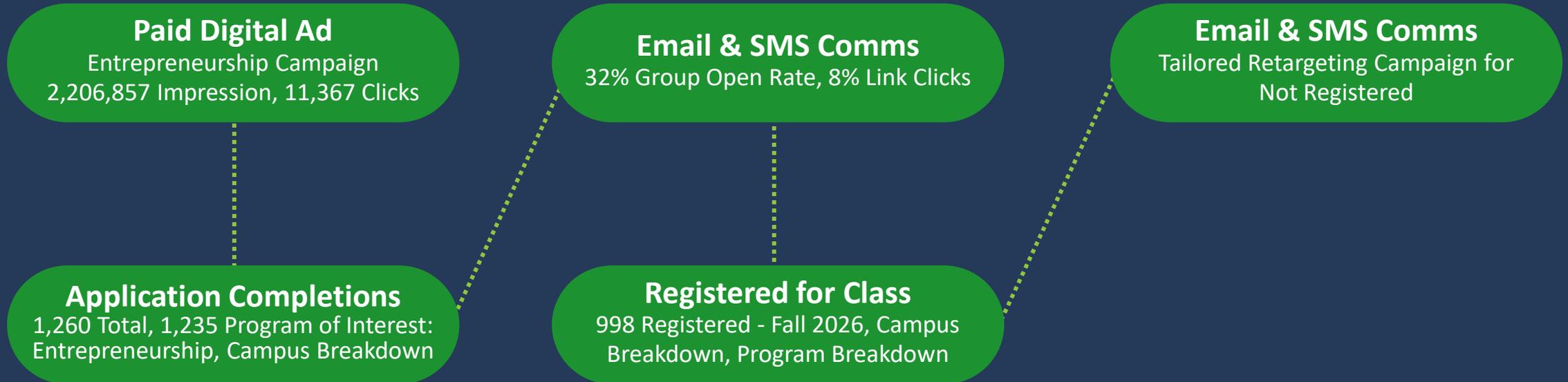
Registered for Class
Fall 2026, Anderson,
Network Infrastructure



New Tracking Information: Campaign



Entrepreneurship Campaign Breakdown

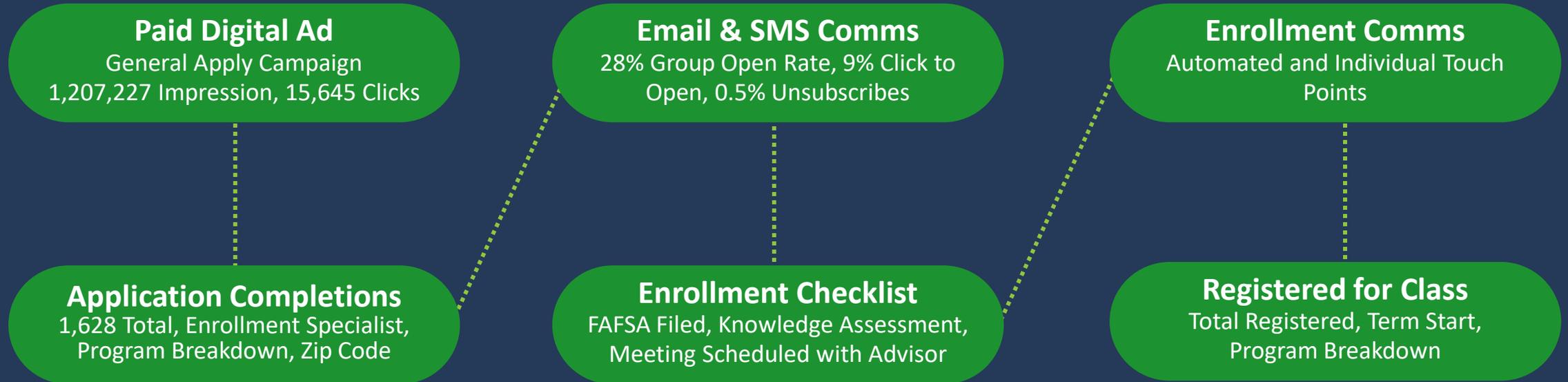




New Tracking Information: Campus



Indianapolis Breakdown





Public Affairs

Emily Sandberg, Assistant Vice President Communications



APRIL IS NATIONAL COMMUNITY COLLEGE MONTH

TEconomy White Paper
Amplification
Campus Op-Ed
Template
Social Media Toolkits

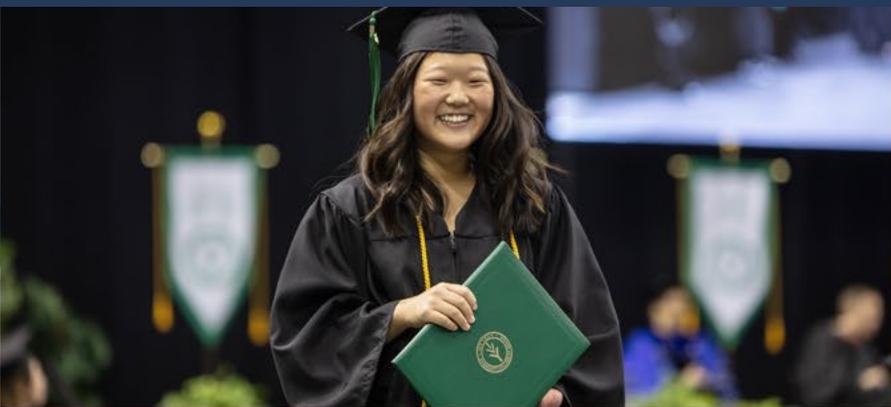


THANK YOU



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COMMUNITY COLLEGE



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COMMUNITY COLLEGE

HIGHER EDUCATION at the *SPEED OF LIFE*





Building, Grounds, Capital Committee

Amanda Wilson, Vice President for
Capital Planning and Facilities

AGENDA

- 1 Sellersburg Campus, Utility Easement
- 2 Sellersburg Campus, Request to Sell Building
- 3 Indianapolis Campus, Capital Project iGMP reconciliation and final GMP
- 4 Indianapolis Campus, Window Replacement NMC 1965
- 5 Indianapolis Campus, Window Replacement NMC 1957



AGENDA

- 6 Valparaiso Campus, JOC Roofing Contract
- 7 Evansville Campus, Janitorial Contract
- 8 Statewide, Resolution 2017-4

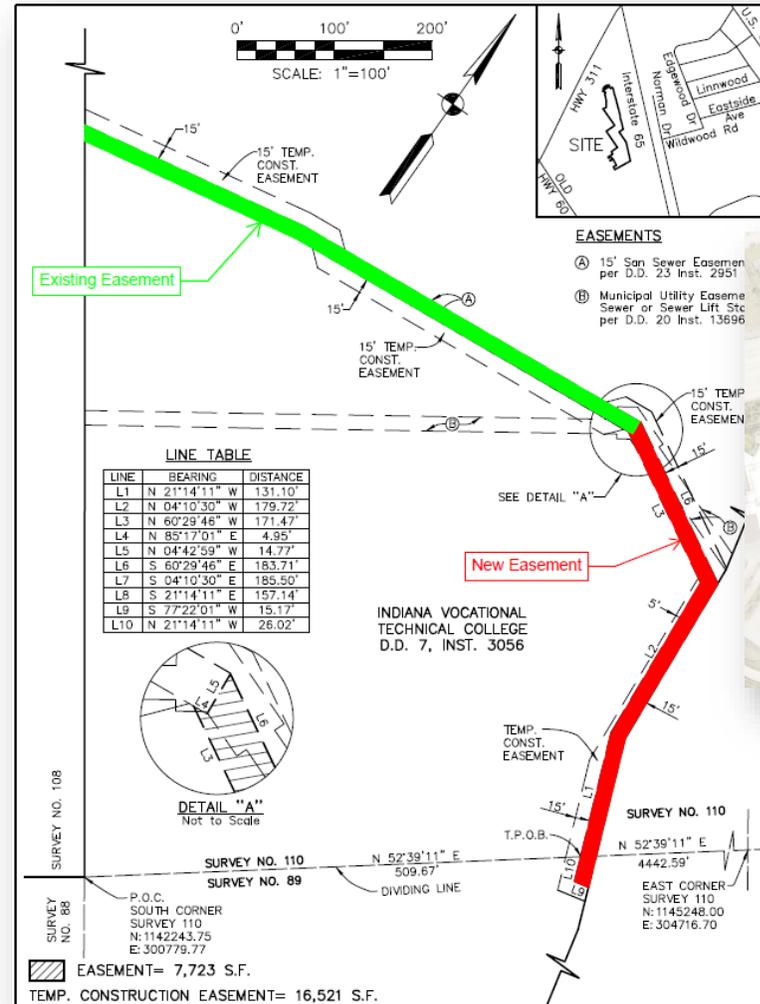


Sellersburg, Utility Easement



Details

- Town of Sellersburg easement to construct sanitary sewers and replace lift station
- Cost: \$0, all work and future maintenance will be the responsibility of the City

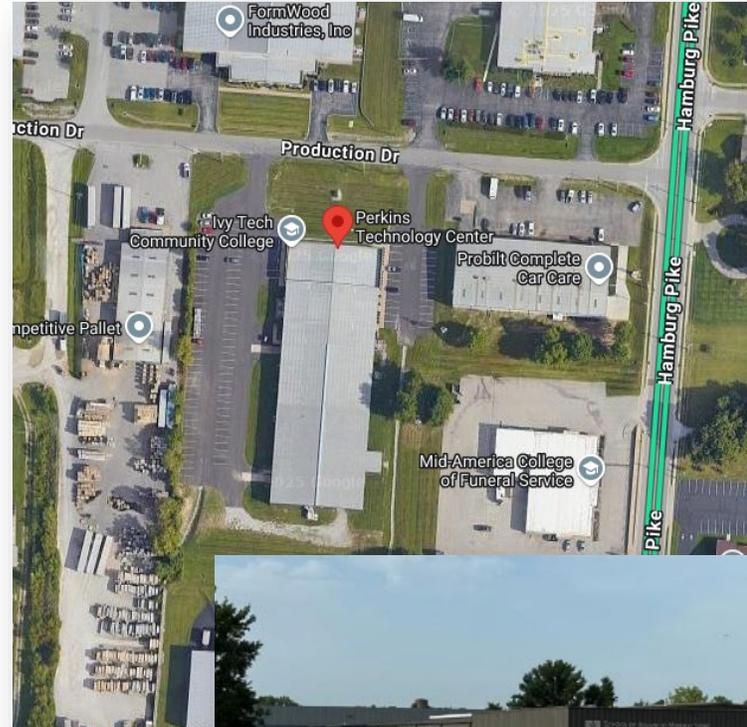


Sellersburg, Sell of Perkins Technology Center



Details

- Address: 1638 Production Dr, Jeffersonville (45,879 GSF)
- Occupied since 2011 for the School of Advanced Manufacturing, Engineering and Applied Science (AMEAS)
- Purchase from Amatrol as part of a bargain-sale in the amount of \$1,410,159
- Tenant occupies in 6,000
- Appraisal \$3,440,000



Capital Project, GMP Amendment



Contract Amendment

- GMP is established at the design development state and executed as an addendum to the pre-construction contract

• iGMP Amendments:

- October 2023- Pre-Construction \$55,000
- IFC October 2024- iGMP amendment \$11,940,442
- LRC December 2024- iGMP amendment \$5,109,970
- GMP for North Meridian Center \$11,433,088
- Total \$28,538,500

• Reconciliation:

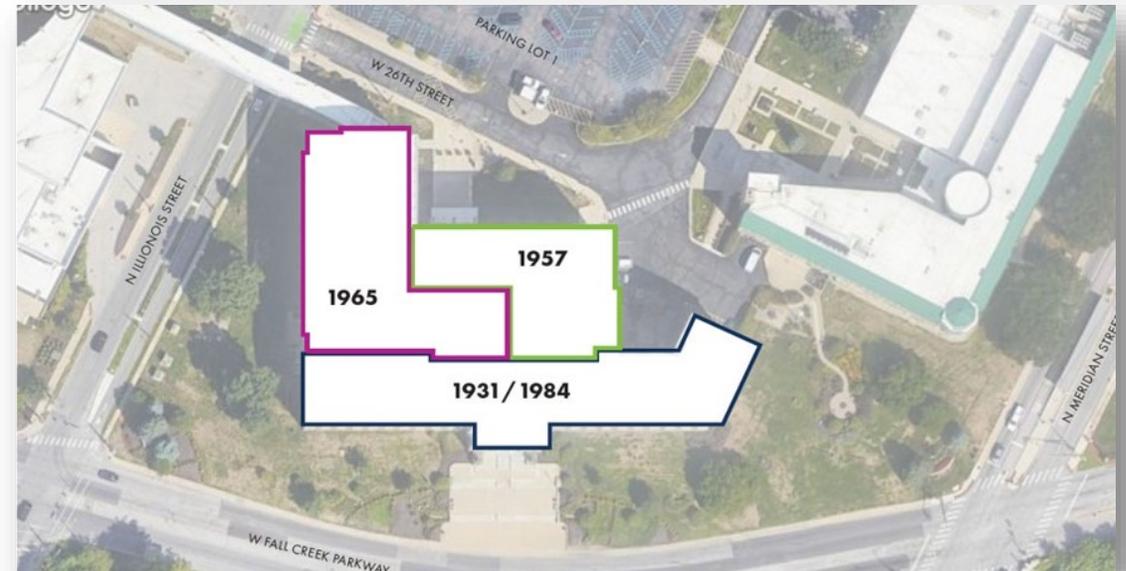
- Pre-Construction \$55,000
- IFC \$13,749,326
- LRC \$4,908,115
- North Meridian Center \$11,433,088
- Total: \$30,145,529

Indianapolis, Window Replacement 1965



Contract

- Scope: Replace all windows in 1965 Section of the building, including demolition of existing and installation of new window shades
- Contract with Timekey Enterprise LLC in the amount of \$760,995
- Timeline: July/August 2025-October/November 2025

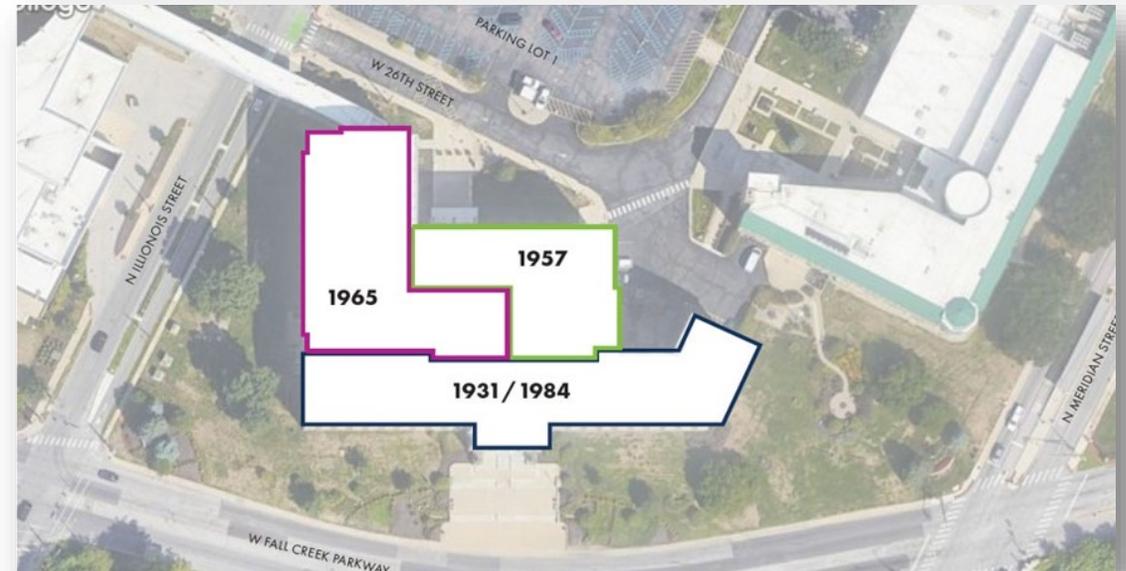


Indianapolis, Window Replacement 1957



Contract

- Scope: Replace all windows in 1957 Section of the building, including demolition of existing and installation of new window shades in 1931-1984 and 1957 sections
- Contract with Timekey Enterprise LLC in the amount of \$1,041,465
- Timeline: Spring 2026- July/August 2026



Valparaiso, JOC Roof Contract



Contract

- Scope: Replace damaged sections of roof, wet insulation, roof and flashings. Confirm proper drainage and connections.
- Contract with Blackmore and Buckner Roofing Company in the amount of \$557,957



Evansville Campus, Janitorial Contract



Contract

- Address: Evansville Main Campus
- Scope: Cleaning services
- Service Provider: GDI Services, Inc.
- Details: Year 1 = \$489,515
Year 2 = \$504,200
Year 3 (option)= \$519,326

Statewide, Resolution 2017-4



Resolution for construction requirements

- Rescind Resolution, 2017-4 preceded by resolutions; 2004-32, 94-32, 75-69

THANK YOU!



IVY TECH

COMMUNITY COLLEGE

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JANUARY 2025

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Reimbursement for Health Ins. Claims	224,025.74	Anthem	1/2/2025	AHBT133329
	Rx Payment	460,369.10	CVS	1/8/2025	AHBT133878
	HSA Contribution	164,057.54	Chard Snyder	1/8/2025	AHBT133923
	HSA Contribution	3,808,285.38	Chard Snyder	1/8/2025	AHBT133924
	Payroll Tax	2,702,057.40	ADP	1/9/2025	AHBT133989
	Retirement	1,488,751.33	Transamerica	1/9/2025	AHBT133991
	Rx Payment	366,400.24	CVS	1/14/2025	AHBT134490
	Life & LTD	143,396.91	The Standard	1/15/2025	AHBT134552
	Reimbursement for Health Ins. Claims	2,314,079.58	Anthem	1/15/2025	AHBT134635
	Retirement	1,465,060.00	Transamerica	1/23/2025	AHBT135319
	Payroll Tax	2,721,754.15	ADP	1/23/2025	AHBT135321
	HSA Contribution	162,529.72	Chard Snyder	1/23/2025	AHBT135324
	Reimbursement for Health Ins. Claims	661,566.58	Anthem	1/23/2025	AHBT135328
	Rx Payment	443,836.10	CVS	1/23/2025	AHBT135329
	Reimbursement for Health Ins. Claims	432,417.30	Anthem	1/29/2025	AHBT135667
Rx Payment	365,722.69	CVS	1/30/2025	AHBT135769	
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	7,090,000.00	Fifth Third Wire	1/2/2025	AHBT133321
	Transfer	918,000.00	Fifth Third Wire	1/3/2025	AHBT133429
	Transfer	713,000.00	Fifth Third Wire	1/6/2025	AHBT133636
	Transfer	1,146,000.00	Fifth Third Wire	1/7/2025	AHBT133748
	Transfer	1,348,000.00	Fifth Third Wire	1/10/2025	AHBT134115
	Transfer	4,294,000.00	Fifth Third Wire	1/13/2025	AHBT134252
	Transfer	27,216,000.00	Fifth Third Wire	1/14/2025	AHBT134408
	Transfer	532,000.00	Lake City Wire	1/16/2025	AHBT134686
	Transfer	166,000.00	Lake City Wire	1/17/2025	AHBT134785
	Transfer	462,000.00	Lake City Wire	1/21/2025	AHBT134899
	Transfer	691,000.00	Lake City Wire	1/22/2025	AHBT135047
	Transfer	203,000.00	Lake City Wire	1/24/2025	AHBT135262
	Transfer	4,263,000.00	Lake City Wire	1/29/2025	AHBT135634
Transfer	408,000.00	Lake City Wire	1/31/2025	AHBT135853	
III. Reported to the Board of Trustees under \$500,000.	P-card Payment	163,233.07	JP Morgan Chase P-Card	1/3/2025	512204
	Equipment	151,193.99	Dell	1/7/2025	521872
	Utilities	415,219.12	BPTS LLC	1/7/2025	521912

DISBURSEMENTS OF \$100,000.00 AND OVER
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<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000 continued.	Service Fee	138,567.44	Guild Education Inc	1/9/2025	522130
	Utilities	221,639.75	BPTS LLC	1/9/2025	522058
	Service Fee	284,887.19	Guild Education Inc	1/10/2025	522251
	Construction - Indianapolis Glick Electrical Infrastructure	232,683.87	Electric Plus Inc	1/13/2025	522311
	Equipment	113,775.05	Dell	1/13/2025	522326
	Learning System	116,224.24	Williams Crow Inc	1/13/2025	522421
	Apprenticeship Contract	116,670.38	IBE W 873 Marion Kokomo Electricians Joint Apprenticeship	1/14/2025	522455
	Stop Loss Claims	203,071.20	Voya	1/14/2025	AHBT134489
	Advertising	123,737.29	C&D Williams Company Inc	1/16/2025	522701
	Equipment	117,755.00	Dell	1/16/2025	522696
	Computer Software	148,499.00	Civitas Learning Inc	1/17/2025	522772
	Learning System	118,899.00	Williams Crow Inc	1/17/2025	522767
	Construction	230,022.00	Lehman's Inc of Anderson	1/22/2025	532652
	Learning System	370,833.32	Blackboard LLC	1/22/2025	532636
	Construction - Indianapolis NMC Masonry	204,496.20	Heritage Masonry Restoration Co., LLC	1/22/2025	532576
	Medical Equipment	104,605.80	Laerdal Medical Corp	1/22/2025	532564
	Lease Rent Expense	126,315.00	Community Education Coalition	1/24/2025	532782
	Construction - Moravec Hall Entry Sign	128,996.70	Green Sign Co Inc	1/24/2025	532869
	Electrical - Sellersburg Parking Lot Lights	266,841.90	Wagner Electric Company Inc	1/28/2025	533065
	Construction - Bloomington Area C and Mezzanine Roof Replacement	101,014.25	Blackmore & Buckner Roofing LLC	1/28/2025	533055
Utilities	162,196.20	BPTS LLC	1/28/2025	533007	
P-card Payment	155,802.21	JP Morgan Chase P-Card	1/29/2025	533105	
Insurance	165,000.00	Arthur J Gallagher Risk Management Services Inc	1/30/2025	533341	
Apprenticeship Contract	237,887.22	Sheet Metal Workers Local 110	1/31/2025	113	
Supplies	347,243.03	A Book Company, LLC	1/31/2025	533435	
Financial Statement Audit Fee	101,220.53	Treasurer of State	1/31/2025	114	
Service Fee	169,500.00	Student Connections LLC	1/31/2025	533416	
IV. Approved by the Board of Trustees over \$500,000.	Computer Software	640,826.75	Salesforce	1/14/2025	522447
	Apprenticeship Contract	910,191.21	Plumbers & Pipefitters Local 502 Joint Education & Training Fund	1/23/2025	532690
	Apprenticeship Contract	1,488,435.46	IN-KY Region Service Council of Carpenters JATF	1/28/2025	89
	CDL Training	639,124.23	KLLM Transport Services LLC	1/29/2025	533181
	Apprenticeship Contract	627,740.14	Louisville Electrical JATC	1/31/2025	110

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF FEBRUARY 2025

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	HSA Contribution	162,814.22	Chard Snyder	2/5/2025	AHBT136290
	Reimbursement for Health Ins. Claims	716,499.45	Anthem	2/5/2025	AHBT136294
	Payroll Tax	3,217,575.91	ADP	2/6/2025	AHBT136356
	Retirement	1,512,203.55	Transamerica	2/6/2025	AHBT136357
	Rx Payment	421,555.82	CVS	2/7/2025	AHBT136511
	Rx Payment	439,074.79	CVS	2/14/2025	AHBT137120
	Life & LTD	144,286.76	The Standard	2/14/2025	544280
	HSA Contribution	162,970.90	Chard Snyder	2/19/2025	AHBT137315
	Reimbursement for Health Ins. Claims	569,288.76	Anthem	2/19/2025	AHBT137316
	Payroll Tax	3,257,239.53	ADP	2/20/2025	AHBT137524
	Retirement	1,499,610.58	Transamerica	2/20/2025	554337
	Rx Payment	466,203.00	CVS	2/24/2025	AHBT137653
	Reimbursement for Health Ins. Claims	606,462.65	Anthem	2/26/2025	AHBT137910
	Rx Payment	424,681.52	CVS	2/28/2025	AHBT138170
	II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	853,000.00	Lake City Wire	2/3/2025
Transfer		154,000.00	Lake City Wire	2/4/2025	AHBT136114
Transfer		25,000,000.00	Fifth Third Wire	2/6/2025	AHBT136334
Transfer		26,002,000.00	Fifth Third Wire	2/6/2025	AHBT136336
Transfer		597,000.00	Lake City Wire	2/7/2025	AHBT136462
Transfer		218,000.00	Lake City Wire	2/13/2025	AHBT136922
Transfer		485,000.00	Lake City Wire	2/18/2025	AHBT137202
III. Reported to the Board of Trustees under \$500,000.	Construction - Ivy Tech Indy Nursing Restructure Project	125,260.55	Gordon M Buitendorp Associates Inc	2/3/2025	533452
	Subscription Fee	375,488.00	Workday Inc	2/4/2025	543309
	Utilities	292,939.72	BPTS LLC	2/4/2025	543266
	Subscription Fee	336,820.32	ServiceNow Inc	2/5/2025	543316
	Lodging	141,290.89	Hosp Indin KC LLC	2/6/2025	543467
	Utilities	113,913.55	BPTS LLC	2/6/2025	543417
	Legal Services	227,961.20	Faegre Drinker Biddle & Reath LLP	2/7/2025	543617
	Maintenance Equipment	183,528.00	Koch Air LLC	2/11/2025	543898
	Utilities	134,315.57	BPTS LLC	2/11/2025	543864
	Advertising	179,611.34	C&D Williams Company Inc	2/18/2025	554123
	Utilities	144,359.07	BPTS LLC	2/18/2025	554115
	Stop Loss Claims	225,337.72	Voya	2/18/2025	AHBT137209

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF FEBRUARY 2025

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000 continued.	Advertising	101,560.73	C&D Williams Company Inc	2/19/2025	554196
	Learning Materials	111,465.00	Ascend Learning LLC	2/20/2025	554276
	Learning Subscription	370,833.33	Blackboard LLC	2/21/2025	554490
	Construction - Fort Wayne Service Area	140,711.59	CSO Architects Inc	2/21/2025	554477
	Apprenticeship Contract	130,267.80	Apprentice Education Trust Local 440	2/25/2025	554725
	Learning System	106,407.00	Williams Crow Inc	2/25/2025	554724
	Apprenticeship Contract	145,351.44	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	2/25/2025	554708
	Apprenticeship Contract	160,206.54	Indianapolis Electrical JATC	2/25/2025	396
	Apprenticeship Contract	226,687.97	South Bend Electrical JATC	2/25/2025	554667
	Utilities	201,676.95	BPTS LLC	2/25/2025	554658
	Learning Materials	133,830.00	Ascend Learning LLC	2/26/2025	554782
	Subscription Fee	223,104.00	Salesforce.com Inc	2/27/2025	554919
	Learning Systems	166,558.50	Williams Crow Inc	2/28/2025	555059
	Construction - Ivy Tech Indy Nursing Restructure Project	146,165.45	Gordon M Buitendorp Associates Inc	2/28/2025	555130
	Service Fee	299,838.27	Guild Education Inc	2/28/2025	555075
	Construction - Bloomington Area C and Mezzanine Roof Replacement	175,724.73	Blackmore & Buckner Roofing LLC	2/28/2025	555063
	IV. Approved by the Board of Trustees over \$500,000.	Computer Equipment Lease Payment	2,201,523.05	U.S. Bank Equipment Finance	2/11/2025

	Payment	Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction	Payee	Amount in Payment Currency	Section
1	Ad Hoc Bank Transaction: Vendor 01/02/2025	1/2/2025		AHBT133329	Anthem Claims & Admin Fees	224,025.74	I
1							
2	Ad Hoc Bank Transaction: Vendor 01/08/2025	1/8/2025		AHBT133878	CVS Claims 12/24/24 - 12/31/24	460,369.10	I
2							
3	Ad Hoc Bank Transaction: Vendor 01/08/2025	1/8/2025		AHBT133923	HSA Remit 01/10/25	164,057.54	I
3							
4	Ad Hoc Bank Transaction: Vendor 01/08/2025	1/8/2025		AHBT133924	HSA Remit 01/10/25	3,808,285.38	I
4							
5	Ad Hoc Bank Transaction: Vendor 01/09/2025	1/9/2025		AHBT133989	ADP Tax Remit 01/10/25	2,702,057.40	I
5							
6	Ad Hoc Bank Transaction: General 01/09/2025	1/9/2025		AHBT133991	Transamerica 403b Remit 01/10/25	1,488,751.33	I
6							
7	Ad Hoc Bank Transaction: Vendor 01/14/2025	1/14/2025		AHBT134490	CVS Claims 01/01/25 - 01/07/25	366,400.24	I
7							
8	Ad Hoc Bank Transaction: General 01/15/2025	1/15/2025		AHBT134552	Life, LTD & STD Remit 12/2024	143,396.91	I
8							
9	Ad Hoc Bank Transaction: Vendor 01/15/2025	1/15/2025		AHBT134635	Anthem Claims 01/03/25 - 01/09/25	2,314,079.58	I
9							
10	Ad Hoc Bank Transaction: General 01/23/2025	1/23/2025		AHBT135319	Transamerica 403b Remit 01/24/25	1,465,060.00	I
10							
11	Ad Hoc Bank Transaction: Vendor 01/23/2025	1/23/2025		AHBT135321	ADP Tax Remit 01/24/25	2,721,754.15	I
11							
12	Ad Hoc Bank Transaction: Vendor 01/23/2025	1/23/2025		AHBT135324	HSA Remit 01/24/25	162,529.72	I
12							
13	Ad Hoc Bank Transaction: Vendor 01/23/2025	1/23/2025		AHBT135328	Anthem Invoice 01/10/25 - 01/16/25	661,566.58	I
13							
14	Ad Hoc Bank Transaction: Vendor 01/23/2025	1/23/2025		AHBT135329	CVS Claims & Admin Fees	443,836.10	I
14							
15	Ad Hoc Bank Transaction: Vendor 01/29/2025	1/29/2025		AHBT135667	Anthem Claims 01/17/25 - 01/23/25	432,417.30	I
15							
16	Ad Hoc Bank Transaction: Vendor 01/30/2025	1/30/2025		AHBT135769	CVS Claims 01/16/25 - 01/23/25	365,722.69	I
16							
17	Ad Hoc Bank Transaction: General 01/02/2025	1/2/2025		AHBT133321	Fifth Third Wire	7,090,000.00	II
17							
18	Ad Hoc Bank Transaction: General 01/03/2025	1/3/2025		AHBT133429	Fifth Third Wire	918,000.00	II
18							
19	Ad Hoc Bank Transaction: General 01/06/2025	1/6/2025		AHBT133636	Fifth Third Wire	713,000.00	II
19							
20	Ad Hoc Bank Transaction: General 01/07/2025	1/7/2025		AHBT133748	Fifth Third Wire	1,146,000.00	II
20							
21	Ad Hoc Bank Transaction: General 01/10/2025	1/10/2025		AHBT134115	Fifth Third Wire	1,348,000.00	II
21							
22	Ad Hoc Bank Transaction: General 01/13/2025	1/13/2025		AHBT134252	Fifth Third Wire	4,294,000.00	II
22							
23	Ad Hoc Bank Transaction: General 01/14/2025	1/14/2025		AHBT134408	Fifth Third Wire	27,216,000.00	II
23							
24	Ad Hoc Bank Transaction: General 01/16/2025	1/16/2025		AHBT134686	Lake City Wire	532,000.00	II
24							
25	Ad Hoc Bank Transaction: General 01/17/2025	1/17/2025		AHBT134785	Lake City Wire	166,000.00	II
25							
26	Ad Hoc Bank Transaction: General 01/21/2025	1/21/2025		AHBT134899	Lake City Wire	462,000.00	II
26							
27	Ad Hoc Bank Transaction: General 01/22/2025	1/22/2025		AHBT135047	Lake City Wire	691,000.00	II
27							
28	Ad Hoc Bank Transaction: General 01/24/2025	1/24/2025		AHBT135262	Lake City Wire	203,000.00	II
28							
29	Ad Hoc Bank Transaction: General 01/29/2025	1/29/2025		AHBT135634	Lake City Wire	4,263,000.00	II
29							
30	Ad Hoc Bank Transaction: General 01/31/2025	1/31/2025		AHBT135853	Lake City Wire	408,000.00	II
30							
31	Ad Hoc Bank Transaction: Vendor 01/14/2025	1/14/2025		AHBT134489	Voya Stop Loss 12/2024	203,071.20	III
31							
32	Procurement Card Payment: College JP Morgan Chase P-Card - 01/03/2025	1/3/2025		512204		163,233.07	III
32							

17,924,309.76

49,450,000.00

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33	Supplier Payment: Dell: 01/07/2025	1/7/2025	25350 - Supplier	521872	Dell	151,193.99	III
33	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 01/07/2025	1/7/2025	415219.12 - Supplier Invoice:	521912	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	415,219.12	III
34	Supplier Payment: Guild Education Inc: 01/09/2025	1/9/2025	138567.44 -	522130	Guild Education Inc	138,567.44	III
35	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 01/09/2025	1/9/2025	221639.75 - Supplier Invoice:	522058	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	221,639.75	III
36	Supplier Payment: Guild Education Inc: 01/10/2025	1/10/2025	284887.19 -	522251	Guild Education Inc	284,887.19	III
37	Supplier Payment: Electric Plus Inc: 01/13/2025	1/13/2025	131922.04 -	522311	Electric Plus Inc	232,683.87	III
38	Supplier Payment: Dell: 01/13/2025	1/13/2025	11700 - Supplier	522326	Dell	113,775.05	III
39	Supplier Payment: Williams Crow Inc: 01/13/2025	1/13/2025	1026.84 -	522421	Williams Crow Inc	116,224.24	III
40	Supplier Payment: IBE W 873 Marion Kokomo Electricians Joint Apprenticeship: 01/14/2025	1/14/2025	116670.38 - Supplier Invoice:	522455	IBE W 873 Marion Kokomo Electricians Joint Apprenticeship	116,670.38	III
41	Supplier Payment: C&D Williams Company Inc: 01/16/2025	1/16/2025	13537.44 -	522701	C&D Williams Company Inc	123,737.29	III
42	Supplier Payment: Dell: 01/16/2025	1/16/2025	20800 - Supplier	522696	Dell	117,755.00	III
43	Supplier Payment: Civitas Learning Inc: 01/17/2025	1/17/2025	148499 -	522772	Civitas Learning Inc	148,499.00	III
44	Supplier Payment: Williams Crow Inc: 01/17/2025	1/17/2025	118899 -	522767	Williams Crow Inc	118,899.00	III
45	Supplier Payment: Lehman's Inc of Anderson: 01/22/2025	1/22/2025	230022 -	532652	Lehman's Inc of Anderson	230,022.00	III
46	Supplier Payment: Blackboard LLC: 01/22/2025	1/22/2025	370833.32 -	532636	Blackboard LLC	370,833.32	III
47	Supplier Payment: Heritage Masonry Restoration Co., LLC: 01/22/2025	1/22/2025	204496.2 - Supplier Invoice:	532576	Heritage Masonry Restoration Co., LLC	204,496.20	III
48	Supplier Payment: Laerdal Medical Corp: 01/22/2025	1/22/2025	144065.94 -	532564	Laerdal Medical Corp	104,605.80	III
49	Supplier Payment: Community Education Coalition: 01/24/2025	1/24/2025	126315 - Supplier Invoice:	532782	Community Education Coalition	126,315.00	III
50	Supplier Payment: Green Sign Co Inc: 01/24/2025	1/24/2025	128996.7 -	532869	Green Sign Co Inc	128,996.70	III
51	Supplier Payment: Wagner Electric Company Inc: 01/28/2025	1/28/2025	266841.9 -	533065	Wagner Electric Company Inc	266,841.90	III
52	Supplier Payment: Blackmore & Buckner Roofing LLC:	1/28/2025	101014.25 -	533055	Blackmore & Buckner Roofing LLC	101,014.25	III
53	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 01/28/2025	1/28/2025	162196.2 - Supplier Invoice:	533007	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	162,196.20	III
54	Procurement Card Payment: College JP Morgan Chase P- Card - 01/29/2025	1/29/2025		533105		155,802.21	III
55	Supplier Payment: Arthur J Gallagher Risk Management Services Inc: 01/30/2025	1/30/2025	165000 - Supplier Invoice:	533341	Arthur J Gallagher Risk Management Services Inc	165,000.00	III
56	Supplier Payment: Sheet Metal Workers Local 110: 01/31/2025	1/31/2025	237887.22 - Supplier Invoice:	113	Sheet Metal Workers Local 110	237,887.22	III
57	Supplier Payment: A Book Company, LLC: 01/31/2025	1/31/2025	336.25 -	533435	A Book Company, LLC	347,243.03	III
58	Supplier Payment: Treasurer of State: 01/31/2025	1/31/2025	101220.53 -	114	Treasurer of State	101,220.53	III
59	Supplier Payment: Student Connections LLC: 01/31/2025	1/31/2025	169500 -	533416	Student Connections LLC	169,500.00	III
60	Supplier Payment: Salesforce.com Inc: 01/14/2025	1/14/2025	640826.75 -	522447	Salesforce.com Inc	640,826.75	IV
61	Supplier Payment: Plumbers & Pipefitters Local 502 Joint Education & Training Fund: 01/23/2025	1/23/2025	910191.21 - Supplier Invoice:	532690	Plumbers & Pipefitters Local 502 Joint Education & Training Fund	910,191.21	IV
62							

5,538,029.95

63	Supplier Payment: IN-KY Region Service Council of Carpenters JATF: 01/28/2025	1/28/2025	1488435.46 - 89 Supplier Invoice: 61488426	IN-KY Region Service Council of Carpenters JATF	1,488,435.46 IV
64	Supplier Payment: KLLM Transport Services LLC: 01/29/2025	1/29/2025	639124.23 - 533181 Supplier Invoice:	KLLM Transport Services LLC	639,124.23 IV
65	Supplier Payment: Louisville Electrical JATC: 01/31/2025	1/31/2025	627740.14 - 110	Louisville Electrical JATC	627,740.14 IV

4,306,317.79

	Payment	Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction	Payee	Amount in Payment Currency	Section
1	Ad Hoc Bank Transaction: Vendor 02/05/2025	2/5/2025		AHBT136290	HSA Remit 02/07/25	162,814.22	I
1							
2	Ad Hoc Bank Transaction: Vendor 02/05/2025	2/5/2025		AHBT136294	Anthem Claims & Admin Fees 01/24/25 - 01/30/25 &	716,499.45	I
2							
3	Ad Hoc Bank Transaction: Vendor 02/06/2025	2/6/2025		AHBT136356	ADP Tax Remit 02/07/25	3,217,575.91	I
3							
4	Ad Hoc Bank Transaction: General 02/06/2025	2/6/2025		AHBT136357	Transamerica 403b Remit 02/07/25	1,512,203.55	I
4							
5	Ad Hoc Bank Transaction: Vendor 02/07/2025	2/7/2025		AHBT136511	CVS Claims 01/24/25 - 01/31/25	421,555.82	I
5							
6	Ad Hoc Bank Transaction: Vendor 02/14/2025	2/14/2025		AHBT137120	CVS Claims 02/01/25 - 02/07/25	439,074.79	I
6							
	Ad Hoc Payment: The Standard - 02/14/2025	2/14/2025		544280	The Standard	144,286.76	I
7	Ad Hoc Bank Transaction: Vendor 02/19/2025	2/19/2025		AHBT137315	HSA Remit 02/21/25	162,970.90	I
7							
8	Ad Hoc Bank Transaction: Vendor 02/19/2025	2/19/2025		AHBT137316	Anthem Claims 01/31/25 - 02/06/25	569,288.76	I
8							
9	Ad Hoc Bank Transaction: Vendor 02/20/2025	2/20/2025		AHBT137524	ADP Tax Remit 02/21/25	3,257,239.53	I
9							
	Ad Hoc Payment: Transamerica - 02/20/2025	2/20/2025		554337	Transamerica	1,499,610.58	I
10	Ad Hoc Bank Transaction: Vendor 02/24/2025	2/24/2025		AHBT137653	CVS Claims 02/08/25 - 02/15/25	466,203.00	I
10							
12	Ad Hoc Bank Transaction: Vendor 02/26/2025	2/26/2025		AHBT137910	Anthem Claims 02/11/25 - 02/19/25	606,462.65	I
12							
13	Ad Hoc Bank Transaction: Vendor 02/28/2025	2/28/2025		AHBT138170	CVS Claims 02/16/25 - 02/23/25	424,681.52	I
13							
14	Ad Hoc Bank Transaction: General 02/03/2025	2/3/2025		AHBT135942	Lake City Wire	853,000.00	II
14							
15	Ad Hoc Bank Transaction: General 02/04/2025	2/4/2025		AHBT136114	Lake City Wire	154,000.00	II
15							
16	Ad Hoc Bank Transaction: General 02/06/2025	2/6/2025		AHBT136334	Fifth Third Wire	25,000,000.00	II
16							
17	Ad Hoc Bank Transaction: General 02/06/2025	2/6/2025		AHBT136336	Fifth Third Wire	26,002,000.00	II
17							
18	Ad Hoc Bank Transaction: General 02/07/2025	2/7/2025		AHBT136462	Lake City Wire	597,000.00	II
18							
19	Ad Hoc Bank Transaction: General 02/13/2025	2/13/2025		AHBT136922	Lake City Wire	218,000.00	II
19							
20	Ad Hoc Bank Transaction: General 02/18/2025	2/18/2025		AHBT137202	Lake City Wire	485,000.00	II
20							
21	Ad Hoc Bank Transaction: Vendor 02/18/2025	2/18/2025		AHBT137209	Voya Stop Loss Payment 01/2025	225,337.72	III
21							
22	Supplier Payment: Gordon M Buitendorp Associates Inc: 02/03/2025	2/3/2025	125260.55 - Supplier	533452	Gordon M Buitendorp Associates Inc	125,260.55	III
22							
23	Supplier Payment: Workday Inc: 02/04/2025	2/4/2025	375488 -	543309	Workday Inc	375,488.00	III
23							
24	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 02/04/2025	2/4/2025	292939.72 - Supplier	543266	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	292,939.72	III
24							
25	Supplier Payment: ServiceNow Inc: 02/05/2025	2/5/2025	336820.32 -	543316	ServiceNow Inc	336,820.32	III
25							
26	Supplier Payment: Hosp Indin KC LLC: 02/06/2025	2/6/2025	141290.89 -	543467	Hosp Indin KC LLC	141,290.89	III
26							
27	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 02/06/2025	2/6/2025	113913.55 - Supplier	543417	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	113,913.55	III
27							
28	Supplier Payment: Faegre Drinker Biddle & Reath LLP: 02/07/2025	2/7/2025	151881.7 - Supplier	543617	Faegre Drinker Biddle & Reath LLP	227,961.20	III
28							
29	Supplier Payment: Koch Air LLC: 02/11/2025	2/11/2025	183528 -	543898	Koch Air LLC	183,528.00	III
29							

13,600,467.44

53,309,000.00

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30	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 02/11/2025	2/11/2025	134315.57 - Supplier Invoice:	543864	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	134,315.57 III
32	Supplier Payment: C&D Williams Company Inc: 02/18/2025	2/18/2025	179611.34 -	554123	C&D Williams Company Inc	179,611.34 III
33	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 02/18/2025	2/18/2025	144359.07 - Supplier	554115	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	144,359.07 III
34	Supplier Payment: C&D Williams Company Inc: 02/19/2025	2/19/2025	101560.73 - Supplier	554196	C&D Williams Company Inc	101,560.73 III
35	Supplier Payment: Ascend Learning LLC: 02/20/2025	2/20/2025	21000 -	554276	Ascend Learning LLC	111,465.00 III
36	Supplier Payment: Blackboard LLC: 02/21/2025	2/21/2025	370833.33 -	554490	Blackboard LLC	370,833.33 III
37	Supplier Payment: CSO Architects Inc: 02/21/2025	2/21/2025	140525 -	554477	CSO Architects Inc	140,711.59 III
38	Supplier Payment: Apprentice Education Trust Local 440: 02/25/2025	2/25/2025	130267.8 - Supplier	554725	Apprentice Education Trust Local 440	130,267.80 III
39	Supplier Payment: Williams Crow Inc: 02/25/2025	2/25/2025	106407 -	554724	Williams Crow Inc	106,407.00 III
40	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 02/25/2025	2/25/2025	145351.44 - Supplier	554708	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	145,351.44 III
41	Supplier Payment: Indianapolis Electrical JATC: 02/25/2025	2/25/2025	160206.54 - Supplier	396	Indianapolis Electrical JATC	160,206.54 III
42	Supplier Payment: South Bend Elec JATC: 02/25/2025	2/25/2025	226687.97 -	554667	South Bend Elec JATC	226,687.97 III
43	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 02/25/2025	2/25/2025	201676.95 - Supplier	554658	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	201,676.95 III
44	Supplier Payment: Ascend Learning LLC: 02/26/2025	2/26/2025	11340 -	554782	Ascend Learning LLC	133,830.00 III
45	Supplier Payment: Salesforce.com Inc: 02/27/2025	2/27/2025	223104 -	554919	Salesforce.com Inc	223,104.00 III
46	Supplier Payment: Williams Crow Inc: 02/28/2025	2/28/2025	118827 -	555059	Williams Crow Inc	166,558.50 III
47	Supplier Payment: Gordon M Buitendorp Associates Inc: 02/28/2025	2/28/2025	1200 - Supplier	555130	Gordon M Buitendorp Associates Inc	146,165.45 III
48	Supplier Payment: Guild Education Inc: 02/28/2025	2/28/2025	299838.27 -	555075	Guild Education Inc	299,838.27 III
49	Supplier Payment: Blackmore & Buckner Roofing LLC: 02/28/2025	2/28/2025	175724.73 - Supplier	555063	Blackmore & Buckner Roofing LLC	175,724.73 III
50	Supplier Payment: U.S. Bank Equipment Finance - Remit-To: Juniper Financial Services 1310 Madrid St Marshall MN ACH (899)	2/11/2025	2201523.05 - Supplier Invoice:	543919	U.S. Bank Equipment Finance - Remit-To: Juniper Financial Services 1310 Madrid St Marshall MN ACH (899)	2,201,523.05 IV

5,321,215.23

2,201,523.05

Payment

	Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction
Ad Hoc Bank Transaction: General	02/03/2025	2/3/2025	AHBT135942
Ad Hoc Bank Transaction: General	02/04/2025	2/4/2025	AHBT136114
Ad Hoc Bank Transaction: General	02/06/2025	2/6/2025	AHBT136334
Ad Hoc Bank Transaction: General	02/06/2025	2/6/2025	AHBT136336
Ad Hoc Bank Transaction: General	02/07/2025	2/7/2025	AHBT136462
Ad Hoc Bank Transaction: General	02/13/2025	2/13/2025	AHBT136922
Ad Hoc Bank Transaction: General	02/18/2025	2/18/2025	AHBT137202

53,309,000.00

98,341,863.22

Payee	Amount in Payment Currency	Section
Lake City Wire	853,000.00	
Lake City Wire	154,000.00	
Fifth Third Wire	25,000,000.00	
Fifth Third Wire	26,002,000.00	
Lake City Wire	597,000.00	
Lake City Wire	218,000.00	
Lake City Wire	485,000.00	

Description	Vendor
Health Savings Account	Chard Snyder
Payroll Tax	ADP
Retirement	Transamerica
Reimbursement for Health Ins. Claims	Anthem
Rx Payment	CVS
Life & LTD	The Standard
Purchasing Card Payment	PNC
Utilities	BPTS
Apprenticeship Contract Expense	Apprentice Education Trust Local 44
Apprenticeship Contract Expense	International Union of Operating Engineers Local #103 JATC
Apprenticeship Contract Expense	Indiana/Kentucky Council of Carpenters
Apprenticeship Contract Expense	Indianapolis Electrical JATC
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters 1
Construction - Lafayette Ivy Hall Restroom	F.H. Paschen, S.N. Nielsen & Associates
Apprenticeship Contract Expense	NECA-IBEW Electrical JATC
Student Retention Consulting	Strada Collaborative Inc
Classroom Tools	Gaumard Scientific Co Inc
Student Study Materials	Assessment Technologies Institute
Classroom Tools	Williams Crow Inc
Stop Loss Claims	Voya
Cleaning Services	Nishida Services Inc
Classroom Tools	Consulab Educatech
Apprenticeship Contract Expense	Plumbers & Steamfitters Local 166 JATC
Licensed Software - Foundation	Salesforce
Licensed Software	Blackboard Inc
Workday Consulting	Cognizant Technology Solutions US
Promotional Tumblers	Phoenix Press Inc
Construction - Sellersburg Renovation	Brandt Construction Inc
Advertising	C&D Williams Company Inc
CDL Training	EFC Trade, Inc.
Software Subscription	Laerdal Medical Corp
Apprenticeship Contract Expense	Sheet Metal Workers JATC Local 20
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters
Passport Program	Indiana University Purdue University
Printing and Postage	The Jackson Group Corporation
Licensed Software	Instructure Inc
CDL Training	KLLM Transport Services LLC
Construction - Lafayette Nursing Lab	F.H. Paschen, S.N. Nielsen & Associ
Aviation Building Lease Payoff	Wire to the Foundation
Bond Principal and Interest Payment	US Bank
OneSummit Banquet	Blue Sky Casino LLC
Construction - Franklin	Glenroy Construction Co Inc
Construction - Columbus Facility Replaceme	Pepper Construction Company of Indiana
Licensed Software	Zoom Video Communications, Inc.
Apprenticeship Contract Expense	Hoosier Energy REMC - South
Apprenticeship Contract Expense	Ironworkers Local 22 Apprenticeship

Equipment

Software as a Service

Apprenticeship Contract Expense

Locker Removal - Hamilton County

Apprenticeship Contract Expense

Apprenticeship Contract Expense

Classroom Tools

Licensed Software

Copier Lease

Apprenticeship Contract Expense

Statewide Facilities Master Planning

Legal Fees

Apprenticeship Contract Expense

Apprenticeship Contract Expense

Dell

Vertosoft LLC

IBEW Local 668

F.A. Wilhelm Construction Co., Inc

Lake County Electricians JATC

Ironworkers 395 Trust JATC

Surgical Science Inc

Oracle America Inc

Toshiba America Business Solutions

South Bend & Vicinity Electrical JATC

American Structurepoint Inc

Ice Miller LLP

Louisville Electrical JATC

Plumbers & Pipefitters Local 502 Ed

**IVY TECH COMMUNITY COLLEGE OF INDIANA
SPONSORED PROGRAMS FUNDS
Newly Established Awards and Supplemental Funding: January 1, 2025 - February 28, 2025**

Award ID	Lead Campus Unit	Lead Unit Cost Center	Award Title	Award Type	Direct Sponsor	Direct Sponsor Type	Prime Sponsor	Prime Sponsor Type	Award Total	Award - Direct Costs	Award - Indirect Costs	Revenue Type	Award Start Date	Award End Date	Competitive	Award Notification Date
NEWLY ESTABLISHED AWARDS																
AW100538	B146 Systems Office	Vice President Workforce - Systems Office	Systems Office_Garatoni School of Entrepreneurship and Innovation (GSEI) 2024-2027_Garatoni Smith Family Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Garatoni Smith Family Foundation	Private	750,000	750,000	-	Nongovernment Grants and Contracts	7/1/2024	6/30/2027	Yes	8/5/2024
AW100541	B143 Bloomington	Entrepreneurship - Bloomington	Bloomington_Everyday Entrepreneur Program Level 2 2024-2026_National Association for Community College Entrepreneurship (NACCE)	Pass thru	Ivy Tech Foundation Inc	Private	National Association for Community College Entrepreneurship	Private	20,000	20,000	-	Nongovernment Grants and Contracts	10/23/2024	10/22/2025	Yes	10/23/2024
AW100542	B146 Systems Office	Workforce Health Care - Systems Office	Systems Office_Roche Med Tech Fellows 2024-2025_Roche Diagnostics Corporation	Pass thru	Ivy Tech Foundation Inc	Private	Roche Diagnostics Corporation	Private	100,000	100,000	-	Nongovernment Grants and Contracts	12/19/2024	12/31/2025	Yes	12/20/2024
AW100543	B100 Lake County	School of Information Technology Office - Lake County	Lake County_Create a NWI RAMPS Cybersecurity Education and Workforce Development Ecosystem in the Northwest Indiana Region and Beyond_Purdue University_US Department of Commerce, National Institute of Standards and Technology (NIST)	Pass thru	Trustees of Purdue University	Higher Education	US Department of Commerce, National Institute of Standards and Technology (NIST)	Federal	15,000	10,912	4,088	Federal Grants and Contracts	10/1/2024	9/30/2026	Yes	12/20/2024
AW100544	B108 Lafayette	Dental Assisting - Lafayette	Lafayette_Delta Dental 2024-2025_Delta Dental Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Delta Dental Foundation (DDF)	Private	5,000	5,000	-	Nongovernment Grants and Contracts	9/30/2024	9/30/2025	Yes	9/3/2024
AW100545	B108 Lafayette	Agriculture - Lafayette	Lafayette: Expanding C2A3: A National Strategy for Building Pipelines to USDA Jobs and Strengthening Conservation 2024-2028_Northeast Community College_US Department of Agriculture	Pass thru	Northeast Community College	Higher Education	US Department of Agriculture	Federal	76,524	76,524	-	Federal Grants and Contracts	9/29/2024	9/30/2028	Yes	12/19/2024
AW100547	B146 Systems Office	Vice President of Academic Affairs Office - Systems Office	Systems Office_Strengthening Indiana's Early Childhood Education Workforce 2024-2027_Lilly Endowment Inc. (LEI)	Pass thru	Ivy Tech Foundation Inc	Private	Lilly Endowment Inc	Private	21,906,231	19,914,755	1,991,476	Nongovernment Grants and Contracts	11/1/2024	10/31/2027	Yes	11/21/2024
AW100548	B120 Terre Haute	College Development Office - Terre Haute	Terre Haute_Creating a Better Tomorrow Recovery Scholars_2024-2026_Wabash Valley Community Foundation (WVCF)	Pass thru	Ivy Tech Foundation Inc	Private	Wabash Valley Community Foundation	Private	100,000	100,000	-	Nongovernment Grants and Contracts	8/6/2024	5/25/2026	Yes	8/6/2024
AW100550	B104 South Bend/Elkhart	Fine Arts - South Bend/Elkhart	South Bend/Elkhart_Art Gallery Upgrade 2025_Levy Foundation for the Arts	Pass thru	Ivy Tech Foundation Inc	Private	Julien and Jean Levey Foundation for the Arts, Inc.	Private	40,000	40,000	-	Nongovernment Grants and Contracts	1/1/2025	12/31/2025	Yes	1/1/2025
AW100551	B108 Lafayette	Ivy+ Career Link Office - Lafayette	Lafayette_Childcare Navigator 2024-2027_Community Foundation of Greater Lafayette	Pass thru	Ivy Tech Foundation Inc	Private	Community Foundation of Greater Lafayette	Private	75,000	75,000	-	Nongovernment Grants and Contracts	3/1/2024	6/30/2027	Yes	3/1/2024
AW100552	B108 Lafayette	Ivy+ Career Link Office - Lafayette	Lafayette_Childcare Navigator 2024-2027_City of Lafayette	Pass thru	Ivy Tech Foundation Inc	Private	City of Lafayette	Local Government	75,000	75,000	-	State and Local Grants and Contracts	2/19/2024	6/30/2027	Yes	2/19/2024
AW100553	B108 Lafayette	Ivy+ Career Link Office - Lafayette	Lafayette_Childcare Navigator 2024-2027_IU Health Arnett	Pass thru	Ivy Tech Foundation Inc	Private	IU Health Arnett	Private	60,000	60,000	-	Nongovernment Grants and Contracts	2/19/2024	6/30/2027	Yes	2/19/2024
AW100556	B116 Muncie	Health Sciences School Office - Muncie	Muncie_Optimus Primary EMT Pathways 2024-2025_Ball Brothers Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Ball Brothers Foundation	Private	20,000	19,600	400	Nongovernment Grants and Contracts	10/1/2024	7/31/2026	Yes	10/8/2024
Subtotal, New Award Funding									23,242,755	21,246,791	1,995,964					
SUPPLEMENTAL FUNDING																
AW100065	B106 Fort Wayne	K-14 Initiatives - Fort Wayne	131 FWCS GEAR UP 2021-2024	Pass thru	Fort Wayne Community Schools	Private	US Department of Education	Federal	98,828	98,828	-	Federal Grants and Contracts	8/10/2020	6/30/2025	Yes	8/10/2020
AW100126	B100 Lake County	Life and Physical Science - Lake County	111 SUB DOE TRIUNFOS (Transforming Indiana University Northwest for Opportunities in STEM)	Pass thru	Indiana University	Higher Education	US Department of Education	Federal	100,000	70,925	29,075	Federal Grants and Contracts	10/1/2021	9/30/2025	Yes	10/1/2021
AW100438	B143 Bloomington	Ivy+ Career Link Office - Bloomington	Bloomington_Microelectronics Commons Hub_2023-2024_Applied Research Institute (ARI)_US Dep of Commerce EDA)	Pass thru	Applied Research Institute Inc.	Private	US Dept of Commerce Economic Development Administration	Federal	500,000	388,090	111,910	Federal Grants and Contracts	1/1/2023	1/1/2026	Yes	12/16/2023
AW100503	B120 Terre Haute	Engineering - Terre Haute	Terre Haute_Battery Workforce Challenge 2024-2026_FCA US	Prime	FCA US LLC	Private			2,501	2,501	-	Nongovernment Grants and Contracts	1/1/2024	6/30/2026	No	2/5/2024
Subtotal, Supplemental Funding on Existing Awards									701,329	560,344	140,985					
TOTAL NEW AND SUPPLEMENTAL FUNDING, THIS PERIOD									23,944,083	21,807,134	2,136,949					
									<i>Competitive</i>	23,941,583	21,804,634	2,136,949				
									<i>Non-Competitive</i>	2,501	2,501	-				

**IVY TECH COMMUNITY COLLEGE OF INDIANA
 SPONSORED PROGRAM FUNDS
 July 1, 2024 through June 30, 2025**

		<u>Grants & Contracts</u>
Total this Report	\$	23,944,083
2024-2025 YTD-Total to Date	\$	49,780,713
2023-2024 Fiscal Year-End Total	\$	45,127,750
2022-2023 Fiscal Year-End Total	\$	50,141,609
2021-2022 Fiscal Year-End Total	\$	38,836,336
2020-2021 Fiscal Year-End Total	\$	183,415,189
2019-2020 Fiscal Year-End Total	\$	61,493,223
2018-2019 Fiscal Year-End Total	\$	22,580,366
2017-2018 Fiscal Year-End Total	\$	18,122,815
2016-2017 Fiscal Year-End Total	\$	25,626,665
2015-2016 Fiscal Year-End Total	\$	18,906,875
2014-2015 Fiscal Year-End Total	\$	20,718,246
2013-2014 Fiscal Year-End Total	\$	27,105,576
2012-2013 Fiscal Year-End Total	\$	23,049,587

Bi-Monthly 2024-2025

Jul. - Aug. 2024	Sept. - Oct. 2024	Nov. - Dec. 2024	Jan. - Feb. 2025	Mar. - Apr. 2025	May - Jun. 2025
\$ 9,770,054	\$ 11,876,918	\$ 4,189,658	\$ 23,944,083		



Active Grant Breakdown:

(150) Competitive Grants: \$122,807,897

(27) Non-Competitive Grants: \$15,952,143

(177) Total Active Ivy Tech Grants: \$138,760,040

Due to space limitations, only an illustrative sample of awards and submissions is described below.

Grants Awarded During Period (17 - \$2,516,728)

(17) Competitive Grants: \$2,516,728

(0) Non-Competitive Grants: \$0

Muncie received an additional \$58,000 from the Indiana Family and Social Services Administration for the campus's Substance Abuse Prevention grant. Funding will be used to continue building campus infrastructure to promote student mental well-being and substance-free living.

South Bend-Elkhart received a grant from the Julien and Jean Levey Foundation for the Arts, Inc. The \$40,000 award will help upgrade the South Bend campus's art studio and gallery, including updated shelving, furniture, and lighting as part of the campus's re-imagining project.

Systems Office was awarded \$750,000 from Garatoni Smith Family Foundation. Funds will be used to provide seed funding for entrepreneurship students and provide campus support for their entrepreneurship programs, such as professional development opportunities or conducting SWOT analyses.

Grants Submitted During Period (16 - \$2,362,740)

(16) Competitive Grants: \$2,362,740

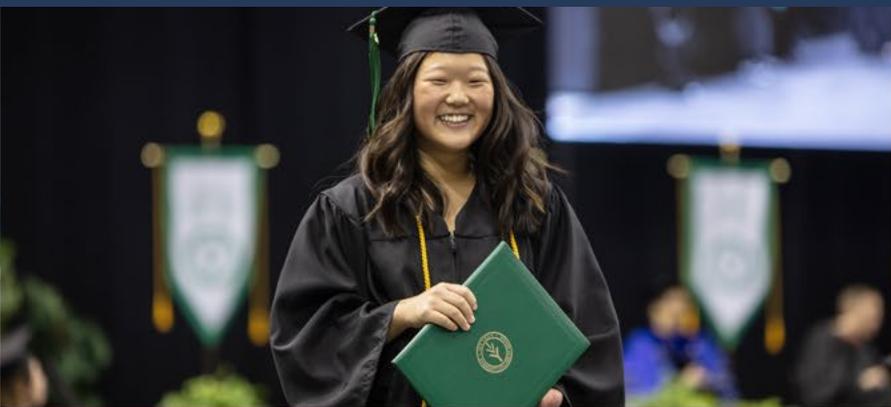
(0) Non-Competitive Grants: \$0

Evansville submitted a \$107,909 request to the Indiana Department of Homeland Security's Nonprofit Security Grant Program through the Federal Emergency Management Agency. Funds will help secure necessary security upgrades for the campus, including security cameras, radios, and software.

Fort Wayne requested \$999,575 from the U.S. Department of Transportation's FAA Aviation Maintenance Technical Workers Workforce Development Program. Funding will help expand the campus's Aviation Maintenance Program to add 16 high school students per year.

Lafayette submitted a subrecipient grant request to the National Science Foundation's ExLENT (Experiential Learning for Emerging and Novel Technologies) funding opportunity. Lafayette's \$358,423 request through Purdue University would support the CASCADE project to help launch a new engineering associate's degree program, with options for students to participate in apprenticeship opportunities and transfer to Purdue to complete their bachelor's degree.

Proposals Declined During Period (2 - \$206,851)



IVY TECH
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Student Government Association

State Legacy Project 2024-2025



SGA Presidents' Council



Shamari Garrett
Indianapolis



Jaquim Vazquez
Hamilton County



Emmanuel Sheard
Fort Wayne



Elizabeth McClain
Richmond



Emma Andries
Lafayette



Aspen Kirchgessner
Sellersburg



Anthony Kidd
Madison



Frankie Harris
Lake County



Hannah Couch
Lawrenceburg



Joshua Aubert
Marion

SGA Presidents' Council



Kelsey Curtis
Terre Haute



Lindsay Landis
Kokomo



Michelle Kissinger
Bloomington



Luis Cantu Garcia
Columbus



Marvell Robinson
South Bend



Ryan Mast
Muncie



Heidi Boltze
Valparaiso



Tanja Eubanks
Evansville

Legacy Project Methodology



Fall 2024 Student Feedback Project (Qualitative)

- N = 1,065 Responses from 19 Campuses
- Qualtrics Surveys were completed via 1:1 interviews asking the following questions:
 - In what areas is Ivy Tech doing well?
 - In what ways can Ivy Tech help with sense of belonging?
 - What life factors keep you from completing your academic goals?
 - What services/facility improvements, or resources at Ivy Tech would help you reach your goals?
 - If you could change one thing about Ivy Tech, what would it be?
- Data was analyzed to note key themes
 - **Mental health** was a **top reported life factor** that would keep a student from completing their academic goals
 - Mental Health services was the **number 2** response (behind Financial Assistance) to services or resources needed at Ivy Tech to reach their goals

Opportunities

The following were identified as potential ideas for serving students based on the feedback survey.



-
- Creating a statewide peer mentorship program
 - Advocating for designated “mental health” days for everyone each month during the academic calendar
 - Hosting Mental Health workshops every few weeks to bring awareness to students
 - Creating a space for students to better access and be aware of the mental health resources available to them

Recommendation

How might we ensure students are aware of the mental health resources that are already available to them?



- Creating a statewide peer mentorship program
- Advocating for designated “mental health” days for everyone each month during the academic calendar
- Hosting Mental Health workshops every few weeks to bring awareness to students
- **Creating a space for students to better access and be aware of the mental health resources available to them**
 - a. Create an Ivy Learn course shell that will house an inventory of what resources are currently available**
 - b. Create a plan to promote the use of this course shell to students**

Why an Ivy Learn Course Shell?



- We are meeting students where they are - we promote use of Ivy Learn for course work, and we can also connect them with resources in this same space
- Ivy Learn puts all of the resources in one place reducing the amount of time students need to search for them
- Ivy Achieves has seen success with an Ivy Learn Course Shell that encourages first-year students to complete their student success habits

Promoting the Course Shell



- Promote the course shell via Student Life events such as Welcome Week and SGA Town Halls
- Ask faculty if they will consider adding the course shell information as a resource to their syllabi and Ivy Learn courses
- Collaborate with mental health counselors to ensure they are promoting the shell with students
- Promote the shell in Ivy Life

Next Steps



- Complete an updated inventory of mental health resources at each campus
- Work with the SO Educational Technology and Instructional Design Team on creating the course shell template
- Add resources to the course shell template based on inventory
- Share the course shell with campuses, including mental health counselors, student success staff, faculty, and campus leadership to promote to students

**The AVP for Student Success will work closely with the appropriate campus stakeholders to ensure the course shell is maintained and updated appropriately*



IVY TECH
COMMUNITY COLLEGE

Thank You!



Thank You, Student Trustees!



Anthony Kidd
Ivy Tech Madison



Emmanuel Sheard
Ivy Tech Fort Wayne



Ivy Tech & TEConomy Partners Estimate Indiana's Annual Skills Training Demand

First-of-its-kind report estimates 82,000 Hoosiers will need skills training every year through 2035 to meet workforce demand in the following key industries:

- Healthcare (38,700)
- Advanced manufacturing (18,300)
- Transportation and logistics (24,000)
- Technology (1,300)

“ These research findings underscore the fundamental paradigm shift employers are going to have to wrap their arms around as they continue building a workforce that will strengthen the Hoosier economy. ”

- Indiana Secretary of Commerce David Adams





HAMILTON COUNTY

C2 STATUS



Ivy Tech Statehouse Day



Ivy Tech Represents Indiana at SXSW EDU

Scaling Youth Apprenticeship Statewide: Lessons from Indiana

- Dr. Sue Ellspermann, President, Ivy Tech Community College
- Claire Fiddian-Green, President and CEO, Richard M. Fairbanks Foundation
- Mike Ash, Regional President, Fifth Third Bank
- Melody Coryell, Executive Director of Postsecondary Readiness, Indianapolis Public Schools



Ivy Tech Testifies Before Congress

Workforce Innovation & Opportunity Act (WIOA) Reauthorization



Presidents Forum on the Hill

- Congressman Tim Walberg, Chair of the House Education and Workforce Committee
- Congressman Burgess Owens, Chairman of the Subcommittee on Higher Education and Workforce Development
- Jose Garcia, Education Policy Advisor, Senate Committee on Health, Education, Labor, and Pensions
- Congressman Blake Moore, Co-Chair of the Delivering Outstanding Government Efficiency Caucus and member of the House Ways and Means Committee
- Congressman Bobby Scott, Ranking Member of the House Education and Workforce Committee



Erik Coyne Receives Phi Theta Kappa Award

**Erik Coyne, JD, Colonel,
U.S. Air Force (Ret.)**

Chancellor,
Ivy Tech Bloomington

Phi Theta Kappa Paragon
Award for New Presidents





School Spotlights



April School Spotlight

School of Arts, Sciences, and Education



May School Spotlight

School of Culinary Arts & Hospitality Management

- Marketing Campaign
- School Expansion in Sellersburg
- AHLEI Certification Integration & AHLA Apprenticeship Promotion





Strategic Plan Update



OneSummit Awards

Employees Embodying Our Values



Accountability

Martin Wolfger, Bloomington

Vice Chancellor of Academic Affairs



OneSummit Awards

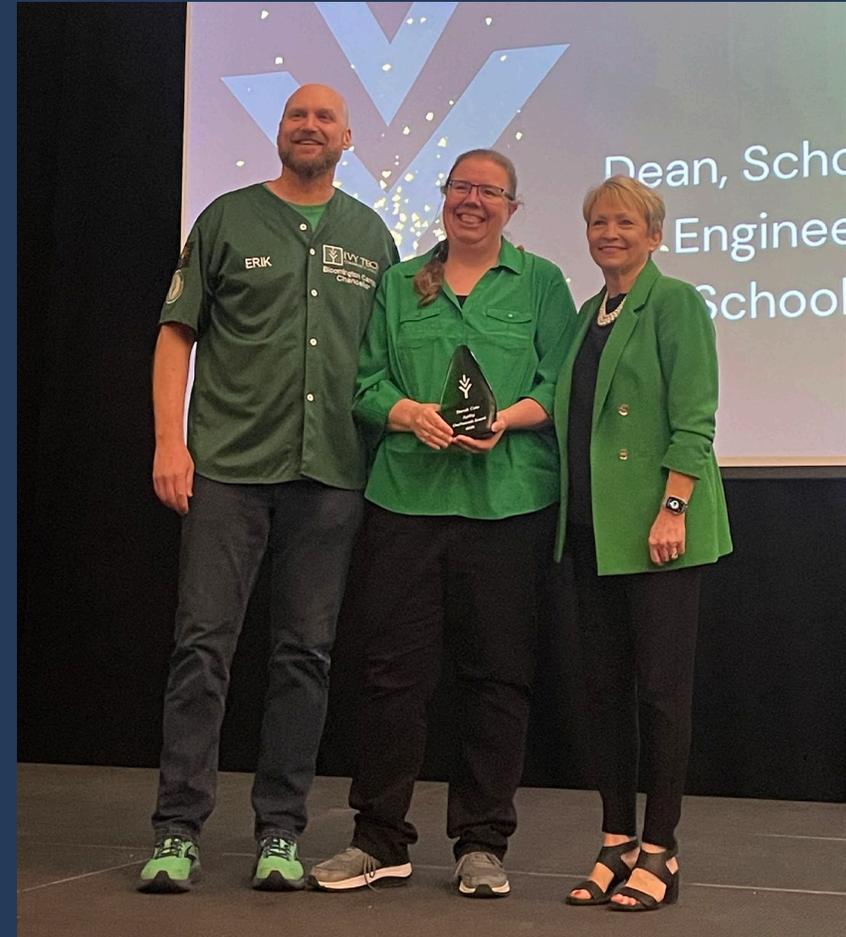
Employees Embodying Our Values



Agility

Sarah Cote, Bloomington

*Dean, School of Advanced Manufacturing, Engineering, and Applied
Science & School of Public Affairs and Social Services*



OneSummit Awards

Employees Embodying Our Values



Connectivity

Matthew Medley, Columbus

*Program Chair, Professional Flight &
Aviation Management*



OneSummit Awards

Employees Embodying Our Values



Empathy

Amanda Burkman, Columbus

Assistant Professor & Simulation Coordinator



OneSummit Awards

Employees Embodying Our Values



Integrity

Heather Gard, Batesville

Director of the Associate Accelerated Program (ASAP)



**Operational
Excellence**



**Teaching &
Learning**



**Student
Experience**



**Workforce &
Careers**



Strategic Plan Goals

Strategic Plan Metrics



50,000
ANNUAL
COMPLETIONS

5% INCREASE
IN STUDENT
RETENTION



INCREASE
ENROLLMENT
TO **190,000**



60% OF GRADS
EARNING ABOVE
MEDIAN WAGE

Strategic Plan Metrics

2024-25

Data as of 4/03/25



Target: 185,000



Total Enrollment

203,264



Congratulations!

Campuses That Met their 2024-25 Total Enrollment Goal

Columbus
Evansville
Fort Wayne
Hamilton County
Indianapolis
Kokomo
Lafayette
Lawrenceburg
Marion
Muncie
Sellersburg
South Bend/Elkhart
Terre Haute



Strategic Plan Metrics

2024-25

Data as of 4/03/2025



Fall-to-Spring Retention

Target: 73%

71.9%



Congratulations!

Campuses That Met 2024-25 Statewide Fall-to-Spring Retention Goal

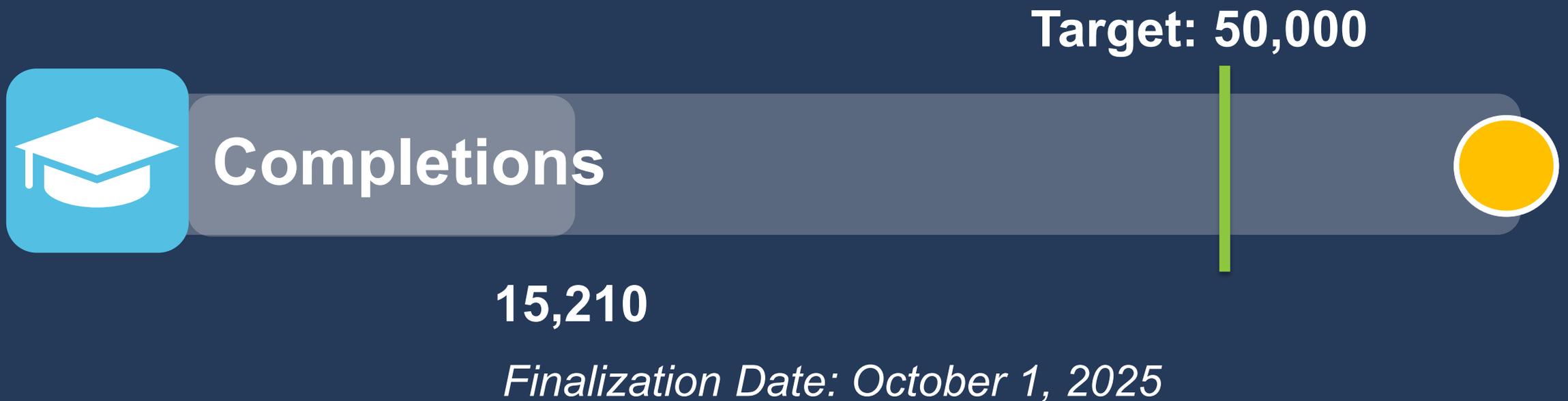
Columbus
Evansville
Hamilton County
Kokomo
Lafayette
Lawrenceburg
Madison
Marion
Terre Haute
Valparaiso



Strategic Plan Metrics

2024-25

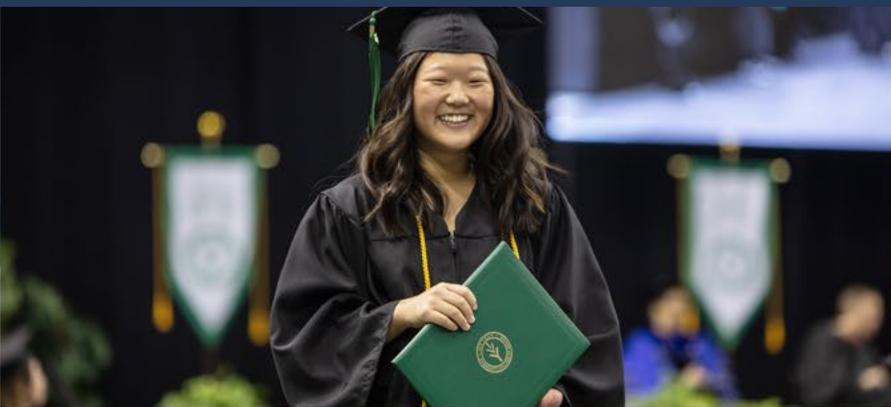
Data as of 4/03/25



Thank You, Provost McCurdy!

Dr. Dean McCurdy
President-Elect
Colby Sawyer College





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APPROVAL OF DEFINITION OF CAMPUS SERVICE AREA

RESOLUTION NUMBER 2025-14

WHEREAS, Ivy Tech State Board of Trustees Resolution 1977-65 provided thirteen (13) regional charters and Resolution 2000-52 provided an additional regional charter, totaling fourteen (14) that were used to provide the administrative structure of Ivy Tech Community College (“College”) through June 2018, and

WHEREAS, the Indiana General Assembly passed House Enrolled Act 1002-2018, effective July 1, 2018, amending the Indiana Code to change the College statewide administrative structure from one of “regions” to “campuses”, and

WHEREAS, the revised law, IC 21-22-6-1, authorizes the State Trustees to establish campuses and service areas and develop an overall state plan for all parts of Indiana being a coordinated system providing a comprehensive program of post-high school general, liberal arts, occupational, and technical education, and

WHEREAS, Resolution 2018-25 established the campuses and services areas for the College, including a classification level for each campus as a C1, C2, or C3 based on data points, including enrollment and completions, and

WHEREAS, Resolutions 2019-19, 2021-8, and 2022-38 modified the campuses and services areas for the College based on a review of the data points, and

WHEREAS, the Systems Office now recommends the State Board reclassify Hamilton County from a C3 campus to a C2 campus;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby establish the campuses and service areas for the College as set out in Exhibit “A” to this Resolution, which is attached hereto and incorporated by reference in this Resolution.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chairman

Michael Dora, Secretary

Dated: April 3, 2025

**Exhibit A
Resolution 2025-11**

Campus	Campus Size	Sites Linked	County Service Area (includes contiguous counties)
Anderson	C3	n/a	Madison Hancock
Bloomington	C1	Mooreville	Brown Greene Lawrence Martin Monroe Morgan Orange Owen
Columbus	C1	Greensburg North Vernon Seymour Shelbyville Franklin	Bartholomew Decatur Jackson Jennings Johnson Shelby
Evansville	C1	Tell City	Daviess Dubois Gibson Knox Perry Pike Posey Spencer Vanderburgh Warrick
Fort Wayne	C1	Warsaw	Adams Allen DeKalb Huntington Kosciusko LaGrange Noble Steuben Wabash Wells Whitley
Hamilton	C2	n/a	Hamilton

Indianapolis	C1	Avon	Boone Hendricks Marion
Kokomo	C2	Logansport Peru	Cass Fulton Howard Miami Tipton Pulaski
Lafayette	C1	Crawfordsville Frankfort Monticello	Benton Carroll Clinton Fountain Montgomery Newton Tippecanoe Warren White
Lake County	C1	Crown Point East Chicago Gary	Lake
Lawrenceburg	C2	Batesville	Dearborn Franklin Ohio Ripley
Madison	C3	N/A	Jefferson Switzerland
Marion	C3	N/A	Blackford Grant
Muncie	C2	New Castle	Delaware Henry Jay
Richmond	C3	Connersville	Fayette Randolph Rush Union Wayne

Sellersburg	C1	Mid-America Science Park	Clark Crawford Floyd Harrison Scott Washington
South Bend/Elkhart	C1	Elkhart South Bend	Elkhart Marshall St. Joseph
Terre Haute	C2	Linton Rockville Greencastle	Clay Parke Putnam Sullivan Vermillion Vigo
Valparaiso	C1	Michigan City	LaPorte Jasper Porter Starke

APPOINTMENT OF CAMPUS BOARD TRUSTEES

RESOLUTION NUMBER 2025-15

WHEREAS, the Ivy Tech Community College Campus Board of Trustees of the Evansville and Fort Wayne (“Campus Board”) have recommended individuals to serve on their Campus Board; and

WHEREAS, pursuant to Indiana Code (“IC”) 21-22-6-2 and 6-3, the campus trustees must be appointed by the Ivy Tech Community College State Board of Trustees (“State Board”); and

WHEREAS, the Campus Board affirms that the recommended candidates meet all the attributes and expectations delineated in Resolution Number 2008-53 and IC 21-22-6-3; and

WHEREAS, the Campus Board requests the State Board appoint those recommended individuals listed on Exhibit A to their Campus Board,

NOW THEREFORE BE IT RESOLVED, the State Board appoints those individuals listed on Exhibit A as campus trustees for Ivy Tech Community College of Indiana – Evansville and Fort Wayne effective immediately.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Andrew Wilson, Chair

Michael Dora, Secretary

Dated April 3, 2025

Exhibit A
Resolution 2025-15

EVANSVILLE CAMPUS

Name

Niall McConville

Constituency

Manufacturing

Expiration of Term

6/30/2028

FORT WAYNE CAMPUS

Name

Greg Gunthorp

Constituency

Agriculture

Expiration of Term

6/30/2028