

**OFFICIAL NOTICE OF MEETING  
IVY TECH COMMUNITY COLLEGE OF INDIANA  
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will hold the following meetings on August 6 and 7, 2025, at the Ivy Tech campus in Bloomington, 300 Daniels Way, Bloomington, IN.

**Wednesday, August 6, 2025**

**2:00 pm**

**Education Session of the State Board of Trustees (*open to the public*)**

The State Trustees will hold a meeting in person to consider and act on such items as may be brought before them.

**3:00 pm**

**Executive Session of the State Board of Trustees**

The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2) (D) A real property transaction, including:
  - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

**3:45 pm**

**Audit Committee**

**Thursday, August 7, 2025**

**9:30 am**

**Board Committee Meetings (*open to the public*)**

The State Trustees will hold the regular committee meetings in person.

- |                  |                                |
|------------------|--------------------------------|
| 9:30 – 9:40 am   | Introduction to Committees     |
| 9:40 – 10:00 am  | Workforce and Careers          |
| 10:00 – 10:30 am | Academics & Student Experience |
| 10:30 – 10:50 am | Break                          |
| 10:50 – 11:20 am | Finance and Business Affairs   |
| 11:20 – 11:50 am | Marketing & Public Affairs     |
| 11:50 – Noon     | Building, Grounds & Capital    |

**1:00 pm**

**Regular State Board of Trustees Meeting (*open to the public*)**

The State Trustees will hold a regular meeting in person to consider and act on such items as may be brought before them.

**MINUTES OF THE MEETING OF THE STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
June 5, 2025**

Chair Andrew Wilson called the State Board of Trustees meeting to order at 1:00 pm EST.

**ROLL CALL**

Trustee Dora called the roll, and the presence of a quorum was announced with members in person.

**The following State Trustees were present in person:**

Mr. Andrew W. Wilson, Chair  
Ms. Kim Emmert O'Dell, Vice Chair  
Mr. Michael R. Dora, Secretary  
Mr. Terry Anker  
Mr. Jesse Brand  
Ms. Jennie Dekker  
Ms. Marianne Glick  
Ms. Gretchen Gutman  
Ms. Paula Hughes-Schuh  
Mr. Kyle Hupfer  
Mr. Jeremy Lugbill  
Mr. Stewart McMillan  
Mr. Kerry Stemler

**The following State Trustee was not present:**

Mr. Harold Hunt

**A. EXECUTIVE SESSION MEMORANDA**

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on June 4, 2025, at 1:35 pm at 50 W. Fall Creek Parkway North Drive, Indianapolis, IN

Members present were Andrew Wilson, Chair; Kim Emmert O'Dell, Vice Chair; Michael Dora, Secretary; Terry Anker; Jesse Brand; Jennie Dekker; Marianne Glick; Gretchen Gutman; Paula Hughes-Schuh; Kyle Hupfer; Jeremy Lugbill; Stewart McMillan; and Kerry Stemler.

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1(b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the approval of these minutes, the Trustees present at the meeting certify that no subject matter other than that specified in the public notice issued for this meeting was discussed in the executive session.

## **B. NOTICE OF MEETING MAILED AND POSTED**

Trustee Michael Dora, Secretary, confirmed that the notice of the regular meetings on June 5, 2025, was properly mailed and posted. The public was invited to attend the meetings, which were open to the public.

## **C. APPROVAL OF BOARD MINUTES**

Trustee Glick moved to approve the board meeting minutes from April 3, 2025. Trustee Gutman seconded the motion, which carried unanimously.

Trustee Hughes-Schuh moved to approve the board meeting minutes from the special meeting on April 30, 2025. Trustee Dekker seconded the motion, which carried unanimously. Trustee Anker abstained.

## **D. COMMITTEE REPORTS**

**Item 1:** Chair Wilson called upon Trustee Gutman to give the **Audit Committee** report. Trustee Gutman reported that there were no action items for consideration and board approval. The audit committee convened and discussed the following issues: reports to the confidential hotline and cybersecurity. The committee reviewed and approved the Audit Committee charter, the Internal Audit Department charter, the Internal Audit Mission Statement, the Trustees' Code of Conduct, the Trustees' Conflict of Interest Policy, and the procedures for employee confidential hotline submissions. Additionally, the committee reviewed and approved the estimated preliminary budget for the Internal Audit Department for the fiscal year 2025-26 and examined the audit schedule for 2024-25, 2025-26, as well as the three-year audit plan and internal audit reports issued since the previous meeting.

**Item 2:** Chair Wilson called upon Trustee Dekker to present the **Workforce & Careers Committee** report. Trustee Dekker reported that there is one action item for consideration and board approval. Today's presentation by Senior Vice President Molly Dodge and Vice President Katie Lash outlined how Ivy Tech is advancing a demand-driven workforce

strategy that aligns with Indiana's economic goals. Our state ranks 36th in average wages, and too often, our workforce and education systems operate in silos. To deliver real value to Hoosiers, we must shift toward coordinated training and education pathways that lead to high-wage, high-demand careers.

At the core of this initiative are two tools—Top Jobs and Credentials of Value. These are not policies but data-driven frameworks designed to align funding, credentialing, and program design across the education and commerce sectors. Together, these frameworks inform adult and K-12 policy and performance-based incentives and shape Ivy Tech's strategy for labor market alignment, stackable credentials, and employer engagement.

Critically, they are also foundational to the implementation of Senate Bills 448 and 1002, which call for a demand-driven, outcomes-focused education and workforce system. This legislation mandates labor market alignment, data-driven ROI reporting, stackable credentials, and performance-based incentives—all of which are supported by Top Jobs and COV.

Dodge also asked for the Board's approval to enter a contract with Williams Crowe Inc. to purchase over \$1 million in advanced manufacturing equipment for Ivy Tech's Kokomo campus. A federal grant from the U.S. Economic Development Administration supports this investment. It will support building a Smart Manufacturing and Digital Integration Lab aligned with Indiana's workforce and economic goals.

Trustee Dekker moved to approve **Resolution 2025-18, Approval of Contract with Williams Crowe, Inc., dba AIDEX Corporation, Kokomo Campus**. Trustee Stemler seconded the motion, which passed unanimously.

**Item 3:** Chair Wilson called upon Trustee Dora to present the **Academics & Student Experience Committee** report. Trustee Dora reported that there were no action items for consideration and board approval. Dr. Steven Combs, Interim Provost, opened the session and discussed his 32-year background with the college; serving from faculty member to his current role as Interim Provost and Senior Vice President of Academic Affairs.

Marcus Crook reported IVY Tech's enrollment growth for 2024-2025, with a total headcount of 204,791 students, up 10.7% from last year. The college is set to surpass its 2025-2026 goal of 190,000 students. Undergraduate headcount is 107,186, up 6.3%, with an FTE of 54,414, up 10.3%. K14 enrollment is 98,704, up 7.8%, with an FTE of 30,221, up 14.1%. Workforce enrollment is 31,539, down 3.2%, but its FTE is 6,368, up 20.1%.

Dr. Bryan Hamann reported on retention metrics, which continue to improve. The retention rate for Fall to Spring is 71.8%, up from 71.4% the previous year, and Fall to Fall, although early in the cycle, is trending positively year over year. Ten campuses have achieved the statewide retention goal, and six campuses have met their individual campus retention goal.

Dr. Rebecca Rahschulte shared updates on the HEA 1001 Program Analysis Project. The project analyzes associate degree programs with fewer than 10 graduates on average over the past three years. Of the 24 programs identified, Sector Vice Presidents have identified 10 Associate Degree Programs for Suspension and two programs for elimination. Additionally, Dr. Rahschulte discussed SEA 448, which elevates the role of the Commission for Higher Education in reviewing new and existing programs. It also directs the type and amount of information the College supplies to validate academic programs. The goal is to ensure programs align with labor market demands and provide students value.

Dr. Steven Combs and Dr. Travis Haire presented on the IVYT 119 and Enlisted Training Corps (ETC) initiative. The initiative engages community colleges in military recruitment for the first time and offers military preparation similar to the Reserve Officers' Training Corps (ROTC). All DoD services are now a part of the pilot. Students who complete the program will enlist in the pay grade of E4 when completing the IVYT 119 and ETC courses and their associate degree requirements. The pilot program will launch in Fall 2025 at selected campuses.

**Item 4:** Trustee Wilson called upon Trustee Brand to present the **Finance & Business Affairs Committee** report. Trustee Brand reported that there are four action items for consideration and board approval. The committee received updates on the fiscal year 2025 budget, including revenue and expenses through April 30, 2025. The Board heard updates from Courtney Roberts, Foundation President, on the foundation's fiscal year 2025, fiscal year 2026 planning, campaign planning update, and the Ivy Tech Day recap.

Trustee Brand moved to approve **Resolution 2025-19, Approval of Contract with Touchnet, Systems Office**. Trustee Glick seconded the motion, which carried unanimously.

Trustee Brand moved to approve **Resolution 2025-20, Approval of Student Tuition and Fee Rates for Fiscal Years 2025-2026 and 2026-2027**. Trustee Anker seconded the motion, which carried unanimously.

Trustee Brand moved to approve **Resolution 2025-21, Approval of the College 2025-2026 Fiscal Year Operating Budget**. Trustee Emmert O'Dell seconded the motion, which carried unanimously.

Trustee Brand moved to approve **Resolution 2025-22, Resolution to Amend the Ivy Tech Community College of Indiana Defined Contribution Retirement Plan**. Trustee Glick seconded the motion, which carried unanimously.

**Item 5:** Trustee Wilson called Trustee Hughes-Schuh to present the **Marketing & Public Affairs Committee** report. Trustee Hughes-Schuh stated that there were no action items for consideration or board approval. Kathie Fleck, VP of Marketing, shared the design of a new online skills training portal to assist employers and employees in accessing everything that Ivy Tech has to offer more easily. The new portal will be added to the main Ivy Tech website in August. She also discussed plans for Ivy Tech Day at the Indiana State Fair, which will showcase many of the programs Ivy Tech offers along with hands-on activities for families.

Ivy Tech Day is scheduled for August 6. Lastly, she presented a new ad campaign targeting students at four-year colleges who may be considering a transfer to Ivy Tech.

Emily Sandberg presented the strategy and results of a paid digital and social media campaign to enhance the College's government relations budget discussions with state legislators online. The campaign generated nearly 4.5 million impressions through display and social media ads. This was the first time the College implemented such a campaign, providing a way for Ivy Tech's budget request to stand out in the competitive information environment at the Indiana Statehouse.

**Item 6:** Trustee Wilson called upon Trustee Stemler to present the **Building, Grounds & Capital Committee** report. Trustee Stemler reported that there are three action items for consideration and board approval.

Trustee Stemler moved to approve **Resolution 2025-23, Approval of Contract for IFC Renovation Project, Indianapolis Campus**. Trustee Brand seconded the motion, which carried unanimously.

Trustee Stemler moved to approve **Resolution 2025-24, Approval of Dental Hygiene Lab Renovation Project, South Bend Campus**. Trustee Hughes-Schuh seconded the motion, which carried unanimously.

Trustee Stemler moved to approve **Resolution 2025-25, Approval of Change Order to Contract for Welding Lab Fume Systems, Valparaiso Campus**. Trustee McMillan seconded the motion, which carried unanimously.

## **E. TREASURER'S REPORT**

Chair Wilson called Dom Chase, CFO and Treasurer, to provide the Treasurer's Report.

Ivy Tech Community College has developed a structurally balanced budget for Fiscal Year 2026, reflecting our commitment to long-term financial sustainability. This budget aligns recurring revenues with recurring expenses, ensuring that we are not relying on one-time resources to fund ongoing operations. It reflects disciplined planning, strategic prioritization, and a continued focus on student success.

In support of access and affordability, the College recommended flat tuition for the next two academic years. This proposed freeze recognizes the financial pressures students face while underscoring our belief that cost should not be a barrier to high-quality education and workforce preparation.

The financial position of Ivy Tech remains strong.

## **F. STATE OF THE COLLEGE**

Chair Wilson invited President Ellspermann to provide her final State of the College report.

President Ellspermann spotlighted two alumni who each served as State Board Student representatives for a Where Are They Now? Both individuals are thriving in their careers: Jared Boone, Kokomo 2022, Controls Engineer, Acieta Mid-State Engineering, and Coleen Gabhart, Lafayette 2018, Founder & CEO, Sensiboo.

President Ellspermann shared recap video of Commencement celebrations that took place in May.

Spotlighting the following:

Ivy Tech & Rose-Hulman Team took third place in Battery Workforce Challenge.

Bloomington Graduate Awarded Jack Kent Cooke Undergraduate Transfer Scholarship, Britney Khan, noting this national scholarship is one of the most prestigious honors available to community college students, recognizing academic excellence, leadership, and persistence in the face of adversity.

Ivy Tech registers Early Childhood Education Apprenticeship Program with the U.S. Department of Labor. . The program initially will be offered to current early childhood education professionals who seek to advance their skills and earn certifications that lead to wage increases, career advancement opportunities, and talent retention in the sector.

Franklin Nursing Skills Lab Renovation - This new, state-of-the-art lab will allow us to deliver even higher-quality training for in-demand healthcare careers, preparing more Licensed Practical Nurses and Registered Nurses to meet the needs of our communities. One in three registered nurses in Indiana is an Ivy Tech graduate — and thanks to this investment, we'll continue to grow that impact.

Garatoni School of Entrepreneurship & Innovation. This fall, Ivy Tech will launch an interdisciplinary Associate of Applied Science degree in Entrepreneurship with an impressive 18 tracks ranging from management and technology to community service and health. These tracks allow students to tailor their entrepreneurial education to their passions—whether they want to build a business, contribute to their local economies, or pursue further education at a four-year institution.

Ivy+ Career Link: Emergine Fields and Programs highlights our role with Synergy Cells, a public-private partnership between General Motors, Samsung SDI, the Indiana Department of Commerce, and the Indiana Economic Development Corporation. Together, we are building a strategic and scalable workforce pipeline for the new Synergy Cells EV battery manufacturing facility in New Carlisle, which is projected to create over 1,600 jobs.

President Ellspermann noted that advancing the College's two strategic plans—"Our Communities, Your College" and "Higher Education at the Speed of Light"—was among the highlights of her tenure. Our strength lies in the fact that we are not 19 separate campuses operating independently. We are one statewide community college system, united in purpose and connected by a shared vision.

**G. OLD BUSINESS**

Chair Wilson called for old business, but there was none.

**H. NEW BUSINESS**

Chair Wilson called for new business.

Trustee Glick moved to approve **Resolution 2025-26, Approval of Campus Board of Trustees**. Trustee Emmert O'Dell seconded the motion, which carried unanimously.

Trustee Dekker moved to approve **Resolution 2025-27, Approval of Performance and Compensation Metrics**. Trustee Glick seconded the motion, which carried unanimously.

**I. ADJOURNMENT**

Chair Wilson adjourned the meeting with no further business to come before the Board.

**STATE TRUSTEES  
IVY TECH COMMUNITY COLLEGE**

**Dated June 6, 2025, prepared by Gretchen L. Young, Recording Secretary**

**RESOLUTIONS OF THE  
STATE BOARD OF TRUSTEES OF  
THE TRUSTEES OF IVY TECH COMMUNITY COLLEGE OF INDIANA  
AUTHORIZING THE ISSUANCE AND SALE OF ONE OR MORE SERIES OF  
IVY TECH COMMUNITY COLLEGE STUDENT FEE BONDS, SERIES Y  
FOR THE PURPOSE OF FINANCING A NEW PROJECT  
AND CERTAIN RELATED ACTIONS**

**RESOLUTION NUMBER 2025-28**

**WHEREAS**, The Trustees of Ivy Tech Community College of Indiana (the “College”) has full power and authority under and by virtue of the laws of the State of Indiana (the “State”), including Indiana Code 21-34-6 through 10 and Indiana Code 5-1-5 (collectively, the “Act”), to issue bonds secured by student fees, for the purpose of financing and refinancing educational facilities authorized under the Act; and

**WHEREAS**, the College has heretofore executed and delivered to U.S. Bank Trust Company, National Association, as trustee (the “Trustee”), a Trust Indenture dated as of November 1, 1985, which has previously been supplemented and amended (the “Indenture”), for the purpose of securing its student fee bonds issued from time to time thereunder; and

**WHEREAS**, the Indenture authorizes the issuance of additional student fee bonds by the College to provide funds for any lawful purpose under the Act, including financing of all or a portion of the costs of the acquisition, construction, renovation and equipping of campus facilities; and

**WHEREAS**, the College desires to: (i) provide funding to acquire, construct, renovate and/or equip a project on the Fort Wayne, Indiana campus of the College (all as described more particularly in Exhibit A hereto and collectively referred to as, the “New Project”); and (ii) pay any costs of issuance and other costs incidental to the issuance of such Student Fee Bonds; and

**WHEREAS**, the College intends to acquire, construct, equip, renovate and/or rehabilitate the New Project, and reasonably expects to make advances for such purposes, and to reimburse advances made for certain costs of the New Project with proceeds of debt to be incurred by the College; and

**WHEREAS**, the Treasurer obtained all necessary approvals from the Commission for Higher Education, the State Budget Agency and the Governor of the State of Indiana along with any other approval necessary to implement the Plan of Financing; and

**WHEREAS**, the Treasurer has presented a Plan of Financing to this State Board both to finance the New Project; and

**WHEREAS**, the State Board now desires to approve the Plan of Financing for the New Project; and

**WHEREAS**, there has now been submitted to this State Board a form of Supplemental Indenture (the “Supplemental Indenture”), a form of Construction and Rebate Agreement (the “Construction and Rebate Agreement”), a form of Bond Purchase Agreement (the “Bond Purchase

Agreement”), a form of First Supplement to the Second Amended and Restated Continuing Disclosure Undertaking (the “First Supplement”), and a form of preliminary Official Statement (the “Official Statement”), all in connection with the issuance of the Ivy Tech Community College Student Fee Bond or Bonds, Series Y (the “Series Y Bonds” or “Bonds”);

**NOW THEREFORE, BE IT RESOLVED BY THE BOARD THAT:**

1. The College hereby ratifies, declares and affirms its official intent to acquire, construct, equip and/or rehabilitate the New Project described in Exhibit A; to advance, on an interim basis, certain costs of the New Project, to reimburse such advances for costs of acquiring, constructing, equipping and/or rehabilitating the New Project with proceeds of debt to be incurred by the College; and to issue debt not exceeding amounts authorized by the Governor for purposes of financing, refinancing or reimbursing costs of the New Project.

2. The State Board approves the recommendation of the Treasurer to retain J.P. Morgan Securities LLC as the lead underwriter and authorizes the Treasurer to further select a team of underwriters, as necessary, to implement the Plan of Financing.

3. The State Board hereby approves the Plan of Financing, authorizes the Financing, authorizes the execution and delivery of bonds in one or more series (the “Bonds”) and approves the documents referred to in Sections 4, 5, 6 and 7 hereinafter. The Treasurer is authorized to determine the scope of the financing and whether the Plan of Financing will be implemented in one or more series of bonds, provided that the following conditions are met:

(a) The total issued amount of the Bonds shall not exceed the sum of amounts authorized by the Governor for the New Project (\$60,000,000) and amounts necessary to provide money for debt service reserves, cost of issuance, credit enhancement, capitalized interest, or other costs incidental to the issuance of the Bonds, all as permitted by law;

(b) The Bonds shall be sold at a rate or rates fixed to maturity producing a true interest cost of 5.25% per annum or less; and

(c) The final maturity on the Bonds shall not exceed thirty (30) years from the date of first principal payment.

4. The State Board additionally declares its official intent to acquire, construct, renovate, equip and/or rehabilitate certain property constituting the New Project, a portion of which is expected to be financed with the Plan of Financing; to reimburse certain costs of acquiring, constructing, renovating, equipping and/or rehabilitating the New Projects with proceeds of debt to be incurred by the Corporation; and to issue debt not exceeding \$60,000,000 in aggregate principal amount for purposes of financing, refinancing or reimbursing costs of the New Projects.

5. The Bond Purchase Agreement is approved in substantially the form as submitted to this State Board. The Chairperson of the College (the “Chairperson”), Vice Chairperson of the College (the “Vice Chairperson”) or the Treasurer, or any of them acting individually, is hereby authorized to execute and deliver the Bond Purchase Agreement, with any changes in form or substance that the officer executing that document shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

If any of the Bonds are privately placed, the State Board authorizes the execution of a Bond Placement Agreement (the "Placement Contract") substantially in the same form as the Bond Purchase Agreement relating to such Bonds with such changes or modifications as the officer executing the same may approve with the advice of counsel, such approval to be conclusively evidenced by the execution thereof, between the College and a placement agent or a purchaser, as selected by the Treasurer (the "Placement Agent"), relating to the sale by the College and the placement by the Placement Agent of such Bonds, is hereby approved. The Chairperson, Vice Chairperson or the Treasurer, or any of them acting individually, is hereby authorized to execute and deliver the Placement Contract, with any changes in form or substance that the officer executing that document shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

6. The Supplemental Indenture is approved, in substantially the form submitted to this State Board. The Chairperson or the Vice Chairperson of the College are, and each of them, is hereby authorized to execute and deliver, and the Secretary of the College (the "Secretary") or the Assistant Secretary of the College (the "Assistant Secretary") are, and each of them is, hereby authorized to attest the signature of and, if required, to affix, imprint, engrave or otherwise reproduce the corporate seal of the College on, the Supplemental, with any changes in form or substance that the officer executing that document shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

7. The preliminary Official Statement is approved, in substantially the form submitted to this State Board. The Treasurer or Assistant Treasurer of the College are each hereby authorized and directed to make those changes in form or substance as are necessary or appropriate, to authorize the distribution of a preliminary Official Statement, to deem an Official Statement to be final or nearly final for purposes of applicable Securities and Exchange Commission rules, to execute and deliver the form or any final Official Statement with those changes in form or substance that the Treasurer (or Assistant Treasurer) shall approve, and to cause copies of the preliminary and final Official Statements to be provided to those prospective purchaser, investors and other persons as he may deem advisable in order to market the Series Y Bonds, and any such prior actions are hereby ratified and confirmed.

8. The Construction and Rebate Agreement and the First Supplement are approved, in substantially the forms submitted to this State Board. The Chairperson, the Vice Chairperson or the Treasurer and, and each of them, is hereby authorized to execute and deliver the Construction and Rebate Agreement and the First Supplement, with any changes in form or substance that the officer executing that document shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

9. The Treasurer or the Assistant Treasurer of the College is hereby authorized, to prepare the bond forms, as approved by this State Board, required for use in the issuance of the Series Y Bonds, and to cause the same to be executed manually or by facsimile by the proper officers of the College as provided in the Supplemental Indenture. Upon execution of the Series Y Bonds, the Treasurer or the Assistant Treasurer of the College shall deliver the Series Y Bonds to the Trustee for authentication and, upon authentication, the Treasurer or the Assistant Treasurer is authorized and directed to deliver the Bonds, upon payment of the purchase price, to the purchasers, which price shall reflect the underwriters' discount and an original issue discount or premium, if any, as permitted by law.

10. The Chairperson, the Vice Chairperson, Secretary, Assistant Secretary and Treasurer are hereby authorized and directed to perform any and all further acts, to execute any and all further documents or certificates and to publish any notice required to implement the Plan of Financing and to complete the execution and delivery of the Bonds, the Supplemental Indenture, the Bond Purchase Agreement, the Official Statement, the First Supplement, the Construction and Rebate Agreement, the Official Statement and the other matters referred to herein.

11. The State Board hereby authorizes the execution of the Bonds, the Supplemental Indenture, the Bond Purchase Agreement, the Official Statement, the First Supplement, the Construction and Rebate Agreement, the Official Statement in counterparts by the executing officers by Electronic Means (as defined below), all of which counterparts taken together shall constitute one and the same respective instrument. Moreover, the State Board acknowledges and agrees that the Bonds, the Supplemental Indenture, the Bond Purchase Agreement, the Official Statement, the First Supplement, the Construction and Rebate Agreement, the Official Statement may be signed and/or transmitted by e-mail or as .pdf documents or using electronic signature technology (e.g., via DocuSign or similar electronic signature technology) (“Electronic Means”) and that such signed electronic record shall be valid and as effective to bind the party so signing as a paper copy bearing such party’s handwritten signature.

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STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE OF INDIANA

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Andrew W. Wilson, Chair

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Michael Dora, Secretary

Dated: August 7, 2025

EXHIBIT A

<u>Project</u>	<u>Amount</u>
1. Fort Wayne	\$60,000,000

## **APPROVAL OF CONTRACT FOR EDSIGHTS**

### **RESOLUTION NUMBER 2025-29**

**WHEREAS**, in 2023, Ivy Tech Community College - Kokomo entered into an agreement with EdSights to provide campus specific student engagement services for the campus, and

**WHEREAS**, since that initial agreement with the Kokomo campus, multiple additional campuses of the College have also entered into agreements with EdSights for services; and

**WHEREAS**, with the number of campuses of the College contracting with EdSights for services, the campuses requested the College pursue a College-wide pricing discount, and

**WHEREAS**, the College negotiated discounted pricing with EdSights to current campuses extending their agreements or for new campuses, and

**WHEREAS**, 14 campuses plan to leverage this opportunity, and

**WHEREAS**, each agreement will be specific to the participating campus, and each campus will fund the services from their campus budgets, and

**WHEREAS**, the total to be paid by the College across participating campuses over the next three (3) years is anticipated to be approximately \$1.5 million, with variations depending on usage, and

**WHEREAS**, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED**, that the State Board of Trustees hereby approves the College entering into contract(s) with EdSights for engagement services as set out in the individual campus agreements, and

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President or Treasurer, or other appropriate designated College employee, to execute the contract(s) with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

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**Andrew Wilson, Chair**

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**Michael Dora, Secretary**

**Dated August 7, 2025**

**APPROVAL OF CONTRACT FOR MARKETING & ADVERTISING AGENCY OF RECORD  
SYSTEMS OFFICE**

**RESOLUTION NUMBER 2025-30**

**WHEREAS**, in June 2021, with approval from the State Board of Trustees in Resolution 2021-31, the College entered into a contract (“Contract”) with Williams Randall to serve as the College’s advertising agency of record; and

**WHEREAS**, the Contract is for a term of four (4) years, with an option to renew for an additional one (1) year term, and

**WHEREAS**, the College plans to exercise the option to renew for an additional (1) year term; and

**WHEREAS**, the College anticipates the cost for the renewal term to be \$3,373,000 with a reasonable variance in the final amount to be determined by number and types of engagements, and

**WHEREAS**, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED**, that the State Board of Trustees hereby approves the College renewing its contract with Williams Randall to serve as the College’s Marketing and Advertising Agency of Record, and

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President or Treasurer, or other appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

\_\_\_\_\_  
**Andrew Wilson, Chair**

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**Michael Dora, Secretary**

**Dated August 7, 2025**

**APPROVAL OF CONTRACT WITH WILLIAMS RANDALL  
SYSTEMS OFFICE**

**RESOLUTION NUMBER 2025-31**

**WHEREAS**, the College was awarded a private grant focusing on Early Childhood Education and related programming, and

**WHEREAS**, as part of the grant, the College was allotted \$2,000,000 for marketing services to promote the programs over the term of the three (3) year grant, and

**WHEREAS**, the College plans to contract with Williams Randall to provide these services, and

**WHEREAS**, the Contract is for a term of three (3) years, for a total cost of \$2,000,000, and

**WHEREAS**, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED**, that the State Board of Trustees hereby approves the College entering into a contract with Williams Randall for the marketing services described, and

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President or Treasurer, or other appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

\_\_\_\_\_  
**Andrew Wilson, Chair**

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**Michael Dora, Secretary**

**Dated August 7, 2025**

**APPROVAL OF CONTRACT FOR ROOF REPLACEMENT  
TERRE HAUTE CAMPUS**

**Resolution Number 2025-32**

**WHEREAS**, the Ivy Tech Community College Terre Haute campus (“Campus”) has identified a need to replace the roof of its building located at 800 South Education Drive, Terre Haute (“Project”), and

**WHEREAS**, this Project will remove the existing shingle roof system and install a new ice and water shield and 30-year architectural roof shingles on the entire roof, and

**WHEREAS**, the services needed to complete the Project are being procured using the job order contracting (“JOC”) method and all contractors will be compliant with State Trustee Resolution 2017-04 regarding the use of properly trained apprentices, and

**WHEREAS**, the Terre Haute administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with Blackmore & Buckner Roofing in the amount of \$725,000 and

**WHEREAS**, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

**NOW THEREFORE BE IT RESOLVED** that the State Trustees of Ivy Tech Community College do hereby approve the contract with Blackmore & Buckner Roofing in the amount of \$725,000, and

**FURTHER BE IT RESOLVED**, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

\_\_\_\_\_  
**Andrew Wilson, Chair**

\_\_\_\_\_  
**Michael Dora, Secretary**

**Dated August 7, 2025**



**IVY TECH**  
COMMUNITY COLLEGE

## Audit Committee

The report will be given at the State Board of Trustees Meeting on  
August 7, 2025



IVY TECH  
COMMUNITY COLLEGE

# HIGHER EDUCATION at the *SPEED OF LIFE*





# Workforce & Careers

Molly Dodge, Senior Vice President  
of Workforce and Careers

Colby Shank, Vice President for  
Financial Aid and Student Accounts

August 2025

CHAZ J. | 2012 INDUSTRIAL TECH GRAD

# AGENDA

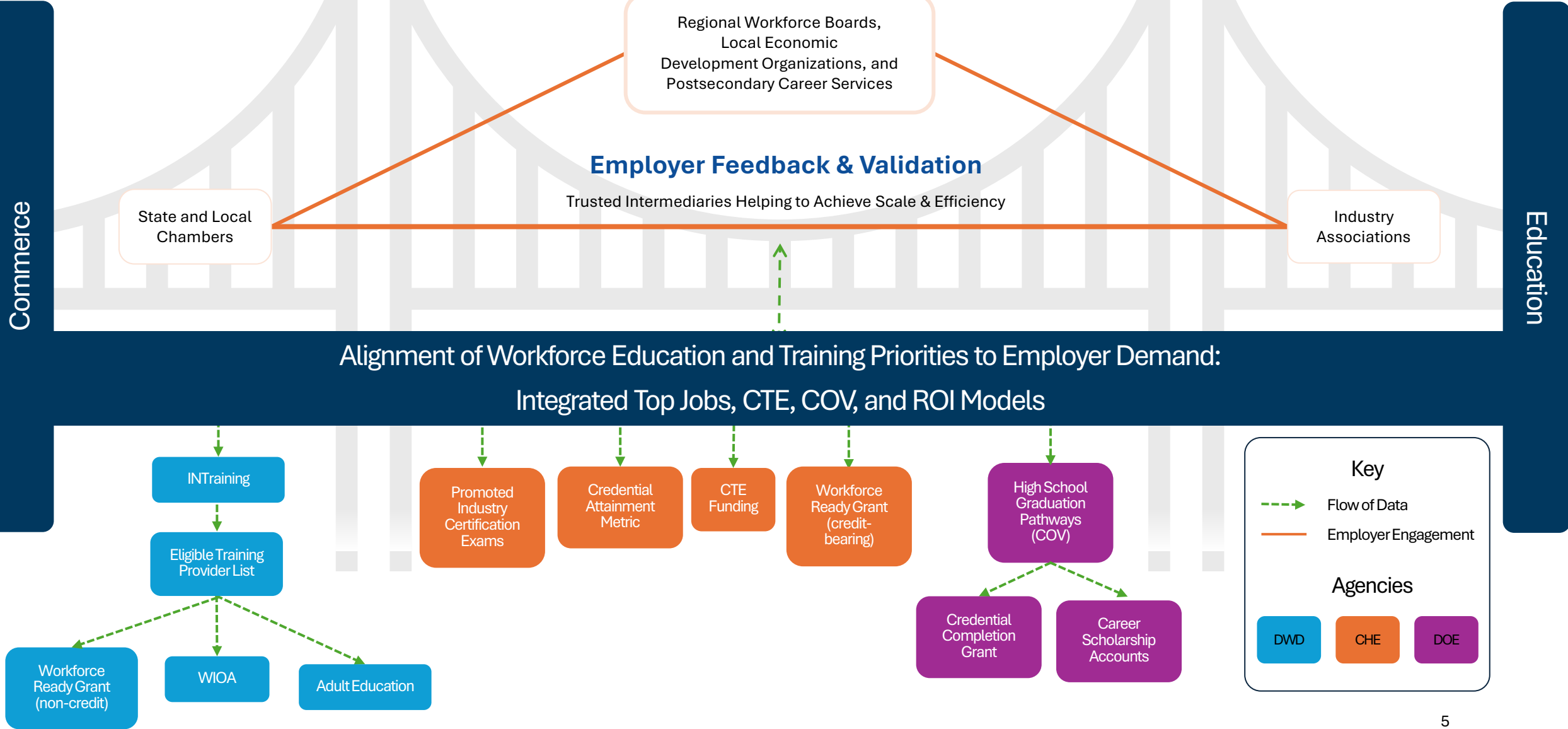
- 1 Commerce and Education Policy  
ETPL and Workforce Ready Grant
- 2 Workforce Pell Overview  
& Considerations



# BACKGROUND

- States are required to align workforce training funding to in-demand occupations under the Workforce Innovation and Opportunity Act ([WIOA](#))
- Indiana adopted the [INDemand Jobs](#) system (“Flames”) in 2017 to identify the in-demand occupations by state and region based on demand, growth, and earnings
- We used Flames to set policy across a range of workforce and education programs
- [HEA 1609](#) required the Flames methodology to be reviewed and updated by January 1, 2025
- The new in-demand occupation methodology, called Top Jobs, was launched July 1, 2025.

# THE OPPORTUNITY



# Top Jobs is a Single Source of Truth



## Top Jobs is data, not policy.

**Top Jobs provides a single source for data-driven, employer-based labor market information for the state**

**Agencies create policy and business rules to align programs to Top Jobs based on their goals and populations served**

**This is a departure from how we've used in-demand rankings in the past – only occupations scoring 3 or higher were eligible for funding**



# WEIGHTED INDICATORS



## Demand

Signals the likelihood that employment opportunities will be consistently available

- Job openings
  - 2-year
  - 10-year
- Job postings

**35% of score**



## Retention

Indicates an occupation's stability and counteracts churn

- Separations divided by average total employment

**28% of score**



## Growth

Measures how quickly employer demand is growing

- Job openings from growth
  - 2-year
  - 10-year
- Job growth rate
  - 2-year
  - 10-year

**25% of score**



## Earnings

Indicates the relative value employers place on an occupation

- Average earnings
- Earnings growth
- Ratio of earnings to 75% of State's average wage

**12% of score**



# Policy Implications

---

- **Eligible Training Provider List (ETPL)**
- **Workforce Ready Grant**
  - Non-credit
  - Academic

A man with dark hair and glasses, wearing a dark blue button-down shirt, is sitting at a light-colored wooden desk in a modern office. He is looking down at a silver laptop, smiling slightly. His hands are on the keyboard. To the left of the laptop is a silver mesh pen holder containing several pens. To the right is a tablet. The background shows glass partitions and modern office lighting.

**Commerce**

# **Policy: Eligible Training Provider List (ETPL)**

# Policy application of Top Jobs ETPL

Any occupation with a Final **Top Jobs** ranking of 3 or higher is automatically eligible for the ETPL.

Additionally, any occupation with a baseline **Top Jobs** ranking of 3 or above that is reclassified as a **2** due to the **earnings threshold** may also be eligible for the ETPL if at least two of the three **descriptive indicators** meet the threshold of 75



## Descriptive Indicators

- Job Stability
- Job Transferability
- Upward Mobility

A person with dark skin and curly hair, wearing a white lab coat and clear safety glasses, is focused on working with electronic equipment in a laboratory. The background shows various lab instruments and cables. A dark blue banner with the word 'Commerce' in green is overlaid on the left side of the image.

**Commerce**

# **Policy: Workforce Ready Grant**

# Policy application of Top Jobs **WRG** (non credit-bearing)

To be considered for WRG-eligibility, an occupation must first be fundable and on the ETPL.

Of those eligible programs, any occupation with a Final **Top Jobs STAR** ranking of 4 or 5 qualifies for the **WRG**.

Additionally, any occupation with a baseline **Top Jobs** ranking of 4 or 5 that is reclassified as a **2 or 3** due to the **earnings threshold** may also be eligible for the **WRG** if at least two of the three **descriptive indicators** meet the threshold of 80 or if one meets the threshold of 90.



## Descriptive Indicators

- Job Stability
- Job Transferability
- Upward Mobility

# 2024-25 WRG Noncredit Impact



370 WRG Students Totaling \$1.1M State Funding

81%

Passing Grades

84%

Completion Rate

80%

Earned a Third-party Certification



American Welding Society



# Policy Application WRG Academic



- No cap per se, but ICHE has requested notice if Ivy Tech will exceed \$5.5M in FY2025.
- All existing programs approved plus:
  - Certificate & Technical Certificate Data Center Technician;
  - Certificate & Technical Certificate in Data Center Operations;
  - Technical Certificate in Biopharmaceutical Production
  - Certificate in Supply Chain Quality Management

# WRG Academic Impact



**28,099**

**Eligible Enrollments  
(18% WRG Funded)**



**13,921**

**Eligible Completions  
(8% WRG Funded)**



**\$6,800**

**Average Annual  
Median Wage Increase**

# Workforce Pell: Now What?





# Workforce Pell: Fast Facts

A new federal initiative allowing Pell grants to be used for short term, high quality, workforce training programs.

- ✓ Covers programs 8-15 weeks in length
- ✓ Must lead to credentials with labor market value
- ✓ Eligible programs are non-degree, non-credit or credit bearing
- ✓ Institutions must meet student outcomes and reporting requirements

# Big Questions Needing Answers

- How soon can we implement?
- How ready are we in Indiana?
- Considering the state's fiscal constraints, will Indiana will prioritize implementation as part of its broader workforce and education strategy?



# Ivy Tech Questions

- How ready are we at Ivy Tech?
- Niche program or scaled opportunity – it depends...
- How much will Workforce Pell drive student interest and enrollment in short-term programs?



# Appendix

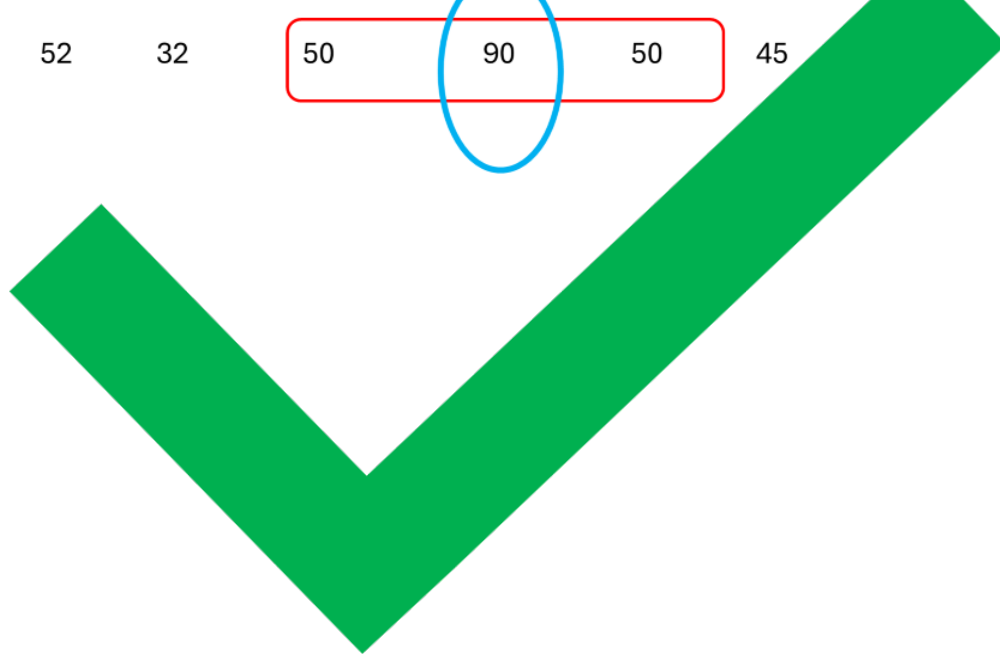
## ETPL Eligible

Earnings Threshold	
Star Rating	Wage Rule
4/5	\$56,488+
3	\$42,366 - \$56,487
2	\$28,245 - \$42,365
1	\$0 - \$28,244

# Data Interpretation Example: Welders, Cutters, Solderers and Brazers

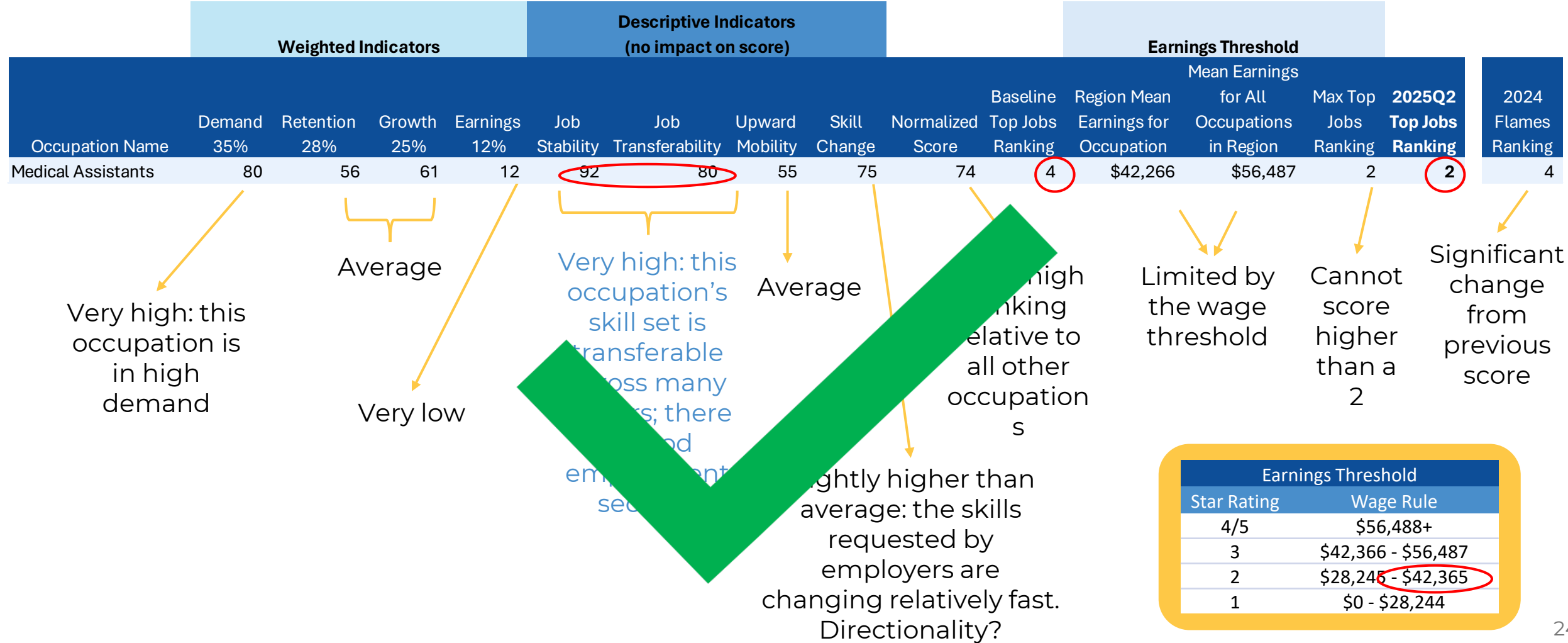
ETPL Eligible

ETPL Eligible															FINAL SCORE
Weighted Indicators					Descriptive Indicators					Earnings Threshold					
Occupation	Demand	Retention	Growth	Earnings	Job Stability	Job Transferability across Industries	Upward Skills Mobility	Skill Change	Normalized Score	Baseline Top Jobs Ranking	Region Mean Earnings for this Occupation	Region Mean Earnings for All Occupations	Max Top Jobs Ranking	2025Q2 Top Jobs Ranking	Jan 2024 Flames Ranking
Welders, Cutters...	68	54	52	32	50	90	50	45		4	\$46,633	\$58,931	3	3	4



Earnings Threshold	
Star Rating	Wage Rule
4/5	\$56,488+
3	\$42,366 - \$56,487
2	\$28,245 - \$42,365
1	\$0 - \$28,244

# Data Interpretation Example: Medical Assistant



# Data Interpretation Example: Pharmacy Technician Region 1

**FINAL  
SCORE**

Occupation Name	Weighted Indicators				Descriptive Indicators				Normalized Score	Earnings Threshold					
	Demand	Retention	Growth		Job Stability	Job Transferability across Industries	Upward Skills Mobility	Skill Change		Baseline Top Jobs Ranking	Region Mean Earnings for this Occupation	Region Mean Earnings for All Occupations	Max Top Jobs Ranking	2025Q2 Top Jobs Ranking	Jan 2024 Flames Ranking
Pharmacy Technicians	68	54	8	27	49	65	5	75		3	\$44,724	\$58,931	3	3	4



Limited by the wage threshold

Cannot score higher than a 3

Earnings Threshold	
Star Rating	Wage Rule
4/5	\$56,488+
3	\$42,366 - \$56,487
2	\$28,245 - \$42,365
1	\$0 - \$28,244



# Academic and Student Experience

August 2025

State Board of Trustees

# AGENDA

1. Provost Office Personnel
2. Enrollment and Retention
3. HEA 1001 Response
4. EdSights Contract
5. Student Success Highlight



# PROVOST OFFICE PERSONNEL





# Enrollment and Retention



# IVY TECH **GROWTH CONTINUES**

2024 – 2025 & 2025 – 2026 ACADEMIC YEARS



## CURRENT TOTAL HEADCOUNT (UNDUPLICATED)

2024 – 2025 ACADEMIC YEAR  
***204,945 STUDENTS*** +10.8%

2025 – 2026 ACADEMIC YEAR  
***67,559 STUDENTS***

## ANNUAL GOAL (UNDUPLICATED)

2024 – 2025 ACADEMIC YEAR  
**185,000 STUDENTS**

2025 – 2026 ACADEMIC YEAR  
**190,000 STUDENTS**

## DISTANCE TO GOAL (UNDUPLICATED)

2024 – 2025 ACADEMIC YEAR  
EXCEEDED BY ***19,946***

2025 – 2026 ACADEMIC YEAR  
***ON TRACK TO EXCEED!***

# IVY TECH GROWTH CONTINUES

2024 – 2025 ACADEMIC YEAR



## UNDERGRADUATE

### HEADCOUNT

***107,208 STUDENTS*** +6.3%

### FULL-TIME EQUIVALENT

***54,426.6 STUDENTS*** +10.2%

## K14

### 2024 – 2025 ACADEMIC YEAR

***98,461 STUDENTS*** +8.1%

### FULL-TIME EQUIVALENT

***30,168.7 STUDENTS*** +14.3%

## WORKFORCE

### 2024 – 2025 ACADEMIC YEAR

***31,956 STUDENTS*** -3.4%

### FULL-TIME EQUIVALENT

***6,376.1 STUDENTS*** +18.8%

**STRONG ENROLLMENT & FTE GROWTH**

As of 7/24/25

# IVY TECH GROWTH CONTINUES

SUMMER 2025



## UNDERGRADUATE

### HEADCOUNT

***35,389 STUDENTS*** +9.66%

### FULL-TIME EQUIVALENT

***11,487 STUDENTS*** +11.8%

## K14

### HEADCOUNT

***3,321 STUDENTS*** -56.71%

### FULL-TIME EQUIVALENT

***869 STUDENTS*** -59.64%

## WORKFORCE

### HEADCOUNT

***11,470 STUDENTS*** +4.5%

### FULL-TIME EQUIVALENT

***1,930.9 STUDENTS*** +18.7%

COMPARED TO POINT IN TIME SUMMER 2024 CENSUS

As of 7/31/25

# IVY TECH GROWTH CONTINUES

2025 – 2026 ACADEMIC YEAR



## UNDERGRADUATE

### HEADCOUNT

**67,383 STUDENTS** -0.4%

### FULL-TIME EQUIVALENT

**24,949.9 STUDENTS** +4.6%

## K14

### HEADCOUNT

**4,761 STUDENTS** -47.9%

### FULL-TIME EQUIVALENT

**804.9 STUDENTS** -44.7%

## WORKFORCE

### HEADCOUNT

**11,470 STUDENTS** +4.5%

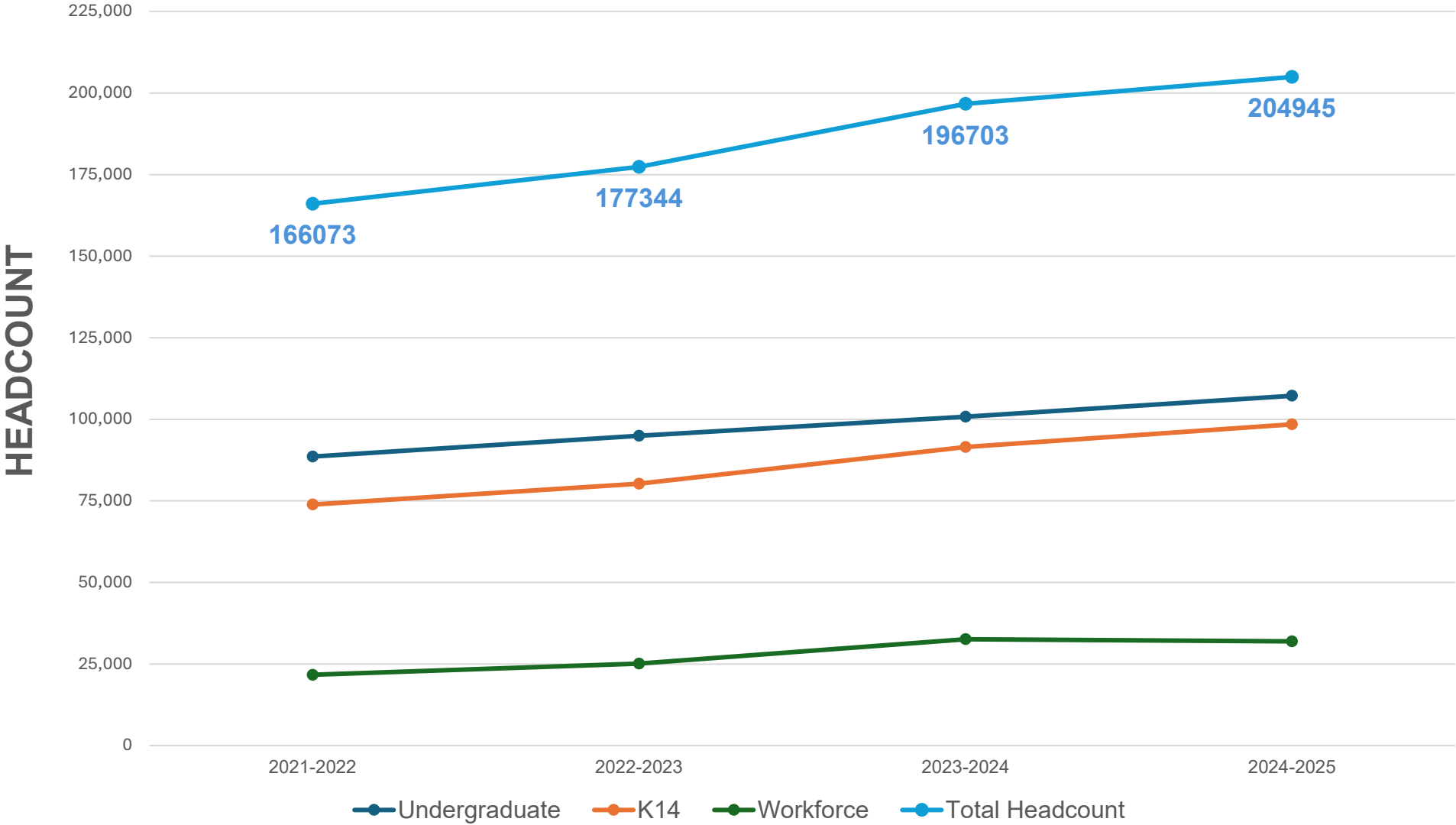
### FULL-TIME EQUIVALENT

**1,930.9 STUDENTS** +18.7%

COMPARED TO POINT IN TIME 2024 - 2025

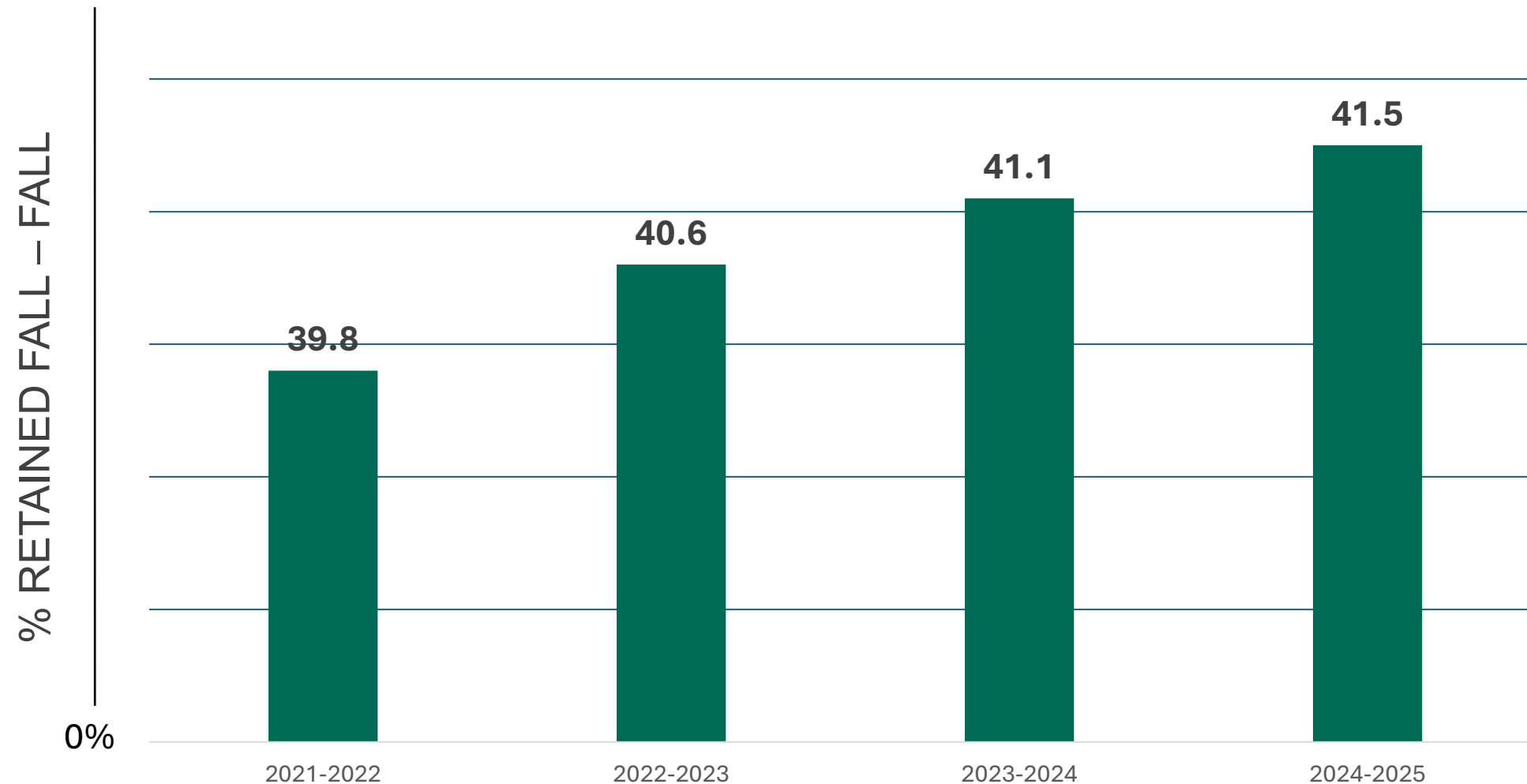
As of 7/31/25

# ENROLLMENT (POINT-IN-TIME) 2024-2025



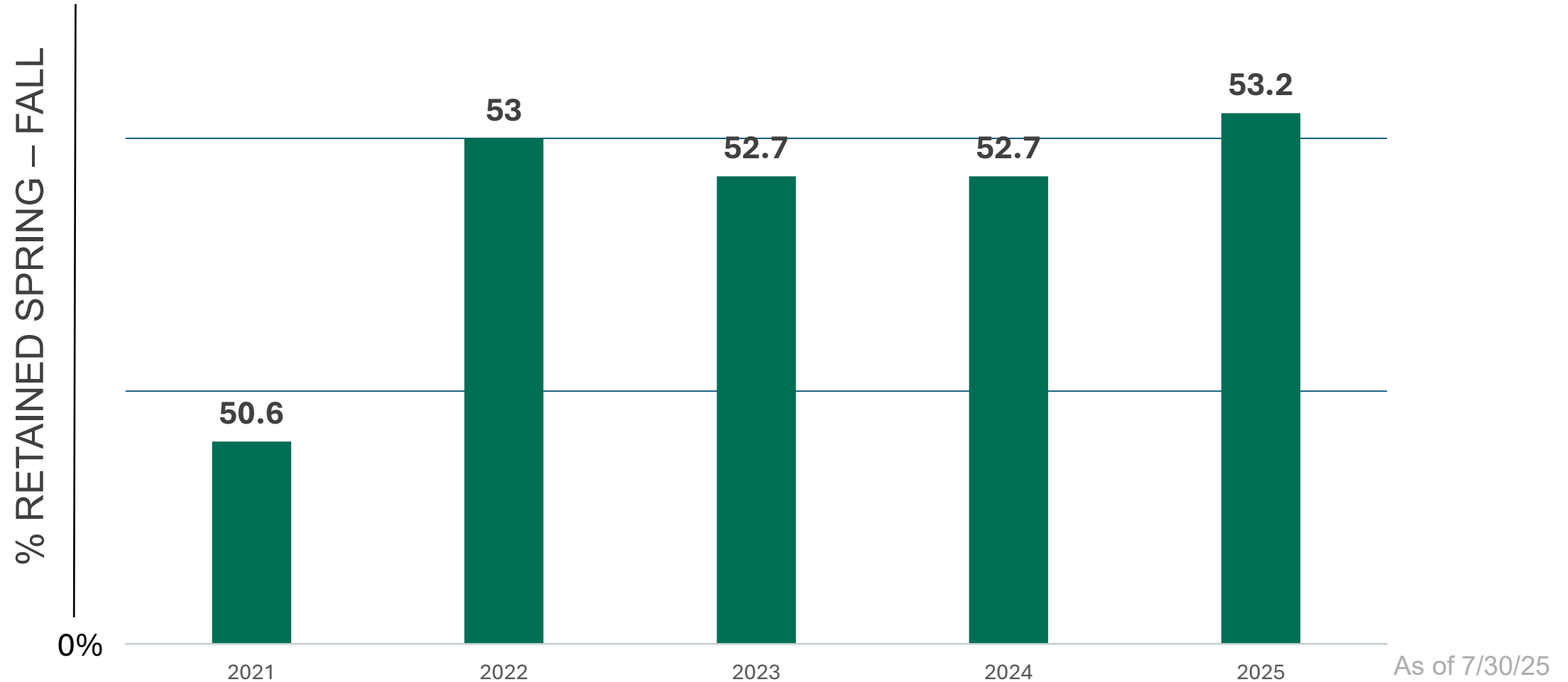
As of 7/16/25

# FALL – FALL RETENTION PROGRESS (POINT-IN-TIME)



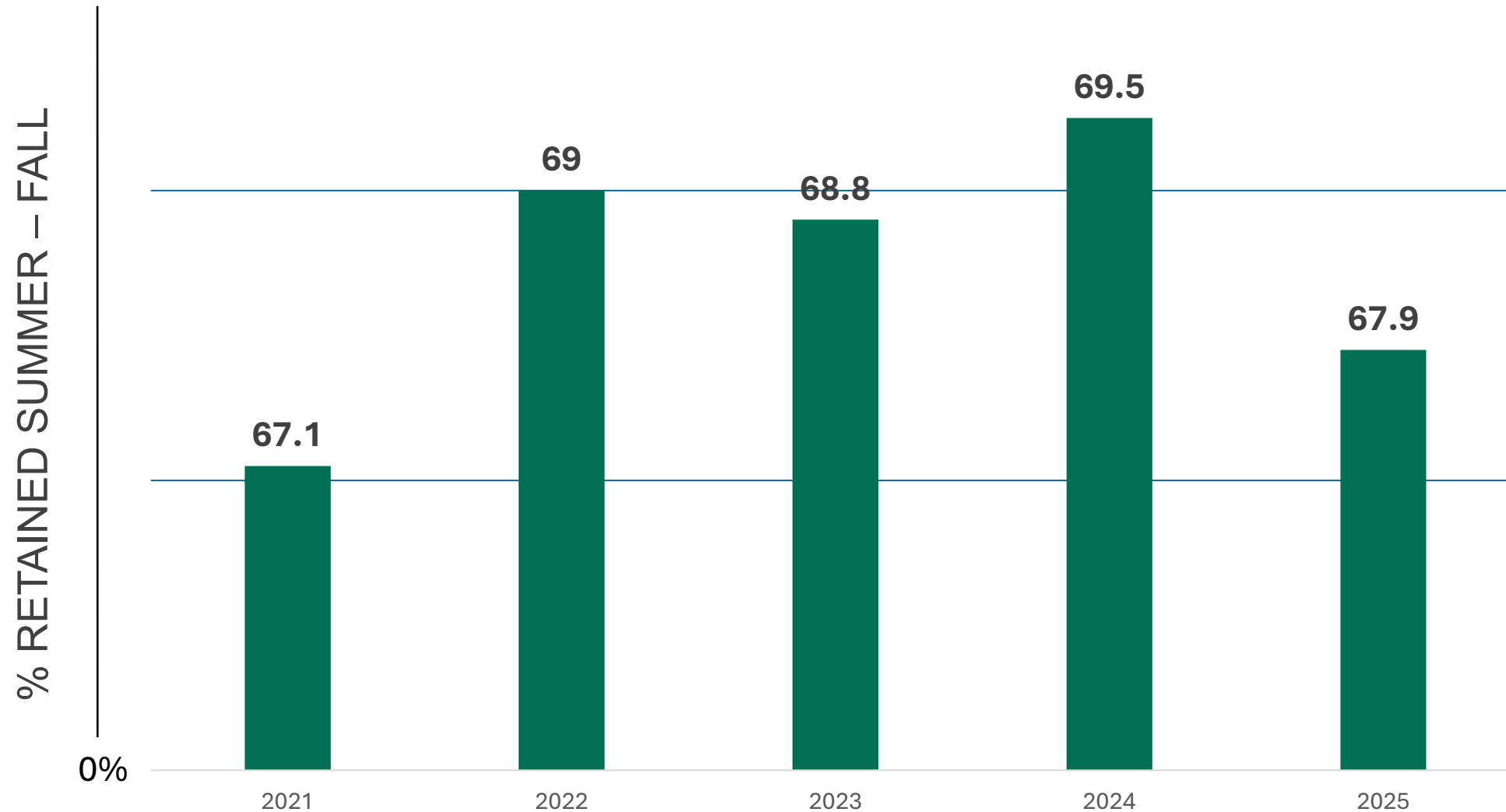
As of 7/30/25

# SPRING – FALL RETENTION PROGRESS (POINT-IN-TIME)



# SUMMER – FALL RETENTION PROGRESS

## (POINT-IN-TIME)



As of 7/30/25



## HEA 1001: Response




# BACKGROUND INFORMATION



Associate Degree Annual Completion  
Data – Provided by CHE



Internal Validation of Data Accuracy (24  
Programs Under Review)



Considerations made to Retain,  
Suspend, Eliminate, or Merge Programs

# CHE APPROVED CHANGES



## Approved Programs for Elimination

- AAS, Public Safety
- AAS, Quality Control
- AS, Nanotechnology
- AAS, Optician & Eyecare
- AAS, Industrial Apprenticeship Technology, Machine Repair
- AAS, Industry Apprenticeship Technology, Millwright
- AAS, Industrial Apprenticeship Technology, Tool Maker
- AAS, Industrial Apprenticeship Technology, Electrician

## Approved Program for Suspension

- AAS, Apprenticeship Technology, Elevator Constructor

## Approved Program Mergers

- AAS in Patient Care Technician merging into AAS Healthcare Specialist

*Eliminated programs have no current enrollment and can be discontinued immediately.  
Suspended Programs have current enrollments and require a 2-year teach out plan for current students.*

# APPROVED PROGRAM FOR ELIMINATION



AAS, Public Safety	AAS, Quality Control	AS, Nanotechnology
<ul style="list-style-type: none"><li>• Anderson</li><li>• Bloomington</li><li>• Columbus</li><li>• Evansville</li><li>• Fort Wayne</li><li>• Indianapolis</li><li>• Kokomo</li><li>• Lafayette</li><li>• Lake County</li><li>• Marion</li><li>• Muncie</li><li>• Richmond</li><li>• Sellersburg</li><li>• South Bend/Elkhart</li><li>• Terre Haute</li><li>• Valparaiso</li></ul>	<ul style="list-style-type: none"><li>• Indianapolis</li><li>• Lafayette</li><li>• Terre Haute</li></ul>	<ul style="list-style-type: none"><li>• South Bend/Elkhart</li></ul>

# APPROVED PROGRAM FOR ELIMINATION



AAS, Optician & Eyecare	AAS, Industrial Apprenticeship Technology, Machine Repair	AAS, Industry Apprenticeship Technology, Millwright
<ul style="list-style-type: none"> <li>Bloomington</li> </ul>	<ul style="list-style-type: none"> <li>Anderson</li> <li>Bloomington</li> <li>Columbus</li> <li>Evansville</li> <li>Fort Wayne</li> <li>Indianapolis</li> <li>Kokomo</li> <li>Lafayette</li> <li>Lake County</li> <li>Lawrenceburg</li> <li>Madison</li> <li>Marion</li> <li>Muncie</li> <li>Richmond</li> <li>Sellersburg</li> <li>South Bend/Elkhart</li> <li>Terre Haute</li> <li>Valparaiso</li> </ul>	<ul style="list-style-type: none"> <li>Anderson</li> <li>Columbus</li> <li>Evansville</li> <li>Fort Wayne</li> <li>Indianapolis</li> <li>Kokomo</li> <li>Lafayette</li> <li>Lake County</li> <li>Lawrenceburg</li> <li>Madison</li> <li>Marion</li> <li>Muncie</li> <li>Richmond</li> <li>Sellersburg</li> <li>South Bend/Elkhart</li> <li>Terre Haute</li> <li>Valparaiso</li> </ul>

# APPROVED PROGRAM FOR ELIMINATION



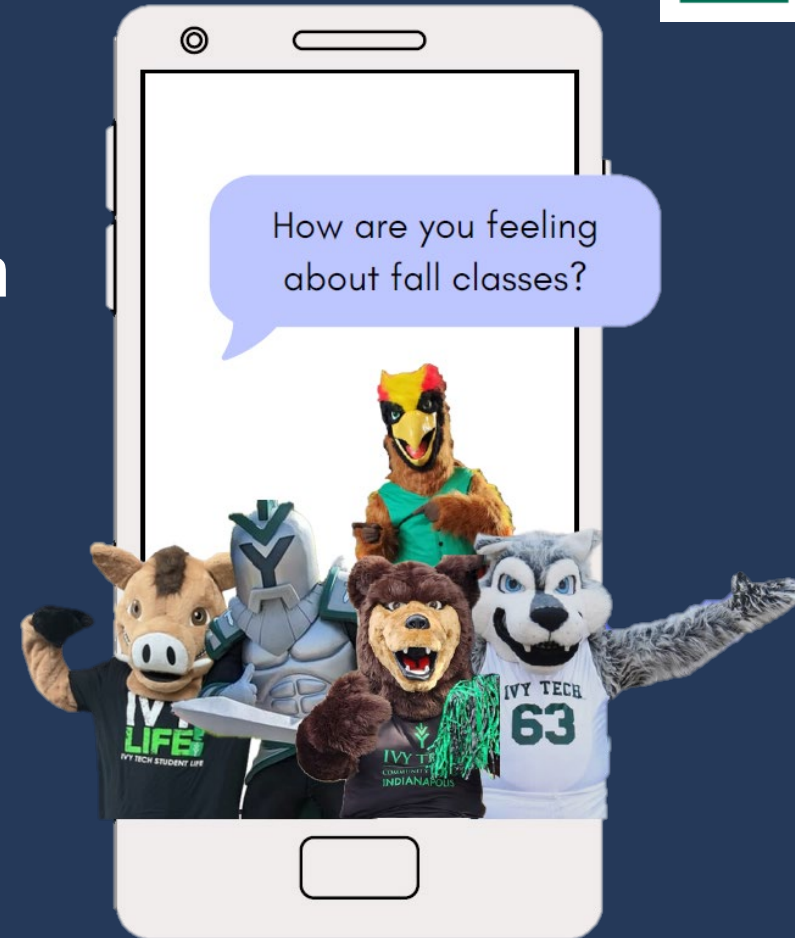
AAS, Industrial Apprenticeship Technology, Tool Maker	AAS, Industry Apprenticeship Technology, Electrician	AAS, Apprenticeship Technology, Elevator Constructor (Suspension)
<ul style="list-style-type: none"><li>• Anderson</li><li>• Bloomington</li><li>• Columbus</li><li>• Evansville</li><li>• Fort Wayne</li><li>• Indianapolis</li><li>• Kokomo</li><li>• Lafayette</li><li>• Lake County</li><li>• Lawrenceburg</li><li>• Madison</li><li>• Marion</li><li>• Muncie</li><li>• Richmond</li><li>• Sellersburg</li><li>• South Bend/Elkhart</li><li>• Terre Haute</li><li>• Valparaiso</li></ul>	<ul style="list-style-type: none"><li>• Anderson</li><li>• Bloomington</li><li>• Columbus</li><li>• Evansville</li><li>• Fort Wayne</li><li>• Indianapolis</li><li>• Kokomo</li><li>• Lafayette</li><li>• Lake County</li><li>• Lawrenceburg</li><li>• Madison</li><li>• Marion</li><li>• Muncie</li><li>• Richmond</li><li>• Sellersburg</li><li>• South Bend/Elkhart</li><li>• Terre Haute</li><li>• Valparaiso</li></ul>	<ul style="list-style-type: none"><li>• Indianapolis</li></ul>

# EDSIGHTS PLATFORM, VENDOR CONTRACT



## Contract

- Scope: Utilization of AI Chatbot and Responsive Texting platform through August 2028
- Contract with EdSights are processed as individual orders but annually will exceed \$500,000



# STUDENT SUCCESS HIGHLIGHT



## 2025 SGA Presidents' Retreat in Muncie

- SGA Presidents engaged in team building and learning about their roles as student leaders and college advocates this year
- Presidents will participate in ongoing leadership development and community building each month as members of the Ivy Tech Presidents' Council



# THANK YOU!



IVY TECH  

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COMMUNITY COLLEGE



# HIGHER EDUCATION at the *SPEED OF LIFE*



A photograph of a man and a woman in a modern office. The man, with grey hair and a beard, is wearing a black polo shirt with "IVY TECH" and "COLUMBUS CAMPUS" printed on it. He is leaning over a desk, looking at a laptop screen. The woman, with brown hair tied back, is wearing a blue long-sleeved shirt and a black headband. She is also looking at the laptop screen. The background shows a bright office with green walls and large windows.

August 2025  
State Board of Trustees

# Finance & Business Affairs Committee

## AGENDA

- 1 FY 2025 Budget Update
- 2 Fort Wayne Financing
- 3 Foundation Update





**Finance & Business Affairs**

# FY 2025 Budget Update



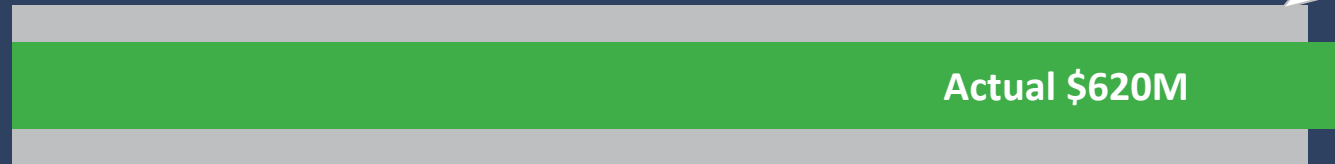
# FY 2025 Budget Update

June 2025



**\$584M Adopted Budget**

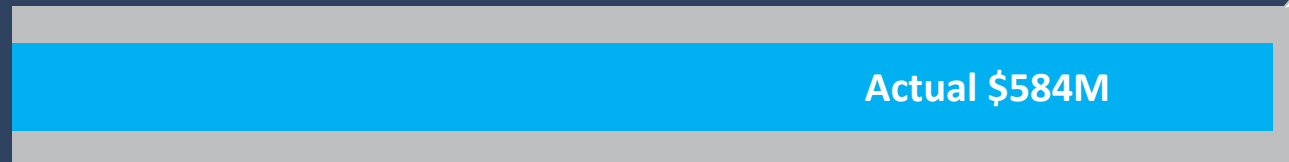
## Revenue



Adjusted Budget \$600M

Actual \$620M

## Expense



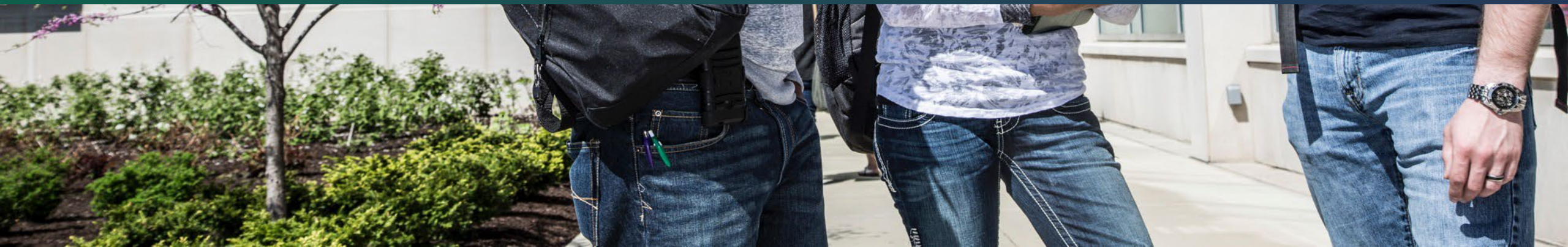
Adjusted Budget \$600M

Actual \$584M



**Finance & Business Affairs**

**Resolutions**



# Fort Wayne Financing



**Who:** J.P. Morgan Securities LLC

**Term:** 20 Years

**Cost:** \$60 million bond issuance

# THANK YOU!



IVY TECH  

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COMMUNITY COLLEGE



# Foundation Update State Board of Trustees

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August 2025

# Foundation Update

1. FY25 Close-Out
2. FY26 Fundraising Goal
3. Partnership Spotlight

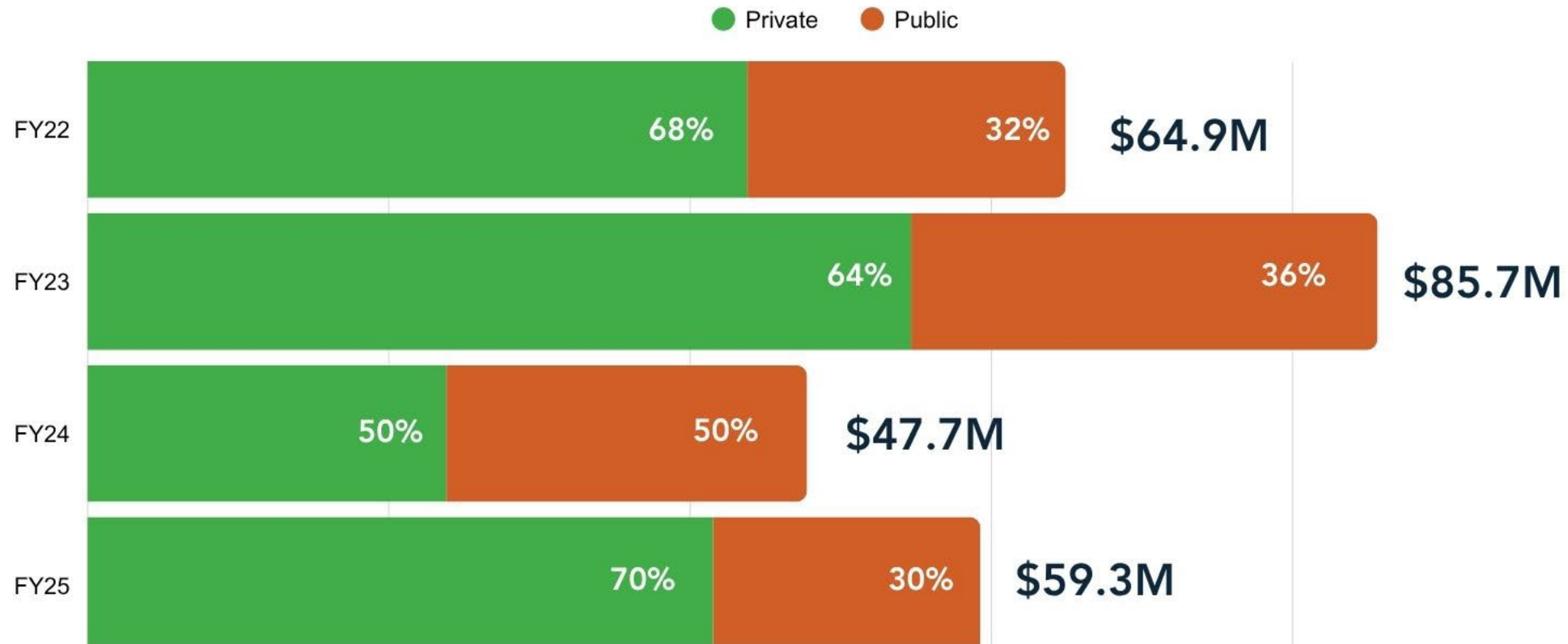
# FY25 - Summary

	Goal	Actual	% to Goal
Private	\$32.9M	\$41.5M	126%
Public	\$19M	\$17.7M	93%
All - In	\$51.9M	\$59.3M	114%

- **24% increase from FY24** in all-in
- **74% increase in private giving** from FY24
- **13 campuses met or exceeded** their all-in campus FY25 goal
- **754 documented solicitations**, which is a 20% increase from FY24
  - 98 asks were \$100k+
  - 171 were \$10k-99k
  - 20 were PG asks
  - 157 were grant submissions

# Trends in Private and Public

## Dollars Given – Private v Public



# FY26 Goals

	Private	Public	ALL-IN
Anderson	\$206,000	\$320,000	\$526,000
Bloomington	\$1,785,225	\$1,042,000	\$2,827,225
Columbus	\$765,000	\$680,000	\$1,445,000
Evansville	\$1,452,388	\$910,000	\$2,362,388
Fort Wayne	\$2,208,973	\$1,860,470	\$4,069,443
Hamilton Co	\$424,880	\$184,000	\$608,880
Indianapolis	\$4,636,200	\$2,723,627	\$7,359,827
Kokomo	\$1,237,650	\$530,663	\$1,768,313
Lafayette	\$1,205,454	\$1,145,000	\$2,350,454
Lake Co	\$530,000	\$802,500	\$1,332,500
Lawrenceburg	\$231,152	\$516,119	\$747,271

	Private	Public	ALL-IN
Madison	\$130,000	\$278,268	\$408,268
Marion	\$275,000	\$342,000	\$617,000
Muncie	\$635,000	\$660,733	\$1,295,733
Richmond	\$632,275	\$325,000	\$957,275
Sellersburg	\$931,676	\$526,050	\$1,457,726
South Bend	\$1,650,000	\$954,141	\$2,604,141
Terre Haute	\$1,156,192	\$1,171,888	\$2,328,080
Valparaiso	\$718,750	\$620,000	\$1,338,750
Systems Office	\$17,000,000		\$17,000,000
<b>TOTAL</b>	<b>\$37,811,815</b>	<b>\$15,592,459</b>	<b>\$53,404,274</b>

**Overall**  
**3% increase**

**Private**  
**15% increase**

**Public**  
**18% decrease**

# FY26 Update

	Goal	YTD (as of 7.27.2025)	% to Goal
Private	\$37.8M	\$2M	5%
Public	\$15.6M	\$9.8M	51%
All - In	\$53.4M	\$11.8M	21%

- Total pipeline of nearly \$301M
  - **\$8.7M in Agreed to Gift**
  - \$26.2M in Decision Pending
  - \$266M in In-Development

# Partnership Spotlight

## Lowe's Foundation

- \$1M Gable Grant
- Supporting Maintenance Tech & HVAC programs
- July 2025 - June 2027





IVY TECH  
COMMUNITY COLLEGE

# HIGHER EDUCATION at the *SPEED OF LIFE*





# Marketing & Public Affairs Committee Report



# FY25 Marketing Wrap Up



# FY25 Overview

Utilized a multi-channel media strategy to communicate a variety of messages to prospective students and drive enrollment



Social Media



Digital Media

Traditional Media

# FY25 Social Media Creative Samples



Facebook + Instagram



Snapchat

# FY25 Digital Media Creative Samples

IS COLLEGE  
STILL  
WORTH IT?  
**THIS ONE IS.**

LEARN  
MORE



FAST &  
FOCUSED  
8-WEEK  
COURSES

APPLY NOW



COLLEGE  
ON **YOUR**  
TERMS

EXPLORE  
PROGRAMS



REAL  
SKILLS,  
REALLY  
FAST

REGISTER  
NOW



SHANNON M. | 2017 GRAD


# FY25 Traditional Media Creative Samples

A woman with glasses and a blue lanyard stands in a server room, smiling. She is holding a laptop. The background shows rows of server racks with blue and orange lights.


**COLLEGE THAT FITS  
YOUR LIFE, SPEED,  
AND BUDGET.**

 **IVY TECH**  
COMMUNITY COLLEGE

apply today  
**ivytech.edu**

A man with a beard and a yellow safety vest stands in a warehouse, smiling. He has his arms crossed. The background shows industrial shelving and equipment.

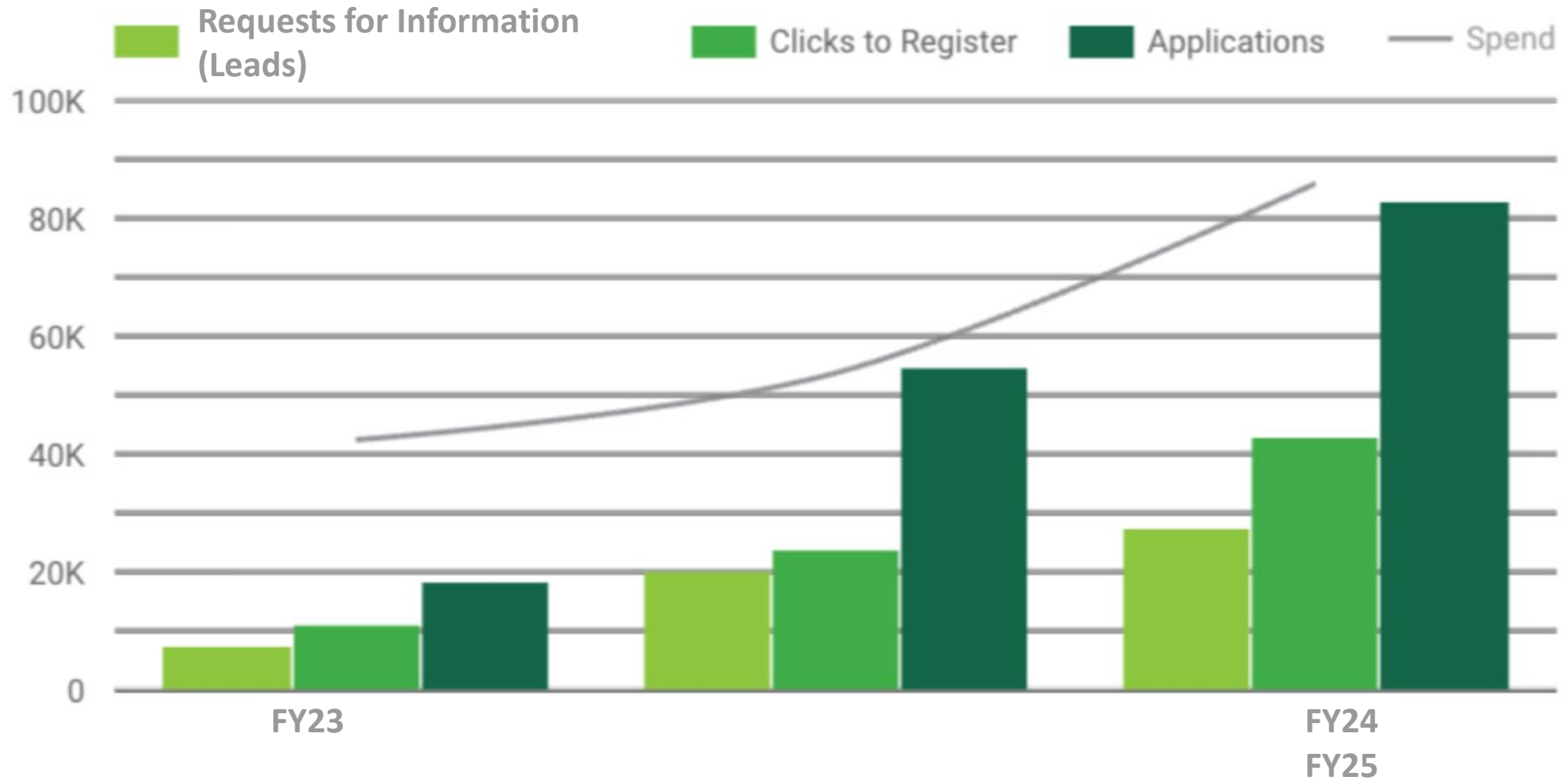
**Is college still worth it?**  
***This one is.***

 **IVY TECH**  
COMMUNITY COLLEGE

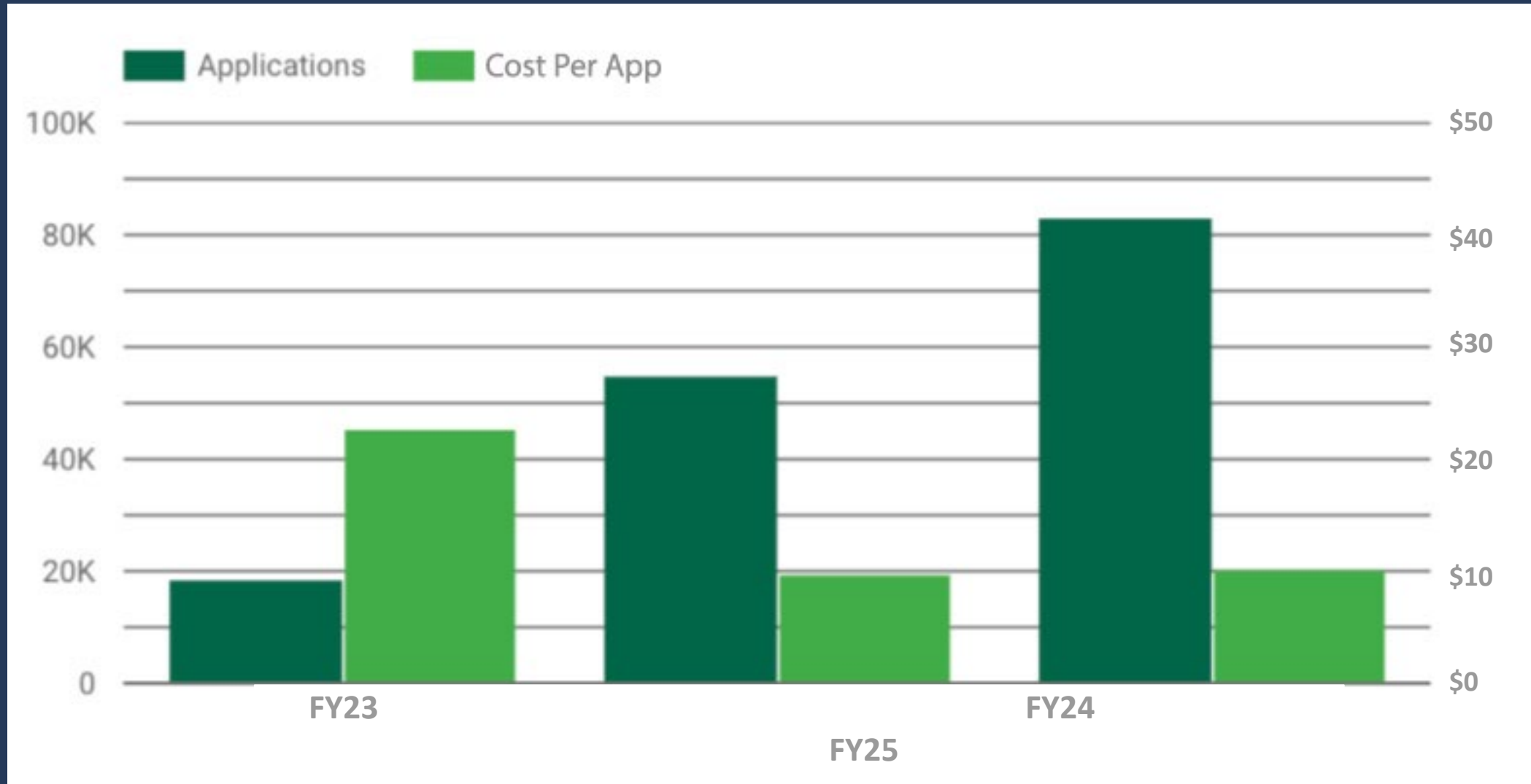
apply today  
**ivytech.edu**

Billboards

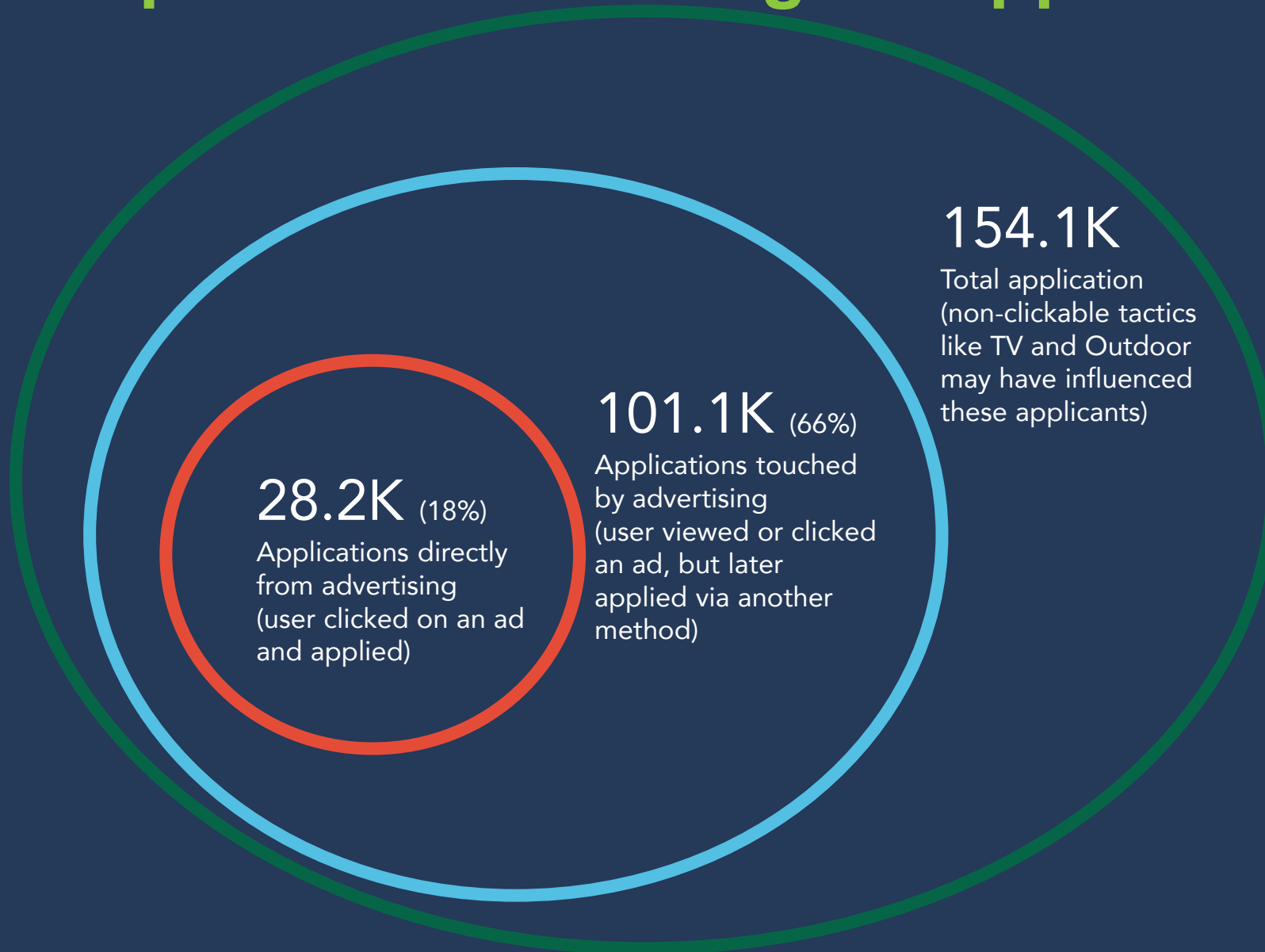
# Advertising Metrics by Year



# Advertising Metrics by Year



# Impact of Advertising on Applications



Applicants directly from advertising enrolled at a rate of 30%

# Key Learnings

## Insights

**Short-form video consistently attracts our target audience and motivates them to take action**

- Reels (videos) on Meta had some of the highest engagement and a ~\$10 lower cost per application than static ads
- Snapchat ads featuring video delivered the second-best cost per application among all tactics
- YouTube Shorts had the highest CTR on the platform

## Moving Forward

- Continue prioritizing short-form creative across platforms to drive engagement and conversions aligned with KPIs
- Produce videos that feel organic in nature

# Key Learnings, cont.

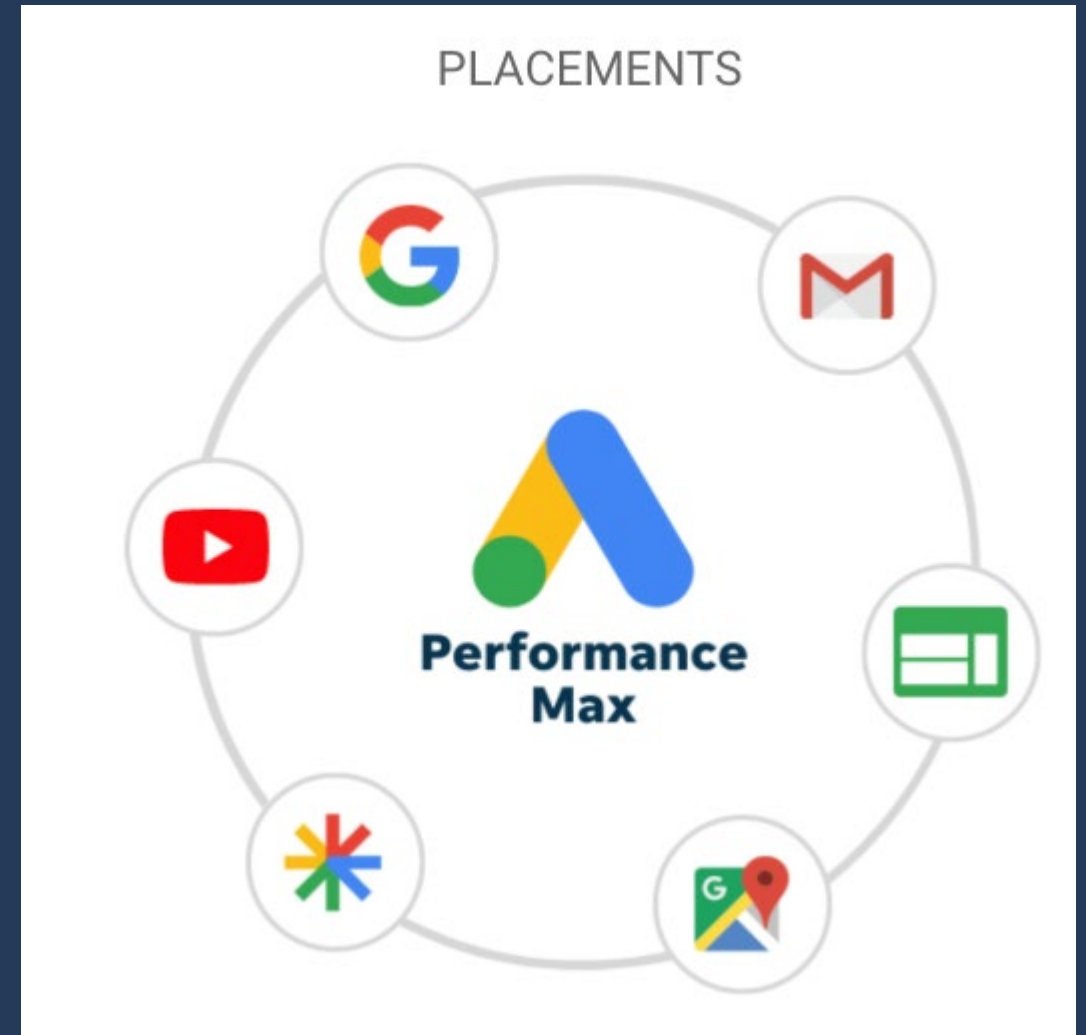
## Insights

A new Google tactic, Performance Max, has proven to be a top performer

- Performance Max allows us to expand our placements and reach an optimal audience where they are—which allows the tactic to be very cost-efficient and highly effective
- It delivered the best cost per application of all tactics
- It outperformed traditional Google Search in efficiency

## Moving Forward

- Continue to evaluate and test new tactics to effectively reach and motivate prospective students



# Key Learnings, cont.

## Insights

Tactic and ad format selection by KPI is not one size fits all

- Google Display worked well for our registration KPI (\$54 clicks to register) but less efficiently for the application KPI (\$394 cost per application)
- Meta reels worked well for applications and RFIs, but not as well for registrations
- A new Google tactic, Demand Gen, had a higher cost per application than we had hoped

## Moving Forward

- Make shifts in tactic assignments by KPI, based on the results
- Monitor performance regularly throughout the campaign and make adjustments based on performance

# WXIN | WISH Sponsorship Summary

## Overview

12 lifestyle interview segments aired from January-June to strengthen presence as a leader in workforce development and adult education

- Campuses featured in interviews: Indianapolis, Anderson, Columbus, Hamilton County, Fort Wayne, Terre Haute, Bloomington, Richmond, Muncie, Kokomo, and Marion
- Stations posted interviews on its website and social platforms
- Sponsorship also included 30-second TV and streaming ads
- Sponsorship cost: \$60,000

## Metrics

**1M+ impressions** were delivered for on-air interviews (live viewing, streaming, station website, and social)

Social posts from stations also received **12.7K+ clicks** to pages on website with the interview and additional details about Ivy Tech

## WXIN | WISH Sponsorship Clips





# FY25 Program Ad Campaigns



# Program Ad Campaigns

We spent \$185K on program specific advertising in partnership with the Workforce & Careers team.

Health Sciences



Entrepreneurship



Culinary Arts



Information Technology



# Health Sciences Campaign

## Objective

Increase enrollment in non-nursing healthcare programs (i.e. Medical Assistant, Medical Lab Tech, Paramedic Science, Physical Therapy Assistant, and Surgical Tech)

## Tactics



Pinterest



Facebook



Instagram



# Health Sciences Campaign Results

- Applications for non-nursing healthcare programs increased 37.8%
  - Medical Assisting: 31% increase
  - Medical Lab Tech: 38% increase
  - Paramedic Science: 57% increase
  - Physical Therapist Assistant: 3% increase
  - Surgical Tech: 51% increase
- Several of these programs have enough qualified applicants to offer all seats this fall

# Health Sciences Campaign Creative Sample





# FY26 Digital Media Plans



# July + August Digital Media

We are running \$240K of ads on media tactics that performed best in FY25 to continue to support the August start.



Instagram



Facebook



Snapchat



Spotify



YouTube



LinkedIn



# Systems Office Marketing Board Resolution



# Williams Randall Marketing Resolution

The anticipated spend with Williams Randall during FY26 is \$3.373M. This also extends our contract for an additional year as stipulated in the original agreement.

	Anticipated Spend
SO	\$2.25M
Campus	\$1.123M
<b>Total</b>	<b>\$3.373M</b>



## Early Childhood Grant: Marketing Resolution



# Early Childhood Education Expansion Grant

- Indiana is experiencing a crisis in the Early Childhood workforce sector.
- Ivy Tech received a \$21.9M grant from Lilly Endowment to lead the state in addressing workforce gaps in Indiana's Early Childhood sector.
  - \$2,000,000 must be used for marketing and outreach
  - Grant term is through 2027
- The grant will enable Ivy Tech to:
  - Increase the number of students enrolled in Early Childhood opportunities
  - Create new micro-credential and apprenticeship options for Indiana's Early Childhood workforce
  - Partner with Early Childhood local and state leaders across Indiana communities and businesses to grow the programs



# Marketing Efforts for Early Childhood Education

Conduct research to develop compelling messages for target audiences

- Prospective students not in the field
- Educators in early care and early childhood education programs without credentials



Utilize a multi-channel media strategy to promote the existing and new pathways for early childhood education and increase enrollment



Measure and report on KPIs outlined in the grant and make adjustments based on performance

# Williams Randall Marketing Resolution

The LEI Early Childhood Grant allocated \$2M to marketing through October 2027.

Calendar Year	Anticipated Spend
2025	\$265,612
2026	\$1,050,546
2027	\$683,842

## COMMUNICATIONS CAMPAIGN

# Introducing Ivy Tech's 10th President

### Objectives

- Formally introduce Dr. Pollio to internal and external stakeholders
- Reinforce confidence in the College's leadership and direction
- Amplify Dr. Pollio's vision for Ivy Tech as Indiana's workforce engine

### Tactics

- Presidential message development
- First-day video to students and employees
- Post-listening session media outreach
- Sit downs with media (Inside Indiana Business, Indiana Legislative Insight, etc.)



*First day video message to Ivy Tech employees*



MEDIA COVERAGE

# Introducing Ivy Tech's 10<sup>th</sup> President

 **INSIDE *i*NDIANA  
BUSINESS**  
**IndyStar.**

**IBJ**  
INDIANAPOLIS  
BUSINESS JOURNAL

**Indiana** public media

**courier journal**

**wfiu**  
PUBLIC RADIO

**npr**

**WTTU**

**PBS**

**MIRROKINDY  
MIRROKINDY**

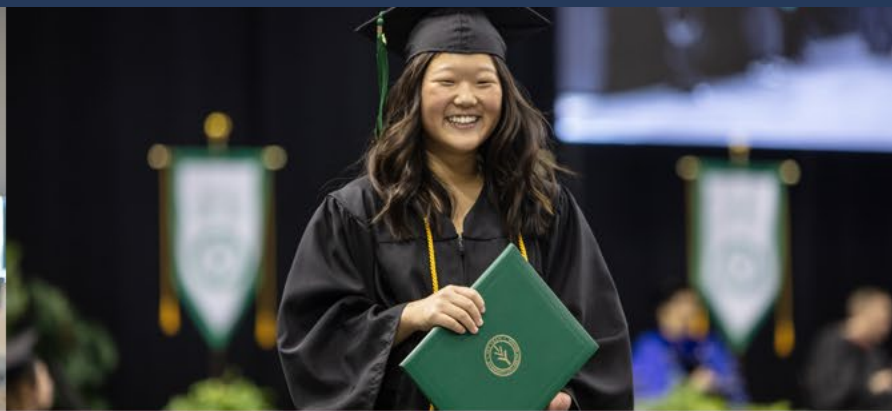
LOUISVILLE  
**BUSINESS FIRST**

**Courier & Press**

**Indiana CAPITAL CHRONICLE** 

**The  
Journal Gazette**

**13 WTHR** 



IVY TECH  
COMMUNITY COLLEGE

# HIGHER EDUCATION at the *SPEED OF LIFE*





# Building, Grounds, Capital Committee

Amanda Wilson, Vice President for  
Capital Planning and Facilities

# AGENDA

## 1 Terre Haute Campus, Roof Replacement Contract



# Terre Haute, Roof Replacement



## Details

- Address: 8000 South Education Drive, Terre Haute
- Scope: Remove existing shingle roof system, install new ice and water shield along with 30-year architectural roof shingles
- Cost: \$690,120



# THANK YOU!



IVY TECH  

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COMMUNITY COLLEGE

**IVY TECH COMMUNITY COLLEGE OF INDIANA  
SPONSORED PROGRAMS FUNDS**  
Newly Established Awards and Supplemental Funding: May 1, 2025 - June 30, 2025

Award ID	Lead Campus Unit	Lead Unit Cost Center	Award Title	Award Type	Direct Sponsor	Direct Sponsor Type	Prime Sponsor	Prime Sponsor Type	Award Total	Award - Direct Costs	Award - Indirect Costs	Revenue Type	Award Start Date	Award End Date	Competitive	Award Notification Date
NEWLY ESTABLISHED AWARDS																
AW100485	B119 Marion	Vice Chancellor of Academic Affairs Office - Marion	Marion_Perkins_2024-2025_Indiana Commission for Higher Education_(CHE)_(USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	138,645	131,713	6,932	Federal Grants and Contracts	7/1/2024	6/30/2025	No	6/17/2024
AW100540	B143 Bloomington	Small Business Development Center - Bloomington	Bloomington_South Central Indiana Small Business Development Center (SBDC) CY2025_Indiana Economic Development Corp (IEDC)	Pass thru	Indiana Economic Development Corporation	State	Small Business Administration	Board	151,765	151,765	-	Federal Grants and Contracts	1/1/2025	12/31/2025	Yes	12/16/2024
AW100540	B143 Bloomington	Small Business Development Center - Bloomington	Bloomington_South Central Indiana Small Business Development Center (SBDC) CY2025_Indiana Economic Development Corp (IEDC)	Prime	Indiana Economic Development Corporation	State			276,932	276,932	-	State and Local Grants and Contracts	1/1/2025	12/31/2025	Yes	12/16/2024
AW100567	B106 Fort Wayne	College Development Office - Fort Wayne	Fort Wayne_STEM Camp 2025_General Motors Corporate Giving	Pass thru	Ivy Tech Foundation Inc	Private	General Motors Corporate Giving	Private	20,000	20,000	-	Nongovernment Grants and Contracts	12/2/2024	6/30/2025	Yes	12/2/2024
AW100568	B129 Columbus	Library - Columbus	Columbus_Comic-Con 2025_Columbus Visitors Center	Pass thru	Ivy Tech Foundation Inc	Private	Columbus Visitors Center	Private	750	750	-	Nongovernment Grants and Contracts	3/26/2025	12/31/2025	Yes	3/26/2025
AW100569	B120 Terre Haute	College Development Office - Terre Haute	Terre Haute_School of AMEAS Enrollment and Retention Project 2024-2025_GE Aerospace Foundation	Pass thru	Ivy Tech Foundation Inc	Private	GE Aerospace Foundation	Private	100,000	100,000	-	Nongovernment Grants and Contracts	10/15/2024	9/30/2025	Yes	10/15/2024
AW100570	B135 Madison	Ivy+ Career Link Office - Madison	Madison_Women in Welding 2025_Women's Giving Circle	Pass thru	Ivy Tech Foundation Inc	Private	Women's Giving Circle	Private	1,600	1,600	-	Nongovernment Grants and Contracts	4/1/2025	10/31/2025	Yes	3/28/2025
AW100571	B138 Evansville	Manufacturing Industrial Technology - Evansville	Evansville_Sparkforce Summer Manufacturing Camp 2025_SparkForce	Prime	SparkForce, the FMA Foundation	Private			2,000	2,000	-	Nongovernment Grants and Contracts	1/10/2025	6/30/2025	Yes	1/10/2025
AW100572	B141 Sellersburg	Ivy+ Career Link Office - Sellersburg	Sellersburg_Virtual Reality Construction and Industrial Maintenance Education and Training 2025_Duke Energy Foundation	Pass thru	Duke Energy Foundation	Private	Ivy Tech Foundation Inc	Private	35,000	35,000	-	Nongovernment Grants and Contracts	4/1/2025	4/1/2026	Yes	2/18/2025
AW100573	B146 Systems Office	Vice President of Academic Affairs Office - Systems Office	Systems Office_Testing Centers_2025-2026_State Budget Agency	Prime	State Budget Agency	State			641,506	641,506	-	State and Local Grants and Contracts	7/1/2025	6/30/2026	No	6/5/2025
AW100574	B108 Lafayette	Cyber Security & Information Assurance (CSIA)- Lafayette	Lafayette_Incorporating Cybersecurity Skills for Non-IT Professionals 2025-2026_Arconic Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Arconic Foundation	Private	25,000	20,493	4,507	Nongovernment Grants and Contracts	5/14/2025	7/24/2026	Yes	5/14/2025
AW100575	B129 Columbus	Industrial Maintenance - Columbus	Systems Office_Indiana Rural Education Initiative_2025-2026_State Budget Agency	Prime	State Budget Agency	State			954,608	954,608	-	State and Local Grants and Contracts	7/1/2025	6/30/2026	No	6/4/2025
AW100576	B146 Systems Office	Vice President Workforce - Systems Office	Systems Office_Develop Data Infrastructure for Third Party Certification 2025-2028_Axim Collaborative	Pass thru	Ivy Tech Foundation Inc	Private	Axim Collaborative, Inc	Private	600,000	480,000	120,000	Nongovernment Grants and Contracts	5/29/2025	3/31/2028	Yes	5/29/2025
AW100577	B143 Bloomington	Small Business Development Center - Bloomington	Bloomington_Indiana Technical Assistance Program INTAP CY2025_Indiana Economic Development Corporation (IEDC)	Prime	Indiana Economic Development Corporation	State			971,810	971,810	-	State and Local Grants and Contracts	1/1/2025	12/31/2025	Yes	5/20/2025
AW100584	B101 Valparaiso	Vice Chancellor of Academic Affairs Office - Valparaiso	Valparaiso_Perkins 2025-2026_Indiana Commission for Higher Education_(CHE)_(USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	456,996	434,146	22,850	Federal Grants and Contracts	7/1/2025	6/30/2026	No	5/9/2025
							Subtotal, New Award Funding		4,376,612	4,222,323	154,289					
SUPPLEMENTAL FUNDING																
AW100065	B106 Fort Wayne	K-14 Initiatives - Fort Wayne	131 FWCS GEAR UP 2021-2024	Pass thru	Fort Wayne Community Schools	Private	US Department of Education	Federal	55,404	55,404	-	Federal Grants and Contracts	8/10/2020	6/30/2025	Yes	8/10/2020
AW100108	B129 Columbus	College Development Office - Columbus	201 Reeves Fnd. Scholarship Fund 2021-2026	Pass thru	Ivy Tech Foundation Inc	Private	Carl Marshall Reeves & Mildred Almen Reeves Foundation, Inc.	Private	10,000	10,000	-	Nongovernment Grants and Contracts	6/14/2021	5/15/2026	Yes	6/14/2021
AW100503	B120 Terre Haute	Engineering - Terre Haute	Terre Haute_Battery Workforce Challenge 2024-2026_FCA US	Prime	FCA US LLC	Private			3,804	3,804	-	Nongovernment Grants and Contracts	1/1/2024	6/30/2026	No	2/5/2024
AW100505	B138 Evansville	Ivy+ Career Link Office - Evansville	Evansville_Adult Education 2024-2025_Department of Workforce Development (DWD)	Prime	Indiana Department of Workforce Development	State			2,000	2,000	-	State and Local Grants and Contracts	7/1/2024	6/30/2025	Yes	6/5/2024
AW100515	B138 Evansville	Ivy+ Career Link Office - Evansville	Evansville_Adult Education Basic Leadership PDF and MYI 2024-2025 FEDERAL_Department of Workforce Development (DWD)_US DOE	Pass thru	Indiana Department of Workforce Development	State	US Department of Education	Federal	10,500	10,500	-	Federal Grants and Contracts	7/1/2024	6/30/2025	Yes	6/5/2024
AW100519	B143 Bloomington	Entrepreneurship - Bloomington	Bloomington_Verizon Small Business Digital Ready 2024-2025_National Assoc for Community College Entrepreneurship (NACCE) (Verizon)	Pass thru	Ivy Tech Foundation Inc	Private	Verizon	Private	2,500	2,500	-	Nongovernment Grants and Contracts	1/1/2024	12/31/2025	Yes	8/23/2024
AW100531	B116 Muncie	Vice Chancellor of Student Success Office - Muncie	Muncie_Substance Abuse Prevention 2023-2027_Indiana Family and Social Services Administration (FSSA)_US Department of Health and Human Services (DHHS)	Pass thru	Indiana Family and Social Services Administration	State	US Department of Health and Human Services (DHHS)	Federal	58,000	50,435	7,565	Federal Grants and Contracts	7/1/2023	6/30/2027	Yes	4/4/2023
							Subtotal, Supplemental Funding		142,208	134,642	7,565					

**TOTAL NEW AND SUPPLEMENTAL FUNDING, THIS PERIOD      4,518,820      4,356,966      161,854**

Competitive      2,323,261      2,191,189      132,072  
Non-Competitive      2,195,559      2,165,777      29,782

**IVY TECH COMMUNITY COLLEGE OF INDIANA**  
**SPONSORED PROGRAM FUNDS**  
**July 1, 2024 through June 30, 2025**

		<b><u>Grants &amp; Contracts</u></b>
Total this Report	\$	4,518,820
2024-2025 YTD-Total to Date	\$	55,339,392
2023-2024 Fiscal Year-End Total	\$	45,127,750
2022-2023 Fiscal Year-End Total	\$	50,141,609
2021-2022 Fiscal Year-End Total	\$	38,836,336
2020-2021 Fiscal Year-End Total	\$	183,415,189
2019-2020 Fiscal Year-End Total	\$	61,493,223
2018-2019 Fiscal Year-End Total	\$	22,580,366
2017-2018 Fiscal Year-End Total	\$	18,122,815
2016-2017 Fiscal Year-End Total	\$	25,626,665
2015-2016 Fiscal Year-End Total	\$	18,906,875
2014-2015 Fiscal Year-End Total	\$	20,718,246
2013-2014 Fiscal Year-End Total	\$	27,105,576
2012-2013 Fiscal Year-End Total	\$	23,049,587

**Bi-Monthly 2024-2025**

<u>Jul. - Aug. 2024</u>	<u>Sept. - Oct. 2024</u>	<u>Nov. - Dec. 2024</u>	<u>Jan. - Feb. 2025</u>	<u>Mar. - Apr. 2025</u>	<u>May - Jun. 2025</u>
\$ 9,770,054	\$ 11,876,918	\$ 4,189,658	\$ 23,944,083	\$ 1,039,859	\$ 4,518,820

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF MAY 2025

Authorization for <u>Disbursement</u>	<u>Description</u>	Amount of <u>Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Payroll Tax	3,253,225.35	ADP	5/1/2025	AHBT144470
	Rx Payment	150,250.19	CVS	5/7/2025	AHBT145989
	Retirement	1,495,802.65	Transamerica	5/2/2025	609438
	Reimbursement for Health Ins. Claims	1,132,240.57	Anthem	5/7/2025	AHBT145990
	HSA Contribution	160,952.73	Chard Snyder	5/14/2025	AHBT146009
	Reimbursement for Health Ins. Claims	663,812.68	Anthem	5/14/2025	AHBT146011
	Rx Payment	387,627.87	CVS	5/14/2025	AHBT146012
	Payroll Tax	3,346,527.91	ADP	5/15/2025	AHBT146015
	Life & LTD	143,343.19	The Standard	5/15/2025	609629
	Retirement	1,510,862.48	Transamerica	5/15/2025	620441
	Reimbursement for Health Ins. Claims	750,740.96	Anthem	5/21/2025	AHBT146369
	Rx Payment	594,058.79	CVS	5/22/2025	AHBT146440
	HSA Contribution	160,515.35	Chard Snyder	5/28/2025	AHBT146908
	Payroll Tax	3,357,495.83	ADP	5/29/2025	AHBT146911
	Retirement	1,504,910.45	Transamerica	5/29/2025	631304
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	Transfer	292,000.00	Fifth Third Wire	5/15/2025	AHBT145351
III. Reported to the Board of Trustees under \$500,000.	Office Furniture	177,550.01	Business Furniture LLC	5/1/2025	609300
	Training Materials	154,870.00	Fluid Power Training Institute, Inc	5/2/2025	609433
	Architectural Service - Indy Nursing Restructure Project	102,976.88	Gordon M Buitendorp Associates Inc	5/2/2025	609525
	Learning Resources	116,766.25	A Book Company, LLC	5/2/2025	609491
	Construction - Culinary RTU Replacement Project	121,237.29	Edward J White Inc	5/6/2025	609745
	Utilities	260,051.44	BPTS LLC	5/6/2025	609817
	Student Refund Payments	107,707.49	Fort Wayne Community Schools	5/6/2025	902
	Learning Equipment	135,236.88	Williams Crow Inc	5/7/2025	609935
	Apprenticeship Contract Expense	119,665.24	IBE W 873 Marion Kokomo Electricians Joint Apprenticeship	5/9/2025	610258
	Video Conferencing	131,940.03	Zoom Video Communications Inc.	5/9/2025	610299
	Software Maintenance	119,629.50	College Source Inc	5/9/2025	610297
	Utilities	131,008.95	BPTS LLC	5/13/2025	620069
	Stop Loss Claims	224,828.40	Voya Stop	5/13/2025	AHBT146006
	Instructional Supplies	250,616.71	Amazon.Com Services Inc.	5/16/2025	620442
	Subscription	163,633.00	Workday Inc	5/19/2025	620580
	Subscription	112,325.00	Gallup Inc	5/19/2025	620615
	OneSummit	447,074.08	Blue Sky Casino LLC	5/20/2025	SI208191

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF MAY 2025

Authorization for <u>Disbursement</u>	<u>Description</u>	Amount of <u>Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
III. Reported to the Board of Trustees under \$500,000 continued.	Licensed Software	370,833.34	Blackboard LLC	5/21/2025	621013
	Apprenticeship Contract Expense	277,292.17	Terre Haute Electrical JATC	5/23/2025	621291
	Apprenticeship Contract Expense	174,005.64	Plumbers & Pipefitters Joint Apprenticeship Training Committee	5/27/2025	SI211530
	Apprenticeship Contract Expense	266,849.42	Plumbers & Pipefitters Local 502 Joint Education & Training Fund	5/27/2025	630942
	Apprenticeship Contract Expense	233,563.85	Fort Wayne Electrical Joint Apprenticeship & Training Committee	5/27/2025	631061
	Apprenticeship Contract Expense	276,276.22	Sheet Metal Workers Local 20 Apprenticeship & Training Trust	5/27/2025	631058
	Apprenticeship Contract Expense	144,356.16	Apprentice Education Trust Local 440	5/27/2025	631054
	Apprenticeship Contract Expense	164,108.72	Electrical JATC of Northern In	5/27/2025	1042
	Security Services	113,374.36	Allied Universal	5/27/2025	631028
	Apprenticeship Contract Expense	391,920.60	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	5/27/2025	630916
	Apprenticeship Contract Expense	201,813.02	BAC 4 IN/KY Apprenticeship & Training Program	5/27/2025	630910
	Apprenticeship Contract Expense	155,603.23	International Association of Sheet Metal, Air, Rail & Transportation Local 110 Education and Training Trust Fund	5/27/2025	630909
	Apprenticeship Contract Expense	160,945.95	Ironworkers 395 Trust JATC	5/27/2025	630904
	Apprenticeship Contract Expense	112,853.95	Finishing Trades Institute of DC91	5/27/2025	630889
	Advertising	365,229.68	C&D Williams Company Inc	5/27/2025	630871
	Apprenticeship Contract Expense	154,486.30	Hoosier Energy Rural Electric Cooperative Inc	5/27/2025	631018
	Apprenticeship Contract Expense	300,900.68	South Bend Elec JATC	5/27/2025	631017
	Apprenticeship Contract Expense	111,358.88	Ironworkers Local #147 Apprenticeship	5/27/2025	631010
	Apprenticeship Contract Expense	112,892.68	Indiana Asbestos Workers Joint Apprenticeship Trust Fund	5/27/2025	1044
	Apprenticeship Contract Expense	264,327.51	IUOE Local 841 Apprenticeship & Training	5/27/2025	631004
	Apprenticeship Contract Expense	244,928.30	Plumbers & Steamfitters Local 157 Educational Trust Fund	5/27/2025	630999
	Chiller Replacement - Evansville	156,995.64	Mel-Kay Electric Co Inc	5/28/2025	631094
	Apprenticeship Contract Expense	157,509.54	International Union of Oper Local 181 Apprenticeship & Training	5/28/2025	631092
	Apprenticeship Contract Expense	266,321.34	Evansville Plumbers and Pipefitters Local 136 MCA-SI Training Trust Fund	5/28/2025	631083
	Office Furniture	218,929.31	RJE Interiors Inc	5/28/2025	631077
	Apprenticeship Contract Expense	214,412.76	NECA-IBEW Electrical JATC	5/28/2025	631216
	Advertising	102,864.25	C&D Williams Company Inc	5/28/2025	631202
	Utilities	163,272.37	BPTS LLC	5/29/2025	631315
	P-card Payment	218,753.18	JP Morgan Chase P-Card	5/30/2025	631333

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF MAY 2025

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
IV. Approved by the Board of Trustees over \$500,000.	Apprenticeship Contract Expense	687,774.33	Apprentice Education Trust Local 440	5/8/2025	610101
	Apprenticeship Contract Expense	799,530.56	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	5/8/2025	610089
	Apprenticeship Contract Expense	679,076.49	Indianapolis Electrical JATC	5/8/2025	921
	Construction - Michigan City 3rd Floor Buildout	855,652.90	Larson-Danielson Construction Company, Inc	5/23/2025	621159
	Apprenticeship Contract Expense	559,147.05	Joint Apprenticeship Training Committee of Local 166	5/27/2025	631048
	Apprenticeship Contract Expense	918,915.34	Indianapolis Electrical JATC	5/27/2025	1045
	Apprenticeship Contract Expense	961,582.93	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	5/28/2025	631129
	Lease Payoff	6,604,569.15	U.S. Bank Equipment Finance	5/28/2025	631181

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF JUNE 2025

Authorization for <u>Disbursement</u>	<u>Description</u>	Amount of <u>Disbursement</u>	Approved <u>Vendor</u>	Transaction <u>Date</u>	Reference <u>Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	Rx Payment	699,813.20	CVS	6/2/2025	AHBT147305
	Reimbursement for Health Ins. Claims	1,243,500.03	Anthem	6/4/2025	AHBT147717
	Retirement	1,306,709.76	Transamerica	6/4/2025	641874
	Rx Payment	441,305.20	CVS	6/6/2025	AHBT148041
	Reimbursement for Health Ins. Claims	542,423.63	Anthem	6/11/2025	AHBT148493
	HSA Contribution	102,459.12	Chard Snyder	6/11/2025	AHBT149079
	Payroll Tax	2,565,879.87	ADP	6/12/2025	AHBT148569
	Life & LTD	215,679.07	The Standard	6/12/2025	642002
	Retirement	1,247,665.64	Transamerica	6/13/2025	652361
	Rx Payment	663,277.23	CVS	6/13/2025	AHBT149086
	Reimbursement for Health Ins. Claims	738,529.05	Anthem	6/18/2025	AHBT149097
	Rx Payment	585,253.23	CVS	6/23/2025	AHBT149395
	Reimbursement for Health Ins. Claims	469,028.07	Anthem	6/25/2025	AHBT149625
	HSA Contribution	102,006.17	Chard Snyder	6/25/2025	AHBT149695
	Payroll Tax	3,179,880.73	ADP	6/26/2025	AHBT149689
	Rx Payment	610,829.40	CVS	6/30/2025	AHBT150007
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	None				
III. Reported to the Board of Trustees under \$500,000.	Apprenticeship Contract Expense	206,773.00	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	6/2/2025	631611
	Cleaning Services	122,190.00	Nishida Services Inc	6/2/2025	631575
	Apprenticeship Contract Expense	103,511.77	BAC 4 IN/KY Apprenticeship & Training Program	6/2/2025	631567
	Lease - Computer Software	135,258.70	People Driven Technology Inc	6/2/2025	631529
	Apprenticeship Contract Expense	172,663.61	Sheet Metal Workers Local 20 Apprenticeship & Training Trust	6/2/2025	631642
	Utilities	224,797.03	BPTS LLC	6/3/2025	631697
	Federal Single Audit	136,133.06	Treasurer of State	6/5/2025	1128
	Architectural and Engineering - Fort Wayne Campus Restructure	193,468.60	CSO Architects Inc	6/5/2025	631902
	Instructional Equipment	110,600.00	Jones Machinery Inc	6/6/2025	631968
	Software Maintenance	318,937.85	Oracle America Inc	6/9/2025	1118
	Boiler Replacement - Bloomington	326,036.88	Harrell-Fish Inc	6/10/2025	641594
	Instructional Equipment	162,906.80	Modutek Corporation	6/10/2025	641593
	Roofing - Valparaiso Phase	254,466.90	Blackmore & Buckner Roofing LLC	6/10/2025	641619
	Utilities	154,872.39	BPTS LLC	6/10/2025	641605
	Instructional Supplies	176,309.17	Pocket Nurse Enterprises, LLC	6/11/2025	641766

DISBURSEMENTS OF \$100,000.00 AND OVER  
FOR THE MONTH OF JUNE 2025

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000 continued.	Online Service Subscription	179,073.52	Williams Crow Inc	6/11/2025	641680
	Apprenticeship Contract Expense	212,849.32	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	6/12/2025	641794
	Apprenticeship Contract Expense	403,993.10	Sheet Metal Workers Local 20 Apprenticeship & Training Trust	6/13/2025	641964
	Nursing Test Costs	136,836.00	Ascend Learning LLC	6/16/2025	SR101060
	Stop Loss Claims	225,919.80	Voya	6/16/2025	AHBT149090
	Utilities	122,143.49	BPTS LLC	6/17/2025	642221
	Nursing Test Costs	218,032.80	Ascend Learning LLC	6/20/2025	SR101068
	Consulting Fees	185,850.00	Strata Information Group Inc	6/20/2025	642398
	Repairs and Replacements	122,866.00	Impact Business Solutions LLC	6/20/2025	642449
	Software Maintenance	115,201.59	Famic Technologies Inc	6/23/2025	1194
	Instructional Equipment	270,454.00	ATech Training Inc	6/23/2025	642592
	Office Furniture	109,632.63	Binford Group of Indiana	6/23/2025	642586
	Licensed Software	370,833.34	Blackboard LLC	6/24/2025	652225
	Apprenticeship Contract Expense	249,853.98	Ironworkers Local 22 Apprenticeship	6/25/2025	1233
	Apprenticeship Contract Expense	298,658.44	Lake County Electricians Joint Apprenticeship and Training C	6/26/2025	652338
	Roofing - Ivy Hall Lafayette	298,065.96	F.H. Paschen S.N. Nielsen & Associates LLC	6/26/2025	652410
	Advertising	271,341.63	C&D Williams Company Inc	6/26/2025	652387
	Utilities	109,606.24	BPTS LLC	6/26/2025	652370
	Payroll	215,588.34	Matt Hawkins	6/27/2025	650279
	Construction - HealthLinc Michigan City 3rd Floor Buildout	102,735.10	Larson-Danielson Construction Company, Inc	6/30/2025	652628
	Construction - Ivy Hall Lounge and Kitchen Remodel - Lafayette	136,096.51	F.H. Paschen S.N. Nielsen & Associates LLC	6/30/2025	652687
	Printing Duplicating	129,414.37	Phoenix Press Inc	6/30/2025	652677
	Bookstore Scholarships	140,597.75	A Book Company, LLC	6/30/2025	652748
	Cleaning Services	285,472.18	Nishida Services Inc	6/30/2025	652739
IV. Approved by the Board of Trustees over \$500,000.	Books and Publications	1,435,570.51	A Book Company, LLC	6/4/2025	631830
	Virtual Payment	707,313.16	JP Morgan Chase Virtual Card	6/5/2025	631939
	Construction - Indianapolis Nursing Restructure	684,121.52	Pepper Construction Company of Indiana LLC	6/25/2025	652242
	Apprenticeship Contract Expense	1,049,387.17	Louisville Electrical JATC	6/25/2025	1234
	Apprenticeship Contract Expense	620,891.46	Apprentice Education Trust Local 440	6/25/2025	652268
	Construction - Indianapolis Nursing Restructure	2,038,950.72	Pepper Construction Company of Indiana LLC	6/27/2025	652539
	Apprenticeship Contract Expense	1,124,501.60	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	6/27/2025	652535
	Apprenticeship Contract Expense	867,584.57	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	6/30/2025	652579

Payment		Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction	Payee	Amount in Payment	Currency	Section
1	Ad Hoc Bank Transaction: Fifth Third Vendor 05/01/2025	5/1/2025		AHBT144470	ADP Tax Remit 05/02/25	39,944,711.95		I
2	Ad Hoc Bank Transaction: Fifth Third Vendor 05/07/2025	5/7/2025		AHBT145989	CVS Claims & Admin Fees 04/24/25 - 04/30/25 & 04/2025	150,250.19	I	I
3	Ad Hoc Bank Transaction: Fifth Third Vendor 05/07/2025	5/7/2025		AHBT145990	Anthem Claims & Admin Fees 04/25/25 - 05/01/25 &	1,132,240.57	I	I
4	Ad Hoc Bank Transaction: Fifth Third Vendor 05/14/2025	5/14/2025		AHBT146009	HSA Remit 05/16/25	160,952.73	I	I
5	Ad Hoc Bank Transaction: Fifth Third Vendor 05/14/2025	5/14/2025		AHBT146011	Anthem Claims 05/02/25 - 05/08/25	663,812.68	I	I
6	Ad Hoc Bank Transaction: Fifth Third Vendor 05/14/2025	5/14/2025		AHBT146012	CVS Claims 05/01/25 - 05/07/25	387,627.87	I	I
7	Ad Hoc Bank Transaction: Fifth Third Vendor 05/15/2025	5/15/2025		AHBT146015	ADP Tax Remit & Off Cycle 05/16/25 & 05/14/25	3,346,527.91	I	I
8	Ad Hoc Bank Transaction: Fifth Third Vendor 05/21/2025	5/21/2025		AHBT146369	Anthem Claims 05/09/25 - 05/15/25	750,740.96	I	I
9	Ad Hoc Bank Transaction: Fifth Third Vendor 05/22/2025	5/22/2025		AHBT146440	CVS Claims 05/08/25 - 05/15/25	594,058.79	I	I
10	Ad Hoc Bank Transaction: Fifth Third Vendor 05/28/2025	5/28/2025		AHBT146908	HSA Remit 05/30/25	160,515.35	I	I
11	Ad Hoc Bank Transaction: Fifth Third Vendor 05/29/2025	5/29/2025		AHBT146911	ADP Tax Remit 05/30/25	3,357,495.83	I	I
12	Ad Hoc Payment: Transamerica - 05/02/2025	5/2/2025		609438	Transamerica	1,495,802.65	I	I
13	Ad Hoc Payment: The Standard - 05/15/2025	5/15/2025		609629	The Standard	143,343.19	I	I
14	Ad Hoc Payment: Transamerica - 05/15/2025	5/15/2025		620441	Transamerica	1,510,862.48	I	I
15	Ad Hoc Payment: Transamerica - 05/29/2025	5/29/2025		631304	Transamerica	1,504,910.45	I	I
16	Ad Hoc Bank Transaction: General 05/09/2025	5/9/2025		AHBT145351	Fifth Third Wire	292,000.00	II	II
18	Supplier Payment: Business Furniture LLC: 05/01/2025	5/1/2025	27719.41 -	609300	Business Furniture LLC	177,550.01	III	III
19	Supplier Payment: Fluid Power Training Institute, Inc: 05/02/2025	5/2/2025	154870 -	609433	Fluid Power Training Institute, Inc	154,870.00	III	III
20	Supplier Payment: Gordon M Bultendorp Associates Inc: 05/02/2025	5/2/2025	102976.88 -	609525	Gordon M Bultendorp Associates Inc	102,976.88	III	III
21	Supplier Payment: A Book Company, LLC: 05/02/2025	5/2/2025	119.78 -	609491	A Book Company, LLC	116,766.25	III	III
22	Supplier Payment: Edward J White Inc: 05/06/2025	5/6/2025	121237.29 -	609745	Edward J White Inc	121,237.29	III	III
23	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 05/06/2025	5/6/2025	260051.44 -	609817	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	260,051.44	III	III
24	Ad Hoc Payment: Fort Wayne Community Schools - 05/06/2025	5/6/2025		902	Fort Wayne Community Schools	107,707.49	III	III
25	Supplier Payment: Williams Crow Inc: 05/07/2025	5/7/2025	121.56 -	609935	Williams Crow Inc	135,236.88	III	III
26	Supplier Payment: IBE W 873 Marion Kokomo Electricians Joint Apprenticeship: 05/09/2025	5/9/2025	119665.24 -	610258	IBE W 873 Marion Kokomo Electricians Joint	119,665.24	III	III
27	Supplier Payment: Zoom Video Communications Inc.: 05/09/2025	5/9/2025	131940.03 -	610299	Zoom Video Communications Inc.	131,940.03	III	III
28	Supplier Payment: College Source Inc: 05/09/2025	5/9/2025	119629.5 -	610297	College Source Inc	119,629.50	III	III
29	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 05/13/2025	5/13/2025	131008.95 -	620069	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	131,008.95	III	III
17	Ad Hoc Bank Transaction: Fifth Third Vendor 05/13/2025	5/13/2025		AHBT146006	Voya Stop Loss Remit 04/2025	224,828.40	III	III
30	Supplier Payment: Amazon.Com Services Inc.: 05/16/2025	5/16/2025	10.16 -	620442	Amazon.Com Services Inc.	250,616.71	III	III
31	Supplier Payment: Workday Inc: 05/19/2025	5/19/2025	133633 -	620580	Workday Inc	163,633.00	III	III
32	Supplier Payment: Gallup Inc: 05/19/2025	5/19/2025	48600 -	620615	Gallup Inc	112,325.00	III	III
33	Supplier Payment: Blue Sky Casino LLC: 05/20/2025	5/20/2025	447074.08 -	SI208191	Blue Sky Casino LLC	447,074.08	III	III
34	Supplier Payment: Blackboard LLC: 05/21/2025	5/21/2025	370833.34 -	621013	Blackboard LLC	370,833.34	III	III
35	Supplier Payment: Terre Haute Electrical JATC: 05/23/2025	5/23/2025	277292.17 -	621291	Terre Haute Electrical JATC	277,292.17	III	III
36	Supplier Payment: Plumbers & Pipefitters Joint Apprenticeship Training Committee: 05/27/2025	5/27/2025	143239.14 -	SI211530	Plumbers & Pipefitters Joint Apprenticeship Training	174,005.64	III	III
37	Supplier Payment: Plumbers & Pipefitters Local 502 Joint Education & Training Fund: 05/27/2025	5/27/2025	239529.14 -	630942	Plumbers & Pipefitters Local 502 Joint Education &	266,849.42	III	III
38	Supplier Payment: Fort Wayne Electrical Joint Apprenticeship & Training Committee: 05/27/2025	5/27/2025	196634.03 -	631061	Fort Wayne Electrical Joint Apprenticeship & Training	233,563.85	III	III
39	Supplier Payment: Sheet Metal Workers Local 20 Apprenticeship & Training Trust: 05/27/2025	5/27/2025	135033.66 -	631058	Sheet Metal Workers Local 20 Apprenticeship & Training	276,276.22	III	III
40	Supplier Payment: Apprentice Education Trust Local 440: 05/27/2025	5/27/2025	144356.16 -	631054	Apprentice Education Trust Local 440	144,356.16	III	III
41	Supplier Payment: Electrical JATC of Northern In: 05/27/2025	5/27/2025	135165.42 -	1042	Electrical JATC of Northern In	164,108.72	III	III

Section I  
Section II  
Section III  
Section IV

41								
42	Supplier Payment: Allied Universal Security Services: 05/27/2025	5/27/2025	10755.22 -	631028	Allied Universal Security Services	113,374.36	III	
42								
43	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 05/27/2025	5/27/2025	157796.1 -	630916	IN/KY/OH Council of Carpenters Joint Apprenticeship and	391,920.60	III	
43								
44	Supplier Payment: BAC 4 IN/KY Apprenticeship & Training Program: 05/27/2025	5/27/2025	117739.98 -	630910	BAC 4 IN/KY Apprenticeship & Training Program	201,813.02	III	
44								
45	Supplier Payment: International Association of Sheet Metal, Air, Rail & Transportation Local 110 Education and Training Tru:	5/27/2025	151273.13 -	630909	International Association of Sheet Metal, Air, Rail &	155,603.23	III	
45								
46	Supplier Payment: Ironworkers 395 Trust JATC: 05/27/2025	5/27/2025	137016.45 -	630904	Ironworkers 395 Trust JATC	160,945.95	III	
46								
47	Supplier Payment: Finishing Trades Institute of DC91: 05/27/2025	5/27/2025	11354.96 -	630889	Finishing Trades Institute of DC91	112,853.95	III	
47								
48	Supplier Payment: C&D Williams Company Inc: 05/27/2025	5/27/2025	11866.2 -	630871	C&D Williams Company Inc	365,229.68	III	
48								
49	Supplier Payment: Hoosier Energy Rural Electric Cooperative Inc: 05/27/2025	5/27/2025	133747.4 -	631018	Hoosier Energy Rural Electric Cooperative Inc	154,486.30	III	
49								
50	Supplier Payment: South Bend Elec JATC: 05/27/2025	5/27/2025	248027.88 -	631017	South Bend Elec JATC	300,900.68	III	
50								
51	Supplier Payment: Ironworkers Local #147 Apprenticeship: 05/27/2025	5/27/2025	100191.78 -	631010	Ironworkers Local #147 Apprenticeship	111,358.88	III	
51								
52	Supplier Payment: Indiana Asbestos Workers Joint Apprenticeship Trust Fund: 05/27/2025	5/27/2025	15497.2 -	1044	Indiana Asbestos Workers Joint Apprenticeship Trust Fund	112,892.68	III	
52								
53	Supplier Payment: IUOE Local 841 Apprenticeship & Training: 05/27/2025	5/27/2025	218106.93 -	631004	IUOE Local 841 Apprenticeship & Training	264,327.51	III	
53								
54	Supplier Payment: Plumbers & Steamfitters Local 157 Educational Trust Fund: 05/27/2025	5/27/2025	244928.3 -	630999	Plumbers & Steamfitters Local 157 Educational Trust Fund	244,928.30	III	
54								
55	Supplier Payment: Mel-Kay Electric Co Inc: 05/28/2025	5/28/2025	35828.64 -	631094	Mel-Kay Electric Co Inc	156,995.64	III	
55								
56	Supplier Payment: International Union of Oper Local 181 Apprenticeship & Training: 05/28/2025	5/28/2025	157509.54 -	631092	International Union of Oper Local 181 Apprenticeship &	157,509.54	III	
56								
57	Supplier Payment: Evansville Plumbers and Pipefitters Local 136 MCA-SI Training Trust Fund: 05/28/2025	5/28/2025	266321.34 -	631083	Evansville Plumbers and Pipefitters Local 136 MCA-SI	266,321.34	III	
57								
58	Supplier Payment: RJE Interiors Inc: 05/28/2025	5/28/2025	218929.31 -	631077	RJE Interiors Inc	218,929.31	III	
58								
59	Supplier Payment: NECA-IBEW Electrical JATC: 05/28/2025	5/28/2025	214412.76 -	631216	NECA-IBEW Electrical JATC	214,412.76	III	
59								
60	Supplier Payment: C&D Williams Company Inc: 05/28/2025	5/28/2025	11619.58 -	631202	C&D Williams Company Inc	102,864.25	III	
60								
61	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integeration: 05/29/2025	5/29/2025	163272.37 -	631315	BPTS LLC - Remit-To: BPTS (Telemon) Integeration	163,272.37	III	
61								
62	Procurement Card Payment: College JP Morgan Chase P-Card - 05/30/2025	5/30/2025		631333		218,753.18	III	8,974,096.20
62								
63	Supplier Payment: Apprentice Education Trust Local 440: 05/08/2025	5/8/2025	687774.33 -	610101	Apprentice Education Trust Local 440	687,774.33	IV	
63								
64	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 05/08/2025	5/8/2025	155686.35 -	610089	IN/KY/OH Council of Carpenters Joint Apprenticeship and	799,530.56	IV	
64								
65	Supplier Payment: Indianapolis Electrical JATC: 05/08/2025	5/8/2025	679076.49 -	921	Indianapolis Electrical JATC	679,076.49	IV	
65								
66	Supplier Payment: Larson-Danielson Construction Company, Inc: 05/23/2025	5/23/2025	308683.52 -	621159	Larson-Danielson Construction Company, Inc	855,652.90	IV	
66								
67	Supplier Payment: Joint Apprenticeship Training Committee of Local 166: 05/27/2025	5/27/2025	503995.25 -	631048	Joint Apprenticeship Training Committee of Local 166	559,147.05	IV	
67								
68	Supplier Payment: Indianapolis Electrical JATC: 05/27/2025	5/27/2025	108811.8 -	1045	Indianapolis Electrical JATC	918,915.34	IV	
68								
69	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 05/28/2025	5/28/2025	116303.76 -	631129	IN/KY/OH Council of Carpenters Joint Apprenticeship and	961,582.93	IV	
69								
70	Supplier Payment: U.S. Bank Equipment Finance - Remit-To: Juniper Financial Services 1310 Madrid St Marshall MN ACH (82	5/28/2025	6604569.15 -	631181	U.S. Bank Equipment Finance - Remit-To: Juniper	6,604,569.15	IV	12,066,248.75
70								
70								

		Payment		Payment Date		Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction	Payee	Amount in Payment Currency	30,952,601.96	Section
1	Ad Hoc Bank Transaction: Fifth Third Vendor 06/02/2025	6/2/2025	AHBT147305	CVS Claims 05/16/25 - 05/23/25	699,813.20	I					
1											
2	Ad Hoc Bank Transaction: Fifth Third Vendor 06/04/2025	6/4/2025	AHBT147717	Anthem Claims 05/23/25 - 05/29/25	1,243,500.03	I					
2											
3	Ad Hoc Bank Transaction: Fifth Third Vendor 06/06/2025	6/6/2025	AHBT148041	CVS Claims 05/24/25 - 05/31/25	441,305.20	I					
3											
4	Ad Hoc Bank Transaction: Fifth Third Vendor 06/11/2025	6/11/2025	AHBT148493	Anthem Claims 05/30/25 - 06/05/25	542,423.63	I					
4											
5	Ad Hoc Bank Transaction: Fifth Third Vendor 06/11/2025	6/11/2025	AHBT149079	HSA Remit 06/13/25	102,459.12	I					
5											
6	Ad Hoc Bank Transaction: Fifth Third Vendor 06/12/2025	6/12/2025	AHBT148569	ADP Tax Remit 06/13/25	2,565,879.87	I					
6											
14	Ad Hoc Payment: Transamerica - 06/12/2025	6/12/2025	641874	Transamerica	1,306,709.76	I					
14											
15	Ad Hoc Payment: The Standard - 06/13/2025	6/13/2025	642002	The Standard	215,679.07	I					
7	Ad Hoc Bank Transaction: Fifth Third Vendor 06/13/2025	6/13/2025	AHBT149086	CVS Claims 06/01/25 - 06/07/25	663,277.23	I					
7											
8	Ad Hoc Bank Transaction: Fifth Third Vendor 06/18/2025	6/18/2025	AHBT149097	Anthem Claims 06/06/25 - 06/12/25	738,529.05	I					
8											
9	Ad Hoc Bank Transaction: Fifth Third Vendor 06/23/2025	6/23/2025	AHBT149395	CVS Claims 06/08/25 - 06/15/25	585,253.23	I					
9											
10	Ad Hoc Bank Transaction: Fifth Third Vendor 06/25/2025	6/25/2025	AHBT149625	Anthem Claims 06/13/25 - 06/19/25	469,028.07	I					
10											
11	Ad Hoc Bank Transaction: Fifth Third Vendor 06/25/2025	6/25/2025	AHBT149695	HSA Remit 06/27/25	102,006.17	I					
11											
12	Ad Hoc Bank Transaction: Fifth Third Vendor 06/26/2025	6/26/2025	AHBT149689	ADP Tax Remit 06/27/25	3,179,880.73	I					
12											
16	Ad Hoc Payment: Transamerica - 06/26/2025	6/26/2025	652361	Transamerica	1,247,665.64	I					
16											
13	Ad Hoc Bank Transaction: Fifth Third Vendor 06/30/2025	6/30/2025	AHBT150007	CVS Claims 06/16/25 - 06/23/25	610,829.40	I				14,714,239.40	
13											
18	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 06/02/2025	6/2/2025	631611	IN/KY/OH Council of Carpenters Joint Apprenticeship and	206,773.00	III					
18											
19	Supplier Payment: Nishida Services Inc: 06/02/2025	6/2/2025	631575	Nishida Services Inc	122,190.00	III					
19											
20	Supplier Payment: BAC 4 IN/KY Apprenticeship & Training Program: 06/02/2025	6/2/2025	631567	BAC 4 IN/KY Apprenticeship & Training Program	103,511.77	III					
20											
21	Supplier Payment: People Driven Technology Inc: 06/02/2025	6/2/2025	631529	People Driven Technology Inc	135,258.70	III					
21											
22	Supplier Payment: Sheet Metal Workers Local 20 Apprenticeship & Training Trust: 06/02/2025	6/2/2025	631642	Sheet Metal Workers Local 20 Apprenticeship & Training	172,663.61	III					
22											
23	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 06/03/2025	6/3/2025	631697	BPTS LLC - Remit-To: BPTS (Telemon) Integration	224,797.03	III					
23											
24	Supplier Payment: Treasurer of State: 06/05/2025	6/5/2025	1128	Treasurer of State	136,133.06	III					
24											
25	Supplier Payment: CSO Architects Inc: 06/05/2025	6/5/2025	631902	CSO Architects Inc	193,468.60	III					
25											
26	Supplier Payment: Jones Machinery Inc: 06/06/2025	6/6/2025	631968	Jones Machinery Inc	110,600.00	III					
26											
27	Supplier Payment: Oracle America Inc: 06/09/2025	6/9/2025	1118	Oracle America Inc	318,937.85	III					
27											
28	Supplier Payment: Harrell-Fish Inc: 06/10/2025	6/10/2025	641594	Harrell-Fish Inc	326,036.88	III					
28											
29	Supplier Payment: Modutek Corporation: 06/10/2025	6/10/2025	641593	Modutek Corporation	162,906.80	III					
29											
30	Supplier Payment: Blackmore & Buckner Roofing LLC: 06/10/2025	6/10/2025	641619	Blackmore & Buckner Roofing LLC	254,466.90	III					
30											
31	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 06/10/2025	6/10/2025	641605	BPTS LLC - Remit-To: BPTS (Telemon) Integration	154,872.39	III					
31											
32	Supplier Payment: Pocket Nurse Enterprises, LLC: 06/11/2025	6/11/2025	641766	Pocket Nurse Enterprises, LLC	176,309.17	III					
32											
33	Supplier Payment: Williams Crow Inc: 06/11/2025	6/11/2025	641680	Williams Crow Inc	179,073.52	III					
33											
34	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 06/12/2025	6/12/2025	641794	IN/KY/OH Council of Carpenters Joint Apprenticeship and	212,849.32	III					
34											
35	Supplier Payment: Sheet Metal Workers Local 20 Apprenticeship & Training Trust: 06/13/2025	6/13/2025	641964	Sheet Metal Workers Local 20 Apprenticeship & Training	403,993.10	III					
35											
36	Supplier Payment: Ascend Learning LLC: 06/16/2025	6/16/2025	SR101060	Ascend Learning LLC	136,836.00	III					
36											
17	Ad Hoc Bank Transaction: Fifth Third Vendor 06/16/2025	6/16/2025	AHBT149090	Voya Stop Loss Remit 05/2025	225,919.80	III					
17											
37	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Integration: 06/17/2025	6/17/2025	642221	BPTS LLC - Remit-To: BPTS (Telemon) Integration	122,143.49	III					
37											
38	Supplier Payment: Ascend Learning LLC: 06/20/2025	6/20/2025	SR101068	Ascend Learning LLC	218,032.80	III					
38											
39	Supplier Payment: Strata Information Group Inc: 06/20/2025	6/20/2025	642398	Strata Information Group Inc	185,850.00	III					
39											
40	Supplier Payment: Impact Business Solutions LLC: 06/20/2025	6/20/2025	642449	Impact Business Solutions LLC	122,866.00	III					
40											
41	Supplier Payment: Famic Technologies Inc: 06/23/2025	6/23/2025	1194	Famic Technologies Inc	115,201.59	III					

Section I  
Section II  
Section III  
Section IV

41						
42	Supplier Payment: ATech Training Inc: 06/23/2025	6/23/2025	642592	ATech Training Inc	270,454.00	III
42						
43	Supplier Payment: Binford Group of Indiana: 06/23/2025	6/23/2025	642586	Binford Group of Indiana	109,632.63	III
43						
44	Supplier Payment: Blackboard LLC: 06/24/2025	6/24/2025	652225	Blackboard LLC	370,833.34	III
44						
45	Supplier Payment: Ironworkers Local 22 Apprenticeship: 06/25/2025	6/25/2025	1233	Ironworkers Local 22 Apprenticeship	249,853.98	III
45						
46	Supplier Payment: Lake County Electricians Joint Apprenticeship and Training C: 06/26/2025	6/26/2025	652338	Lake County Electricians Joint Apprenticeship and Training	298,658.44	III
46						
47	Supplier Payment: F.H. Paschen S.N. Nielsen & Associates LLC: 06/26/2025	6/26/2025	652410	F.H. Paschen S.N. Nielsen & Associates LLC	298,065.96	III
47						
48	Supplier Payment: C&D Williams Company Inc: 06/26/2025	6/26/2025	652387	C&D Williams Company Inc	271,341.63	III
48						
49	Supplier Payment: BPTS LLC - Remit-To: BPTS (Telemon) Itergeration: 06/26/2025	6/26/2025	652370	BPTS LLC - Remit-To: BPTS (Telemon) Itergeration	109,606.24	III
49						
	Payroll Payment: Matt Hawkins (Terminated) - 2025 06 27	6/27/2025	650279	Matt Hawkins	215,588.34	III
50	Supplier Payment: Larson-Danielson Construction Company, Inc: 06/30/2025	6/30/2025	652628	Larson-Danielson Construction Company, Inc	102,735.10	III
50						
51	Supplier Payment: F.H. Paschen S.N. Nielsen & Associates LLC: 06/30/2025	6/30/2025	652687	F.H. Paschen S.N. Nielsen & Associates LLC	136,096.51	III
51						
52	Supplier Payment: Phoenix Press Inc: 06/30/2025	6/30/2025	652677	Phoenix Press Inc	129,414.37	III
52						
53	Supplier Payment: A Book Company, LLC: 06/30/2025	6/30/2025	652748	A Book Company, LLC	140,597.75	III
53						
54	Supplier Payment: Nishida Services Inc: 06/30/2025	6/30/2025	652739	Nishida Services Inc	285,472.18	III
54					7,710,041.85	
55	Supplier Payment: A Book Company, LLC: 06/04/2025	6/4/2025	631830	A Book Company, LLC	1,435,570.51	IV
55						
56	Supplier Payment: JP Morgan Chase Virtual Card: 06/05/2025	6/5/2025	631939	JP Morgan Chase Virtual Card	707,313.16	IV
56						
57	Supplier Payment: Pepper Construction Company of Indiana LLC - Remit-To: Pepper Construction, Default (4319): 06/25/2025	6/25/2025	652242	Pepper Construction Company of Indiana LLC - Remit-To:	684,121.52	IV
57						
58	Supplier Payment: Louisville Electrical JATC: 06/25/2025	6/25/2025	1234	Louisville Electrical JATC	1,049,387.17	IV
58						
59	Supplier Payment: Apprentice Education Trust Local 440: 06/25/2025	6/25/2025	652268	Apprentice Education Trust Local 440	620,891.46	IV
59						
60	Supplier Payment: Pepper Construction Company of Indiana LLC - Remit-To: Pepper Construction, Default (4319): 06/27/2025	6/27/2025	652539	Pepper Construction Company of Indiana LLC - Remit-To:	2,038,950.72	IV
60						
61	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 06/27/2025	6/27/2025	652535	IN/KY/OH Council of Carpenters Joint Apprenticeship and	1,124,501.60	IV
61						
62	Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 06/30/2025	6/30/2025	652579	IN/KY/OH Council of Carpenters Joint Apprenticeship and	867,584.57	IV
62					8,528,320.71	

Payment	Payment Date	Invoices Paid	Reference/Check Number or Ad Hoc Bank Transaction	Payee	2,142,883.67		Section
					Amount in Payment Currency	68,754,430.24	
Supplier Payment: A Book Company, LLC: 06/04/2025	6/4/2025	631830	A Book Company, LLC		1,435,570.51	IV	
Supplier Payment: JP Morgan Chase Virtual Card: 06/05/2025	6/5/2025	631939	JP Morgan Chase Virtual Card		707,313.16	IV	
Supplier Payment: Pepper Construction Company of Indiana LLC - Remit-To: Pepper Construction, Default (4319): 06/25/2025	6/25/2025	652242	Pepper Construction Company of Indiana LLC - Remit-To: Pepper Construction, Default (4319)		684,121.52	IV	
Supplier Payment: Louisville Electrical JATC: 06/25/2025	6/25/2025	1234	Louisville Electrical JATC		1,049,387.17	IV	
Supplier Payment: Apprentice Education Trust Local 440: 06/25/2025	6/25/2025	652268	Apprentice Education Trust Local 440		620,891.46	IV	
Supplier Payment: Pepper Construction Company of Indiana LLC - Remit-To: Pepper Construction, Default (4319): 06/27/2025	6/27/2025	652539	Pepper Construction Company of Indiana LLC - Remit-To: Pepper Construction, Default (4319)		2,038,950.72	IV	
Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 06/27/2025	6/27/2025	652535	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund		1,124,501.60	IV	
Supplier Payment: IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund: 06/30/2025	6/30/2025	652579	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund		867,584.57	IV	

Description	Vendor
Health Savings Account	Chard Snyder
Payroll Tax	ADP
Retirement	Transamerica
Reimbursement for Health Ins. Claims	Anthem
Rx Payment	CVS
Life & LTD	The Standard
Purchasing Card Payment	PNC
Utilities	BPTS
Apprenticeship Contract Expense	Apprentice Education Trust Local 44
Apprenticeship Contract Expense	International Union of Operating Engineers Local #103 JATC
Apprenticeship Contract Expense	Indiana/Kentucky Council of Carpenters
Apprenticeship Contract Expense	Indianapolis Electrical JATC
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters 1
Construction - Lafayette Ivy Hall Restroom	F.H. Paschen, S.N. Nielsen & Associates
Apprenticeship Contract Expense	NECA-IBEW Electrical JATC
Student Retention Consulting	Strada Collaborative Inc
Classroom Tools	Gaumard Scientific Co Inc
Student Study Materials	Assessment Technologies Institute
Classroom Tools	Williams Crow Inc
Stop Loss Claims	Voya
Cleaning Services	Nishida Services Inc
Classroom Tools	Consulab Educatech
Apprenticeship Contract Expense	Plumbers & Steamfitters Local 166 JATC
Licensed Software - Foundation	Salesforce
Licensed Software	Blackboard Inc
Workday Consulting	Cognizant Technology Solutions US
Promotional Tumblers	Phoenix Press Inc
Construction - Sellersburg Renovation	Brandt Construction Inc
Advertising	C&D Williams Company Inc
CDL Training	EFC Trade, Inc.
Software Subscription	Laerdal Medical Corp
Apprenticeship Contract Expense	Sheet Metal Workers JATC Local 20
Apprenticeship Contract Expense	Evansville Plumbers & Pipefitters
Passport Program	Indiana University Purdue University
Printing and Postage	The Jackson Group Corporation
Licensed Software	Instructure Inc
CDL Training	KLLM Transport Services LLC
Construction - Lafayette Nursing Lab	F.H. Paschen, S.N. Nielsen & Associ
Aviation Building Lease Payoff	Wire to the Foundation
Bond Principal and Interest Payment	US Bank
OneSummit Banquet	Blue Sky Casino LLC
Construction - Franklin	Glenroy Construction Co Inc
Construction - Columbus Facility Replaceme	Pepper Construction Company of Indiana
Licensed Software	Zoom Video Communications, Inc.
Apprenticeship Contract Expense	Hoosier Energy REMC - South
Apprenticeship Contract Expense	Ironworkers Local 22 Apprenticeship

Equipment  
Software as a Service  
Apprenticeship Contract Expense  
Locker Removal - Hamilton County  
Apprenticeship Contract Expense  
Apprenticeship Contract Expense  
Classroom Tools  
Licensed Software  
Copier Lease  
Apprenticeship Contract Expense  
Statewide Facilities Master Planning  
Legal Fees  
Apprenticeship Contract Expense  
Apprenticeship Contract Expense

Dell  
Vertosoft LLC  
IBEW Local 668  
F.A. Wilhelm Construction Co., Inc  
Lake County Electricians JATC  
Ironworkers 395 Trust JATC  
Surgical Science Inc  
Oracle America Inc  
Toshiba America Business Solutions  
South Bend & Vicinity Electrical JATC  
American Structurepoint Inc  
Ice Miller LLP  
Louisville Electrical JATC  
Plumbers & Pipefitters Local 502 Ed



IVY TECH  
COMMUNITY COLLEGE

# HIGHER EDUCATION at the *SPEED OF LIFE*



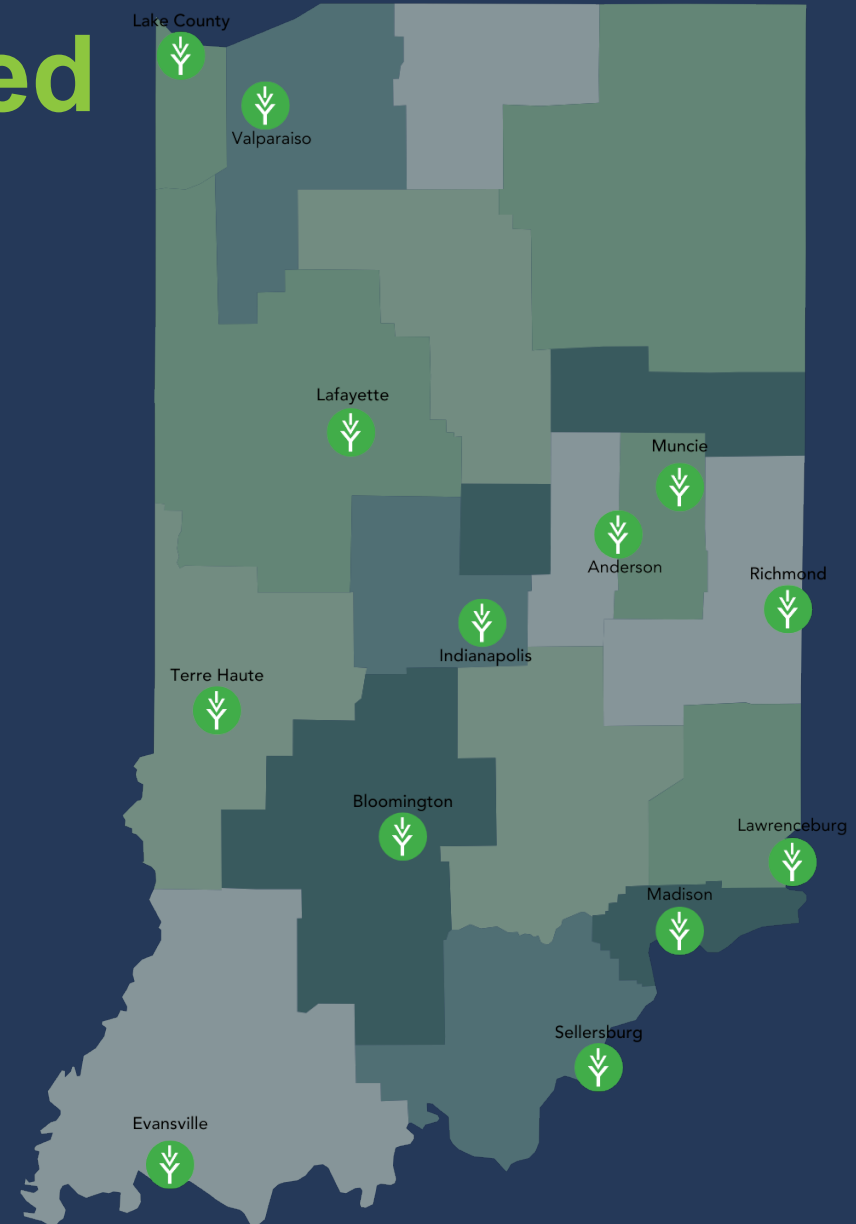
# 100 Days of Listening, Learning & Leading



# Campus Visits Completed

Sellersburg  
Evansville  
Lawrenceburg  
Terre Haute  
Indianapolis  
Richmond  
Lake County

Valparaiso  
Anderson  
Muncie  
Lafayette  
Madison  
Bloomington



# Campus Visits Remaining

Hamilton Co. 8/13

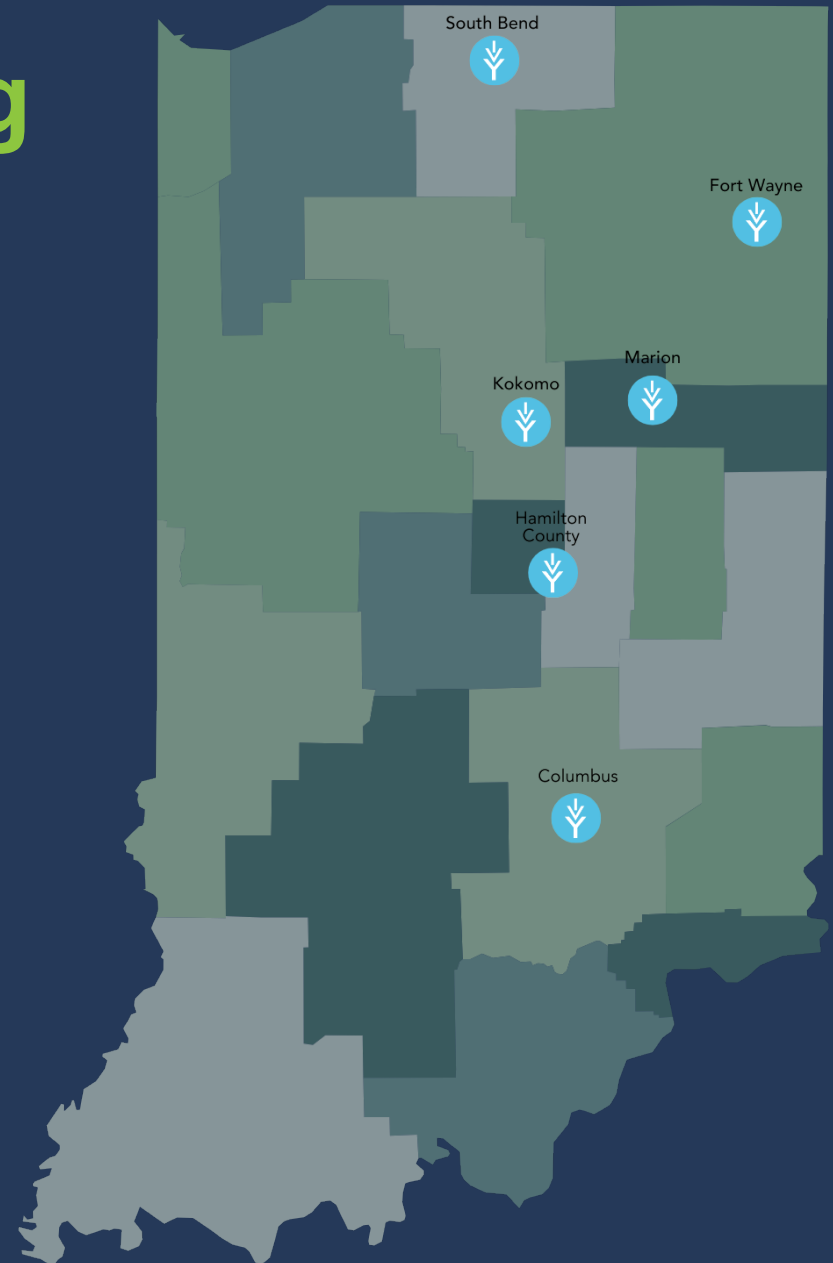
Marion 8/14

Kokomo 8/19

Fort Wayne 8/20

South Bend 8/21

Columbus 8/26



# Community Listening Sessions

## Upcoming Listening Sessions

Indianapolis – Aug. 13

Fort Wayne – Aug. 20

South Bend/Elkhart - Aug. 21

Columbus – Aug. 26

Evansville – Aug. 27

*\*Dates subject to change*



# Collegiate Purple Star Initiative

- Designation from Indiana Commission for Higher Education and the Indiana Department of Veterans Affairs
- Recognizes Indiana postsecondary institutions that provide exceptional support to U.S. military-affiliated students
- All 19 campuses earned designation



# Tier 1: Military Student Engaged



Columbus  
Indianapolis  
Lafayette



## Tier 2: Military-Student Ready



Anderson  
Bloomington  
Ft. Wayne  
Hamilton  
County  
Kokomo  
Lake County  
Lawrenceburg

Madison  
Marion  
Muncie  
Richmond  
Sellersburg  
Terre Haute  
Valparaiso



## Tier 3: Military Student Friendly

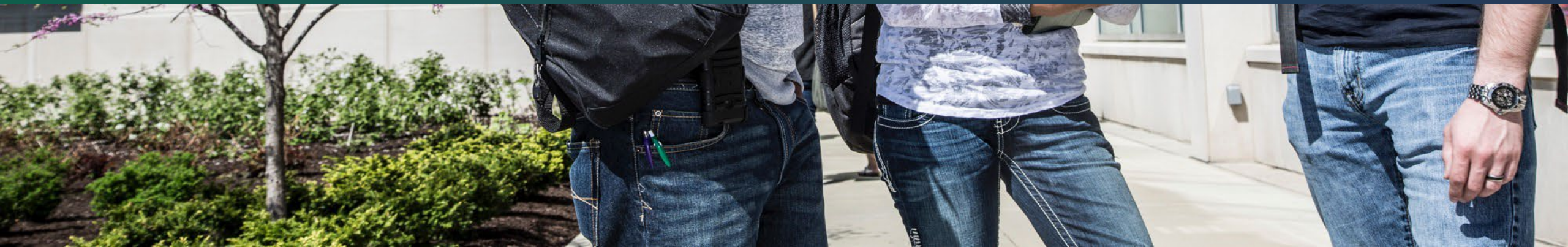


Bloomington  
Evansville  
South Bend





# School Spotlights



# August School Spotlight



## Ivy+ Career Link: Employer Connections

### Achieve Your Degree (AYD)

- 4,206 students
- 306 employers
- 35,997 credits earned
- 30.5% students earning multiple credentials

### Career Link + IEDC Partnership

- Supporting Indiana's Business Retention & Expansion (BR&E)
- 66+ visits
- 8 campuses engaged
- Pilot goal: 100–200 visits in 2025
- Industry training launched (e.g., MD Logistics, Riverside, Fuji Seal)

### Apprenticeship Impact

- 150+ employers
- 3,129 apprentices
- New: Deaconess Health Nurse Apprenticeship (20 hrs/week paid clinicals + ASN + USDOL cert)

# September School Spotlight

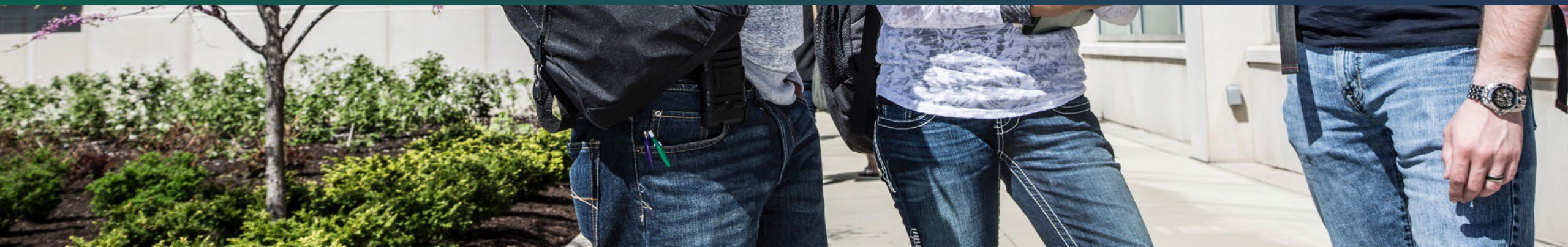
## School of Information Technology

- U.S. DOL-Registered IT Generalist Apprenticeship
- Chicago State University Intelligence Community Center for Academic Excellence (IC CAE)
- Jobs for the Future AI Transformation Pioneer Lab
- Workforce Demand Mapping
- Indiana Cyber Network Partnership





# Strategic Plan Update





# Strategic Plan Goals



# Strategic Plan Metrics



**50,000**  
ANNUAL  
COMPLETIONS

**5% INCREASE**  
IN STUDENT  
**RETENTION**



**INCREASE**  
ENROLLMENT  
TO **190,000**



**60%** OF GRADS  
EARNING ABOVE  
MEDIAN WAGE

# 2024-25 Year 2 Strategic Plan Metrics

Data as of 08/06/25

YoY Increase



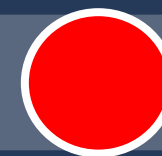
Total Enrollment



4.9%



Fall-to-Spring Student Retention



0.4%



% Above Median Wage



1.9%



# 2024-25 Year 2 Strategic Plan Metrics

Data as of 08/06/25



Fall-to-Fall Student Retention

43.9%



Completions

37,301



# Congratulations!

## Met 2024-25 Statewide Completion Goal

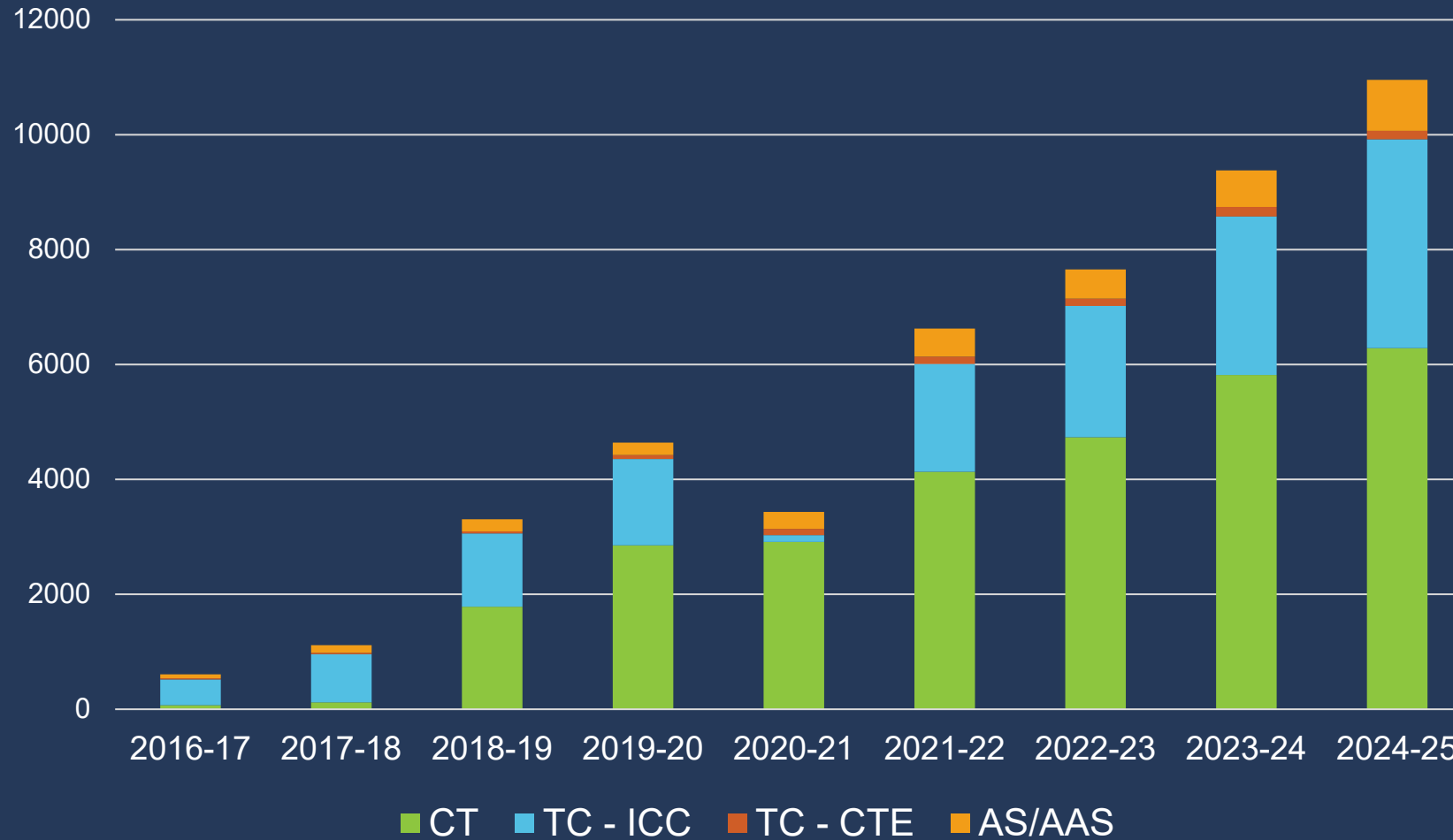
Lawrenceburg

Marion

Muncie



# 10K+ K14 Completions in AY 24-25



# Strategic Plan Metrics

**2025-26**

*Data as of 08/06/25*



**Total Enrollment**

**Target: 190,000**

**74,722**





THANK YOU



## **APPOINTMENT OF CAMPUS BOARD TRUSTEES**

### **RESOLUTION NUMBER 2025-33**

**WHEREAS**, the Ivy Tech Community College Campus Boards of Trustees of Evansville, Lafayette and Marion (“Campus Boards”) have recommended individuals to serve on their Campus Board; and

**WHEREAS**, pursuant to Indiana Code (“IC”) 21-22-6-2 and 6-3, the campus trustees must be appointed by the Ivy Tech Community College State Board of Trustees (“State Board”); and

**WHEREAS**, the Campus Boards affirm that the recommended candidates meet all the attributes and expectations delineated in Ivy Tech State Board Resolution Number 2008-53 and IC 21-22-6-3; and

**WHEREAS**, the Campus Boards request that the State Board appoint those recommended individuals listed on Exhibit A to their respective Campus Boards,

**NOW THEREFORE BE IT RESOLVED**, the State Board appoints those individuals listed on Exhibit A as campus trustees for Ivy Tech Community College of Indiana – Evansville, Lafayette and Marion effective immediately.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

---

**Andrew Wilson, Chair**

---

**Michael Dora, Secretary**

**Dated August 7, 2025**

**Exhibit A**  
**Resolution 2025-33**

**EVANSVILLE CAMPUS**

**Name**

Scott Lobel

**Constituency**

Commerce

**Expiration of Term**

6/30/2028

**LAFAYETTE CAMPUS**

**Name**

Laura Downey

**Constituency**

Commerce

**Expiration of Term**

6/30/2027

**MARION CAMPUS**

**Name**

Megan Stroup

**Constituency**

At Large

**Expiration of Term**

6/30/2028

**ELECTION OF OFFICERS FOR THE STATE BOARD OF TRUSTEES**

**RESOLUTION NUMBER 2025-35**

**WHEREAS**, Article III, Section 1 of the Ivy Tech State Board of Trustees (“Board”) By-laws, as amended, specifies at the annual meeting of the Board in the third quarter of each calendar year, the Board shall elect from among its members a Chairperson, a Vice-Chairperson, and a Secretary; and

**WHEREAS**, the term of office for current officers of the State Board of Trustees term will expire at the end of the third quarter of 2025 as provided in the By-laws; and

**WHEREAS**, the Nominating Committee recommends that the slate of officers listed below be elected for a term that begins at the conclusion of the August 7, 2025, regular Board Meeting; and

**WHEREAS**, these Trustees have been contacted and have indicated their willingness to serve in these offices.

**THEREFORE, BE IT RESOLVED BY THE STATE BOARD OF TRUSTEES OF IVY TECH COMMUNITY COLLEGE** that the following Trustees are elected to the offices specified below:

**Kim Emmert O’Dell.....Chairperson**  
**Kerry Stemler..... First Vice Chairperson**  
**Michael Dora..... Secretary**

**AND BE IT FURTHER RESOLVED**, pursuant to IC 4-22-4-3, the following employees are appointed to serve as assistant secretary and assistant treasurer:

**William Bogard .....Assistant Treasurer**  
**Mary Jane Michalak .....Assistant Secretary**

**BE IT FURTHER RESOLVED**, the officers will serve through August 2026, or the date on which successors are elected, whichever is later.

**STATE BOARD OF TRUSTEES  
IVY TECH COMMUNITY COLLEGE  
OF INDIANA**

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**Andrew Wilson, Chair**

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**Michael Dora, Secretary**

**Dated August 7, 2025**