

State Board of Trustees Meeting



Date: April 2, 2026 | 1:00 pm – 3:00 pm

Location: Richmond Campus, Johnson Hall, Stidham Auditorium, 2357 Chester Blvd, Richmond, IN

I. Roll Call

II. [Report from Secretary on Notice of Meeting](#)

III. [Approval of Minutes – February 5, 2026](#)

IV. Resolutions

- a. [Resolution 2026-7, Resolution of the State Board of Trustees of Ivy Tech Community College of Indiana to Amend the Ivy Tech Community College Flexible Benefit Program and Summary](#)
- b. [Resolution 2026-8, Approval of Contract with Oracle America, INC., Systems Office](#)
- c. [Resolution 2026-9, Approval of a Contract for Johnson Hall Chiller Replacement, Richmond Campus](#)
- d. [Resolution 2026-10, Approval of Sewer Easement with the City of Sellersburg, Sellersburg Campus](#)
- e. [Resolution 2026-11, Approval of the Purchase of Furniture for North Meridian Center, Indianapolis Campus](#)
- f. [Resolution 2026-12, Approval of Contract for Masonry Project, Indianapolis Campus](#)
- g. [Resolution 2026-13, Approval of Contract for Custodial Services, Terre Haute Campus](#)
- h. [Resolution 2026-14, Fort Wayne Campus, SLC Change Order, Fort Wayne Campus](#)
- i. [Resolution 2026-15, Approval of Contract for Roof Replacement, Valparaiso Campus](#)

V. Committee Reports

- a. Audit Committee
- b. [Workforce and Careers](#)
- c. [Academics & Student Experience](#)
- d. [Finance and Business Affairs](#)
- e. [Marketing & Public Affairs](#)
- f. [Building, Grounds & Capital](#)

VI. [Treasurer's Report, William Bogard, Interim Treasurer](#)

VII. [State of the College, Marty Pollio, EdD, President](#)

VIII. Old Business

IX. New Business

- a. [Resolution 2026-16, Approval of Campus Board of Trustees](#)

X. Adjournment

**OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES**

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will hold the following meetings in Richmond, Indiana, on April 1 and 2, 2026. The meetings will take place at 2357 Chester Blvd, Richmond, IN.

Wednesday, April 1, 2026

1:00 pm **Education Session of the State Board of Trustees** *(open to the public)*
The State Trustees will hold an in-person meeting to consider and act on such items as may be brought before them.

3:00 pm **Executive Session of the State Board of Trustees**
The State Trustees will meet in Executive Session and are permitted under IC 5-14-1.5-6.1(b) to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (2) (D) A real property transaction, including:
 - (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
- (5) To receive information about and interview prospective employees.
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

Thursday, April 2, 2026

9:30 am **Board Committee Meetings** *(open to the public)*
The State Trustees will hold the regular committee meetings in person.

9:30 – 9:40 am	Introduction to Committees
9:40 – 10:00 am	Workforce and Careers
10:00 – 10:30 am	Academics and Student Experience
10:30 – 10:40 am	Break
10:40 – 11:10 am	Finance and Business Affairs
11:10 – 11:35 am	Marketing and Public Affairs
11:35 – Noon	Building, Grounds, and Capital

1:00 pm **Regular State Board of Trustees Meeting** *(open to the public)*
The State Trustees will hold a regular in-person meeting to consider and act on such items as may be brought before them.

**MINUTES OF THE MEETING OF THE STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
February 5, 2026**

Call to Order

Chair Kim Emmert O'Dell called the State Board of Trustees meeting to order at 1:00 pm EST.

Roll Call

Trustee Dora called the roll, and the presence of a quorum was announced, with members in person

The following State Trustees were present in person:

Ms. Kim Emmert O'Dell, Chair
Mr. Kerry Stemler, Vice Chair
Mr. Michael Dora, Secretary
Mr. Jesse Brand
Ms. Jennie Dekker
Ms. Marianne Glick
Ms. Gretchen Gutman
Mr. Jack Hingst
Ms. Paula Hughes-Schuh
Mr. Kyle Hupfer
Mr. Jeremy Lugbill
Mr. Stewart McMillan
Mr. Aaron Williams
Mr. Andrew Wilson

The following State Trustee was virtual:

The following State Trustees were not present:

Mr. Harold Hunt

Executive Session Memoranda

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustees met in Executive Session on February 4, 2026, at 3:00 pm at 3645 River Crossing Parkway, Indianapolis, IN

Members present were: Kim Emmert O'Dell, Chair; Kerry Stemler, Vice Chair; Michael Dora, Secretary; Jesse Brand; Jennie Dekker; Marianne Glick; Gretchen Gutman; Jack Hingst; Paula Hughes-Schuh; Kyle Hupfer; Jeremy Lugbill; Stewart McMillan; Aaron Williams and Andrew Wilson.

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1(b) and a description of that subject are included.

- (2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
- (5) To receive information about and interview prospective employees
- (7) For discussion of records classified as confidential by state or federal statute.
- (9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the approval of these minutes, the Trustees present at the meeting certify that no subject matter other than that specified in the public notice issued for this meeting was discussed in the executive session.

NOTICE OF MEETING MAILED AND POSTED

Trustee Michael Dora, Secretary, confirmed that the notice of regular meetings on February 5, 2026, was properly mailed and posted. The public was invited to attend the meeting, which was open to the public.

APPROVAL OF BOARD MINUTES

Trustee Gutman moved to approve the board meeting minutes from December 4, 2025. Trustee Wilson seconded the motion; the motion carried.

COMMITTEE REPORTS

Item 1: Audit Committee: Chair Emmert O’Dell called upon Trustee Gutman. The State Board of Trustees Audit Committee met on February 4, 2026, and reported that there were no action items for the Full Board. During the meeting, the committee met with representatives from the State Board of Accounts to discuss the financial audit and federal compliance audits. The committee also reviewed reporting related to the confidential hotline and the cybersecurity report. In addition, members reviewed the 2025–26 audit schedule, the three-year audit plan, and internal audit reports issued since the previous committee meeting.

Item 2: Workforce and Careers Committee: Chair Emmert O’Dell called upon Trustee Dekker. Dekker reports two action items for consideration and board approval. The Workforce & Careers committee report focused on three core priorities for Ivy Tech: strengthening employer-driven pathways for working adults, ensuring the long-term

viability and relevance of our academic offerings, and investing in high-impact training infrastructure aligned to regional workforce needs.

First, the Board received the findings of a national evaluation of Ivy Tech's Achieve Your Degree (AYD) program conducted by the RAND Corporation. This is the first formal, external evaluation of the AYD model. The study examined both how the program is implemented and the relationship between participation and student outcomes. The goal of the evaluation was to understand how employer–community college partnerships can support credential completion for working adult learners.

The outcomes analysis demonstrates that participation in the AYD program increased the likelihood of earning a credential, controlling for differences in time and select student characteristics. The benefit of AYD participation was especially large for those who completed short-term certificates.

Second, Dodge informed the Board of a statewide suspension of the Global Workforce Skills certificate in the School of Business. The action reflects Ivy Tech's data-driven program review, as enrollment and completion trends do not support long-term standalone viability, and outcomes are duplicative of existing programs.

Finally, two capital equipment resolutions were presented for the South Bend/Elkhart and Lafayette campuses.

At the South Bend/Elkhart campus, the proposed purchase of dental clinic equipment will modernize instructional facilities and support students' full licensure preparation in a region with significant workforce needs. Both investments directly strengthen Ivy Tech's ability to deliver high-quality, employer-aligned training.

Trustee Dekker motioned for approval of **Resolution 2026-1**, Approval of Contract with Patterson Dental South Bend Campus. Trustee Gutman seconded the motion; the motion carried unanimously.

At the Lafayette campus, the proposed purchase of advanced process operations and automation training equipment will expand capacity for high-demand technician preparation in areas such as process control, PLC automation, and troubleshooting, directly supporting regional employers, including semiconductors and advanced manufacturing partners.

Trustee Dekker motioned for approval of **Resolution 2026-2**, Approval of Contract with Williams Crowe Inc., dba Aidex Corporation, Lafayette. Trustee Hughes-Schuh seconded the motion; the motion carried unanimously.

Item 3: Academics & Student Experience: Chair Emmert O’Dell called upon Trustee Dora. The Academic and Student Experience Committee received an update on enrollment for the 2025–2026 academic year. Dr. Crook reported that the K14 Headcount surpassed 100,000 to 100,144. The first time the college has had a six-figure dual-credit and dual-enrollment headcount. Total unduplicated headcount has reached 204,347 students, representing a 5.3% increase compared to the same point in the prior academic year. The College is currently surpassing its annual goal of 190,000 by 14,347 students.

Total Revenue-Generating Annualized FTE also showed positive momentum, currently at 41,445, a 1.6% increase from 40,795 in the previous year.

Additionally, Dr. Bryan Hamann reported that Fall-to-Spring retention is at 69.5%, which is slightly ahead of this point last year. The Fall-to-Spring retention metric continues until July 1, and we will continue to see increases throughout the spring.

Item 4: Finance & Business Affairs Committee: Chair Emmert O’Dell called upon Trustee Brand. Trustee Brand reported there are no action items for consideration and board approval. The Committee received an informational update on key financial and enrollment matters. The College reported routine budgetary adjustments made in response to enrollment changes, noting that fall full-time equivalent (FTE) enrollment increased by 6 percent overall compared to fall 2024. The Committee also reviewed student affordability data, highlighting that more than 60 percent of Ivy Tech students receive financial aid that does not require loans or paid employment. Additionally, 46 percent of students incur no direct out-of-pocket costs, while another 39 percent owe \$2,000 or less. These outcomes were attributed to expanded need-based aid through FAFSA Simplification, Pell Grant increases, and accessible payment plans, which have contributed to reduced borrowing. As a result, approximately 12 percent of students take out loans, and 13 percent of graduates left with debt in 2025. The Committee also received an update on FY 2026 operating revenues and expenses through December 31, 2025.

The Board received a Foundation update presented by Stephanie Bailey, President of the Ivy Tech Foundation, highlighting FY26 year-to-date fundraising results, donor trends, major grant activity, and upcoming initiatives. As of January 23, 2026, the Foundation has raised \$31.4 million toward an all-in goal of \$53.4 million (59%), with public fundraising exceeding goal at 109% and private fundraising at 38% of goal. The Foundation also reported a total fundraising pipeline exceeding \$270 million, including gifts agreed to, decision-pending proposals, and active development opportunities. Donor trend data underscored the continued importance of revenue diversification, with public sources comprising the largest share of dollars raised and individual donors accounting for the majority of gifts. An

update was provided on the Lilly Endowment AIHE initiative, noting that Phase I planning funding of \$300,000 has been secured and that Phase II implementation and collaboration grant opportunities, totaling up to \$65 million, are due May 1. The Board was also reminded of Ivy Tech Day 2026, scheduled for April 21, 2026, as a key upcoming engagement and fundraising event.

Item 5: Marketing & Public Relations Committee: Chair Emmert O’Dell called upon Trustee Dekker. Trustee Dekker reported there are no action items for consideration and board approval. The committee received an update from Vice President of Marketing Kathie Fleck, who provided a snapshot of SO Marketing work for 2025, including social media efforts, website traffic, creative projects, and student communication. She also provided an overview of the relationship with the IHSAA and showed a video of the fall sports champions of education from across Indiana. VP Fleck shared an update on the performance of paid advertising campaigns that drive admissions and enrollment. Despite a 25% reduction in spending, ads still drove a 15% increase in requests for information and nearly 8% increase in applications. Overall, 24% of all applicants who come directly from advertising eventually enroll at the college. Finally, she provided an initial assessment of the refreshed homepage's performance on the college's main website. In the first month, homepage views are up 50%, and Skills Training web views are up 61%.

MJ Michalak, Senior Vice President, Legal and Public Affairs, presented information on the current legislative session and key bills that Ivy Tech is following. Additionally, she presented information on the state's revenue forecast and an upcoming Ivy Tech economic impact report. Michalak advised that the Indianapolis campus will receive \$850k in federal funding for a flex lab based on the federal budget passed and signed by President Trump yesterday.

Item 6: Building Grounds & Capital Committee: Chair Emmert O’Dell called upon Trustee Stemler. Trustee Stemler reported there are three items for consideration and board approval.

Trustee Stemler motion to approve **Resolution 2026-3, Approval of Clean Room Project, Lafayette Campus.** Trustee Dekker seconded the motion; the motion carried unanimously.

Trustee Stemler motion to approve **Resolution 2026-4, Approval of Contract for Boiler Replacement Crown Pointe, Lake County Campus.** Trustee Gutman seconded the motion; the motion carried unanimously.

Trustee Stemler motion to approve **Resolution 2026-5, Approval of South Bend Dental Lab GMP, South Bend/Elkhart Campus**. Trustee Gutman seconded the motion; the motion carried unanimously.

TREASURERS REPORT

Chair Emmert O'Dell called upon William Bogard, Interim CFO and Treasurer, to the Treasurer's Report.

Ivy Tech remains affordable and good value for students and continues to operate within budgetary parameters.

Fall revenue-generating student FTE was up 6% for the fall terms over last year. 18 of our 19 campuses saw growth. Full-time FTE outpaced PT FTE.

Spring revenue-generating student FTE is currently up about 3% over last year at the majority of our campuses. We are again seeing FTE outpace headcount

Expenditures are within budget. It is anticipated that most campuses will transfer funds at year's end for future RR projects or scholarships. This will bring us closer to the budget.

Trustee Wilson motioned to approve the Treasurer's Report. Trustee Gutman seconded the motion; the motion carried unanimously.

STATE OF THE COLLEGE

Chair Emmert O'Dell called upon President Marty Pollio for the State of the College.

President Marty Pollio delivered the State of the College report, highlighting student and campus spotlights, recent institutional achievements, enrollment performance, and progress toward Ivy Tech's next Strategic Plan. Trustees heard updates on the statewide recognition of the Achieve Your Degree program from a recent RAND study, the honors awarded to Chancellor Rachel Kartz, and engagement efforts at Statehouse Day. Spring 2026 enrollment data showed year-over-year growth, with increases in total headcount and FTE, several campuses exceeding enrollment and retention targets, and continued progress toward systemwide goals. The presentation concluded with an update on the development of Ivy Tech's 2030 Strategic Plan, emphasizing extensive statewide listening sessions, trustee and leadership engagement, upcoming milestones, and a planned July 1, 2026, launch.

OLD BUSINESS

Chair Emmert O'Dell called for old business, but there was none.

NEW BUSINESS

Chair Emmert O'Dell called for new business.

Trustee Dekker moved to approve **Resolution 2026-6, Approval of Campus Board of Trustees**. Trustee Dora seconded the motion; the motion carried unanimously.

AJDOURNMENT

Chair Emmert O'Dell adjourned the meeting with no further business to come before the Board.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**

Dated February 6, 2026, prepared by Gretchen L. Young, Recording Secretary

**RESOLUTION OF THE STATE BOARD OF TRUSTEES OF
IVY TECH COMMUNITY COLLEGE OF INDIANA TO AMEND THE
IVY TECH COMMUNITY COLLEGE
FLEXIBLE BENEFIT PROGRAM AND SUMMARY**

RESOLUTION NUMBER 2026-7

WHEREAS, Ivy Tech Community College of Indiana ("Ivy Tech") maintains the Ivy Tech Community College Flexible Benefit Program and Summary ("Program"), a cafeteria plan within the meaning of Section 125 of the Internal Revenue Code that allows eligible employees of Ivy Tech to elect to pay certain benefit plan contributions on a pre-tax basis, including but not limited to salary reduction contributions to health savings accounts, and to participate in flexible spending accounts offered under the Program.

WHEREAS, Ivy Tech has reserved the right to amend the Program at any time, through action of the State Board of Trustees of Ivy Tech Community College of Indiana ("Board of Trustees") and the President of Ivy Tech or his or her designee.

WHEREAS, the Board of Trustees has determined it is desirable and in the best interests of Ivy Tech to amend the Program, effective January 1, 2026, to (i) update Ivy Tech's Health Savings Account contribution provisions, (ii) increase the maximum carryover amount for unused Health Flexible Spending Account funds to reflect the 2026 IRS carryover limit, and (iii) increase the maximum reimbursement amount available under the Dependent Care Flexible Spending Account to reflect the 2026 IRS limit.

NOW THEREFORE, BE IT RESOLVED, that Ivy Tech, by its Board of Trustees, approves and adopts the Third Amendment and Summary of Changes to the Ivy Tech Community College Flexible Benefit Program and Summary, effective as stated therein, in the form and substance of a copy of the same which is attached hereto.

RESOLVED FURTHER, that Ivy Tech, by its Board of Trustees, does hereby authorize and direct (i) the President of Ivy Tech or his or her designee to execute the Third Amendment and Summary of Changes to the Ivy Tech Community College Flexible Benefit Program and Summary, in the form attached hereto, on behalf of and in the name of the Board of Trustees, and (ii) any additional actions that may be necessary or appropriate to implement the foregoing resolutions and administer the provisions of the Program.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Kim Emmert O'Dell, Chair

Michael Dora, Secretary

Dated April 2, 2026

**APPROVAL OF CONTRACT WITH ORACLE AMERICA, INC. OR
COMPARABLE VENDOR
SYSTEMS OFFICE**

RESOLUTION NUMBER 2026-8

WHEREAS, Ivy Tech Community College (“College”) has an enterprise agreement with Oracle America, Inc. (“Oracle”), and

WHEREAS, the College uses Ellucian’s Banner (“Banner”) software for its Student Information System (SIS); and

WHEREAS, Banner requires the use of Oracle as a backend database; and

WHEREAS, the College’s current agreement with Oracle ends on May 10, 2026, which is prior to the Board’s next statewide meeting; and

WHEREAS, the College’s Office of Information Technology has negotiated a new enterprise agreement with Oracle for one (1) year, beginning on May 11, 2026, and continuing through May 10, 2027, for a cost of \$1,433,434.41, and

WHEREAS, the College’s Office of Information Technology believes it may be able to obtain the Oracle product from a different vendor for a lower contract price; however, these negotiations are ongoing;

WHEREAS, the Ivy Tech Community College State Board of Trustees (“Board”) must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the Board hereby approves the College entering into a contract with Oracle or another vendor able to provide the Oracle product at a cost not to exceed \$1,433,434.41, and

FURTHER BE IT RESOLVED, that the Board does hereby authorize and direct the President or Treasurer, or other appropriate designated College employee, to execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Kim Emmert O’Dell, Chair

Michael Dora, Secretary

Dated April 2, 2026

**APPROVAL OF A CONTRACT JOHNSON HALL CHILLER REPLACEMENT
RICHMOND CAMPUS**

RESOLUTION NUMBER 2026-9

WHEREAS, the Ivy Tech Community College Richmond Campus (“Richmond”) Johnson Hall HVAC Chiller equipment has been in a failing condition for several years, and

WHEREAS, the Richmond administration consulted with A&E Firms and HVAC Contractors to develop specifications for replacement equipment (“Project”), and

WHEREAS, System’s Office R&R funding has provided \$300,000 and Richmond has provided an additional \$300,000 from the campus matching funds to fully fund the Project, and

WHEREAS, Richmond completed the bid process in accordance with Indiana’s public works law and College procedures

WHEREAS, the Campus intends to enter into an agreement with Trane, which had the lowest bid of \$600,000, and

WHEREAS, the Richmond Campus Trustees and the College’s Facility Design Council recommend approval of the contract, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the contract with Trane in the amount of \$600,000, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract amendment with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Kim Emmert O’Dell, Chair

Michael Dora, Secretary

Dated April 2, 2026

**APPROVAL OF SEWER EASEMENT WITH THE CITY OF SELLERSBURG
SELLERSBURG CAMPUS**

RESOLUTION NUMBER 2026-10

WHEREAS, in Resolution 2024-25, the Ivy Tech Community College State Board of Trustees (“Trustees”) approved the sale of property owned by Ivy Tech Community College (“College”) on the Sellersburg Campus (“Campus”) to Baptist Health; and

WHEREAS, Baptist Health plans to utilize the building as an Emergency Department and Urgent Care on the first floor, in addition to an imaging space. An ambulance bay for emergencies. The second floor will house physician offices on the property purchased; and

WHEREAS, the construction of the facility requires Baptist Health to install a new pump station and connect gravity feed sewer lines to tie into the sewer of the City of Sellersburg (“City”); and

WHEREAS, the installation will require the College to provide an easement area (“Easement”) to Baptist Health to allow for the installation, operation, and maintenance of sewer lines and related infrastructure on the Property; and

WHEREAS, the pump station will remain owned by the College, and Baptist Health will own and maintain the sewer lines; and

WHEREAS, the City will operate and maintain pump station; and

WHEREAS, granting a utility easement is a real property action that requires approval by the Ivy Tech Community College State Board of Trustees (“Trustees”);

NOW THEREFORE BE IT RESOLVED that the Trustees approve the Sewer Easement with Baptist Health; and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to execute action necessary to complete the Easement after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Kim Emmert O’Dell, Chair

Dated April 2, 2026

Michael Dora, Secretary

**APPROVAL OF THE PURCHASE OF FURNITURE FOR NORTH MERIDIAN CENTER
INDIANAPOLIS CAMPUS**

RESOLUTION NUMBER 2026-11

WHEREAS, the Ivy Tech Community College Indianapolis Campus (“Campus”) conducted a Request for Proposals (RFP) process to secure a furniture package for newly renovated space at the North Meridian Center building, and

WHEREAS, after the Campus conducted a thorough evaluation of the different proposals, Campus representatives selected Fleming Interior Group as the preferred vendor; and

WHEREAS, the anticipated total cost purchase agreement is \$1,437,563, and

WHEREAS, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees hereby approves the College entering a contract with Fleming Interior Group for a furniture package and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and Treasurer and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Kim Emmert O’Dell Chair

Michael Dora, Secretary

Date April 2, 2026

APPROVAL OF CONTRACT FOR MASONRY PROJECT INDIANAPOLIS CAMPUS

RESOLUTION NUMBER 2026-12

WHEREAS, the Ivy Tech Community College Indianapolis campus (“Campus”) has identified a need to repair masonry at the North Meridian Center (“NMC”) building located at 50 W Fall Creek Parkway N. Drive, Indianapolis (“Project”), and

WHEREAS, this “Project” will repair masonry to the section at NMC, including tuckpointing and staining brick, and

WHEREAS, the College will procure the services needed to complete the “Project” using the job order contracting (“JOC”) method, and

WHEREAS, the Indianapolis administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with F.A. Wilhelm in the amount of \$1,666,258, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with F.A. Wilhelm in the amount of \$1,666,258, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Kim Emmert O’Dell, Chair

Michael Dora, Secretary

Dated April 2, 2026

**APPROVAL OF CONTRACT FOR CUSTODIAL SERVICES
TERRE HAUTE CAMPUS**

RESOLUTION NUMBER 2026-13

WHEREAS, the Ivy Tech Community College Terre Haute Campus (“Campus”) conducted a Request for Proposals (RFP) process to secure custodial services for a new contract term for buildings at the Terre Haute and Greencastle locations, and

WHEREAS, after the Campus conducted a thorough evaluation of the different proposals, Service Master Clean had the preferred proposal; and

WHEREAS, the Campus plans to contract with Service Master Clean for custodial services for an initial term of two (2) years; and

WHEREAS, the anticipated total cost for the two-year term of the agreement is \$776,763.84, and

WHEREAS, the proposal allowed for two renewal options for two (2) years each, totaling four potential renewal years, spread across two options, and

WHEREAS, the State Board of Trustees must approve any contract imposing a financial obligation on the part of the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees hereby approves the College entering into a contract with Service Master Clean for custodial services, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and Treasurer and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Kim Emmert O’Dell Chair

Michael Dora, Secretary

Date April 2, 2026

**APPROVAL OF CONTRACT FOR SLC CHANGE ORDER
FORT WAYNE CAMPUS**

Resolution Number 2026-14

WHEREAS, the Ivy Tech Community College Fort Wayne campus (“Campus”) has identified a need to replace the existing roof at 4801 N. Campus Drive, Fort Wayne (“Project”), and

WHEREAS, this Project will remove the old roof and install a new Thermoplastic Polyolefin (TPO) roof, including all flashings, gutters, downspouts, and curbing, and

WHEREAS, the Fort Wayne administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with **Fort Wayne Roofing** in the amount of \$2,236,783, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with **Fort Wayne Roofing** in the amount of \$2,236,783, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and Treasurer and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by the College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF
INDIANA**

Kim Emmert O’Dell Chair

Michael Dora, Secretary

Date April 2, 2026

APPROVAL OF CONTRACT FOR ROOF REPLACEMENT VALPARAISO CAMPUS

RESOLUTION NUMBER 2026-15

WHEREAS, the Ivy Tech Community College Valparaiso campus (“Campus”) has identified a need to replace the roof at its building located at 3100 Ivy Tech Drive, Valparaiso (“Project”), and

WHEREAS, this “Project” will recover the roof with a new Polyvinyl Chloride (PVC) roof, and

WHEREAS, the College will procure the services needed to complete the “Project” using the job order contracting (“JOC”) method, and

WHEREAS, the Valparaiso administration, Campus Trustees and the College’s Facility Design Council recommend entering into a contract with Blackmore & Buckner Roofing, LLC in the amount of \$638,343 and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding \$500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College do hereby approve the contract with Blackmore & Buckner Roofing, LLC in the amount of \$638,343, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the contract with said firm after the documents have been approved by College Counsel.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Kim Emmert O’Dell, Chair

Michael Dora, Secretary

Dated April 2, 2026



IVY TECH
COMMUNITY COLLEGE

Workforce & Careers

State Board of Trustees, April 2026

Agenda

1

Completions Update



2

National Talent Strategy: Apprenticeship



3

Employer Partnership Spotlight - Google

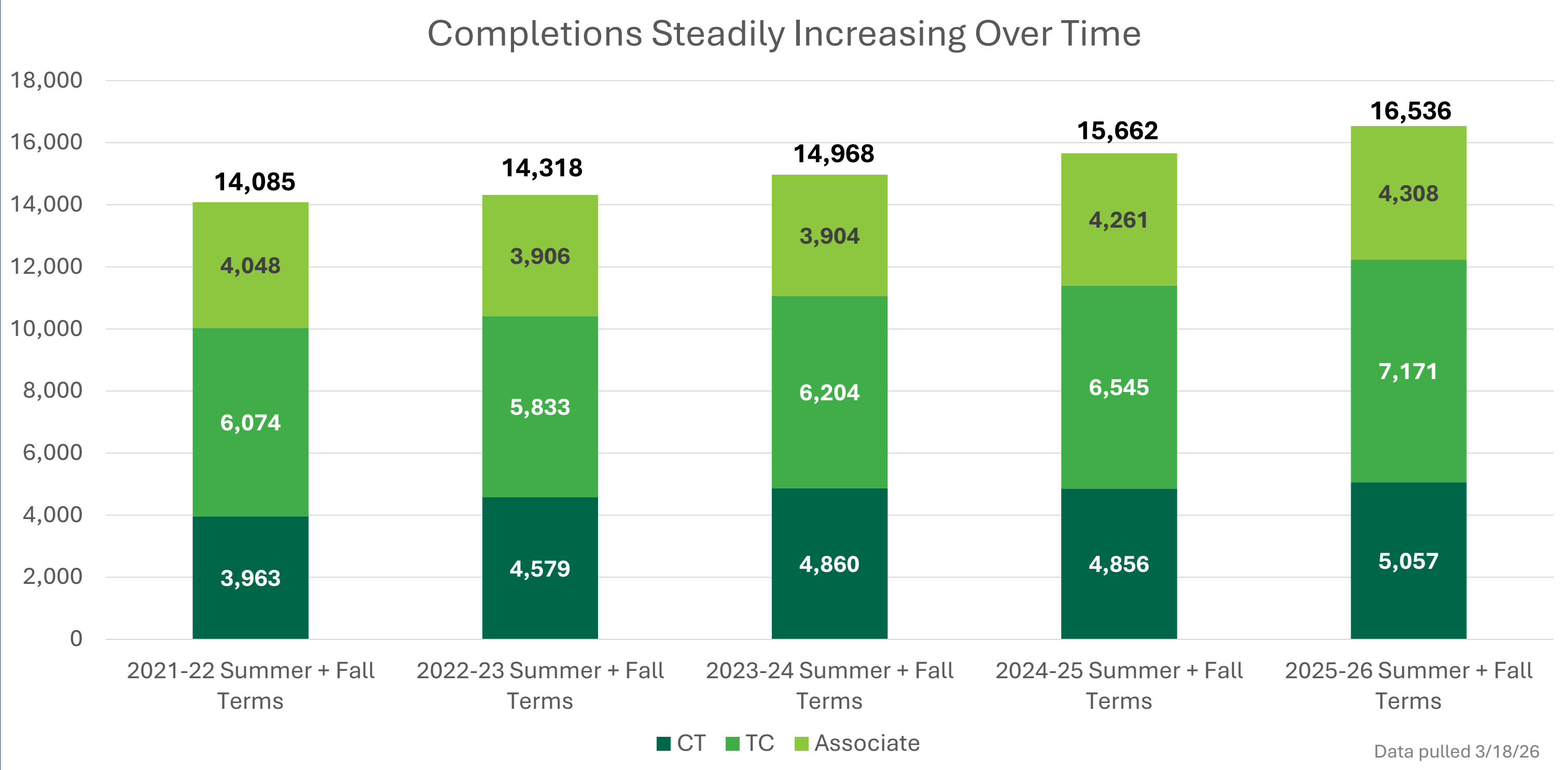


4

Appendix



Completions Year to Date Update



National Talent Strategy: Apprenticeship



To celebrate the success of Registered Apprenticeships, build awareness, and support the goal of enrolling 1 million apprentices.

National Talent Strategy: Apprenticeship



RESULTS SPEAK FOR THEMSELVES

For Apprentices:

90% **Employment Retention** Percentage of apprentices who retain employment after apprenticeship completion

\$300k+ **Lifetime Earning Advantage** Apprentice graduates earn more over their lifetime compared to peers who don't

For Employers:

90% of apprentices complete their training

89% of apprentices are with the same employer five years after completion

150% average return on investment for employers



Workforce Apprenticeships

- Registered OR non-registered
- Employer Involvement
- On-the-job training
- Related instruction
- Reward for skills gains
- National Occupational Credential

Ivy Tech Sponsored Pathways

Early Childhood

Electrician/Maintenance Electrician

Information Technology Specialist

AG Equipment Technician

Industrial Maintenance Mechanic/Repairer

Industrial Production Supervisor (Manager)

Heavy Construction Equipment Mechanic

Quality Control Technician

Tool and Die Maker

Surgical Technician

K-12 Teacher

Building Maintenance Repairer

Recovery Home Residential Advisor



National Talent Strategy: Apprenticeship

Chariot Automotive's Talent Strategy



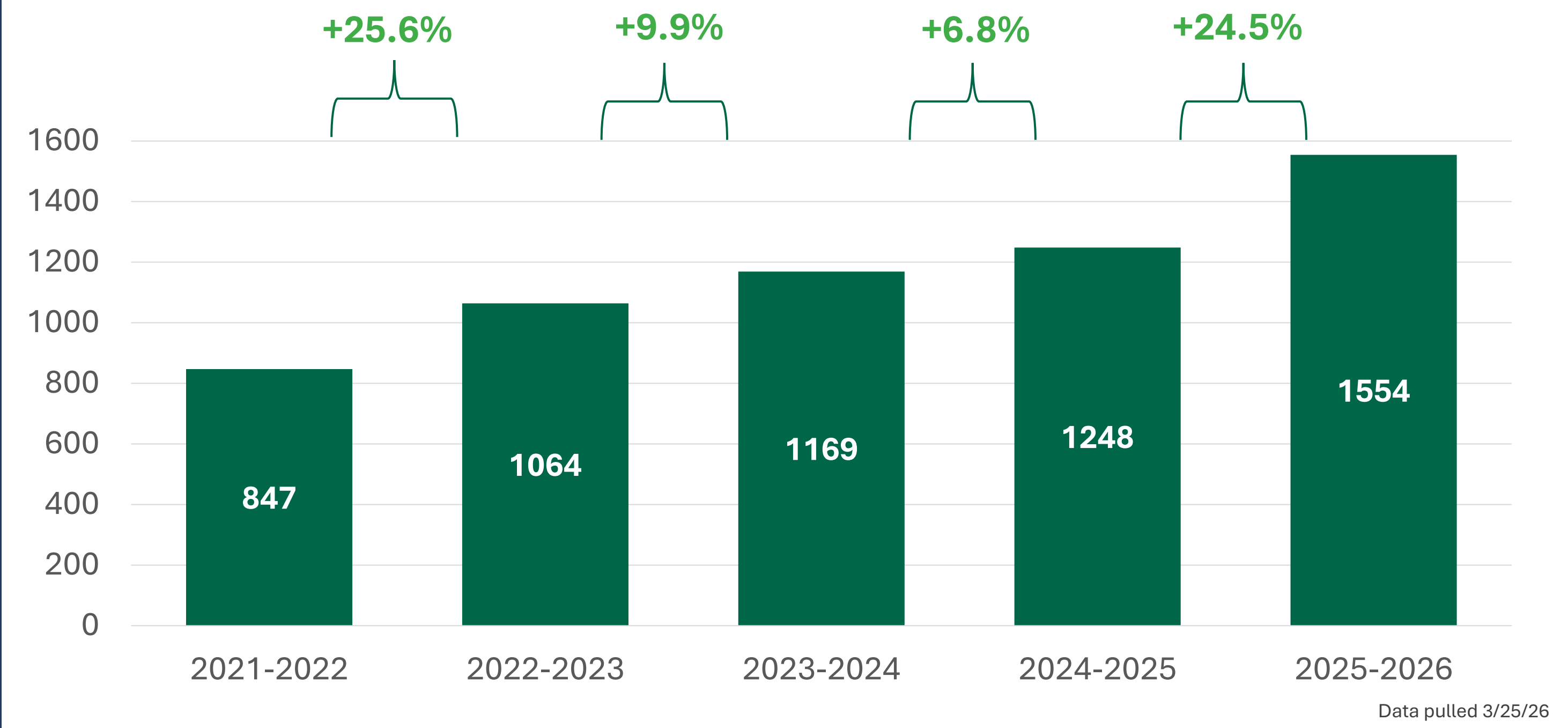
National Talent Strategy: Apprenticeship

Chariot Automotive and Ivy Tech Kokomo celebrate first Business graduates



Workforce Apprenticeship Enrollment Point in Time

Overall, headcount increased 83% over the last 5 years



National Talent Strategy: Apprenticeship

Ivy Tech Apprenticeship Toolkits & Free Campus Support Resources

IVY TECH
COMMUNITY COLLEGE

Apprenticeship Toolkit for
Businesses & Organizations

What
Is a Registered
Apprenticeship
Program?

Why
Register an
Apprenticeship
Program?

How
To Start an
Apprenticeship
Program

Ivy+
Career Link

IVY TECH
COMMUNITY COLLEGE

Apprenticeship Step-by-Step Guide

**APPRENTICESHIP
AMBASSADOR**

ivytech.edu/apprenticeships

This workforce product was funded by a grant awarded by the U.S. Department of Labor's Employment and Training Administration. The product was created by the recipient and does not necessarily reflect the official position of the U.S. Department of Labor. The Department of Labor makes no guarantees, warranties, or assurances of any kind, express or implied, with respect to such information, including any information on linked sites and including, but not limited to, accuracy of the information or its completeness, timeliness, usefulness, adequacy, continued availability, or ownership. This product is copyrighted by the institution that created it.

Employer Partnership Spotlight



LAUNCHED! 50 AI workshops; ~1,000 learners

- Introduction to AI
- Generative AI tools and prompt engineering
- Responsible AI use
- Workplace applications

Capital investment to build 3 fiber optic and network installation labs:
Bloomington, Fort Wayne, Valparaiso

- **NEW!** Fiber optics and network installer skills training
- Training for faculty, 360 students to be served
- Timeline: 2026-2029 (starting summer/fall 2026)



Q&A

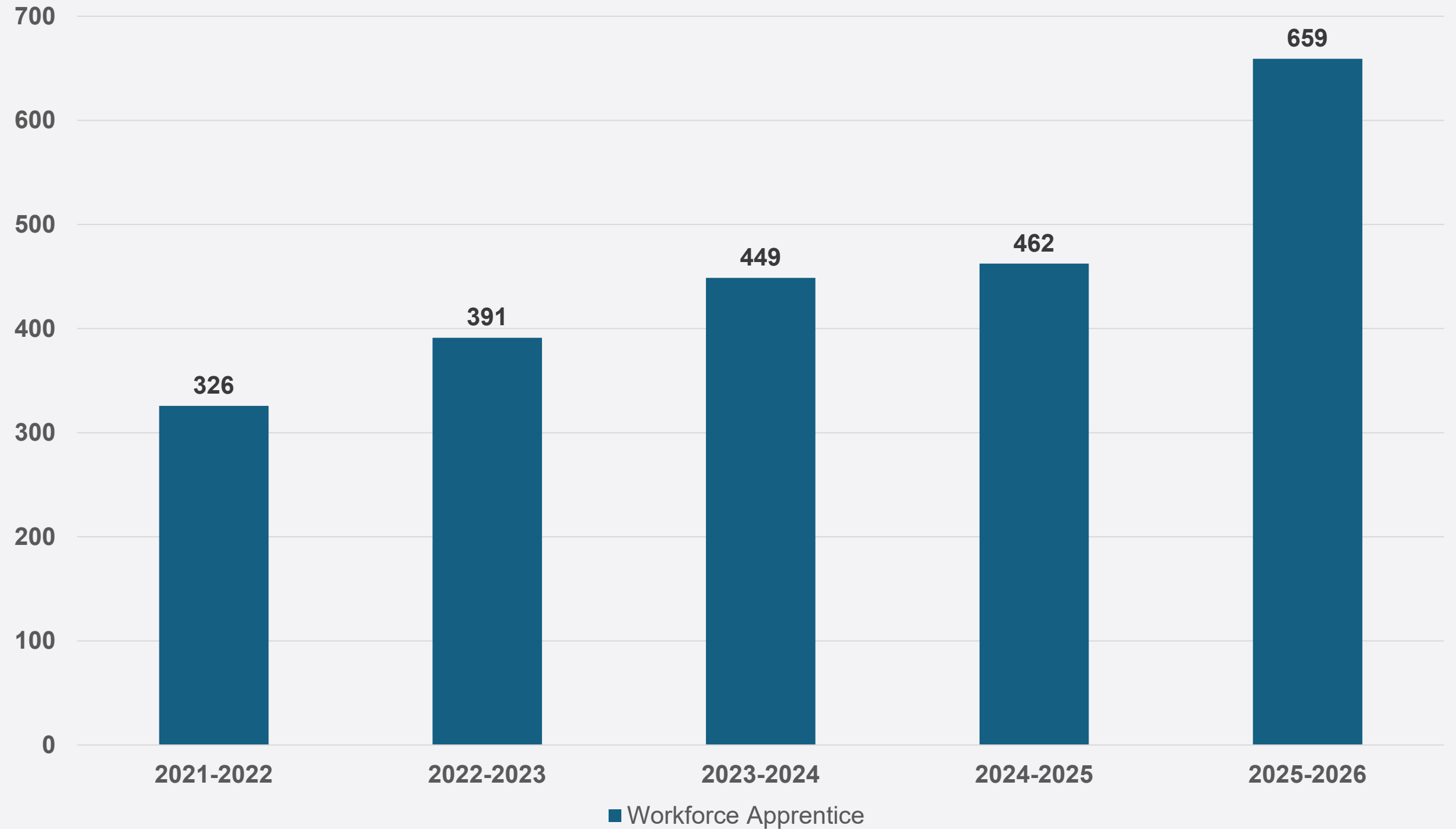
Molly Dodge, Senior Vice President Workforce & Careers

APPENDIX

WORKFORCE APPRENTICE FTE POINT IN TIME

2025 – 2026 Academic Year

- Workforce Apprentice: +42.6%



Data as of March 25, 2026

National Talent Strategy: Apprenticeship

Kokomo School Corporation's Talent Strategy, K-6 Paraprofessional Apprenticeship



<https://www.wthr.com/video/sponsor-story/13inside-track/apprenticeships-at-ivy-tech-offer-flexible-paths-to-career-advancement/531-33b29f01-4dc2-40a3-a02a-ff4208130ad7>



IVY TECH
COMMUNITY COLLEGE

PROVOST REPORT

State Board of Trustees, April 2026

Today's Provost Report

Survey

What we are hearing from faculty and staff



Already Ivy

Improving the student experience



Evaluation

Data-informed decision-making



Gathering Feedback

Statewide faculty and student affairs listening effort underway

Surveys open through April 10.

Faculty

Key question: What is one change, support, or improvement that would enhance your ability to succeed at Ivy Tech?

Student Affairs

Key question: What is one change, support, or improvement that would help you do your best work in supporting students at Ivy Tech?

Early Feedback Themes

Faculty responses: Themes point to a need for clarity, consistency, and instructional support

Advancing a unified K–14 approach to better support and scale dual-credit efforts

Assessment of current instructional modalities to determine effectiveness, clarity, and continued need

Defining Ivy Tech’s approach to AI in teaching and learning to support effective, responsible use and academic integrity

Evaluating 8- and 16-week course formats to determine the most effective approach for student learning and success

Assessing IvyOnline’s structure and infrastructure to strengthen its role in delivering high-quality, scalable online education

Early Feedback Themes

Student Affairs responses: Themes point to system consistency and student experience gaps

Evaluating registration deadlines to better support student readiness and success

Strengthening the consistency and availability of student mental health services across the college

Streamlining transcript evaluation to reduce delays and provide a more consistent student experience

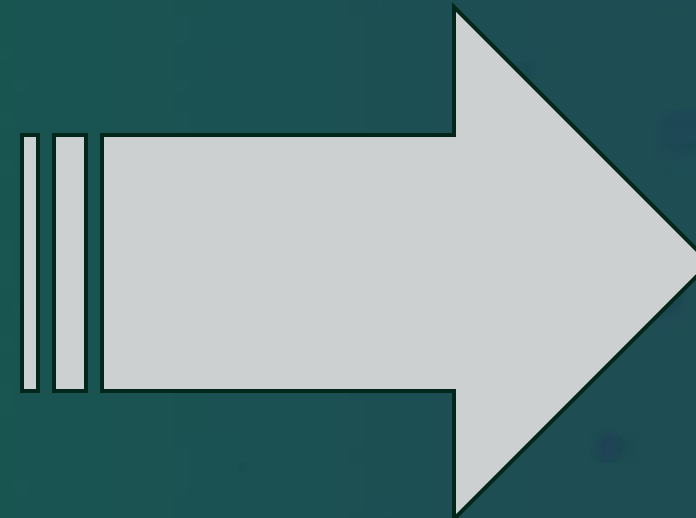
Enhancing integration across systems to improve usability and efficiency

Aligning student experience practices across campuses to ensure consistency and quality

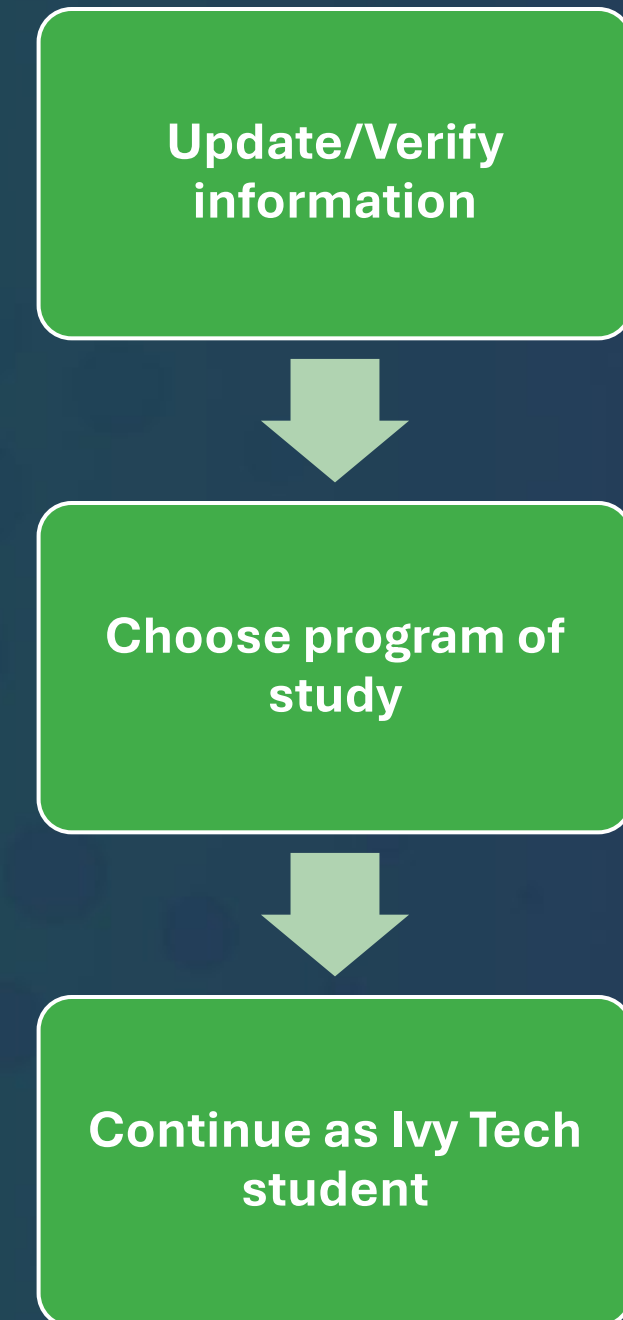
Seamless Admission Update: Already Ivy

Removing barriers for dual credit students transitioning to Ivy Tech

Current Process



New Process



Dual Credit Decision Pathways

Attend Ivy Tech

- Seamless admission pathway
- Route to campus enrollment & advising

Attend Another College

- Congratulations!
- Transfer credit; reverse-transfer pathways; guest student opportunities

Workforce

- Skills pathway
- Future upskilling invitations

Military

- Support
- Returning learner pipeline

Undecided

- Degree audit
- Targeted campaign to show completion path



Where we stand



March 2026

**Rollout to Class of 2026
High School Seniors**

Completed



October

Future annual cycle

Begins each October with
dual credit seniors
preparing to graduate



Beyond

What's next

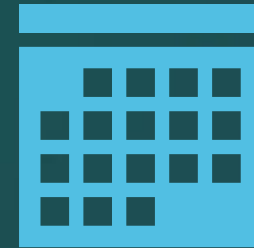
- Evaluate
- Apply
- Explore
- Partner

Two Systems Level Research Studies



Ivy Online:

- Course design and instructional quality
- Current model effectiveness and scalability
- Financial model and long-term sustainability
- Organizational structure, reporting alignment, and operational effectiveness



8-week vs. 16-week courses:

- Student success, retention, and completion outcomes
- Instructional effectiveness and faculty experience
- Academic quality and learning outcomes
- Operational implications





IVY TECH
COMMUNITY COLLEGE

ENROLLMENT & RETENTION

2026-04-02 Student Affairs Update

AGENDA

1

Enrollment



2

Retention Metric



3

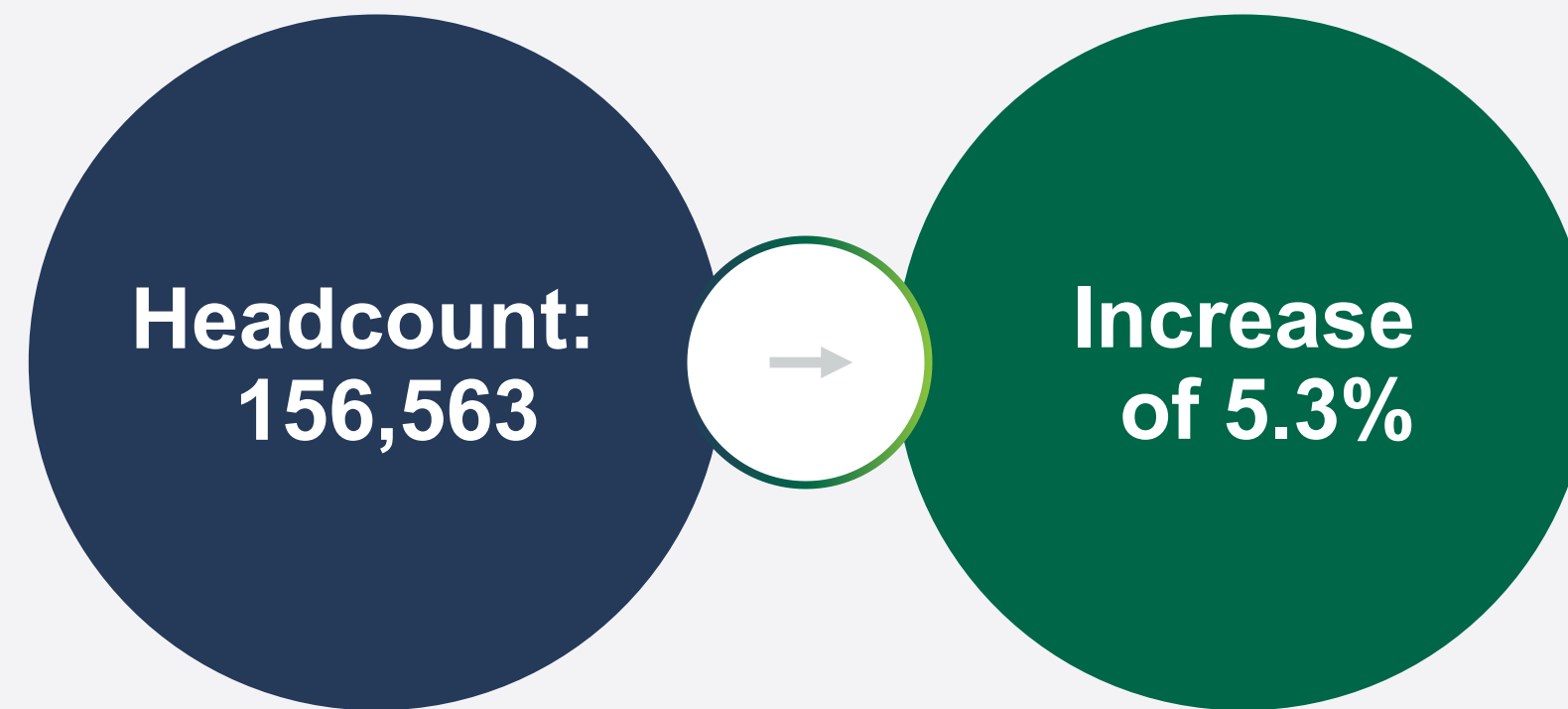
IvyCares Program



ENROLLMENT

Marcus Crook

SPRING 2026 TOTAL HEADCOUNT CENSUS



**Increase of
7,982 Students**

Includes all Spring 2026 Students: Degree Seeking, Achieve Your Degree, Dual Enrollment, Courses Only, Workforce Apprenticeship, Dual Credit, Skills Training, Building Trade Apprenticeship, Senior Scholar & Guild

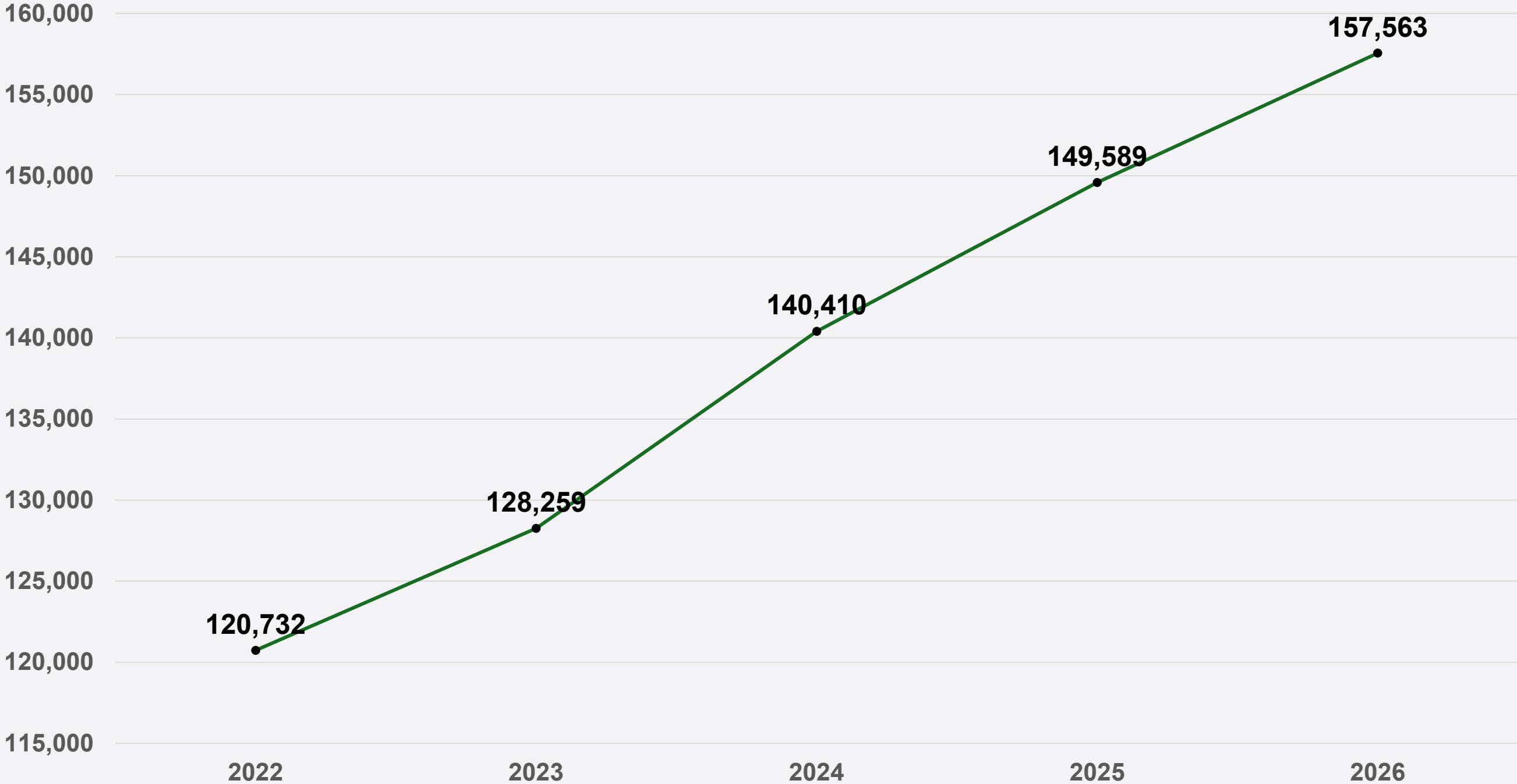
Data pulled March 25, 2026

SPRING 2026 TOTAL HEADCOUNT CENSUS

Headcount: +5.3%

Includes:

- Degree Seeking
- Achieve Your Degree
- Dual Enrollment
- Courses Only
- Workforce Apprenticeship
- Dual Credit
- Skills Training
- Building Trade Apprenticeship
- Senior Scholar
- Guild



Data pulled March 25, 2026

IVY TECH ENROLLMENT

2025 – 2026 Academic Year

TOTAL HEADCOUNT

**Current:
213,334**

Target: 190,000

**Ahead of goal
by 23,334**

**Increase of
4.8%**

**Projected
~215,000**

Data pulled March 25, 2026

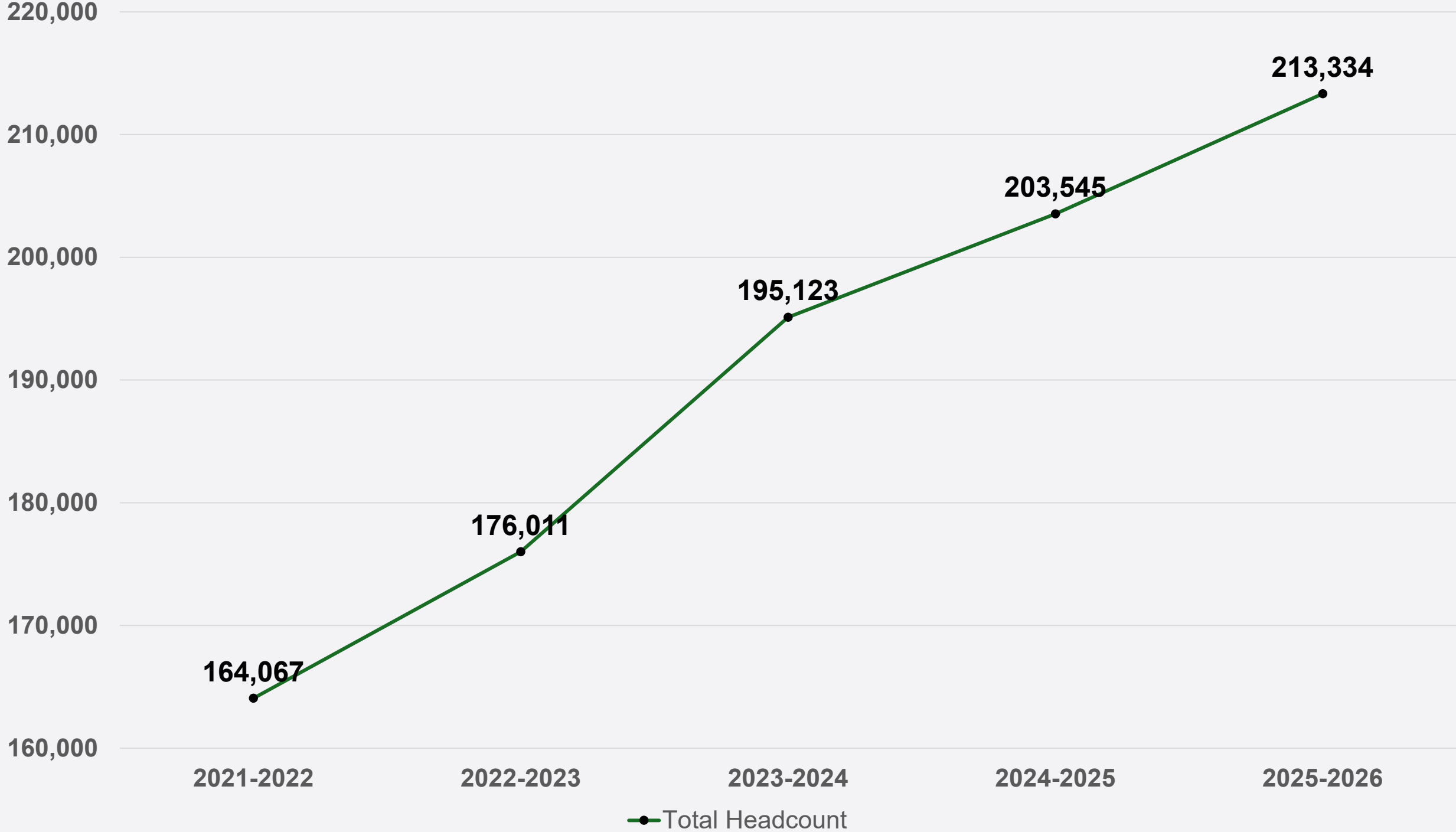
ENROLLMENT TOTAL HEADCOUNT POINT IN TIME

2025 – 2026 Academic Year

**Total Enrollment Headcount
(Unduplicated): +4.8%**

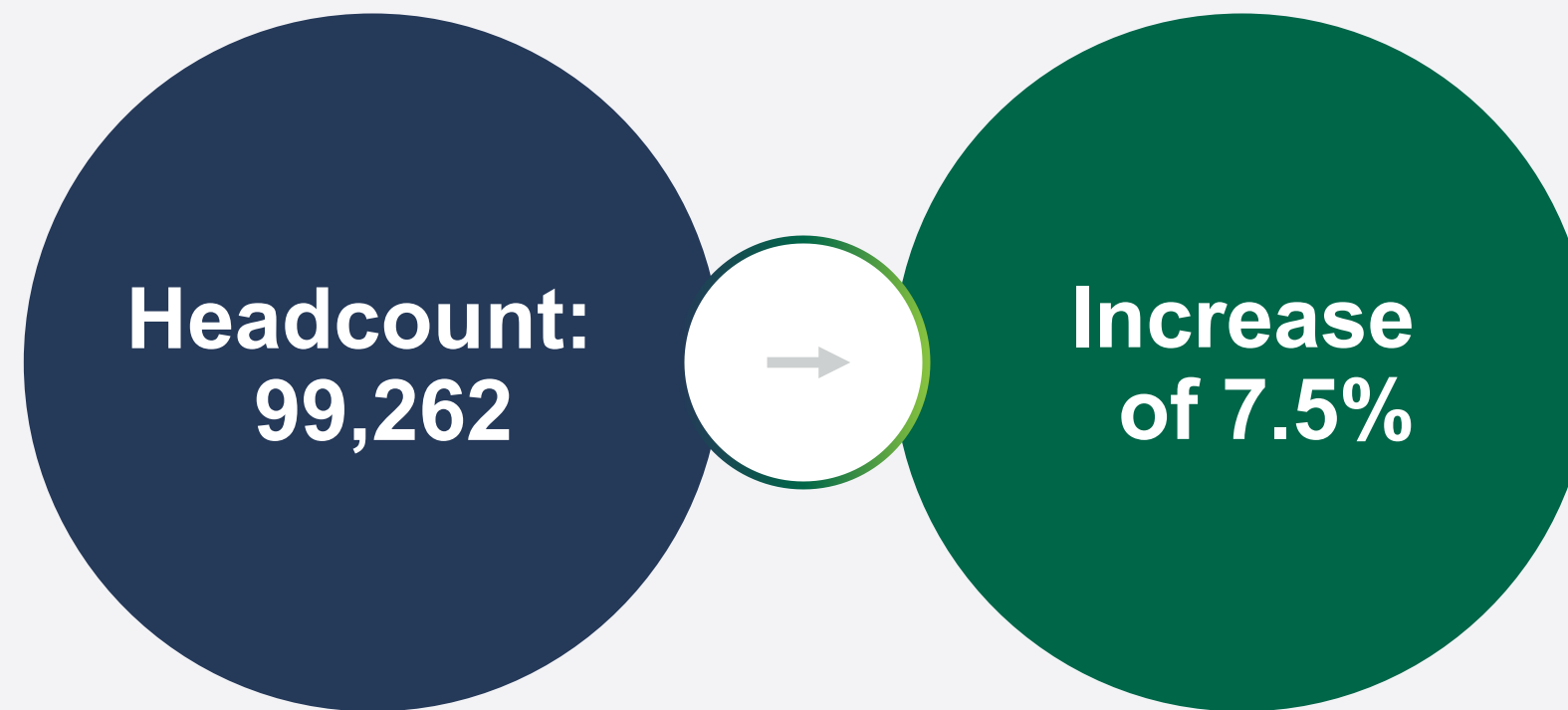
Includes:

- Degree Seeking
- Achieve Your Degree
- Dual Enrollment
- Courses Only
- Workforce Apprenticeship
- Dual Credit
- Skills Training
- Building Trade Apprenticeship
- Senior Scholar
- Guild



Data pulled March 25, 2026

DUAL CREDIT HEADCOUNT POINT IN TIME



All High School Enrollment is 103,105

Data pulled March 25, 2026

DUAL CREDIT HEADCOUNT POINT IN TIME

2025 – 2026 Academic Year

Dual Credit: +7.5%



Data as of March 25, 2026

2025-2026 ACADEMIC YEAR FTE POINT IN TIME

REVENUE GENERATING ANNUALIZED FTE POINT IN TIME

2025 – 2026 Academic Year

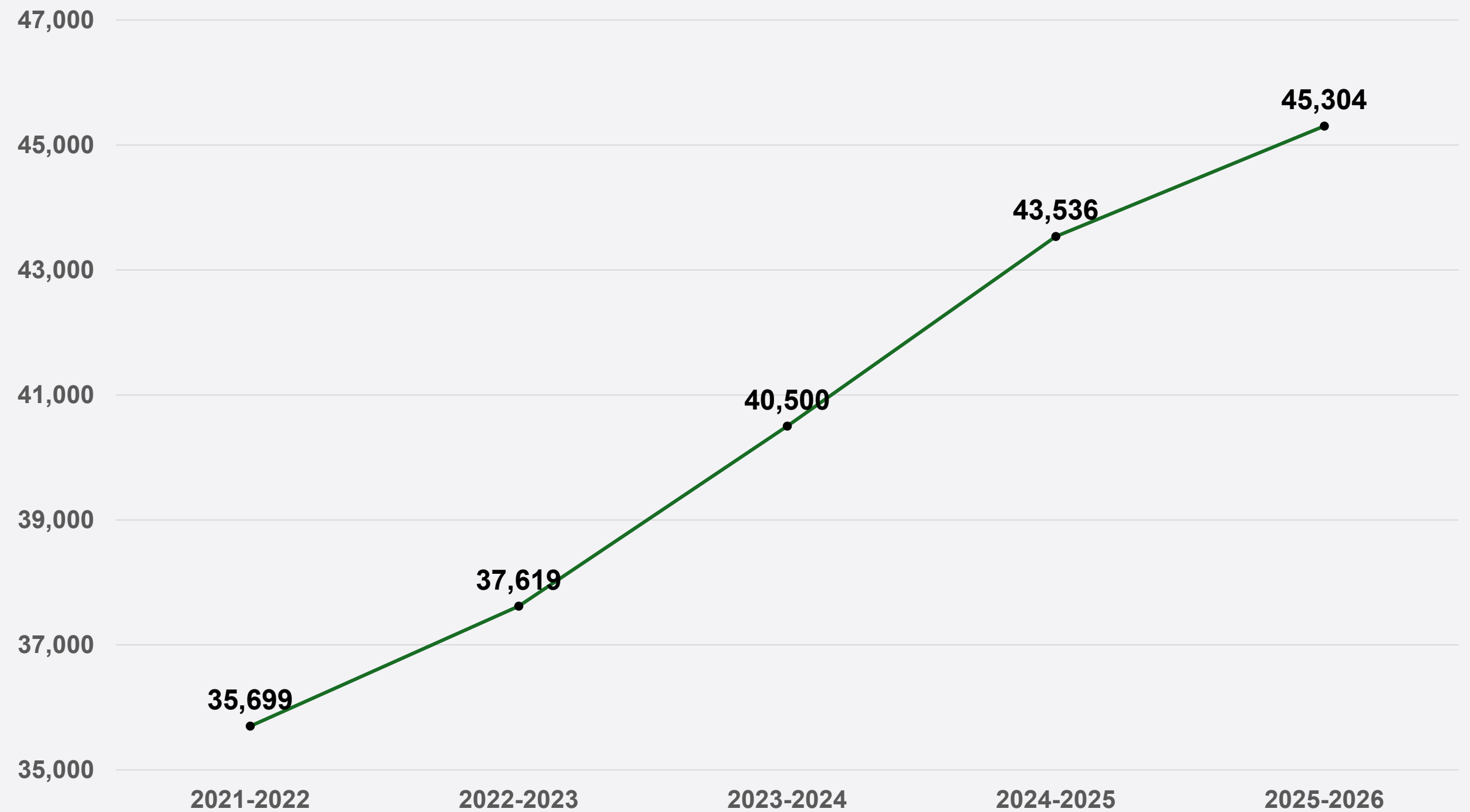
Increase of 4.1%

Includes:

- Degree Seeking
- Achieve Your Degree
- Dual Enrollment
- Courses Only
- Workforce Apprenticeship

Revenue Generating:

- Students who receive a bill from Ivy Tech.



Data as of March 25, 2026

REVENUE GENERATING TOTAL CREDIT HOURS POINT IN TIME

2025 – 2026 Academic Year

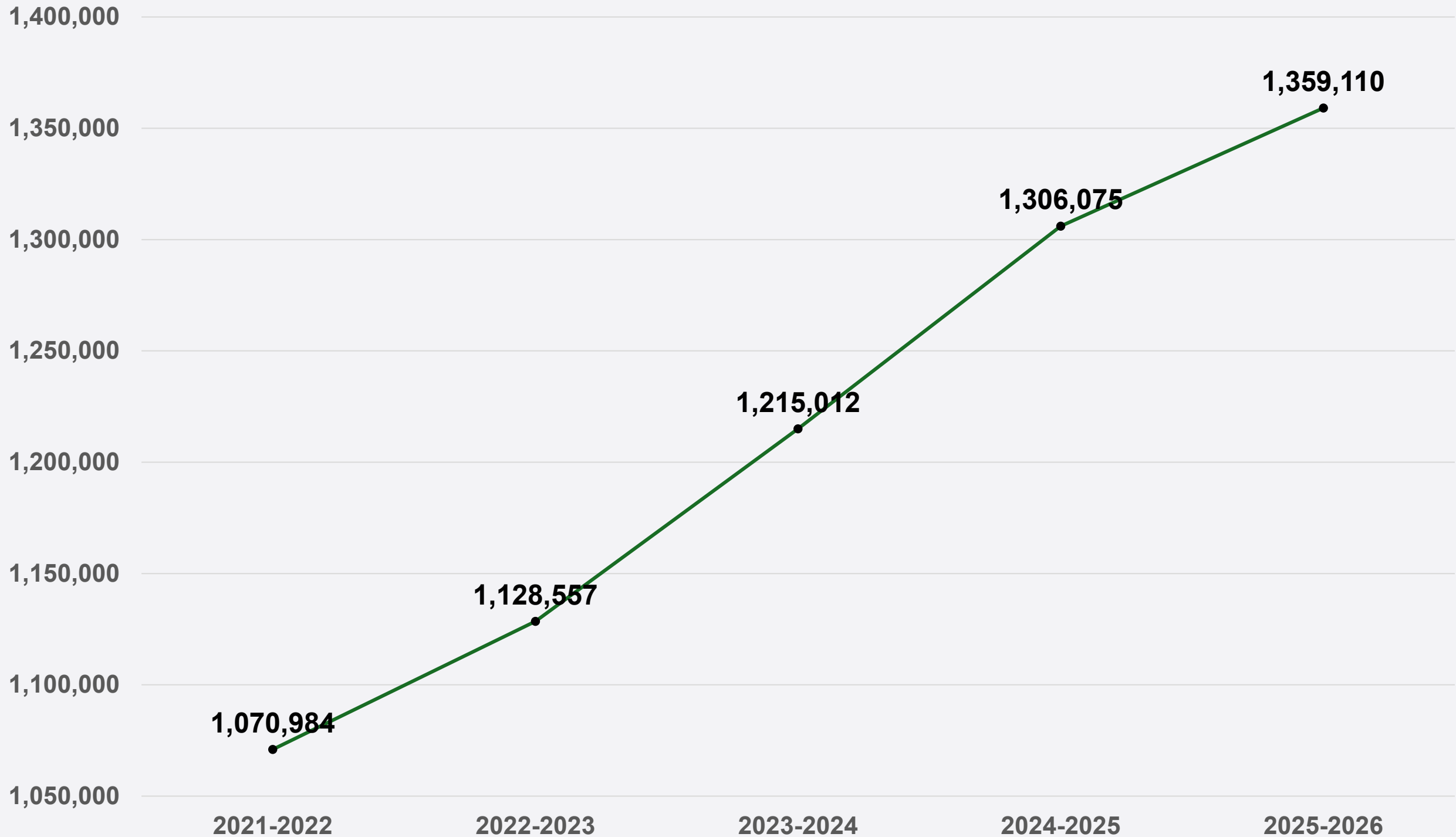
Increase of 4.1%

Includes:

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- Achieve Your Degree
- Dual Enrollment
- Courses Only
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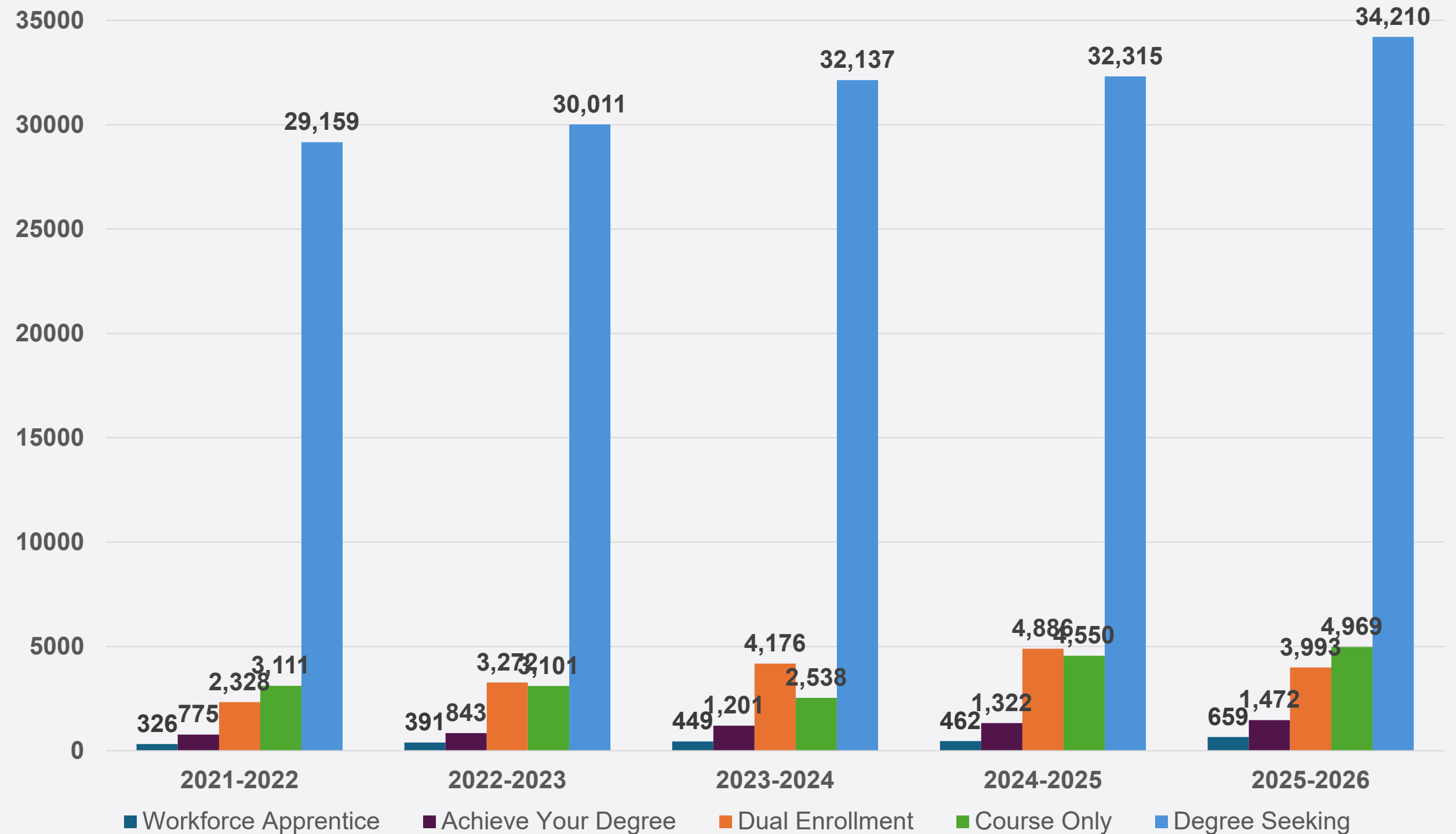


Data as of March 25, 2026

REVENUE GENERATING ANNUALIZED FTE POINT IN TIME

2025 – 2026 Academic Year

- Degree Seeking: +5.9%
- Courses Only: +9.2%
- Dual Enrollment: -18.28%
- Achieve Your Degree: +11.35%
- Workforce Apprenticeship: +42.6%

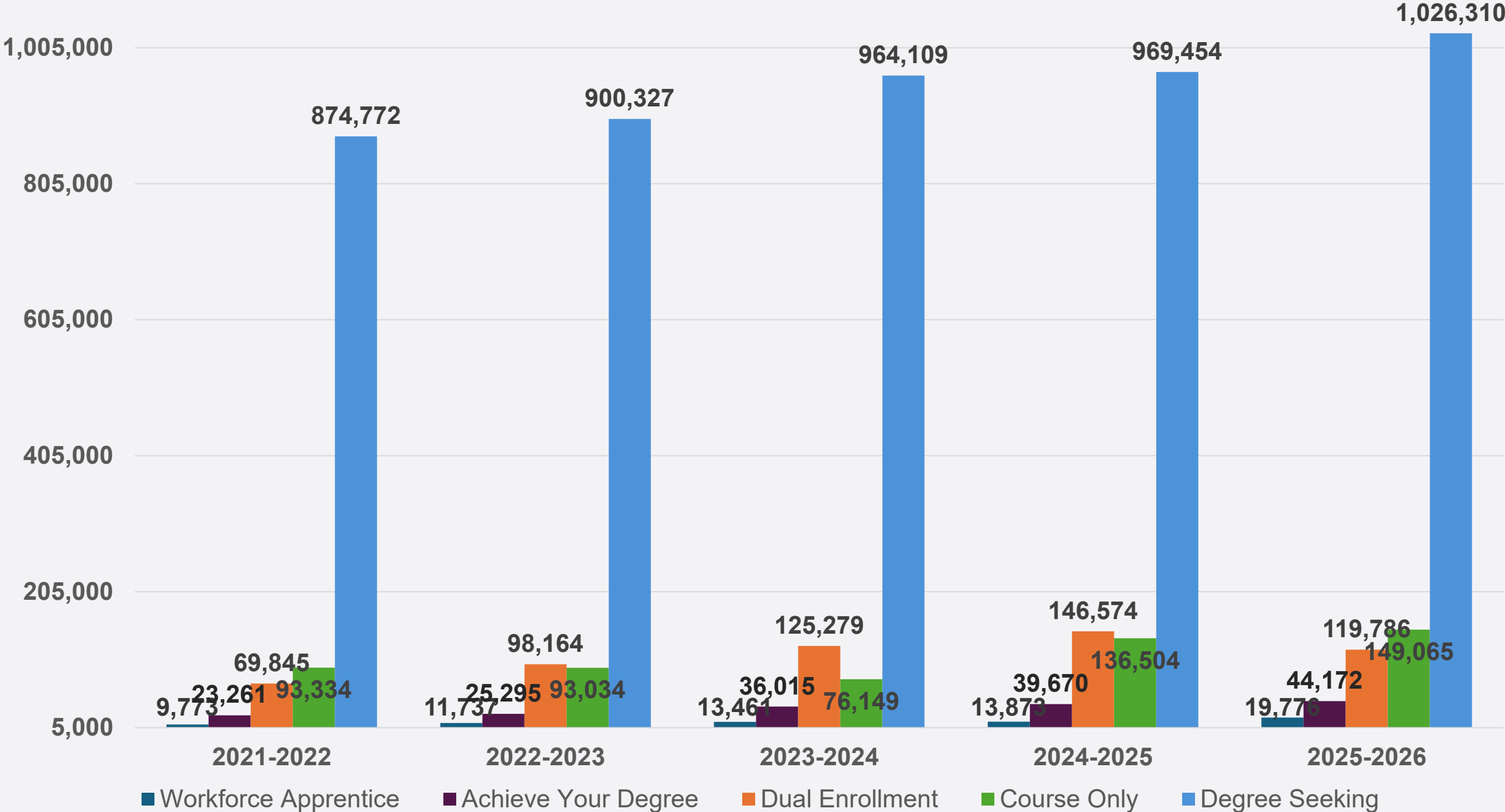


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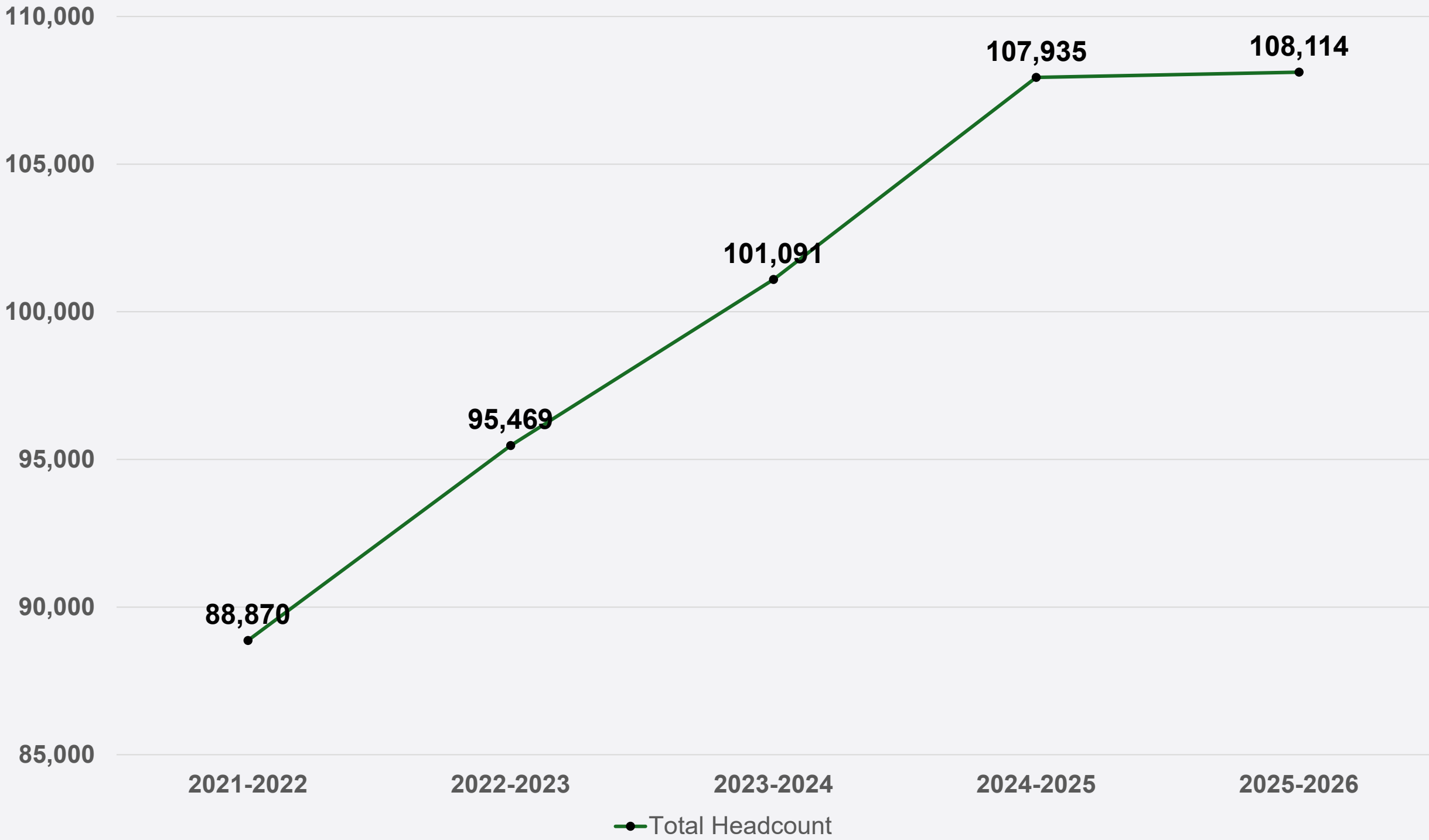


Data as of March 25, 2026

REVENUE GENERATING TOTAL HEADCOUNT POINT IN TIME

2025 – 2026 Academic Year

- Degree Seeking: +4.6%
- Courses Only: +5.2%
- Dual Enrollment: -31.7%
- Achieve Your Degree: +13.2%
- Workforce Apprenticeship: +24.5%

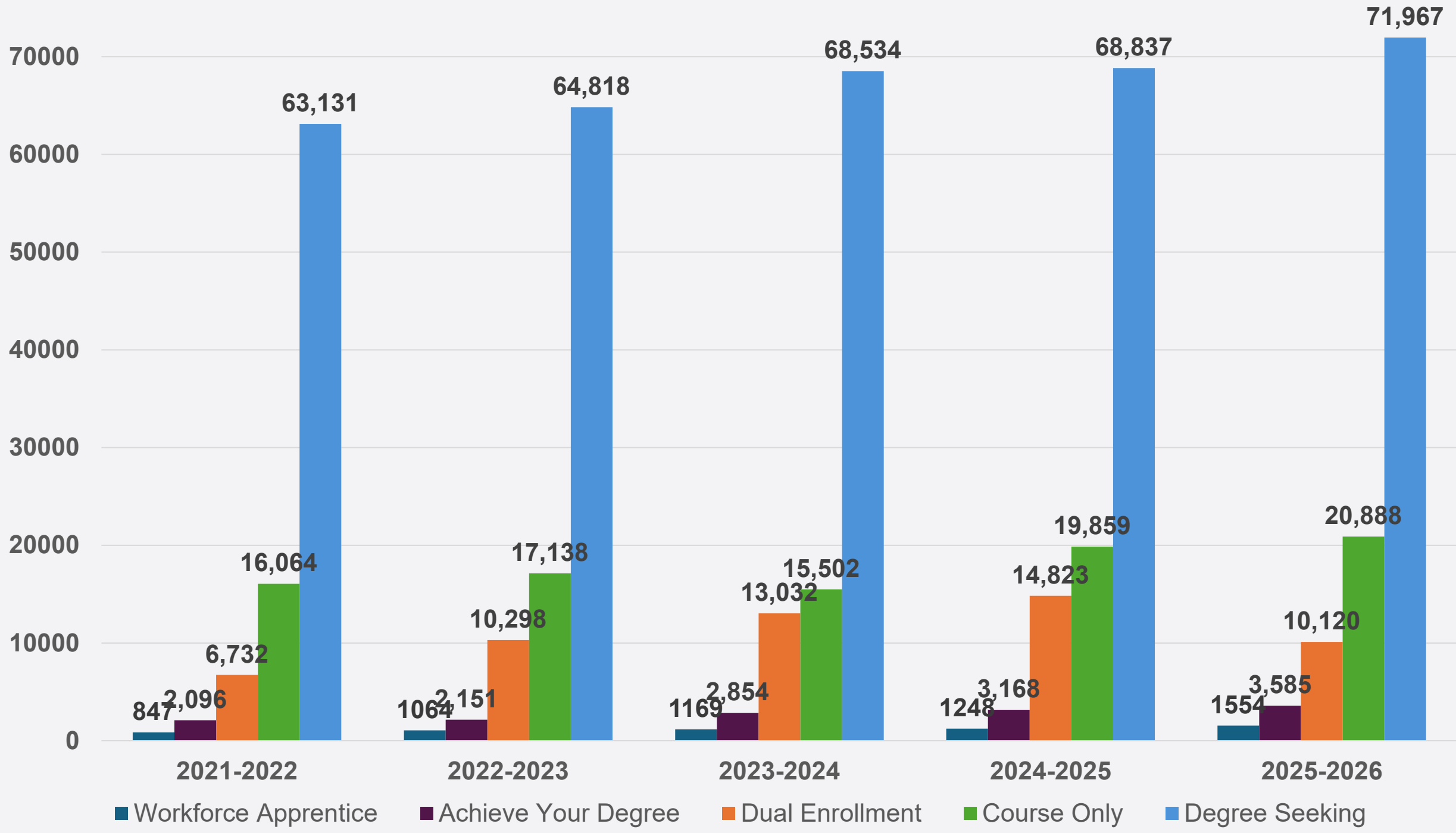


Data as of March 25, 2026

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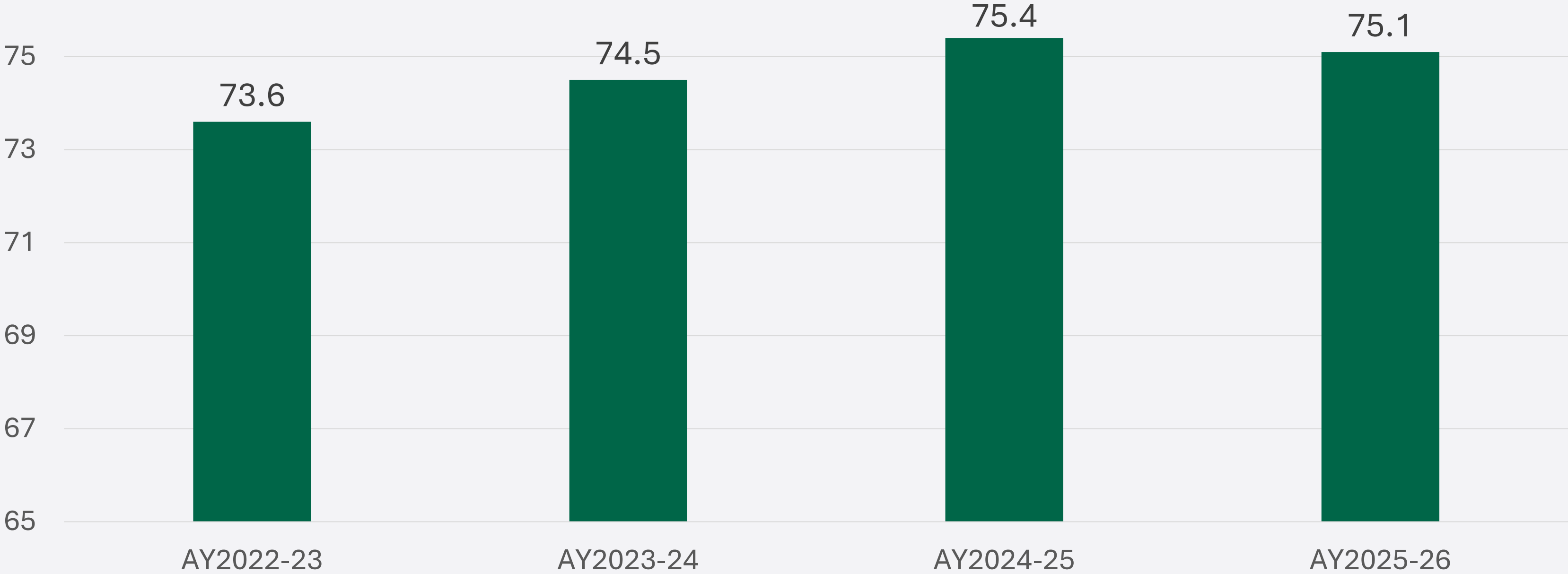
Data as of March 25, 2026

RETENTION

Dr. Bryan Hamann

Point in Time Retention

Fall to Spring



Data pulled March 13, 2026

IvyCares

Student Wraparound Support Services

Emergency Aid

- Partnership with the Foundation to provide financial aid for short-term financial hardships

Food Pantry

- Stocked through community organizations or campus acquired donations to address food insecurity

IvyAssist

- Online platform to connect students with community-based resources for more sustainable options

Mental Health Services

- Offered through campus employed mental health professionals or third-party partnerships. College is seeking telehealth option for all.

Niche Supports

- Through community and private partnerships, select campuses also provide support for laptops and internet, clothing, and transportation

A flag with a logo on a pole against a blue and green gradient background. The flag is dark with a light-colored logo in the center. The pole is black and has a spherical finial at the top. The background is a smooth gradient from dark blue on the left to a teal-green on the right.

THANK YOU



IVY TECH
COMMUNITY COLLEGE

Finance & Business Affairs Committee

State Board of Trustees, April 2026

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Section 01

Single Federal Audit



Section 02

FY 2025 Budget Update



Section 03

Flexible Benefit Program Administrative Updates



Section 04

Oracle Resolution



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Section 05

Foundation Update





IVY TECH
COMMUNITY COLLEGE

Single Federal Audit

Finance & Business Affairs

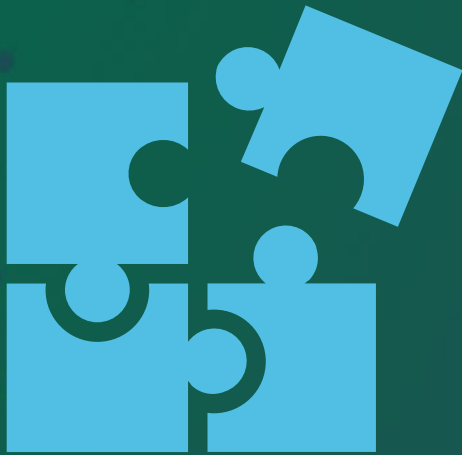
Single Federal Audit Criteria



- **Threshold:** at least \$750k; no audit in 3 years (if no findings)
 - increases to \$1M for FY26
- **Funding Type:** federal grants
- **Review:** entails compliance to program & financial requirements



Single Federal Audit Components



- Schedule of Expenditures of Federal Awards (SEFA)
- Auditor's Report
- Corrective Action Plans



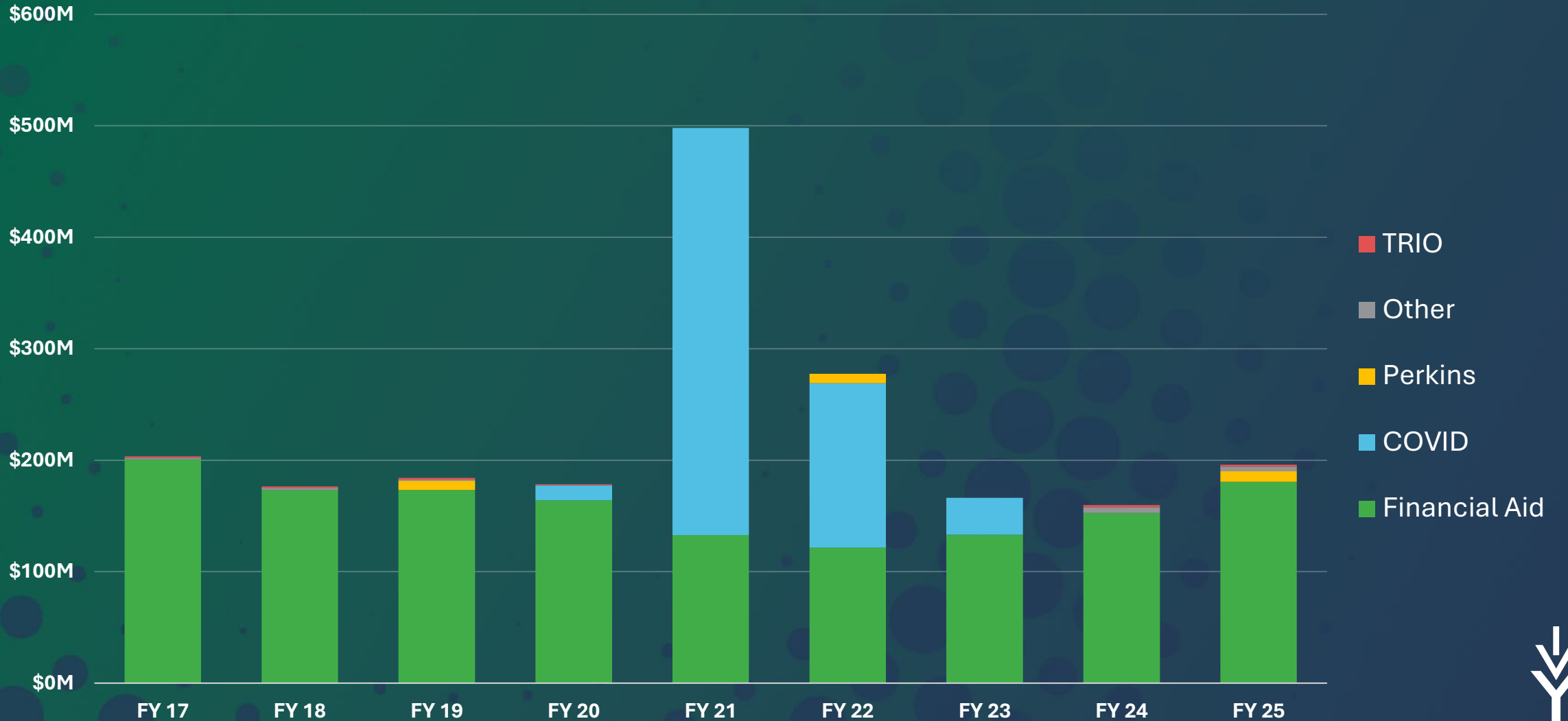
Current Single Federal Audit



- **Audit Period:** 7/1/24 – 6/30/25
- **Programs Audited:**
 - TRIO
 - READI
 - Career and Technical Education (Perkins)
 - R&D
 - Student Financial Assistance
- **Exit Conference:** 3/12/2026
- **Outcome:** 2 Programmatic Findings (TRIO)
 - No Financial Findings



Program Size



SBOA FY 2025 Federal Single Audit

- The State Board of Accounts issued an unmodified opinion for the SEFA & major grant programs audited
- Unmodified Audit Opinion means that there were no material instances of noncompliance





IVY TECH
COMMUNITY COLLEGE

FY 2026 Budget Update

Finance & Business Affairs

FY 2026 Budget Update

February 2026

Revenue

YTD Budget \$443M

Adjusted Revenue \$450M

Expense

YTD Budget \$357M

Adjusted Expense \$348M





IVY TECH
COMMUNITY COLLEGE

Human Resources

Flexible Benefit Program Administrative Updates

The College's Flexible Benefit Program allows employees to make pre-tax contributions to Health Savings Accounts (HSAs) and Flexible Spending Accounts (FSAs) in accordance with IRS Section 125 limits.

The proposed amendment updates the Program to reflect increased IRS contribution limits and clarifies the College's HSA contribution, allowing employees to use more pre-tax funds for eligible expenses.

Health Savings Account

1. Clarifies the College's HSA contribution structure of 50% provided as a lump sum and 50% provided through payroll contributions
2. Updates the stated HSA contributions to 2026 amounts

Dependent Care FSA

1. Increases the maximum reimbursement amount to current IRS limit
2. Removes the specific dollar amount and instead references the IRS maximum to reduce the need for future amendments

Health FSA Carryover

1. Increases the maximum carryover amount to the current IRS limit
2. Updates examples to reflect the increased carryover amount



IVY TECH
COMMUNITY COLLEGE

Office of Information Technology

Oracle Resolution

Annual Oracle software maintenance/support renewal

- Oracle database software is required to run Ellucian's Banner product, the current Student Information Systems for the College

Who: Oracle

Term: 1 year (May 11, 2026 – May 12, 2027)

Cost: \$1,433,434.41





IVY TECH
COMMUNITY COLLEGE

FOUNDATION UPDATE

April 2, 2026

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Section 01

FY 26 – YTD Update



Section 02

Private Giving Opportunities



Section 03

Campaign Planning Update



Section 04

Impact in Action



FY26 Update - Overview (as of 3.20.2026)

Pipeline

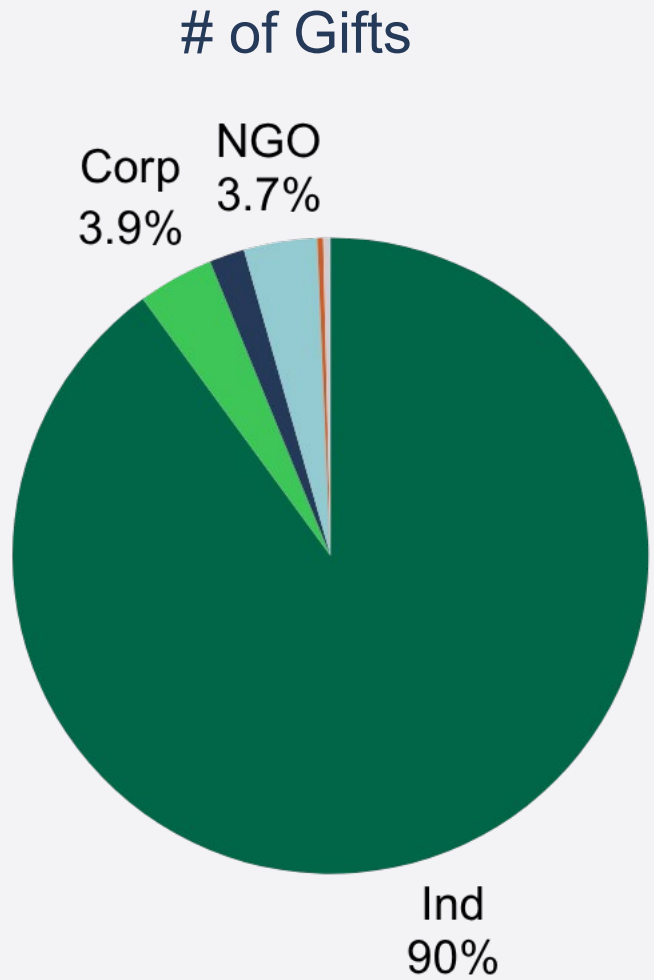
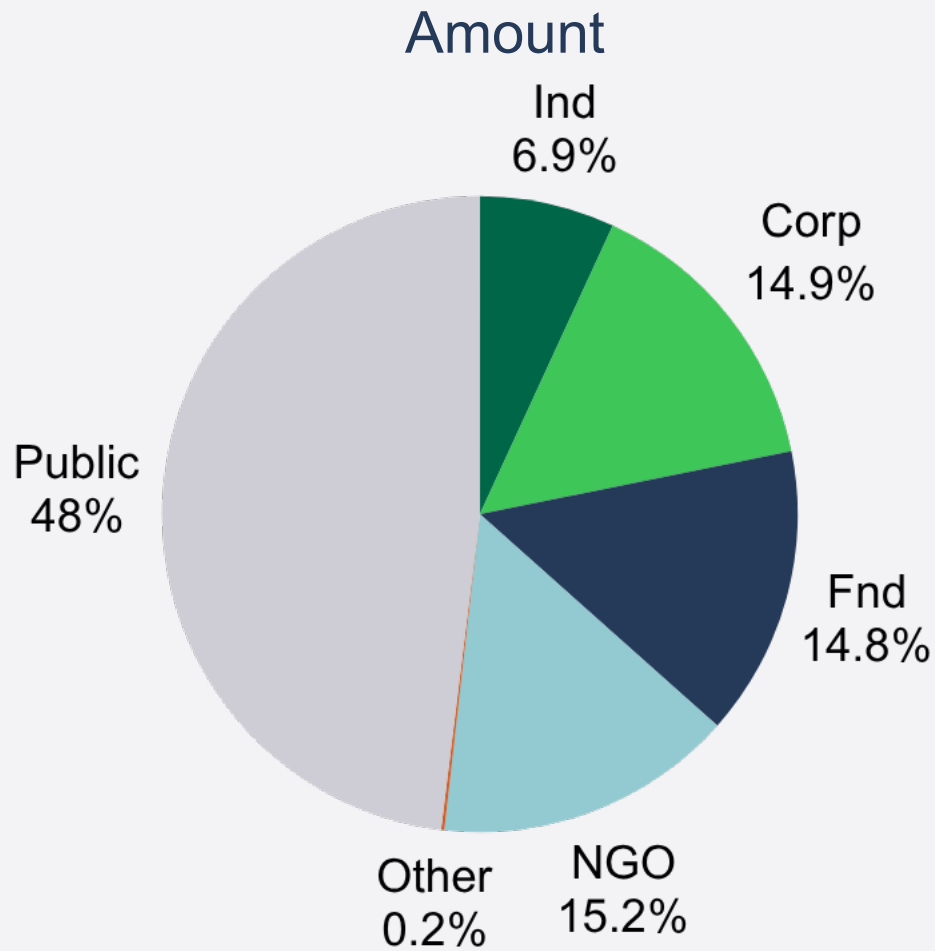
Total pipeline of nearly \$273M

- \$14.4M in Agreed to Gift
- \$65.5M in Decision Pending
- \$193M in In-Development

	All-In	Private	Public
Goal	\$53.4M	\$37.8M	\$15.6M
YTD	\$36.7M	\$19M	\$17.7M
% to Goal	69%	50%	113%

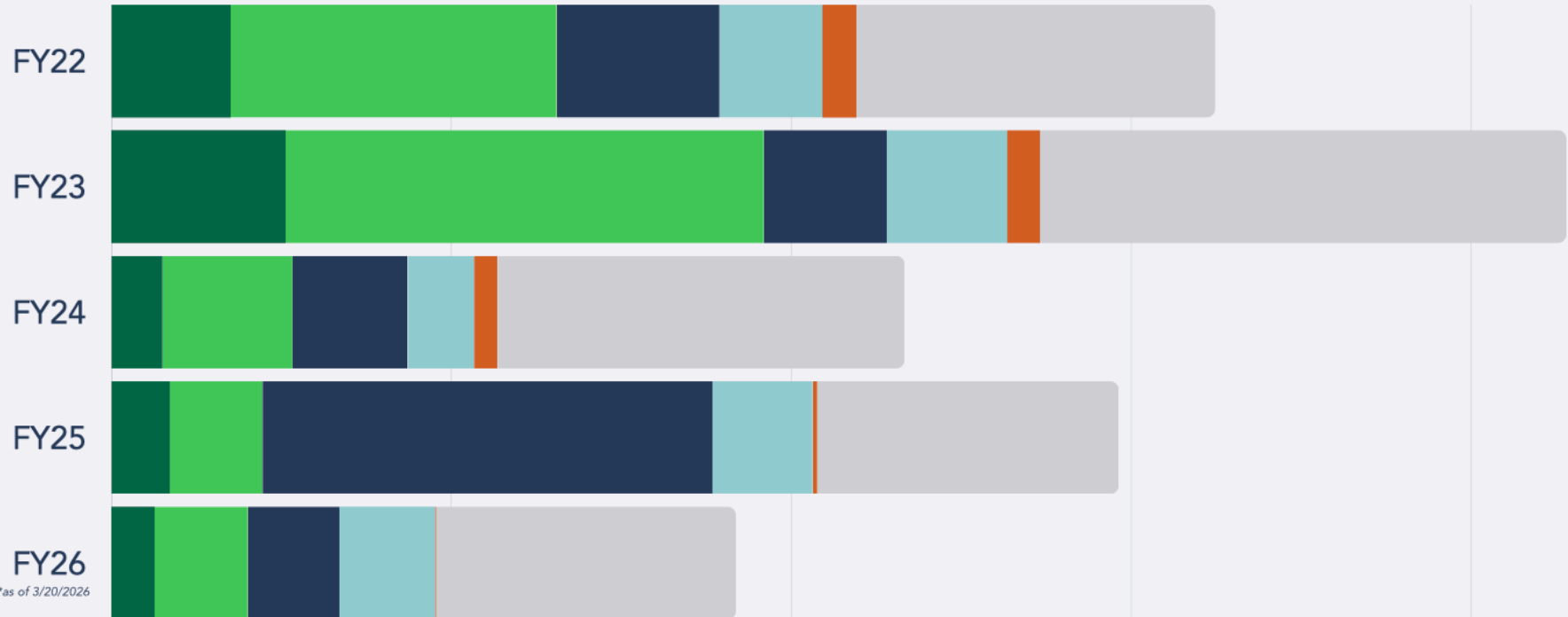


FY26 - by Donor Type (as of 3.20.2026)



Trends in Giving - by Donor Type (as of 3.20.2026)

● Ind ● Corp ● Private Fnd ● NGOs ● Other ● Public



*as of 3/20/2026



Lilly Endowment - AIHE

- **Phase I: Planning Grant**
 - **\$300k - SECURED**
 - **AI Needs Assessment**
- **Phase II: Implementation Grant**
 - **\$25M | Due May 1**
- **Phase II: Collaboration Grant(s)**
 - **\$40M / collaboration | Due May 1**
 - **Exploring collaborations with IU, Purdue, Hanover, and WGU**



IVY TECH DAY

Give. Grow. Go. | April • 21 • 2026

Board Engagement



Create Matching or Challenge Gift



Invite Your Personal Network to Make a Gift



Visit a campus on Ivy Tech Day



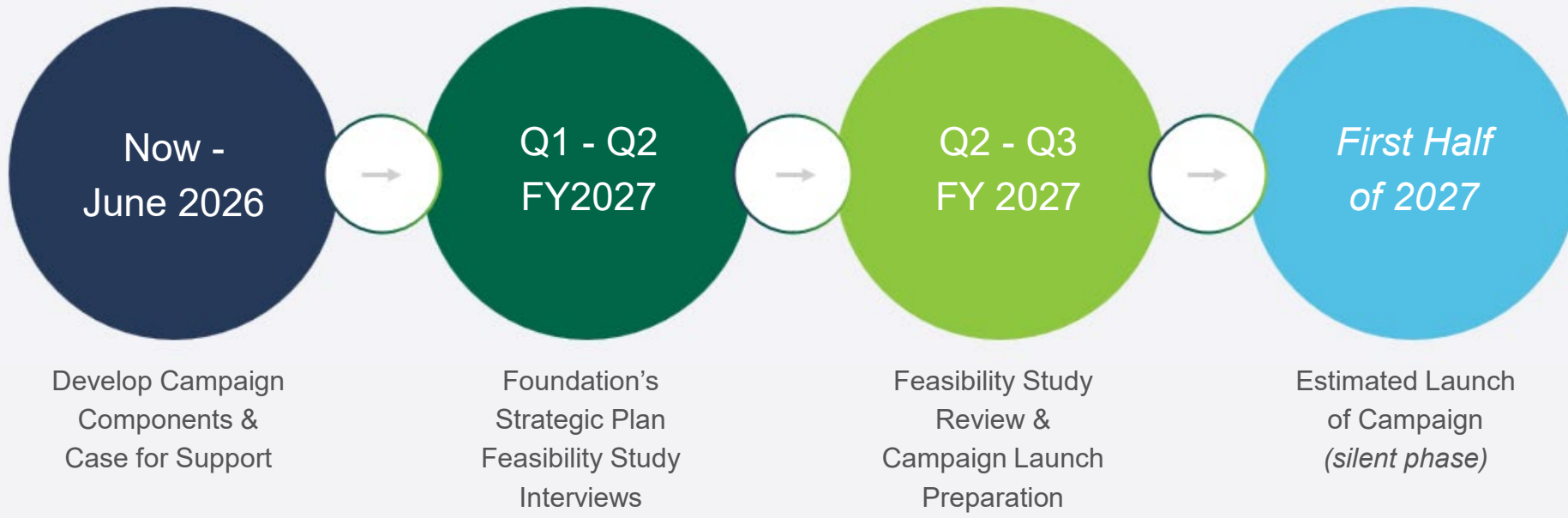


IVY TECH
COMMUNITY COLLEGE

Why a campaign?

Why now?

Campaign Preparation Timeline



State Board of Trustee Engagement



A young woman with glasses and a stethoscope around her neck, wearing teal scrubs, smiles while holding a clipboard. She is in a hospital room with a patient in a bed visible in the background. The image has a teal overlay.

Impact in Action

Richmond Nursing Students

A flag with a logo on a pole against a blue and green gradient background. The flag is dark green with a white logo that appears to be a stylized 'V' or 'W' shape. The pole is black and has a black ball at the top. The background is a gradient from dark blue on the left to dark green on the right.

THANK YOU



IVY TECH
COMMUNITY COLLEGE

MARKETING & PUBLIC AFFAIRS REPORT.

April 2, 2026

AD CAMPAIGN UPDATES



Lilly Scholars Partnership

Partnership Goals and Purpose

Lilly Scholars at Ivy Tech – To Date

Create opportunities to improve lives in Indiana and beyond.

568 Lilly Scholars (and counting) - full tuition & fee scholarships

Advance inclusion and accessibility of education

52% 1st Generation College students

>65% of scholars are 25 – 64 years old

Create employment, work study and industry experience opportunities

11 Scholars hired as full-time Lilly employees

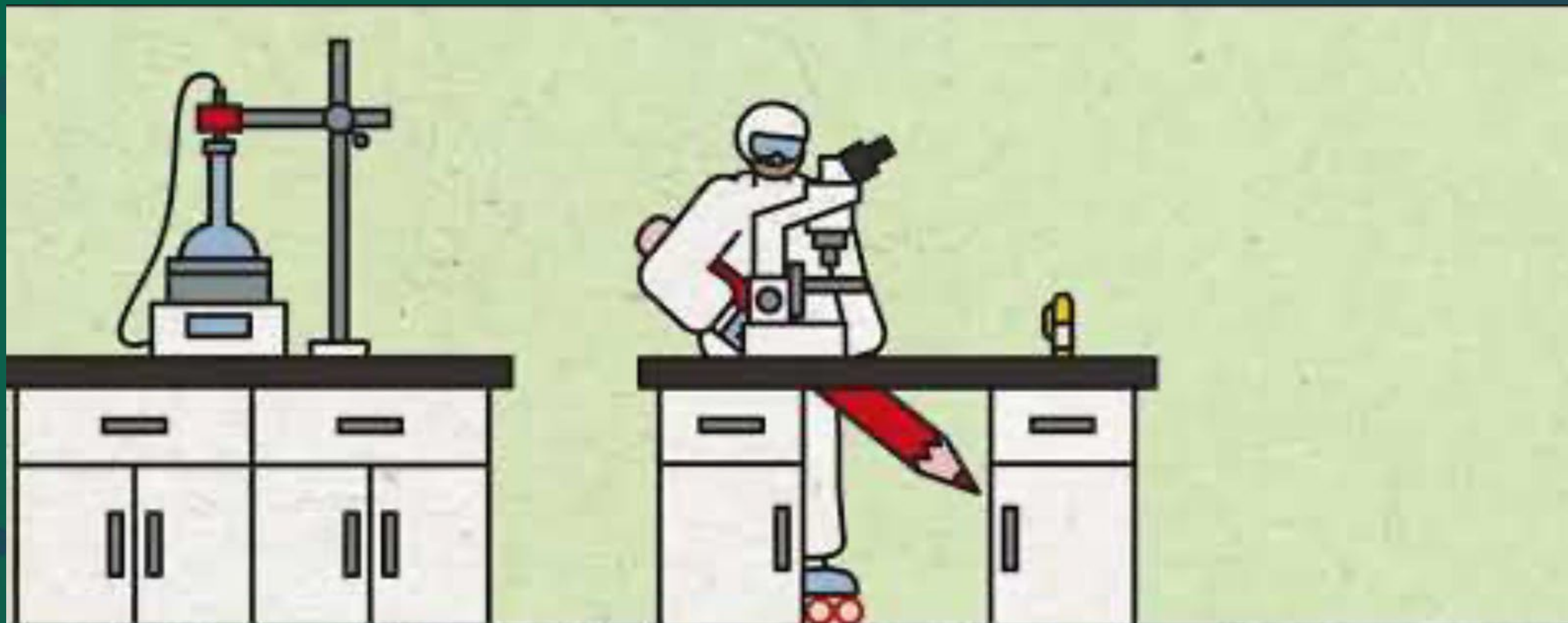
9 Scholars participated in Earn & Learn Apprenticeships

61 Scholars participated in Lilly networking/tours

Further develop and upskill existing Lilly employees

170 new Lilly employees have attended customized training bootcamps developed in partnership with Ivy Tech

New Lilly Scholars at Ivy Tech Videos



A flag with a stylized logo on a pole against a blue and green gradient background. The flag is dark with a light-colored logo in the center. The background is a gradient from dark blue on the left to teal on the right.

Roche Partnership

Medical Laboratory Technology Campaign

Background

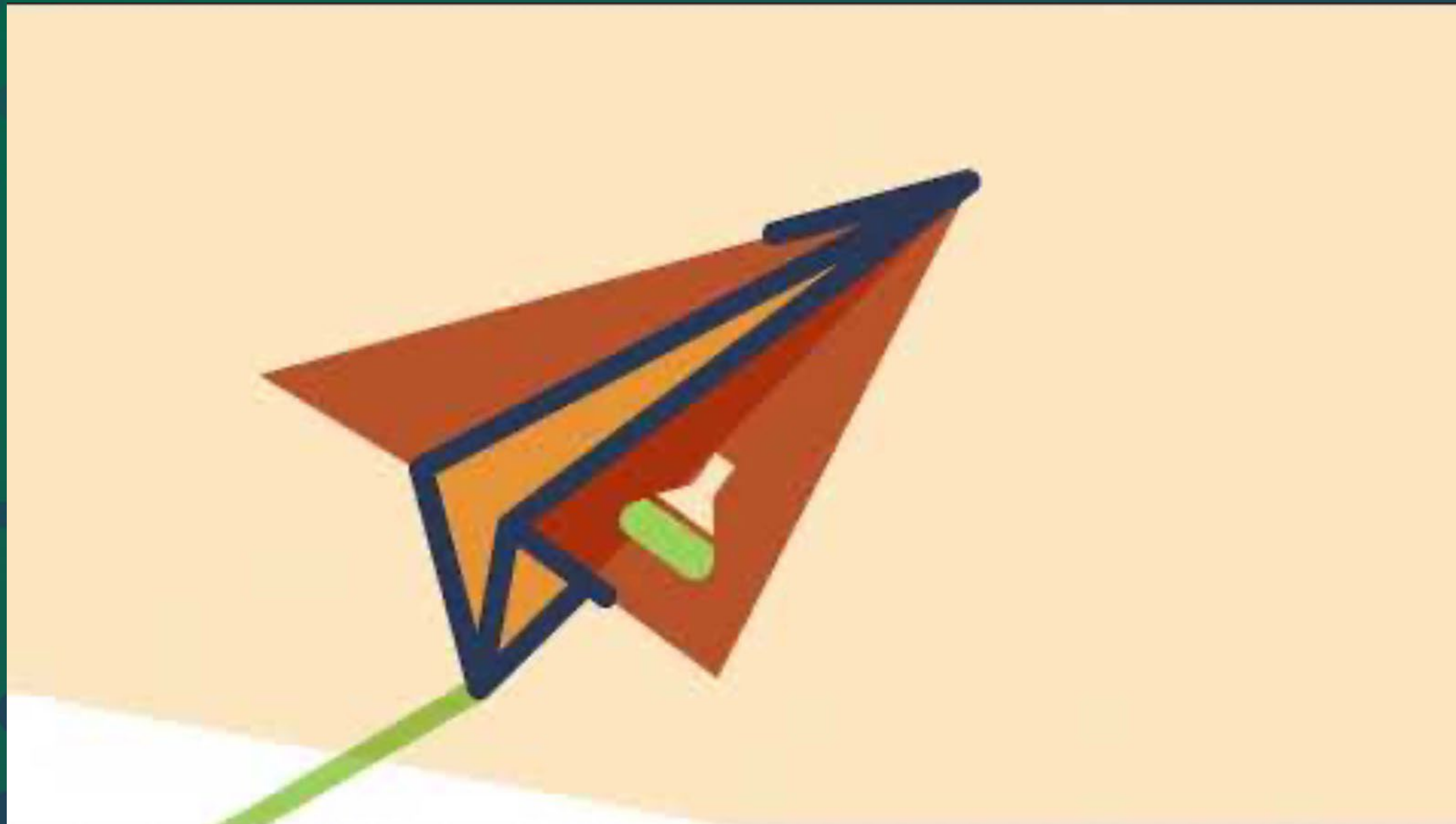
- Staff shortages are the #1 issue facing laboratories today and is projected to worsen as the demand for medical laboratory techs is expected to grow by 11% between 2020 and 2030
- Shortage is driven by a decrease in the number of academic programs, a retiring workforce, new training requirements driven by more complex testing, and labs educating less than half of professionals needed to meet the demand
- Addressing the shortage is critical to avoid significant impact to the healthcare industry

Plan

- Ivy Tech is partnering with Roche to grow awareness of the career field and drive enrollments in Ivy Tech's Medical Laboratory Technology program
- Campaign begins this week and will run through December on Google, Meta, and Snapchat



Medical Laboratory Tech Video Ad





Quizlet Campaign Updates

Quizlet Performance

- Quizlet is being used as an awareness tactic in the campaign, designed to be shown to a lot of prospective students at an efficient cost
- Within the first few weeks of running, Quizlet has brought in 971K impressions; resulted in 8 application completions and 2 RFI form submissions.
- Video on Quizlet is showing strong click-thru-rates of .32% (compared to YouTube's .03%), indicating this is a highly qualified and engaged audience.



Quizlet Video





Student Communication Updates

Student Enrollment Journeys

Improving Student Recruitment Through Timely, Personalized Communication

Enrollment Journeys are collaborative, automated and customized email and text message communications developed by SO and Campus Enrollment & Marketing teams.

Their primary goal is to deliver **consistent, timely, and trackable communications** to encourage students who have been admitted but not yet enrolled to do so.

A secondary goal is to streamline team workflows by automating certain activities through Salesforce Marketing Cloud and **improving efficiency** by **reducing manual** outreach.



Student Enrollment Journeys

Live: Anderson, Bloomington, Evansville, Indianapolis, Kokomo, Terre Haute, Valparaiso, Fort Wayne

Next up: Hamilton County, Lafayette

Planning stage: Lake County

Enrollment Journey Analytics (August 1, 2025 – March 17, 2026)

Note: Systems Office Journeys exclude students in active Campus Enrollment Journeys

- Open Rates:
 - **Campus:** 74.5%
 - **Systems Office :** 67.09%
- Click Rates:
 - **Campus:** 15.5%
 - **Systems Office:** 11.13%

Industry standard

Open Rate: 45%

Click Rate: 2%

Retention/Current Student Journeys

Improving Student Retention Through Timely, Personalized Communication

SO Marketing and the **Marion Campus** are partnering to pilot an email and text message Journey to support student retention. A combination of emails will be sent by Marion staff and faculty, with complimenting text messages sent by SO.

Messages sent to Ivy Tech email addresses typically have a 15-20% open rate. Marion's first email message had a text message nudge and resulted in a 41% open rate. Message 2, also with a text nudge, is at a 35% open rate.

SO Marketing is working with the Madison and Indianapolis campuses to pilot two advising-related automations.

- **Madison**: students will be sent an automated post-advisor meeting survey to gauge satisfaction,
- **Indianapolis**: students will be sent an automated text message one day ahead to remind them of an upcoming advising meeting.

PUBLIC AFFAIRS

Mary Jane Michalak

Community College Month

Highlighting the impact of Ivy Tech on Indiana.

- Economic Impact Report released
 - Ivy Tech generates \$4.8 billion in total added income to Indiana's economy annually.
 - Alumni contribute \$4.3 billion through increased earnings and productivity.
 - Ivy Tech delivers strong returns on investment:
 - Students: \$4.90 return per \$1 invested
 - Taxpayers: \$1.70 return per \$1 invested
 - Society: \$9.00 return per \$1 invested

“What Students and Graduates Say About the Value of College.”

- Gallup Report: March 2026
 - **93% of students** believe a degree from a community college is “very” or “somewhat” affordable.
 - Students are about **twice as likely** to say community colleges charge fair (vs. unfair) prices (**53% vs 25%**).
 - **70% of associate degree holders** say the education they received was worth the cost.
 - **62% of associate degree graduates** had a good job within one year
 - **30% obtained that job** immediately after graduation.
 - Bachelor’s degree students are **only slightly more confident** that they are learning relevant skills (94%) and will get their desired post-graduation job (90%) **than their peers in associate degree programs** (90% and 85%, respectively).

Happy Community College Month!



College Scorecard Update



U.S. DEPARTMENT OF EDUCATION
College Scorecard

« Back

Ivy Tech Community College

58,267 undergraduate students ⓘ

ivytech.edu ↗



Certificate



Public




City



Large



U.S. DEPARTMENT OF EDUCATION
College Scorecard

Fields of Study 

Costs

Graduation & Retention

Financial Aid & Debt

Typical Earnings

Campus Diversity

Test Scores and Acceptance

College Scorecard Update



Field of Study Offered ⓘ

Out of 151 undergraduate fields of study at Ivy Tech Community College, the 5 highest earning are shown below. (56 had relevant data on earnings.) [See All Fields of Study »](#)

Sort by: Largest Size **Highest Earnings** Lowest Debt

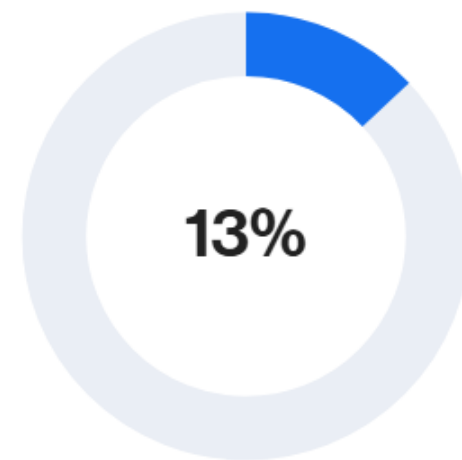
Field of Study	Median Earnings	
Electrical and Power Transmission Installers - Associate's Degree	\$93,860	▾
Plumbing and Related Water Supply Services - Associate's Degree	\$93,701	▾
Electrical and Power Transmission Installers - Undergraduate Certificate or Diploma	\$92,127	▾
Mechanical Engineering Related Technologies/Technicians - Associate's Degree	\$79,780	▾
Registered Nursing, Nursing Administration, Nursing Research and Clinical Nursing - Associate's Degree	\$76,217	▾

College Scorecard Update



Federal Student Loans ▾

Students Receiving Federal Loans ⓘ



At some schools where few students borrow federal loans, the typical undergraduate may leave school with \$0 in debt.

Median Total Debt After Graduation ⓘ

The typical total debt for undergraduate borrowers who complete college.

\$10,727

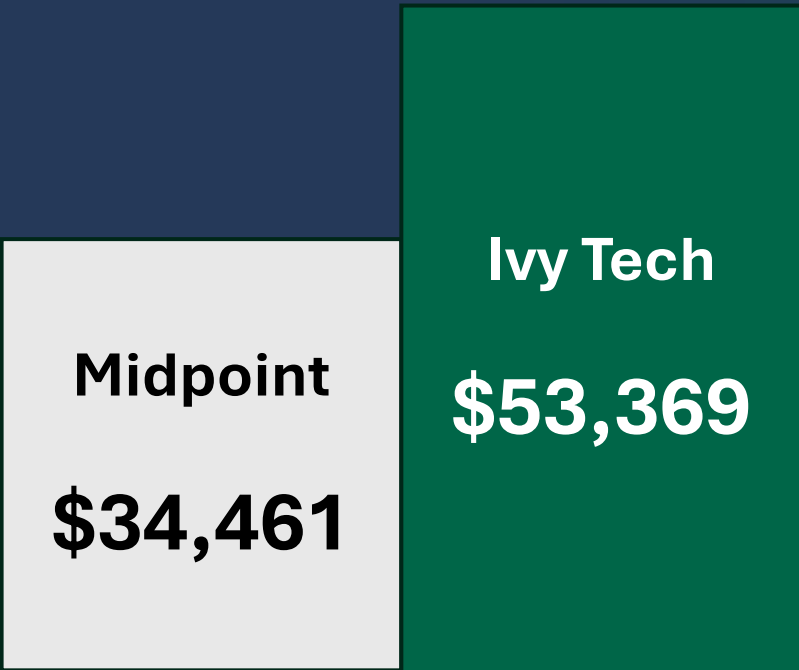
Typical Monthly Loan Payment ⓘ

\$114

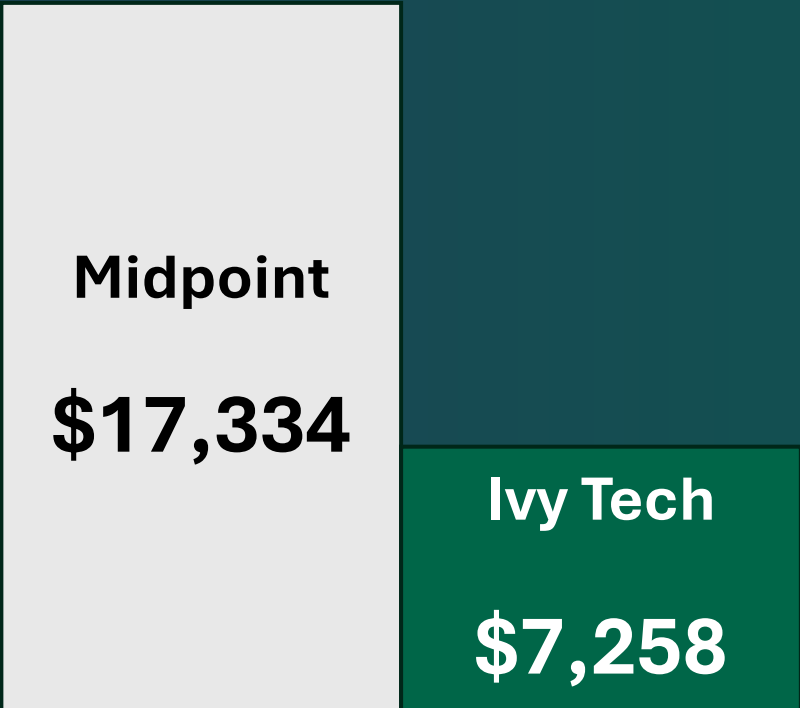
This is based on a standard 10-year payment plan, other [payment options](#) are available, like income-driven repayment. An [income-driven repayment](#) plan sets your monthly student loan payment at an amount that is intended to be affordable based on your income and family size.

Ivy Tech College Scorecard

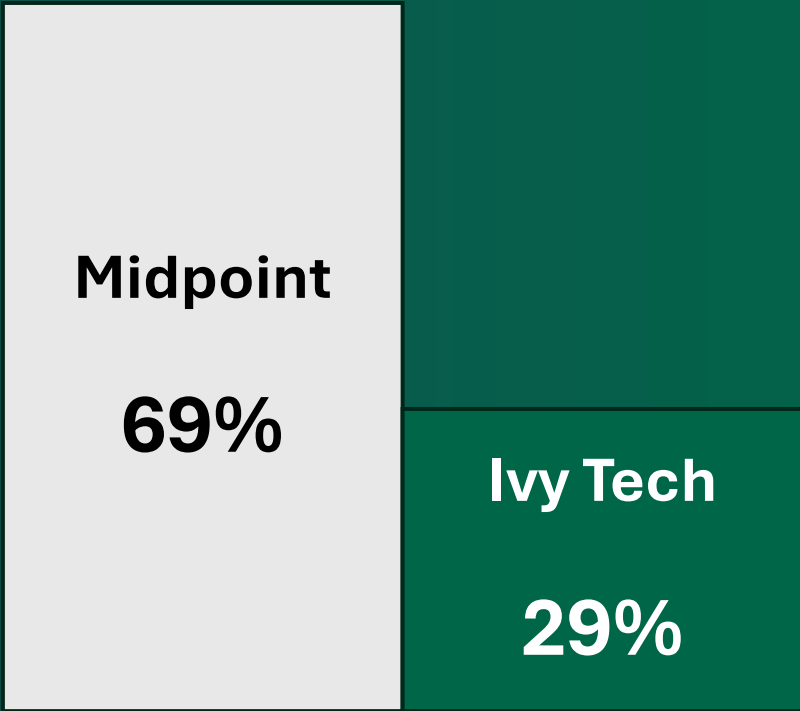
Median earnings



Average annual cost



Graduation rate



*Midpoint is for “certificate schools” as published on website.

GOVERNMENT AFFAIRS

Mary Jane Michalak

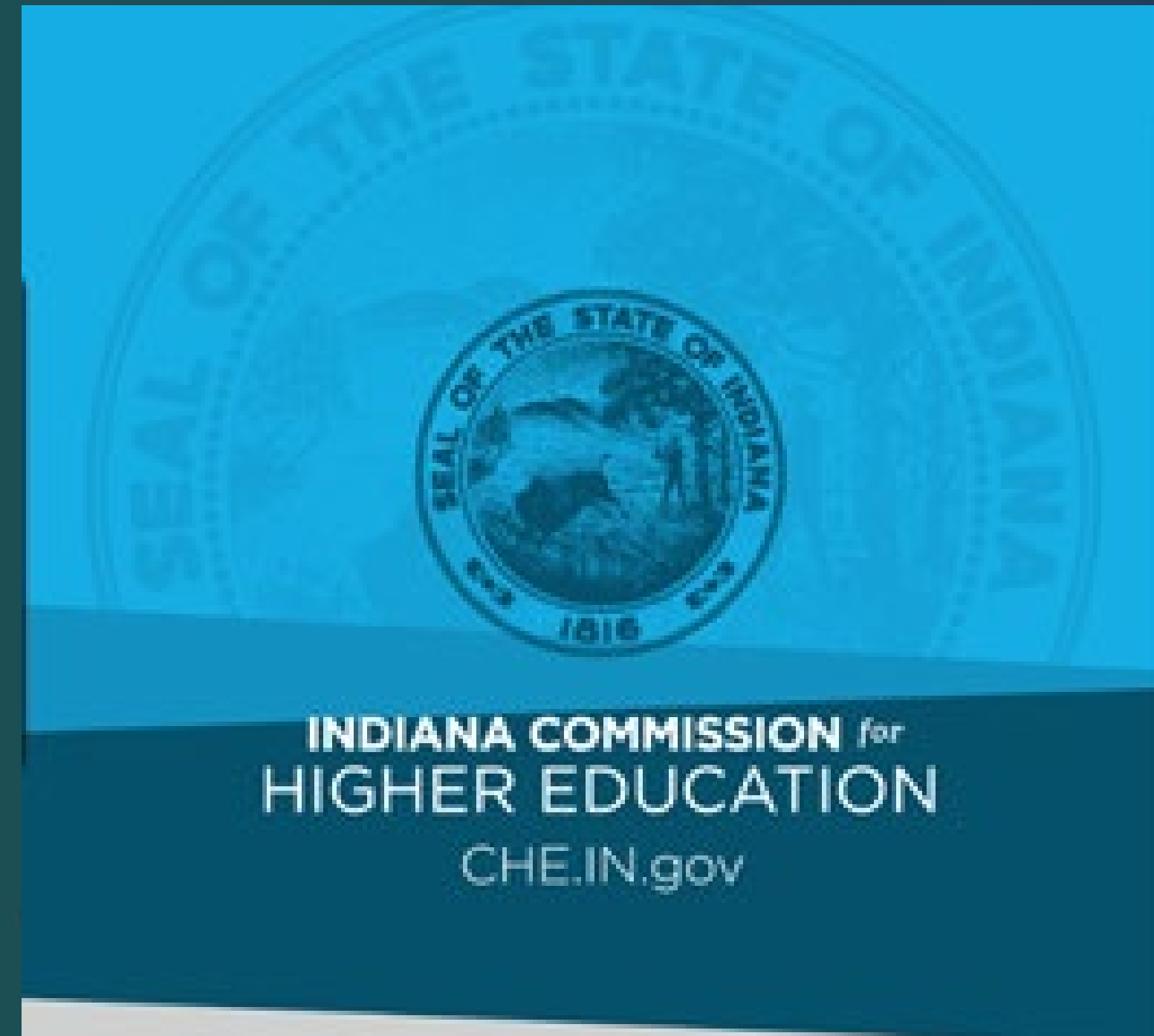
CHE

- **HEA 1001-2024 Report**

- CHE released dashboard yesterday
 - 2025 Reporting on Degrees dashboard via the Accountability and Transparency section
 - Adding link to the 'External Data Links'
 - Tool released by the PSEO Coalition called 'Postsecondary Earnings Comparison'.

- **Program Review**

- AAS Environmental Health and Safety with the Associate of Applied Science in Homeland Security and Public Safety
- Approve suspension with teach-out: AAS Kinesiology / Exercise Science



Bill Overview

- **SEA 254: Ivy Tech Community College**
 - Updates Indiana law to better reflect mission of Ivy Tech; allows additional options for board of trustee members
- **HEA 1408: Education Matters**
 - Requires additional reviews and reporting to Campus and State Boards of Trustees
- **SB 199: Various Education Matters**
 - Requires the Commission for Higher Education, not later than December 1, 2026, to evaluate accrediting agencies of state educational institutions and to report the commission's findings and recommendations to the general assembly.
 - Provides that state educational institutions with degree programs that meet the definition of a low earning outcome program under federal law must request approval from the Commission to continue the degree program.



Bill Overview (continued)

- SEA 204: Education Matters
 - Repeals certain reports required for submission by state educational institutions
 - Increases the threshold for review of capital projects, land purchases, and R & R by CHE and State Budget Committee to \$3 million from \$2 million
 - Provides that a student enrolled in a health profession education program may not be required to receive an immunization as a condition of: (1) participating in; or (2) obtaining; clinical training or clinical experience required by the program if a parent of the student or student objects on religious grounds.
 - Adds requirements regarding the principles of the core transfer library related to AP scores



A flag with a logo on a pole against a blue and green gradient background. The flag is dark with a light-colored logo in the center. The pole is black and has a ball finial at the top. The background is a smooth gradient from dark blue on the left to teal on the right.

THANK YOU



IVY TECH
COMMUNITY COLLEGE

BUILDING, GROUNDS, CAPITAL COMMITTEE

Amanda Wilson, Vice President for Capital Planning and Facilities

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Richmond Campus, Johnson Hall Chiller Replacement



Section 02

Sellersburg Campus, Sewer Easement



Section 03

Indianapolis Campus, NMC Furniture Package



Section 04

Indianapolis Campus, Masonry Project



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Section 05

Terre Haute Campus, Janitorial Contract



Section 06

Fort Wayne Campus, SLC Change Order



Section 07

Valparaiso Campus, Roof Contract



Section 08



Richmond, Chiller Replacement

Details

Address: 2357 Chester Blvd, Richmond

Scope: Remove old and install new chiller along with all associated piping, site prep, and controls work.

Contractor: Trane

Cost: \$600,000

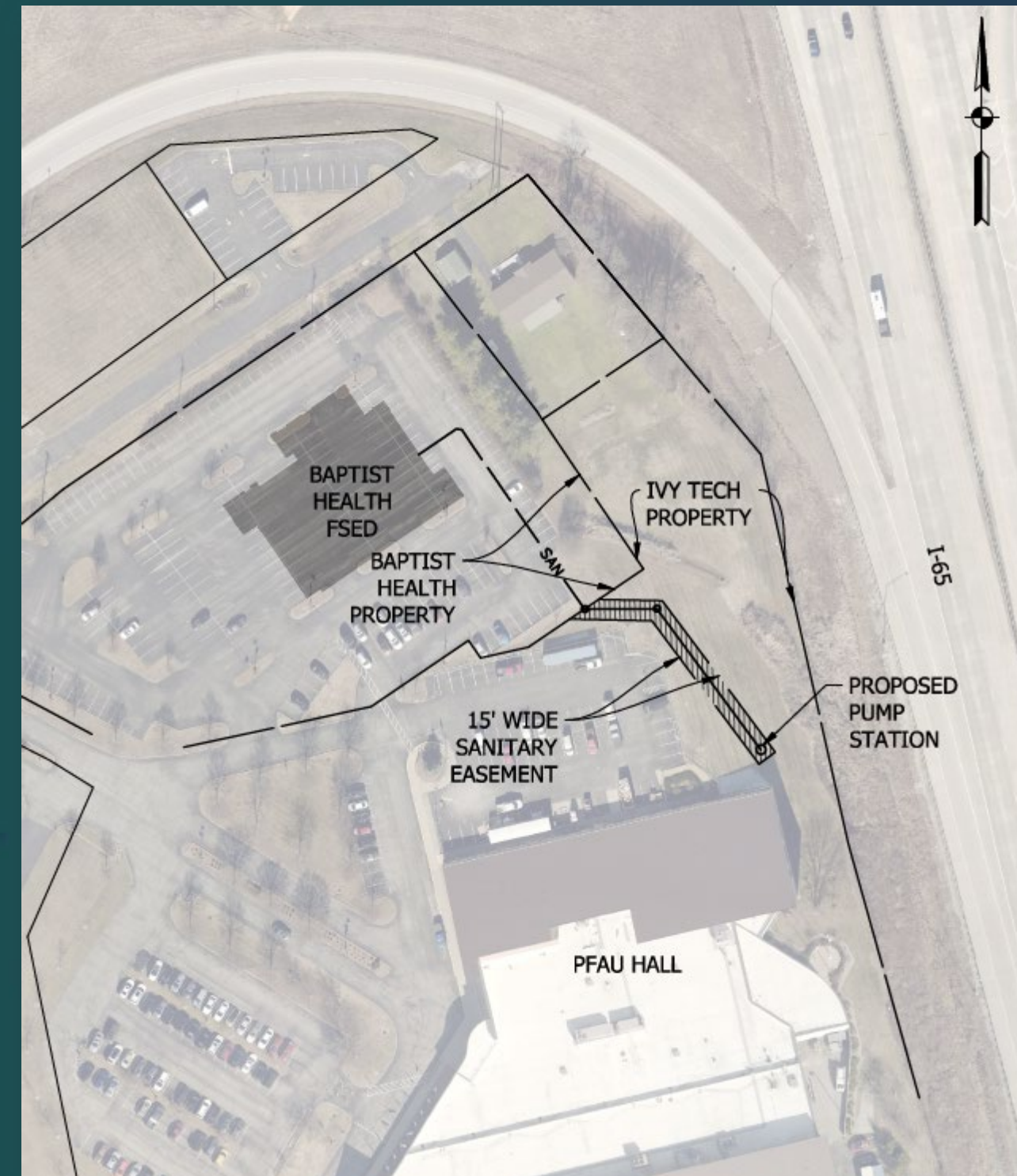


Sellersburg, Sewer Easement

Details

Address: 8204 Highway 311, Sellersburg

Scope: Provide 15 ft utility easement to Baptist Health to install a new pump station and connect gravity feed sewer lines to tie into the city sewer. The pump station will remain owned by Ivy Tech. Baptist Health will own and maintain their lines. The City of Sellersburg will operate and maintain pump station.



Indianapolis, NMC Furniture Package

Details

Address: 50 W Fall Creek Parkway N Drive, Indianapolis

Scope: Furniture for new open spaces, cubes, classrooms, lecterns, lounge and meeting room spaces

Cost: \$1,437,563

Vendor: Fleming Interior Group



Indianapolis, NMC Masonry Project

Details

Address: 50 W Fall Creek Parkway N Drive, Indianapolis

Scope: Masonry repairs to 1957 section of NMC including tuckpointing and staining of brick.

Contractor: JOC contract with F.A. Wilhelm

Cost: \$1,666,258



Terre Haute, Janitorial Contract

Details

Address: Terre Haute Campus

Scope: Cleaning services

Provider: Service Master Clean

Term: 2 years

Total Cost: \$776,764



Fort Wayne, SLC Change Order

Details

Address: 4801 N Campus Drive, Fort Wayne

Scope: Removal of old roof and install new TPO roof including all flashings, gutter, downspouts, and curbing.

Cost: \$2,236,783



Valparaiso, Roof Replacement

Details

Address: 3100 Ivy Tech Dr, Valparaiso

Scope: Recovering roof with new PVC roof.

Contractor: JOC contract with Blackmore & Buckner Roofing, LLC

Cost: \$638,343



A flag with a logo on a pole against a blue and green gradient background. The flag is dark with a light-colored logo in the center. The pole is black and has a spherical finial at the top. The background is a smooth gradient from dark blue on the left to teal on the right.

THANK YOU

**IVY TECH COMMUNITY COLLEGE OF INDIANA
SPONSORED PROGRAMS FUNDS
Newly Established Awards and Supplemental Funding: January 1, 2026 - February 28, 2026**

Award ID	Lead Campus Unit	Lead Unit Cost Center	Award Title	Award Type	Direct Sponsor	Direct Sponsor Type	Prime Sponsor	Prime Sponsor Type	Award Total	Award - Direct Costs	Award - Indirect Costs	Revenue Type	Award Start Date	Award End Date	Competitive	Award Notification Date
NEWLY ESTABLISHED AWARDS																
AW100624	B146 Systems Office	Vice President Workforce - Systems Office	Systems Office_Special Employment and Training Services Fund 2025-2026_Indiana Department of Workforce Development (DWD)	Prime	Indiana Department of Workforce Development	State			4,250,000	3,825,000	425,000	State and Local Grants and Contracts	7/1/2025	6/30/2026	No	12/1/2025
AW100627	B143 Bloomington	Ivy+ Career Link Office - Bloomington	Bloomington_Digital Workforce Innovation Program (DWIP) 2025-2027_National Association for Community College Entrepreneurship (NACCE)	Pass thru	Ivy Tech Foundation Inc	Private	National Association for Community College Entrepreneurship	Private	22,500	22,500	-	Nongovernment Grants and Contracts	9/12/2025	6/30/2027	Yes	9/8/2025
AW100628	B135 Madison	School of Nursing Office - Madison	Madison_Nursing Simulation Enhancements 2026_East Indiana Area Health Education Center (EI-AHEC)	Pass thru	East Indiana Area Health Education Ctr	Private	State of Indiana	State	1,482	1,482	-	State and Local Grants and Contracts	12/18/2025	5/22/2026	Yes	12/11/2025
AW100629	B104 South Bend/Elkhart	School of Advanced Manufacturing Engineering & Applied Science Office - South Bend/Elkhart	South Bend/Elkhart_Ivy Tech Community Automotive Service and Support Program (ITCASS) 2025-2026_Bruggen Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Bruggen Foundation	Private	300,000	248,590	51,410	Nongovernment Grants and Contracts	8/27/2025	6/30/2026	Yes	8/27/2025
AW100630	B118 Anderson	STEM Mobile - Anderson	Anderson_Bright Future/STEM Mobile 2025-2026_South Madison Community Foundation	Pass thru	Ivy Tech Foundation Inc	Private	South Madison Community Foundation	Private	5,000	5,000	-	Nongovernment Grants and Contracts	11/5/2025	11/13/2026	Yes	11/5/2025
AW100631	B104 South Bend/Elkhart	Vice Chancellor of Student Success Office - South Bend/Elkhart	South Bend/Elkhart_Blaze Student Success Coaching: Certified Life Coach Training_Florence V. Carroll Charitable Trust	Pass thru	Ivy Tech Foundation Inc	Private	Florence V. Carroll Charitable Trust	Private	15,000	15,000	-	Nongovernment Grants and Contracts	10/31/2025	8/31/2026	Yes	11/24/2025
AW100632	B101 Valparaiso	School of Information Technology Office - Valparaiso	Valparaiso_2026 NCAE-C University of West Florida_Purdue University (US Department of Defense)	Pass thru	Trustees of Purdue University	Higher Education	US Department of Defense	Federal	452,928	393,850	59,078	Federal Grants and Contracts	9/8/2025	9/7/2027	Yes	12/15/2025
AW100633	B116 Muncie	Early Childhood Education (ECED) - Muncie	Muncie_Natural Playscape for ICAP Head Start Classroom 2025-2026_Henry County Community Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Henry County Community Foundation	Private	15,000	15,000	-	Nongovernment Grants and Contracts	11/1/2025	11/1/2026	Yes	10/29/2025
AW100634	B124 Indianapolis	School of Advanced Manufacturing Engineering & Applied Science Office - Indianapolis	Indianapolis_Construction Career Training Program 2026-2027_Lennar Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Lennar Foundation	Private	178,456	129,898	48,558	Nongovernment Grants and Contracts	2/1/2026	1/31/2027	Yes	11/19/2025
AW100635	B116 Muncie	Health Sciences School Office - Muncie	Muncie_Healthcare Pathways to Pipeline Initiative 2025-2027 (Optimus Primary)_Ball Brothers Foundation	Pass thru	Ivy Tech Foundation Inc	Private	Ball Brothers Foundation	Private	25,000	24,510	490	Nongovernment Grants and Contracts	10/1/2025	6/30/2027	Yes	10/6/2025
AW100636	B108 Lafayette	Vice Chancellor of Academic Affairs Office - Lafayette	Lafayette_Perkins Postsecondary Reserve Grant 2026_Indiana Commission for Higher Education (CHE)_US Department of Education (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	100,000	100,000	-	State and Local Grants and Contracts	1/1/2026	6/30/2026	Yes	12/23/2025
AW100637	B145 OIT	Shared Services Personnel - OIT	Systems Office_Artificial Intelligence in Higher Education Planning Grant 2025-2026_Lilly Endowment Inc.	Pass thru	Ivy Tech Foundation Inc	Private	Lilly Endowment Inc	Private	300,000	272,727	27,273	Nongovernment Grants and Contracts	12/1/2025	11/30/2026	No	12/8/2025
AW100638	B104 South Bend/Elkhart	Vice Chancellor of Academic Affairs Office - South Bend/Elkhart	South Bend/Elkhart_Perkins Postsecondary Reserve Grant 2026-2027_Indiana Commission for Higher Education (CHE)_US Department of Education (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	82,000	82,000	-	Federal Grants and Contracts	1/1/2026	6/30/2027	Yes	12/23/2025
AW100639	B135 Madison	Vice Chancellor of Academic Affairs Office - Madison	Madison_Perkins Postsecondary Reserve Grant 2026-2027_Indiana Commission for Higher Education (CHE)_US Department of Education (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	80,000	80,000	-	Federal Grants and Contracts	1/1/2026	6/30/2027	Yes	12/23/2025
AW100640	B127 Richmond	Perkins Maintenance - Richmond	Richmond_Perkins Postsecondary Reserve Grant 2026-2027_Indiana Commission for Higher Education (CHE)_US Department of Education (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	95,000	95,000	-	Federal Grants and Contracts	1/1/2026	6/30/2027	Yes	12/23/2025
AW100641	B124 Indianapolis	Perkins Maintenance - Indianapolis	Indianapolis_Perkins Postsecondary Reserve Grant 2026-2027_Indiana Commission for Higher Education (CHE)_US Department of Education (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	62,000	62,000	-	Federal Grants and Contracts	1/1/2026	6/30/2027	Yes	12/23/2025
AW100642	B143 Bloomington	Small Business Development Center - Bloomington	Bloomington_Cook Center Support 2026_Bloomington Urban Enterprise Association (BUEA)	Prime	Bloomington Urban Enterprise Association	State			45,000	45,000	-	State and Local Grants and Contracts	1/28/2026	7/31/2026	No	1/28/2026
AW100643	B138 Evansville	Vice Chancellor of Academic Affairs Office - Evansville	Evansville_Perkins Postsecondary Reserve Grant 2026-2027_Indiana Commission for Higher Education_US Department of Education (USDOE)	Pass thru	Indiana Commission for Higher Education	State	US Department of Education	Federal	125,000	125,000	-	State and Local Grants and Contracts	1/1/2026	6/30/2027	Yes	12/23/2025
AW100644	B101 Valparaiso	Energy Technology - Valparaiso	Valparaiso_Industrial Assessment Center (IAC) Consortia Program, Track 3 2024-2027_University of Wisconsin (US Department of Energy)	Pass thru	University of Wisconsin - Milwaukee	Higher Education	United States Department of Energy	Federal	131,578	85,999	45,579	Federal Grants and Contracts	11/10/2024	10/30/2026	Yes	10/3/2025
AW100645	B129 Columbus	Facilities AITC Office - Columbus	Columbus_AITC Renovation READI 2.0 2026-2028_Southern Indiana Housing and Community Development Corp (SIHCDC)_Indiana Economic Development Corp (IEDC)	Pass thru	Southern Indiana Housing and Community Development Corporation (SIHCDC)	Private	Indiana Economic Development Corporation	State	50,000	50,000	-	State and Local Grants and Contracts	2/5/2026	12/31/2028	Yes	2/17/2026
Subtotal, New Award Funding									6,335,944	5,678,556	657,388					

Award ID	Lead Campus Unit	Lead Unit Cost Center	Award Title	Award Type	Direct Sponsor	Direct Sponsor Type	Prime Sponsor	Prime Sponsor Type	Award Total	Award - Direct Costs	Award - Indirect Costs	Revenue Type	Award Start Date	Award End Date	Competitive	Award Notification Date
SUPPLEMENTAL FUNDING																
AW100126	B100 Lake County	Life and Physical Science - Lake County	111 SUB DOE TRIUNFOS (Transforming Indiana University Northwest for Opportunities in STEM) 2021-2026	Pass thru	Indiana University	Higher Education	US Department of Education	Federal	100,000	67,698	32,302	Federal Grants and Contracts	10/1/2021	9/30/2026	Yes	10/1/2021
AW100339	B108 Lafayette	School of Advanced Manufacturing Engineering & Applied Science Office - Lafayette	141 IEDC SUB Purdue READI Semiconductor Workforce Development Program 23-26	Pass thru	Trustees of Purdue University	Higher Education	US Department of the Treasury	Federal	579,506	579,506	-	Federal Grants and Contracts	1/1/2023	7/31/2026	Yes	10/31/2022
AW100341	B129 Columbus	Ivy+ Career Link Office - Columbus	201 READI SUB Propeller 22-25	Pass thru	Columbus Area Chamber Foundation Inc	Private	US Department of the Treasury	Federal	27,590	27,590	-	Federal Grants and Contracts	12/1/2022	12/31/2026	Yes	5/4/2023
AW100438	B143 Bloomington	Ivy+ Career Link Office - Bloomington	Bloomington_Microelectronics Commons Hub_2023-2026_Applied Research Institute (ARI)_US Dep of Commerce EDA	Pass thru	Applied Research Institute Inc.	Private	US Dept of Commerce Economic Development Administration	Federal	500,000	389,810	110,190	Federal Grants and Contracts	1/1/2023	12/31/2026	Yes	12/16/2023
AW100450	B138 Evansville	Retention Office - Evansville	Evansville_Evansville Promise Neighborhood_2023-2028_University of Evansville (UE)_US Department of Education	Pass thru	University of Evansville	Higher Education	US Department of Education	Federal	168,000	168,000	-	Federal Grants and Contracts	4/1/2023	3/31/2028	Yes	10/31/2023
AW100510	B116 Muncie	Entrepreneurship - Muncie	Muncie_Entrepreneurship Program Expansion 2024-2027_Community Foundation Muncie Delaware County	Pass thru	Ivy Tech Foundation Inc	Private	Community Foundation Muncie Delaware County	Private	20,000	19,726	274	Nongovernment Grants and Contracts	7/1/2024	6/30/2027	Yes	5/23/2024
AW100529	B129 Columbus	School of Advanced Manufacturing Engineering & Applied Science Office - Columbus	Columbus_Green2Gold 2024-2026_Cummins	Pass thru	Ivy Tech Foundation Inc	Private	Cummins Inc	Private	100,000	100,000	-	Nongovernment Grants and Contracts	9/1/2024	8/1/2027	Yes	10/4/2024
AW100611	B138 Evansville	Ivy+ Career Link Other Activity/Non-Training - Evansville	Evansville_Adult Education 2025-2026_Department of Workforce Development (DWD)	Prime	Indiana Department of Workforce Development	State			1,500	1,500	-	State and Local Grants and Contracts	7/1/2025	6/30/2026	Yes	8/13/2025
AW100612	B138 Evansville	Ivy+ Career Link Other Activity/Non-Training - Evansville	Evansville_Adult Education ABE 2025-2026 FEDERAL_Department of Workforce Development (DWD) US DOE	Pass thru	Indiana Department of Workforce Development	State	US Department of Education	Federal	101,460	96,890	4,570	Federal Grants and Contracts	7/1/2025	6/30/2026	Yes	8/13/2025
									Subtotal, Supplemental Funding	1,598,056	1,450,720	147,336				
									TOTAL NEW AND SUPPLEMENTAL FUNDING, THIS PERIOD	7,934,000	7,129,276	804,724				

Competitive 3,339,000 2,986,549 352,451
Non-Competitive 4,595,000 4,142,727 452,273

**IVY TECH COMMUNITY COLLEGE OF INDIANA
 SPONSORED PROGRAM FUNDS
 July 1, 2025 through June 30, 2026**

		<u>Grants & Contracts</u>
Total this Report	\$	7,934,000
2025-2026 YTD-Total to Date	\$	23,563,063
2024-2025 Fiscal Year-End Total	\$	55,339,392
2023-2024 Fiscal Year-End Total	\$	45,127,750
2022-2023 Fiscal Year-End Total	\$	50,141,609
2021-2022 Fiscal Year-End Total	\$	38,836,336
2020-2021 Fiscal Year-End Total	\$	183,415,189
2019-2020 Fiscal Year-End Total	\$	61,493,223
2018-2019 Fiscal Year-End Total	\$	22,580,366
2017-2018 Fiscal Year-End Total	\$	18,122,815
2016-2017 Fiscal Year-End Total	\$	25,626,665
2015-2016 Fiscal Year-End Total	\$	18,906,875
2014-2015 Fiscal Year-End Total	\$	20,718,246
2013-2014 Fiscal Year-End Total	\$	27,105,576
2012-2013 Fiscal Year-End Total	\$	23,049,587

Bi-Monthly FY26

Jul. - Aug. 2025	Sept. - Oct. 2025	Nov. - Dec. 2025	Jan. - Feb. 2026	Mar. - Apr. 2026	May - Jun. 2026
\$ 9,636,049	\$ 4,377,014	\$ 1,616,000	\$ 7,934,000		

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF FEBRUARY 2026

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	HSA Contribution	170,592.82	Chard Snyder	2/4/2026	AHBT173007
	Reimbursement for Health Ins. Claims	439,791.41	Anthem	2/4/2026	AHBT173010
	Payroll Tax	2,995,316.82	ADP	2/5/2026	AHBT173098
	Retirement	1,410,877.62	Transamerica	2/5/2026	820819
	Reimbursement for Health Ins. Claims	540,143.39	Anthem	2/11/2026	AHBT173556
	Life & LTD	132,849.46	The Standard	2/13/2026	821498
	Rx Payment	150,327.79	CVS	2/13/2026	AHBT173758
	HSA Contribution	170,671.94	Chard Snyder	2/18/2026	AHBT174082
	Payroll Tax	3,016,287.70	ADP	2/19/2026	AHBT174235
	Retirement	1,436,219.89	Transamerica	2/19/2026	831708
	Retirement	105,027.80	Transamerica	2/19/2026	831697
	Rx Payment	128,921.50	CVS	2/23/2026	AHBT174539
	Reimbursement for Health Ins. Claims	515,712.30	Anthem	2/25/2026	AHBT174911
	Reimbursement for Health Ins. Claims	1,258,504.55	Anthem	2/26/2026	AHBT174910
II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	N/A				
III. Reported to the Board of Trustees under \$500,000.	Utilities	238,043.22	BPTS LLC	2/3/2026	820640
	Facilities Maintenance - Sellerburg	126,207.60	James L Shireman, Inc.	2/4/2026	820715
	HVAC Replacement	493,598.74	Sexson Mechanical Corporation	2/4/2026	820749
	Learning Resources	187,384.00	Ascend Learning LLC	2/4/2026	SR101494
	Professional Services and Fees	370,833.32	Blackboard LLC	2/6/2026	820978
	Advertising	158,203.56	C&D Williams Company Inc	2/10/2026	821197
	Equipment	123,205.48	C & T Design and Equipment Co Inc	2/10/2026	821176
	Utilities	214,430.05	BPTS LLC	2/10/2026	821245
	Learning Resources	129,750.00	Ascend Learning LLC	2/10/2026	SR101505
	Healthcare Equipment	240,784.07	I Philips Medical/Philips Healthcare	2/11/2026	821343
	AV Equipment	300,648.32	American Sound Inc	2/13/2026	821591
	Instructional Equipment	199,500.00	Persica LLC	2/17/2026	831577
	Sprinkler System Replacement - Terre Haute	256,099.74	F.H. Paschen S.N. Nielsen & Associates LLC	2/17/2026	831566
	Utilities	102,530.73	BPTS LLC	2/17/2026	831559
	Furniture	232,917.78	Officeworks LLC	2/24/2026	832006
	Ivy+ Textbooks	137,756.27	A Book Company, LLC	2/24/2026	832002
	Instructional Equipment	140,976.00	Williams Crow Inc	2/24/2026	831996
	Instructional Equipment	142,729.48	Zesco Products	2/24/2026	832089

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF FEBRUARY 2026

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000.	Utilities	154,515.11	BPTS LLC	2/24/2026	832044
Continued	Learning Resources	159,000.00	Ascend Learning LLC	2/24/2026	SR101531
	Advertising	233,908.92	C&D Williams Company Inc	2/26/2026	832232
	Subscription Fee	410,488.20	ServiceNow Inc	2/27/2026	832353
IV. Approved by the Board of Trustees over \$500,000.	P-card	541,366.64	JP Morgan Chase Virtual Card	2/4/2026	820744
	Instructional Equipment and Supplies	1,028,269.05	Williams Crow Inc	2/12/2026	821450
	Subscription Fee	640,826.74	Salesforce.com Inc	2/12/2026	821446
	Architectural/Engineering Services - Fort Wayne	555,640.96	CSO Architects Inc	2/13/2026	821610
	Ivy+ Textbooks	8,385,444.00	A Book Company, LLC	2/13/2026	821583
	Construction - Roof Replacement at Terre Haute	554,629.00	Blackmore & Buckner Roofing LLC	2/19/2026	831679

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JANUARY 2026

Authorization for <u>Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
I. Article VIII Contracts and Other Documents Approval and authorization of the Board.	HSA Contribution	1,343,460.01	Chard Snyder	1/7/2026	AHBT170260
	HSA Contribution	169,567.78	Chard Snyder	1/7/2026	AHBT170259
	Rx Payment	712,332.16	CVS	1/8/2026	AHBT170358
	Payroll Tax	3,069,021.69	ADP	1/8/2026	AHBT170363
	Retirement	1,426,066.90	Transamerica	1/8/2026	799440
	Retirement	116,691.06	Transamerica	1/8/2026	799433
	HSA Contribution	108,172.02	Chard Snyder	1/9/2026	AHBT170639
	Reimbursement for Health Ins. Claims	1,769,692.71	Anthem	1/22/2026	AHBT171978
	HSA Contribution	170,228.78	Chard Snyder	1/22/2026	AHBT171971
	Payroll Tax	2,530,544.31	ADP	1/22/2026	AHBT171974
	Retirement	1,404,907.97	Transamerica	1/22/2026	810375
	Retirement	109,976.75	Transamerica	1/22/2026	810374
	Reimbursement for Health Ins. Claims	634,711.02	Anthem	1/28/2026	AHBT172266
	Rx Payment	184,502.71	CVS	1/30/2026	AHBT172518
	II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.	N/A			
III. Reported to the Board of Trustees under \$500,000.	P-card	134,467.59	JP Morgan Chase P-Card	1/3/2026	789301
	Constructions - Bloomington	214,810.15	Glenroy Construction Co Inc	1/6/2026	799207
	Computer Software	125,610.98	College Source Inc	1/6/2026	799260
	Equipment	119,824.84	IDSC Holdings LLC	1/6/2026	799251
	Utilities	290,810.36	BPTS	1/6/2026	799229
	Apprenticeship Contract Expense	144,174.96	Plumbers & Steamfitters Local 157 Educational Trust Fund	1/7/2026	799345
	Utilities	158,044.48	BPTS LLC	1/8/2026	799441
	Equipment	133,838.66	NES Inc.	1/13/2026	799767
	Concruction - Hamilton County	159,410.00	Ermco Inc	1/13/2026	799834
	Facilities Maintenance - Sellerburg	110,850.00	James L Shireman, Inc.	1/13/2026	799829
	Medical Equipment	178,894.82	I Philips Medical/Philips Healthcare	1/13/2026	799821
	Equipment	114,089.00	Identisys Inc	1/13/2026	799793
	Utilities	251,574.59	BPTS LLC	1/13/2026	799792
	Learning Resources	102,585.00	Ascend Learning LLC	1/14/2026	SR101452
	Advertising	202,371.95	C&D Williams Company Inc	1/14/2026	799855
	Learning Equipment	238,205.00	Competency Based Education Network Inc	1/15/2026	800014
	Life & LTD	135,282.70	The Standard	1/15/2026	800082

DISBURSEMENTS OF \$100,000.00 AND OVER
FOR THE MONTH OF JANUARY 2026

<u>Authorization for Disbursement</u>	<u>Description</u>	<u>Amount of Disbursement</u>	<u>Approved Vendor</u>	<u>Transaction Date</u>	<u>Reference Number</u>
III. Reported to the Board of Trustees under \$500,000.	Learning Equipment	111,600.00	Williams Crow Inc	1/16/2026	800113
Continued	Construction - Lafayette	195,614.34	Trane US Inc	1/21/2026	810030
	Insurance	165,000.00	Arthur J Gallagher Risk Management Services Inc	1/21/2026	810023
	WC Testing	317,842.62	Certiport Inc	1/21/2026	810082
	Utilities	101,177.02	BPTS	1/21/2026	810065
	Facilities Maintenance	143,000.00	Koch Mechanical Inc	1/22/2026	810153
	Education Software	129,581.00	Community Education Coalition	1/22/2026	810124
	Instructional Supplies	196,110.92	Midwest Machinery Resources LLC	1/22/2026	810106
	Stop Loss Claims	204,516.00	Voya Stop Loss	1/22/2026	AHBT171975
	Learning Equipment	124,000.00	Williams Crow Inc	1/23/2026	810194
	Construction - Indianapolis	351,083.35	Pepper Construction Company of Indiana LLC	1/27/2026	810397
	Construction - Sellersburg	167,265.18	Dan Cristiani Excavating Co Inc	1/27/2026	810395
	Learning Equipment	326,351.70	Williams Crow Inc	1/27/2026	810441
	Utilities	114,803.97	BPTS LLC	1/27/2026	810401
	Construction - Indianapolis	447,572.71	Timekey Enterprise LLC	1/28/2026	810522
	Apprenticeship Contract Expense	135,900.98	Apprentice Education Trust Local 440	1/28/2026	810481
	Apprenticeship Contract Expense	146,540.20	Indianapolis Electrical JATC	1/28/2026	2553
	Apprenticeship Contract Expense	130,079.52	IN/KY/OH Council of Carpenters Joint Apprenticeship and Training Fund	1/28/2026	810477
	Constructions - Indianapolis	176,000.00	SSI Services LLC	1/28/2026	SR101479
	Ivy+ Textbooks	330,623.61	A Book Company, LLC	1/30/2026	810697
	Custodial Service	239,457.70	Nishida Services Inc	1/30/2026	810677
	Furniture	499,152.45	Officeworks LLC	1/30/2026	810732
	P-card	133,304.40	JP Morgan Chase Virtual Card	1/30/2026	810742
IV. Approved by the Board of Trustees over \$500,000.	P-Card	952,826.93	JP Morgan Chase Virtual Card	1/5/2026	799132



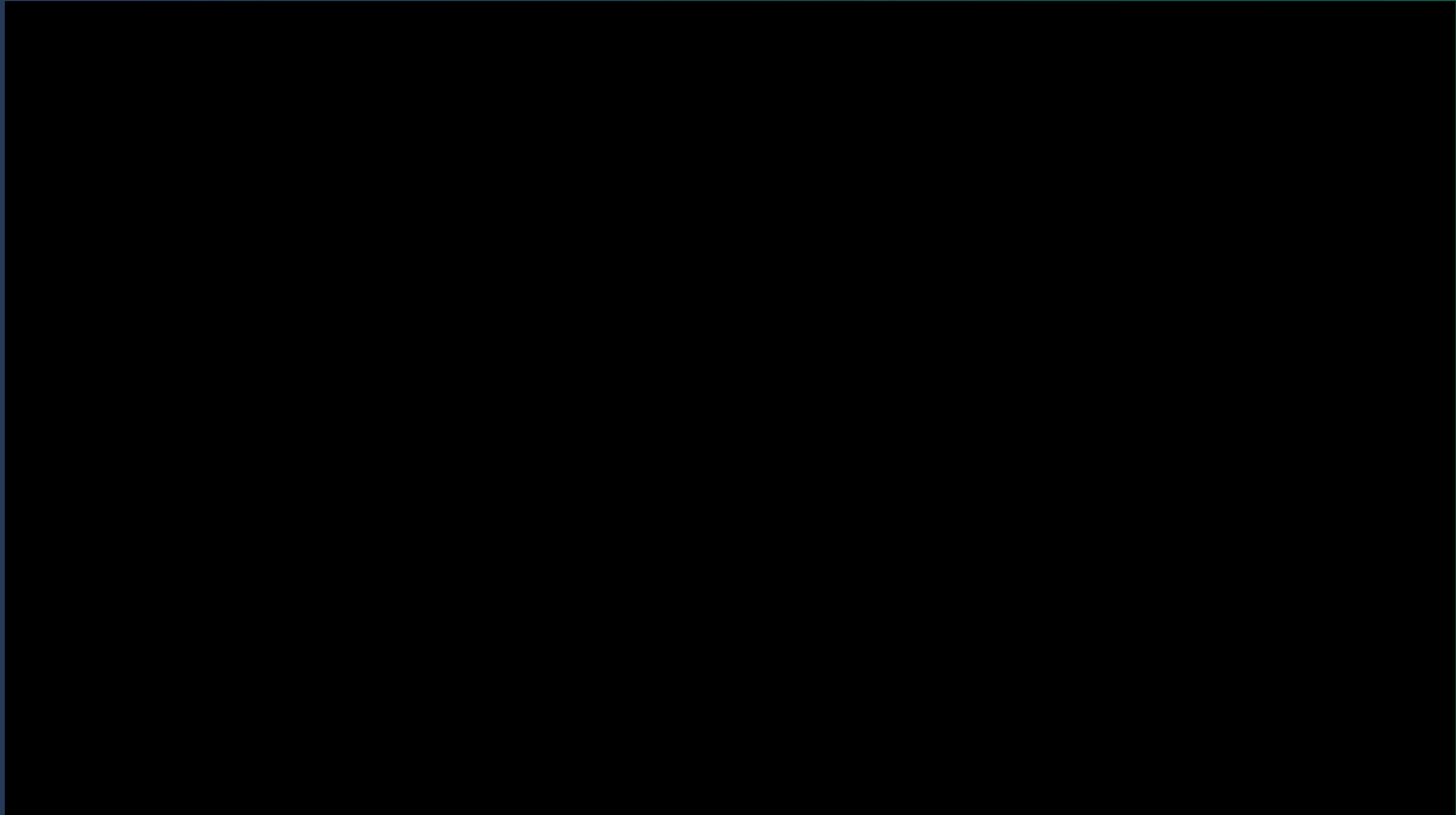
IVY TECH
COMMUNITY COLLEGE

PRESIDENT'S REPORT

State Board of Trustees, April 2, 2026

CAMPUS SPOTLIGHT

Campus Video





IVY TECH
COMMUNITY COLLEGE

STATE OF THE STUDENT

Presented By: Student Representatives - State Board of Trustees, 2026



IVY TECH
COMMUNITY COLLEGE



Roberto Cantu
Columbus



Asia Kalanzi
South Bend/Elkhart



Andrea Reed
Fort Wayne



IVY TECH
COMMUNITY COLLEGE

State of the Students

Presented By: Student Representatives - State Board of Trustees, 2026



IVY TECH
COMMUNITY COLLEGE



Roberto Cantu
Columbus



Asia Kalanzi
South Bend/Elkhart



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Fort Wayne

SGA Presidents in Action!



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Section 02

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Section 04

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Student Feedback Thematic Analysis

Executive Summary – 2025 Survey Review

How Students Provided Feedback

- ★ Listening sessions

- Focus Groups
- Town Halls

- ★ Surveys

- ★ On-Campus Engagement and Tabling Events

- ★ **All 19 campuses participated**



Campus Resources That Assisted Students Most

Top 5 Themes Identified:

- Tutoring/Academic support
- Library and information access
- Academic advising
- Basic needs support (Ivy Cares)
- Disability Support Services/Accommodations



Resources Students Want Provided or Expanded

Top 5 Themes Identified:

- **On-campus food services**
- Expanding tutoring and academic support
- Improved study spaces and technology access
- Financial, mental health, and family support services (childcare)
- Campus activities and engagement



What Students Want Leadership Should Know

Top Themes Identified:

- **Feedback indicated a strong sense of belonging (SGA feedback and Climate Survey)**
- Understanding of the demanding workload that students' face
- Wanting communication and information clarity
 - Difficulty navigating multiple campuses
 - Not always knowing what resources are available to them
- Desire for more student voice and feedback mechanisms
- Desire for more social connection to increase sense of belonging, especially for online students



Recommendations

- Increase visibility and awareness of resources and engagement opportunities that are available to students
- Continue to create and expand opportunities for students to connect with supportive faculty and staff and with one another
- Invite students to participate in feedback opportunities to inform college initiatives and practices





Campus Highlights



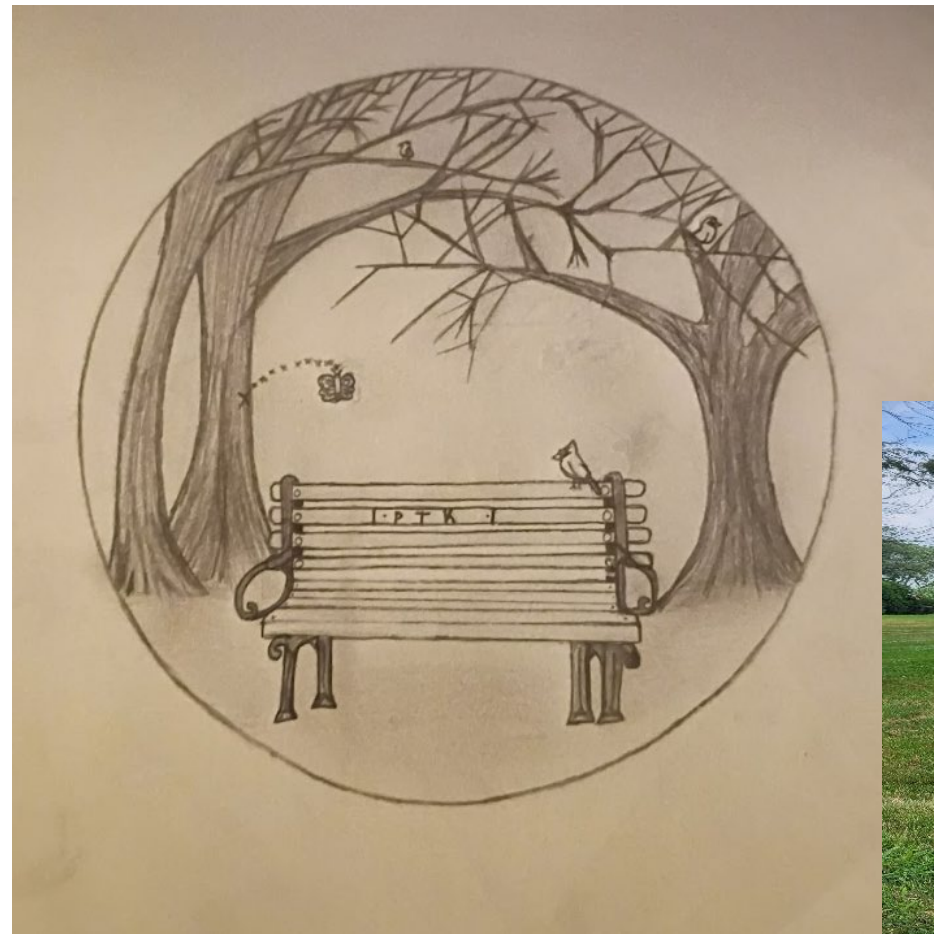


Sellersburg - The Tree House / Partnerships



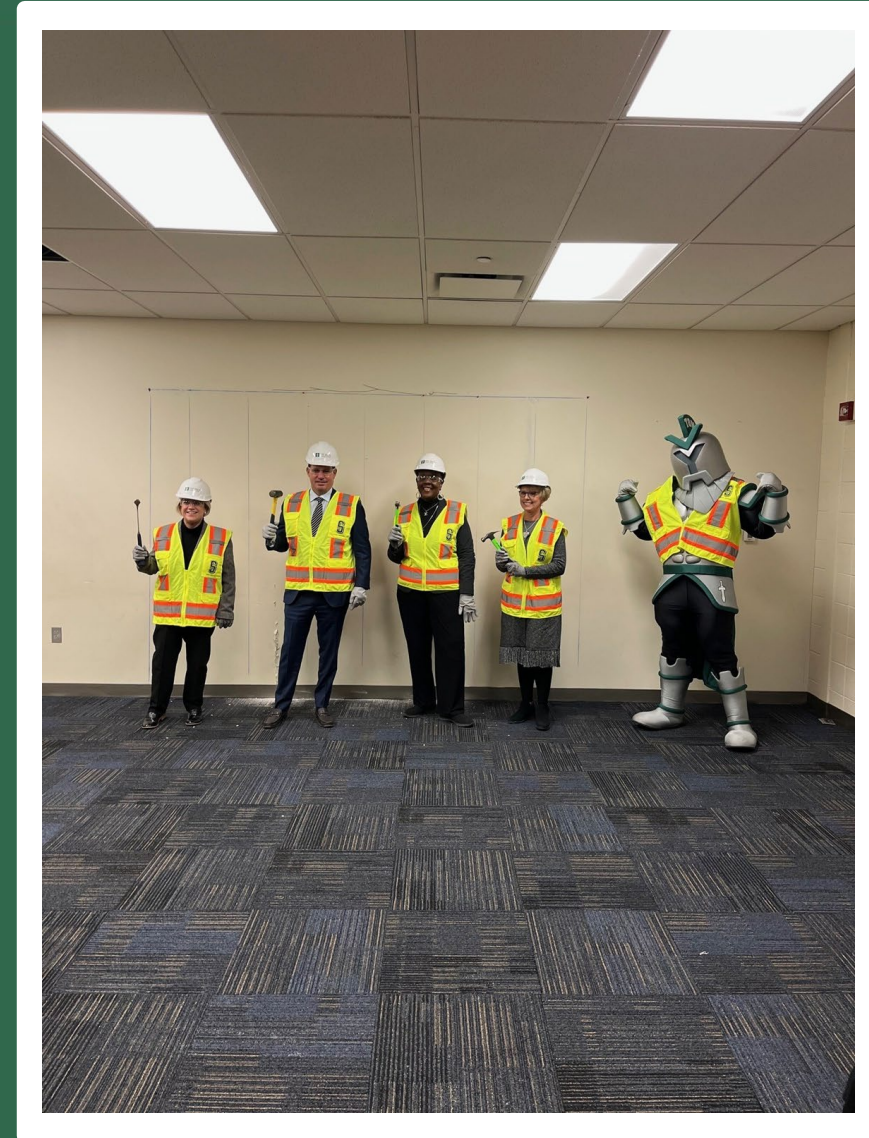


Anderson - Grow with Grief / Wishing Tree





Fort Wayne- Breaking Barriers and Breaking Walls





Richmond - Student Centered Experiences



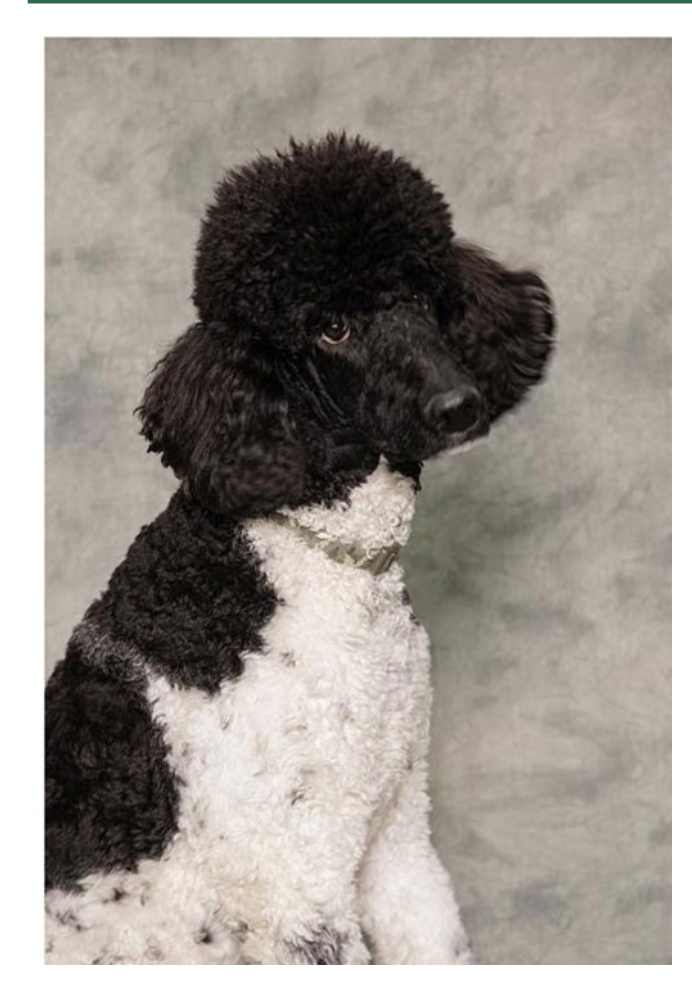


Bloomington - Bus Shelter / Mental Health Awareness





South Bend - Tech, a student's best friend





Indianapolis - Family Fun Day / Jobs and Internships





Kokomo - Fresh Vending





Columbus - IMALIVE Mental Health Fair





SBOT

Student Representatives

Key Takeaways

Speaker Info



Roberto - What SBOT means to me:

1. **FUN** - Coming into this I felt incredibly out of my league, but quickly learned that those around me are unique, fun people, here to cheer us on.
1. **TECHNICAL** - There's a LOT that happens behind the scenes to make Ivy Tech what it is, and experiencing it first hand has allowed me to appreciate it even more
1. **EFFORT** - The people here are all doing their best. The technical side can't happen without the effort and passion everyone here provides.



Asia

Connectedness - The mission across all 19 campuses truly is consistent, and it really does start here

Compassion - Making space for student voices, and experiences in the most respectful way

Courage - Having the courage to ask difficult questions to have those difficult conversations

Andrea

Key Takeaways

1. I learned how data informs decision-making at the highest levels and how those decisions translate into meaningful changes that directly impact students.
1. I gained valuable insight into equity and access challenges and saw firsthand how thoughtful policy and collaboration can help overcome them.
1. We had an incredible amount of fun throughout the experience. The dynamic and energy of the group made it even more meaningful.



August 7, 2025



December 4, 2025



October 2, 2025



February 5, 2026



**SBOT Student Representatives
2025-2026**

Oh My! How We've Grown!!!

A flag with a logo on a pole against a blue and green gradient background. The flag is dark with a light-colored logo in the center. The pole is black and has a spherical finial at the top. The background is a gradient from dark blue on the left to teal on the right.

THANK YOU

We sincerely appreciate the opportunity!

RECENT NEWS

President Marty Pollio



News and announcements

- Economic Impact Study
- Marion gift announcement
- DOE, Gov. Braun visits
- OneSummit 4/15 – 4/17
- Ivy Tech Day 4/21

Economic Impact Report

\$4.8 billion

Total income added
in the state

OR

1.1%

Of state's GSP

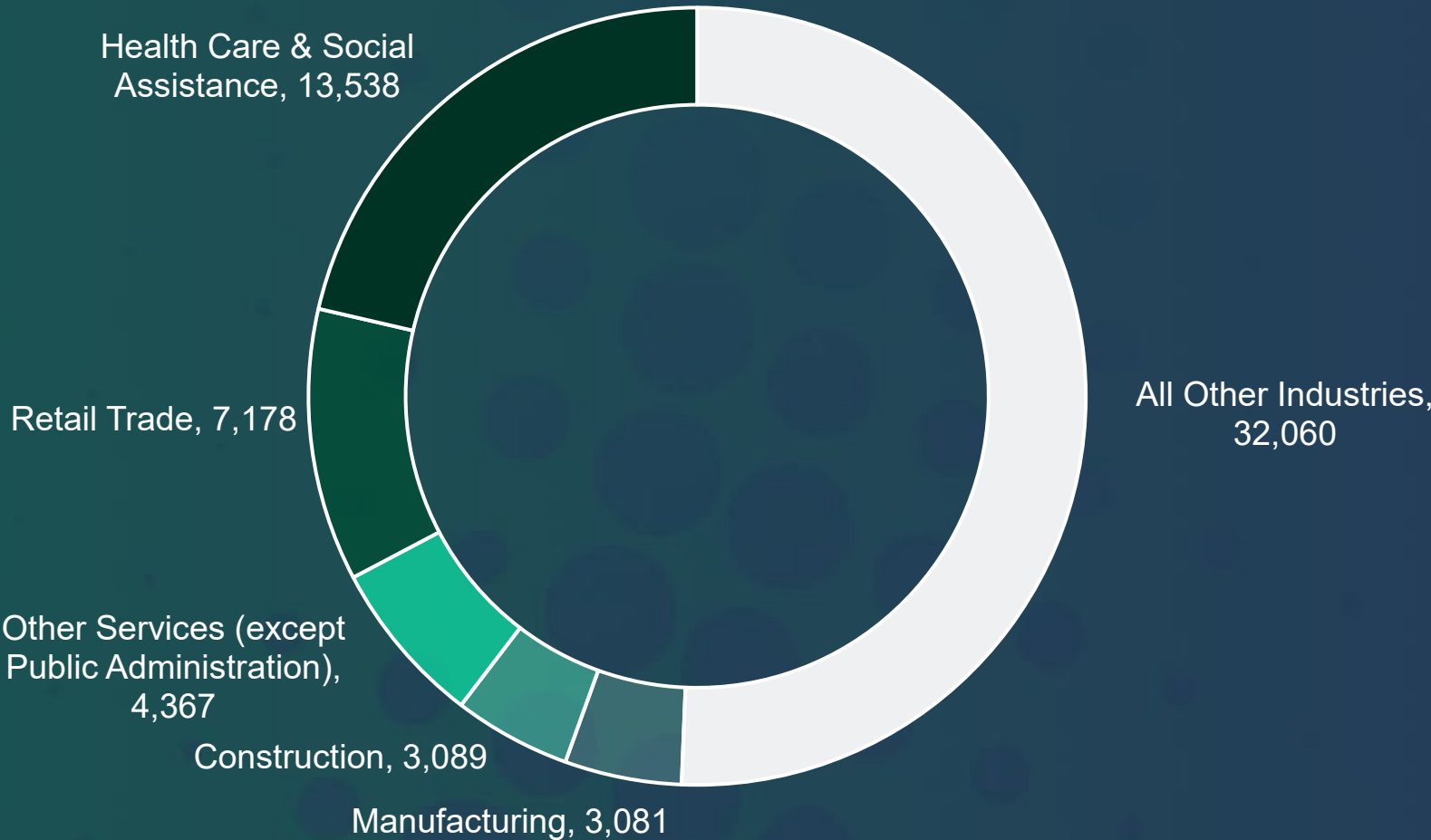
63,313

Total jobs supported
in the state

OR

1 out of **67** jobs in the
state

Impacts by industry (jobs supported)



Marion Gift Announcement

Historic gift to Marion Campus of \$3.4 million from Brickley Farm Foundation

Significant impacts

- \$1.98 million over six years, with a renewal for another four years
- Totaling \$3.4 million
- Supporting 30 nursing students per year, starting in 2026-2027
- Full tuition and fees scholarship, up to \$6,000
- A minimum of 180 students over six years, with additional in renewal



DOE Under Secretary, Gov. Braun visits

Both visits provided an opportunity to highlight Ivy Tech's impact on workforce education and the state of Indiana.



OneSummit 26

April 15 – 17, French Lick, IN

Great opportunity to connect, learn from, and inspire each other to advance our mission.

- 630 attendees
- OneSummit awards honoring faculty and staff
- 48 sessions
- Tracts including:
 - Student Experience
 - Teaching & Learning
 - Workforce & Careers
 - Operational Excellence
 - Thought Leadership & Cross-Functional Collaboration
 - Artificial Intelligence



Ivy Tech Day: April 21



IVY TECH DAY

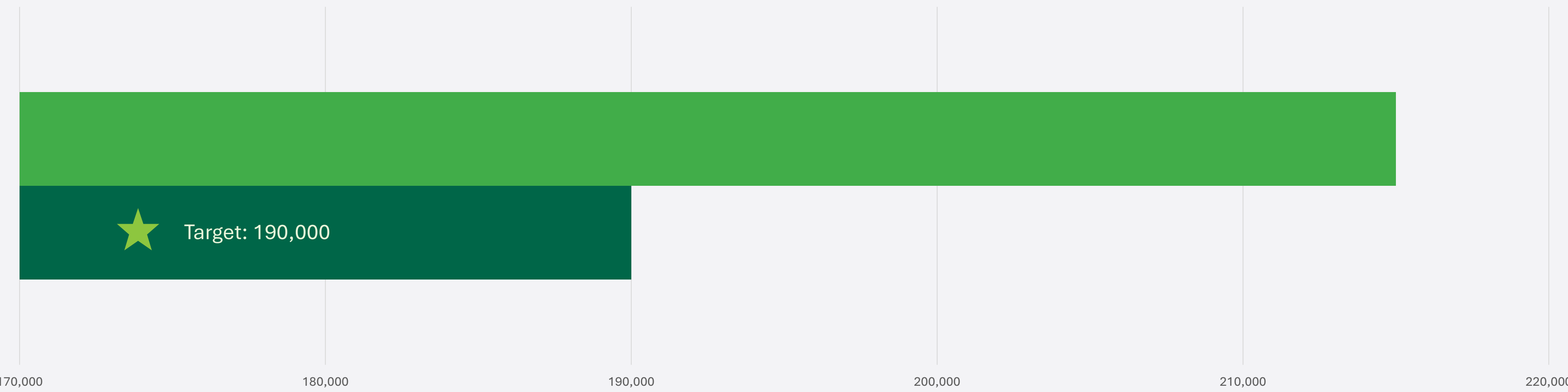
Give. Grow. Go. | April • 21 • 2026

ONE DAY CAN MEAN EVERYTHING

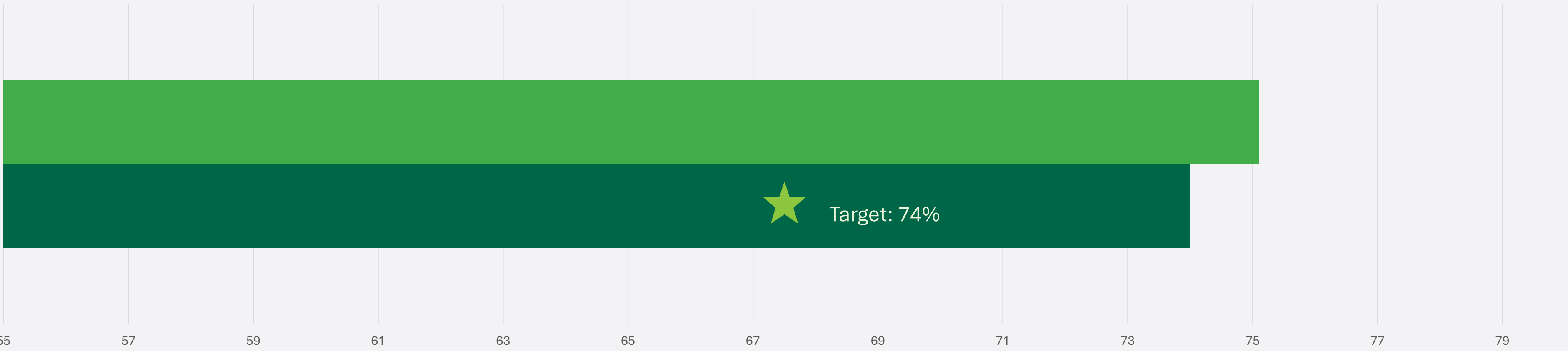
SPRING SEMESTER DATA

President Marty Pollio

Total Headcount



Fall to Spring Retention



Actual Target

Completions

Pending



Awarded



38,918



Third-party **

** Compiling now, to be available later this year.

A flag with a logo on a pole against a blue and green gradient background. The flag is dark with a light-colored logo in the center. The pole is black and has a spherical finial at the top. The background is a smooth gradient from dark blue on the left to a teal-green on the right.

THANK YOU

APPOINTMENT OF CAMPUS BOARD TRUSTEES

RESOLUTION NUMBER 2026-16

WHEREAS, the Ivy Tech Community College Campus Board of Trustees of Lawrenceburg (“Campus Board”) has recommended individuals to serve on their Campus Board; and

WHEREAS, pursuant to Indiana Code (“IC”) 21-22-6-2 and 6-3, the campus trustees must be appointed by the Ivy Tech Community College State Board of Trustees (“State Board”); and

WHEREAS, the Campus Board affirms the recommended candidate meets the attributes and expectations in Ivy Tech State Board Resolution Number 2008-53 and IC 21-22-6-3; and

WHEREAS, the Campus Board requests that the State Board appoint the recommended individual listed on Exhibit A to the Lawrenceburg Campus Boards,

NOW THEREFORE BE IT RESOLVED, the State Board appoints those individuals listed on Exhibit A as campus trustees for Ivy Tech Community College of Indiana – Lawrenceburg, effective immediately.

**STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE
OF INDIANA**

Kim Emmert O’Dell, Chair

Michael Dora, Secretary

Dated April 2, 2026

Exhibit A

Resolution 2026-16

LAWRENCEBURG CAMPUS

Name

Bridget Davidson

Constituency

Commerce

Expiration of Term

4/30/2029