

IVY TECH RE-ENGINEERING AND EFFICIENCY EVALUATION PROCESS

RESOLUTION NUMBER 2013-16,

WHEREAS, The General Assembly designated Ivy Tech as Indiana's Statewide Community College in 2005 with a Dual Strategy mission of "Credits that Transfer" and "Workforce Development", and

WHEREAS, the state of Indiana has established a goal to increase the number of adults with a college degree to 60 percent by 2025, and

WHEREAS, Ivy Tech Community College is Indiana's primary Open Enrollment Institution of Higher Education, and

WHEREAS, projections show that 75 percent of the increased degree production in Indiana will likely come via the Community College, and

WHEREAS, Ivy Tech is focused on providing affordable tuition and focused on the success of its students, and

WHEREAS, In the last five years the College's enrollment has increased by 47%, and

WHEREAS, The College's credentials awarded have increased by 95%, and

WHEREAS, The College's transfers have increased by 75%, and

WHEREAS, The College's credit transfers has increased 106%, saving Hoosier families \$32.4M last year, and

WHEREAS, The College's dual credit offerings have increased 240%, saving Hoosier families \$14M last year, and

WHEREAS, The College leadership team has re-engineered the College to save money, streamline operations, outsourced business units and re-invested savings into student success efforts , and

WHEREAS, Ivy Tech Community College is the designated remediation Institution for Indiana's Higher Education System, and

WHEREAS, Ivy Tech Community College has the most complex student population in Indiana's Higher Education System with an average age of 27.4 years, 21% single parents, 73% working adults, 54.5% of the state's Pell Grant students, 24,970 minority students and 95,492 students receiving financial aid, and

WHEREAS, from 2006 to 2012, the College's funding per FTE has decreased from \$3,248 to \$2,543, which has created a \$62M funding gap as compared to historical state per FTE, and furthermore created a \$118M gap as compared to regional higher education campuses, and

WHEREAS, The Affordable Care Act will be an unfunded mandate affecting the College, and

WHEREAS, It is important for the College to maintain its recent AA- bond rating, one of the best ratings of any community college in the nation, and

WHEREAS, the Northwest and North Central Ivy Tech regions have been operating with combined administration since December of 2012 providing an opportunity to analyze the potential fiscal impact of administrative restructuring, and

NOW, THEREFORE, BE IT RESOLVED The College will begin regional consolidation efforts and combine the administrative functions of the Northwest and North Central regions under a single chancellor and single leadership team. Said consolidation shall take effect upon passage of this resolution, and

BE IT FUTHER RESOLVED The College will present an initial analysis to the board at its June meeting for further consideration of consolidation and cost savings.

**STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE**



V. Bruce Walkup, Chairman



David Findlay, Secretary

Dated April 11, 2013