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Ivy Tech Community College of Indiana
February 6, 2014

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OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will be holding the following meetings at the Corporate College and Culinary Center, 2820 N Meridian Street, Indianapolis, IN 46208

Wednesday, February 5, 2014

Noon – 1:30 pm  Audit Committee (open to the public)

1:30 pm – 3:30 pm  Executive Session

The State Trustees will meet in Executive Session at the Corporate College and Culinary Center, 2820 N Meridian Street, Indianapolis, IN 46208 is permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

(2) (B)  Initiation of litigation that is either pending or has been threatened specifically in writing.

(2)(D)  The purchase or lease of real property by the governing body up to the time a contract or option to purchase or lease is executed by the parties.

(5)  To receive information about and interview prospective employees.

(6)(A)  With respect to any individual over whom the governing body has jurisdiction, to receive information concerning the individual’s alleged misconduct.

(7)  For discussion of records classified as confidential by state or federal statute.

(9)  To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

Thursday, February 6, 2014

7:00 am – 8:00am  Executive Session

The State Trustees will meet in Executive Session at the Corporate College and Culinary Center, 2820 N Meridian Street, Indianapolis, IN 46208 is permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

(2) (B)  Initiation of litigation that is either pending or has been threatened specifically in writing.

(2)(D)  The purchase or lease of real property by the governing body up to the time a contract or option to purchase or lease is executed by the parties.

(5)  To receive information about and interview prospective employees.

(6)(A)  With respect to any individual over whom the governing body has jurisdiction, to receive information concerning the individual’s alleged misconduct.

(7)  For discussion of records classified as confidential by state or federal statute.

(9)  To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.
8:00 am – 11:15 am  **Board Committee Meetings (open to the public)**
The State Trustees will hold the regular committee meetings at the Corporate College and Culinary Center, 2820 N Meridian Street, Indianapolis, IN 46208

- **8:00 – 8:45 a.m.**  Buildings, Grounds, & Capital Committee
- **8:45 – 9:30 a.m.**  Budget & Finance Committee
- **9:30 – 9:45 a.m.**  Break
- **9:45 – 10:30 a.m.**  Planning & Education Committee
- **10:30 – 11:15 a.m.**  Corporate College Committee

1:00 pm – 3:00 pm  **Regular State Board of Trustees Meeting (open to the public)**
The State Trustees will hold a regular meeting at the Corporate College and Culinary Center, 2820 N Meridian Street, Indianapolis, IN 46208 to consider and take action on such items as may be brought before them. Included will be a public hearing at which a decision will be made with regard to the awarding of contracts for the following public works projects:

Approval of Contracts to Construct the New Anderson Campus, Region 6/East Central

Secretary
Dated this 27th January 2014
Preliminary Agenda as of January 23, 2014*
Meeting of the State Board of Trustees
February 6, 2014

I. Roll Call

II. Report of Secretary on Notice of Meeting

III. Approval of Minutes

   Regular Meeting, December 12, 2013

IV. Reports of Board Committees

   a. Executive Committee, Steven Schreckengast, Chair
   
   b. Building, Grounds, and Capital Committee, Paula Hughes, Chair

   Resolution 2014-2, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-3, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-4, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-5, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-6, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-7, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-8, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-9, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central

   Resolution 2014-10, Approval of a Contract to Construct the New Anderson Campus, Region 6/East Central
Resolution 2014-11, Approval to Enter into a Lease with Wexford Development for the Renaissance Center in Lafayette, Region 4/Lafayette

Resolution 2014-12 Approval to Enter into a Lease with White County for the White County Instructional Center in Monticello, Region 4/Lafayette

c. Budget and Finance Committee, Norman E. Pfau, Jr., Chair

d. Planning and Education Committee, Lee Marchant, Chair

Resolution 2014-13, Approval of a Degree Program

e. Audit Committee, Larry Garatoni, Chair

f. Corporate College Committee, Stewart McMillan, Chair

V. Treasurer’s Report, Chris Ruhl, SVP/Finance and Treasurer

VI. State of the College, Thomas J. Snyder, President

VII. Old Business

VIII. New Business

Resolution 2014-1, Approval of Regional Efficiency, Reorganization and Enhanced Community Outreach via Creation of Campus Presidents

IX. Adjournment

*Matters may be added to or deleted from the board agenda between the date of the preliminary agenda and the board meeting*
Chairman Steve Schreckengast called the December 12, 2013 regular meeting of the State Board of Trustees to order at 1:00 pm at the Marriott Indianapolis North.

A. ROLL CALL

Secretary Kaye Whitehead called the roll and the presence of a quorum was announced.

The following State Trustees were present:

Mr. Steve Schreckengast, Chair
Ms. Kaye H. Whitehead, Secretary
Mr. Michael R. Dora
Ms. Paula Hughes
Mr. Bob Jones
Ms. Lillian Sue Livers
Mr. Lee J. Marchant
Mr. Anthony J. Moravec

The following State Trustees were unable to attend:

Mr. Richard R. Halderman, Vice Chair
Mr. Michael A. Evans
Mr. Larry Garatoni
Mr. Norman E. “Ned” Pfau, Jr.

B. EXECUTIVE SESSION MEMORANDA:

Following notice under IC 5-14-1.5-4, IC 5-14-1.5-5 and IC 5-14-1.5-6.1(d)

The State Board of Trustee met in Executive Session on December 11, 2013 at 1:30 pm at the Marriott Indianapolis North, 3645 River Crossing Parkway, Indianapolis, IN 46240.

Members present were: Steve Schreckengast, Kaye H. Whitehead, Michael R. Dora, Bob Jones, Lillian Sue Livers, Lee J. Marchant, and Norman E. “Ned” Pfau, Jr.

Members absent were: Paula Hughes, Anthony J. Moravec, Richard R. Halderman, Michael A. Evans, Larry Garatoni

The Trustees considered the following items as permitted under IC 5-14-1.5-6.1(b). For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.
(2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.

(2)(D) The purchase or lease of real property by the governing body up to the time a contract or option to purchase or lease is executed by the parties

(5) To receive information about and interview prospective employees

(6)(A) With respect to any individual over whom the governing body has jurisdiction, to receive information concerning the individual’s alleged misconduct

(7) For discussion of records classified as confidential by state or federal statute.

(9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

With the Approval of these minutes the Trustees present at the meeting certify that no subject matter was discussed in the executive session other than the subject matter specified in the public notice issued for this meeting.

C. NOTICES OF MEETING MAILED AND POSTED:

Secretary Kaye Whitehead confirmed that notices of the December 12, 2013, regular meeting were properly mailed and posted

D. APPROVAL OF BOARD MINUTES:

Chairman Steve Schreckengast directed the trustees attention to the minutes of October 10, 2013, regular board meeting. Trustee Bob Jones made the motion to approve the minutes of the October 10, 2013, regular meeting as submitted. Trustee Lillian Sue Livers seconded the motion and the motion carried unanimously.

E. COMMITTEE REPORTS:

Item 1 Chairman Schreckengast reported that the Executive Committee met on November 26, 2013 and ratified three resolutions, Resolution 2013-62, Supplemental and Amendatory Resolution by the Executive Committee of the State Board of Trustees Ratifying the Retention on INCapital, LLC for the Issuance of One or More Series of Student Fee Bonds, Resolution 2013-63, Noblesville Lease, Resolution 2013-64, Approval of Early Retirement Incentive Plan. Trustee Moravec moved for approval of the Chairman’s report. Trustee Hughes seconded the motion, and the motion carried unanimously.
Item 2 Chairman Schreckengast called upon Trustee Hughes to give the Building, Grounds and Capital Committee Report. Trustee Hughes moved for approval of:

Resolution 2013-65, Approval of a contract to Renovate the C4 Building on the Indianapolis Campus to Increase Classroom and Office Space, Region 8/Indianapolis

Trustee Whitehead seconded the motion, and the motion carried unanimously.

Resolution 2013-66, Approval of a contract to Renovate the C4 Building on the Indianapolis Campus to Increase Classroom and Office Space, Region 8/Indianapolis

Trustee Whitehead seconded the motion, and the motion carried unanimously.

Resolution 2013-67, Approval of a contract to Renovate the C4 Building on the Indianapolis Campus to Increase Classroom and Office Space, Region 8/Indianapolis

Trustee Whitehead seconded the motion, and the motion carried unanimously.

Resolution 2013-68, Approval of a Contract to Construct a Diesel Tech Lab and Associated Facilities on the Terre Haute Campus, Region 7/Terre Haute

Trustee Whitehead seconded the motion, and the motion carried unanimously.

Resolution 2013-69, Request to Purchase 14.78 Acres of Unimproved Land at the Kokomo Campus, Region 5/Kokomo

Trustee Whitehead seconded the motion, and the motion carried unanimously.

Trustee Whitehead also wanted mention in the minutes of the discussion raised by Trustee Moravec and his concern that we are paying over the appraisal cost for land in Kokomo during the committee meeting earlier that day. Discussion was appreciated, along with thoughts and concerns.

Trustee Whitehead reported the board also heard a report regarding the upcoming capital budget process with a general overview of dates and trustee actions that will be required.

Item 3 Chairman Schreckengast called upon Trustee Bob Jones, Vice Chair of committee, for a report from the Budget and Finance Committee. Trustee Jones reported there were three action items for the board to consider. Trustee Jones moved for approval of
Resolution 2013-70, Approval of Accounts Receivable Write-Offs for the Fiscal Year Ending June 30, 2013

Trustee Whitehead seconded the motion, and the motion carried unanimously.

Resolution 2013-71, Approval of Investment Managers for College Operating Funds

Trustee Whitehead seconded the motion, and the motion carried unanimously. Trustee Jones abstained from vote

Resolution 2013-72, Approval of Continuing Contract with Oracle

Trustee Moravec seconded the motion, and the motion carried unanimously.

Trustee Jones reported the board received an update on the Series R Student Fee Bond Issuance

Item 4 Chairman Schreckengast called upon Trustee Marchant, Chair of the Committee, for a report from the Planning and Education Committee. Trustee Marchant reported there was one action item for the board to consider. Trustee Jones moved for approval of

Resolution 2013-73, Approval of New School

Trustee Dora seconded the motion, and the motion carried unanimously.

Trustee Marchant reported the Committee heard from Dr. Mary Ostrye on the Math Pathway update along with defining and measuring Academic quality.

Item 5 Chairman Schreckengast called upon Trustee Hughes member of the Committee for a report from the Audit Committee. Trustee Hughes reported there were no action items for the board to consider. Trustee Hughes reported the Committee received legal updates on Ethics Point, Pending Litigation updates, and updated Audit Committee Schedule.

Item 6 Chairman Schreckengast called upon Trustee Dora, a member of the Committee, for a report from the Corporate College Committee. Trustee Dora reported there were no action items for the board to consider. Trustee Dora reported the Committee received updates from the Grants office, and corporate college revenue and expenses.

F. TREASURER'S REPORT:
Chairman Schreckengast called up Senior Vice President Chris Ruhl for the Treasurer’s Report. Mr. Ruhl presented Operating Revenue fiscal year 2014; state cut of 2% of budget is not in the current numbers.

Trustee Whitehead moved for approval of the Treasurer’s Report. Trustee Schreckengast seconded the motion, and the motion carried unanimously.

G. STATE OF THE COLLEGE

Chairman Schreckengast called upon President Snyder for the President’s report. President Snyder called upon and introduced three new employees, Kristen Biel, Executive Director of Talent Development, Office of the President, Melanie Boesen, Vice Chancellor/Dean, Greencastle campus/Wabash Valley Region and Marilyn Brenton, Executive Director of Human Resources, Southwest Region. President Snyder also introduced American Honors student Sarah Tatnall to share her journey and future goals. Mary Ostrye, Senior Vice President/Provost reported that American Honors is a Retention Initiative serving top end students, there is a lot of interest in the program with great feedback.

President Snyder called upon Anne Brinson, Chief Information Officer to provide an IT update.

President Snyder also gave his annual diversity report to the Board of Trustees.

H. OLD BUSINESS

Chairman Schreckengast called for old business, and there was none.

I. NEW BUSINESS

Chairman Schreckengast called for new business.

Trustee Jones moved for approval of

Resolution 2013-74, Amendments to State Board By-Laws to Establish Policy Governing Meetings of the State Trustees by Electronic Communication

Trustee Moravec seconded the motion, and the motion carried unanimously.

Trustee Marchant moved for approval of

Resolution 2013-75, Honoring the Leadership of John Whikehart

Trustee Moravec seconded the motion, and the motion carried unanimously.

Trustee Livers moved for approval of

Resolution 2013-76, Honoring the Leadership of James Helms
Trustee Dora seconded the motion, and the motion carried unanimously.

J. ADJOURNMENT

With no further business to come before the Board, Chairman Schreckengast called for a motion to adjourn the meeting.

Trustee Moravec moved for approval. Trustee Dora seconded the motion, and the motion carried unanimously.

Chairman Schreckengast adjourned the meeting.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

_______________________________
Steve Schreckengast, Chairman

_______________________________
Kaye Whitehead, Secretary

Dated December 13, 2013
Prepared by Gretchen L. Keller, Recording Secretary
RESOLUTION 2014-1

WHEREAS, Ivy Tech was created in 1963 as Indiana Vocational Technical College, and

WHEREAS, the General Assembly designated Ivy Tech as Indiana's Statewide Community College in 2005 with a dual strategy mission of "Credits that Transfer" and "Workforce Development", and

WHEREAS, the State of Indiana has established a goal to increase the number of adults with a degree or certificate to 60% by 2025, and

WHEREAS, Ivy Tech Community College is Indiana's primary open enrollment institution of higher education, and

WHEREAS, Ivy Tech is focused on providing affordable tuition for all students, and

WHEREAS, Ivy Tech’s primary mission is to ensure that its students succeed, and

WHEREAS, Ivy Tech's regional organizational structure has not substantially changed in 50 years, and

WHEREAS, the College must operate with efficiency and eliminate unnecessary duplication, and

WHEREAS, it is vital that the College focus on local community needs and be responsive to local workforce development efforts, and

WHEREAS, from 2006 to 2012, the College's funding per FTE has decreased from $3,248 to $2,543, and

WHEREAS, the current funding per student is $1,210 as compared to a funding per student of more than $10,000 at other institutions, and

WHEREAS, the College merged the administration and leadership functions of the Northwest and North Central regions resulting in the College operating more efficiently, allowing it to redeploy resources to focus on student success and increase responsiveness to local communities, and

NOW, THEREFORE, BE IT RESOLVED, the College will consolidate the administrative functions of the East Central/Muncie Region and the Richmond Region under the leadership of a single regional chancellor, and
FURTHER BE IT RESOLVED, the College will consolidate the administrative functions of the Columbus and Southeast region under the leadership of a single regional chancellor, and

FURTHER BE IT RESOLVED, the State Board of Trustees strongly encourage management to implement additional consolidations and report such actions to the Board, and

FURTHER BE IT RESOLVED, the College will transfer the Greencastle Campus from the Terre Haute region to the Central Indiana region, and

FURTHER BE IT RESOLVED, the Regional Board of Trustees of these regions will not be consolidated and will continue to function as individual regional boards providing vital community outreach and operational expertise, and

FURTHER BE IT RESOLVED, the title of Campus President will be created to replace the current title of Vice Chancellor/Dean with the goal of enhancing community responsiveness, development and local administrative oversight. The campus President will report to the regional chancellor and the criteria for a Campus President designation will be created by the leadership of the College and communicated to the State Board of Trustees at the February 2014 meeting.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

______________________________
Steve Schreckengast, Chairman

______________________________
Kaye Whitehead, Secretary

Dated January 6, 2014
APPROVAL OF A CONTRACT TO CONSTRUCT THE NEW ANDERSON CAMPUS, REGION 6/EAST CENTRAL

RESOLUTION 2014-2

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the General Trades package is $5,241,000 from Gibraltar Construction, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Gibraltar Construction for $5,241,000.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
RESOLUTION 2014-3

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Masonry package is $879,650 from Ziolkowski Construction, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Ziolkowski Construction for $879,650.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
APPROVAL OF A CONTRACT TO CONSTRUCT THE NEW ANDERSON CAMPUS, REGION 6/EAST CENTRAL

RESOLUTION 2014-4

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Metals package is $1,330,000 from Indiana Bridge, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Indiana Bridge for $1,330,000.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

______________________________
Chairman

______________________________
Secretary

Dated February 6, 2014
APPROVAL OF A CONTRACT TO CONSTRUCT THE NEW ANDERSON CAMPUS,
REGION 6/EAST CENTRAL

RESOLUTION 2014-5

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Metal Studs/Drywall/Ceilings package is $1,207,900 from Gibson-Lewis of Indianapolis, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Gibson-Lewis of Indianapolis for $1,207,900.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
APPROVAL OF A CONTRACT TO CONSTRUCT THE NEW ANDERSON CAMPUS,
REGION 6/EAST CENTRAL

RESOLUTION 2014-6

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Aluminum Doors/Windows package is $1,347,500 from Hoosier Glass, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Hoosier Glass for $1,347,500.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
RESOLUTION 2014-7

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Floor Coverings package is $641,700 from Santarossa Mosaic & Tile, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Santarossa Mosaic & Tile for $641,700.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

______________________________________________
Chairman

______________________________________________
Secretary

Dated February 6, 2014
RESOLUTION 2014-8

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Plumbing/HVAC package is $2,050,000 from Quality Plumbing and Heating, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Quality Plumbing and Heating for $2,050,000.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
APPROVAL OF A CONTRACT TO CONSTRUCT THE NEW ANDERSON CAMPUS,
REGION 6/EAST CENTRAL

RESOLUTION 2014-9

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Mechanical Sheet Metal package is $524,300 from Campbell Ventilation, which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Campbell Ventilation for $524,300.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
APPROVAL OF A CONTRACT TO CONSTRUCT THE NEW ANDERSON CAMPUS,
REGION 6/EAST CENTRAL

RESOLUTION 2014-10

WHEREAS, the East Central Region is in need of additional classroom, student and office space, and plans to construct a new campus in Anderson, Indiana, and has designed a new facility which was recently bid to various contractors, and

WHEREAS, the bid process has been completed in accordance with Indiana law and College procedures including State Trustee requirements, and

WHEREAS, according to College procedures the lowest and best bid for the Electrical package is $2,753,000 from Fredericks, Inc., which is within the total project budget of approximately $20 million (plus donated funds) including the renovation contract, architectural fees, bidding costs, and contingency, and

WHEREAS, the Region 6/East Central Board of Trustees has reviewed the project and made a recommendation on a contract award;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve a contract award to Fredericks, Inc. for $2,753,000.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a contract with said firm after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
APPROVAL TO ENTER INTO A LEASE WITH WEXFORD DEVELOPMENT FOR THE RENAISSANCE CENTER IN LAFAYETTE, REGION 4/LAFAYETTE

RESOLUTION 2014-11

WHEREAS, the Lafayette Region is pursuing opportunities to save money on various leases, and

WHEREAS, the College is currently leasing space in the Renaissance Center for classrooms on a lease that expires in June 2014 and has an option to renew the lease and also take an additional 1,940 square feet for the Corporate College with the same terms and conditions as the existing lease, and

WHEREAS, the Corporate College is currently leasing space in the Cascada building, with a lease that expires in December 2014 and can realize a savings of $105,685 by sharing space in the Renaissance Center, and

WHEREAS, the College can enter into a 27 month lease for the existing space in the Renaissance Center and also add this additional 1,940 square feet starting in June 2014, and allow time for the Corporate College to renovate the space before their lease in the Cascada building ends in December 2014, and

WHEREAS, the lease is $106,029 per year, but it is for more than 2 years and therefore requires State Trustee approval, and

WHEREAS, the Regional Board of Trustees has approved the expanded and renegotiated lease of the Renaissance Center;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a new lease with Wexford Development for the above stated project after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
RESOLUTION 20141-12

WHEREAS, the Lafayette Region is pursuing opportunities to save money on various leases, and

WHEREAS, the White County Instructional Center currently has a lease term of five (5) years with the option to extend for the period of one year for $94,896 per year that will expire in July 2014, and

WHEREAS, the Region has been able to negotiate a new four (4) year lease for the White County Instructional Center in the amount of $40,000 for 2014, $50,000 for 2015, $60,000 for 2016 and $70,000 for 2017, with renewal lease rates of $82,125 per year, therefore achieving significant savings, and

WHEREAS, the lease term is for more than two (2) years and therefore requires State Trustee approval, and

WHEREAS, the Regional Board of Trustees has approved the lease of the White County Instructional Site;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute a lease with White County for the above stated project after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
Chairman

__________________________________
Secretary

Dated February 6, 2014
APPROVAL OF DEGREE PROGRAM

RESOLUTION 2014-13

WHEREAS, Ivy Tech Community College of Indiana has identified the importance of providing educational opportunities for its students, and

WHEREAS, Ivy Tech has identified needs for degree and certificate programs in the service regions, and

WHEREAS, the Planning and Education Committee of the State Trustees has reviewed the following proposed degree programs and recommended their approval:

    Associated of Applied Science in Veterinary Technology ~ Wabash Valley

NOW THEREFORE BE IT RESOLVED that the State Trustees do hereby approve the College to offer the new programs listed above, and

FURTHER BE IT RESOLVED that the State Trustees authorize the submission of the proposal to the Commission for Higher Education for appropriate action.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

______________________________
Steve Schreckengast, Chairman

______________________________
Kaye Whitehead, Secretary

Dated February 6, 2014
## TREASURER’S REPORT

### IVY TECH COMMUNITY COLLEGE

#### SPONSORED PROGRAM FUNDS

December 1, 2013 THROUGH December 31, 2013

<table>
<thead>
<tr>
<th>Campus</th>
<th>Title or Description</th>
<th>Source</th>
<th>Amount</th>
<th>Effective Date</th>
<th>Expiration Date</th>
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<tr>
<td>Northeast</td>
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<td>Indiana Campus Compact</td>
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<td>01/01/14</td>
<td>04/08/14</td>
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<tr>
<td>Central Indiana</td>
<td>Indiana Scholar Corps</td>
<td>Indiana Commission for Higher Education</td>
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<td>08/31/14</td>
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<td>Northwest</td>
<td>MC Repurposing Library Media Center</td>
<td>1st Source Bank</td>
<td>25,000</td>
<td>07/18/12</td>
<td>06/30/14</td>
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<td>North Central</td>
<td>SUB CDBG PULL Tuition Assistance &amp; Books</td>
<td>City of Elkhart, Indiana</td>
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<td>Doing the Dream-Northern IN Community Foundation</td>
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<td>Lilly Endowment, Inc.</td>
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<td>Indiana University/Indiana Campus Compact</td>
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<td>Wabash Valley</td>
<td>Perkins FY13-14 (November Allocation)</td>
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<td>Whiteacre</td>
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**TOTAL** $10,177,107
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<thead>
<tr>
<th>Grants &amp; Contracts</th>
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<td>Total this Report</td>
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## DISBURSEMENTS OF $100,000.00 AND OVER
### FOR THE MONTH OF DECEMBER 2013

<table>
<thead>
<tr>
<th>Authorization for Disbursement</th>
<th>Purpose of Disbursement</th>
<th>Amount of Approved Check</th>
<th>Approved Vendor</th>
<th>Date</th>
<th>Reference</th>
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<tbody>
<tr>
<td>I. Article VIII A</td>
<td>Reimbursement for Health Ins. Claims</td>
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<td>Anthem Blue Cross Blue Shield</td>
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<td>Gallagher Koster</td>
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### DISBURSEMENTS OF $100,000.00 AND OVER

**FOR THE MONTH OF DECEMBER 2013**

<table>
<thead>
<tr>
<th>Authorization for Disbursement</th>
<th>Purpose of Disbursement</th>
<th>Amount of Disbursement</th>
<th>Approved Vendor</th>
<th>Approved Check Date</th>
<th>Reference Number</th>
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<tbody>
<tr>
<td>III. Reported to the Board of Trustees under $500,000</td>
<td>H Apprenticeship, Sellersburg campus</td>
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<td>Plumbers &amp; Pipefitters Local 502</td>
<td>12/10/13</td>
<td>50-01503974</td>
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<tr>
<td>I Construction, Evansville campus</td>
<td>134,252.87</td>
<td>Empire Contractors Inc.</td>
<td>12/12/13</td>
<td>50-01504446</td>
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<tr>
<td>J Construction, Lafayette campus</td>
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<td>J R Kelly Company Inc.</td>
<td>12/12/13</td>
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<td>K Grounds Maintenance</td>
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<td>Keep Indianapolis Beautiful</td>
<td>12/13/13</td>
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<td>L Apprenticeship, Evansville campus</td>
<td>126,459.65</td>
<td>Evansville Plumbers Training</td>
<td>12/16/13</td>
<td>50-01504992</td>
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<td>M Apprenticeship, Gary campus</td>
<td>107,143.25</td>
<td>IN-KY Council of Carpenters</td>
<td>12/16/13</td>
<td>50-01505027</td>
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<tr>
<td>N Computer Software Lease</td>
<td>293,345.00</td>
<td>Starfish Retention Solutions Inc.</td>
<td>12/17/13</td>
<td>50-01505249</td>
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<tr>
<td>O Facilities Leases</td>
<td>265,708.19</td>
<td>Ivy Tech Foundation</td>
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<td>50-0027260</td>
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<tr>
<td>P Call Center and Marketing</td>
<td>156,796.50</td>
<td>The Jackson Group</td>
<td>12/17/13</td>
<td>50-0027265</td>
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<tr>
<td>Q Administration Fee for IAC Re-grant</td>
<td>104,197.50</td>
<td>Community Foundation of Morgan Co</td>
<td>12/18/13</td>
<td>50-01505335</td>
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<td>R Architect and Engineering</td>
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<td>Schmidt Associates Inc.</td>
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<td>T Land Purchase, Kokomo campus</td>
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<td>First Bank of Howard County</td>
<td>12/19/13</td>
<td>J0128210</td>
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<td>U Apprenticeship, multiple campuses</td>
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<td>Bricklayers Local 4 IN/KY</td>
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<td>V Instructional Equipment</td>
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<td>W Construction, Terre Haute campus</td>
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<td>Z Purchase Card</td>
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<td>IV. Approved by the Board of Trustees over $500,000.</td>
<td>A Architect and Engineering</td>
<td>550,195.35</td>
<td>Schmidt Associates Inc.</td>
<td>12/20/13</td>
<td>50-0027413</td>
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<td>B Bond Interest and Principal</td>
<td>10,981,589.13</td>
<td>U.S. Bank</td>
<td>12/31/13</td>
<td>J0128708</td>
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BUILDINGS, GROUNDS, AND CAPITAL COMMITTEE

I. DECISION ITEMS

A. Region 6/East Central – Approval of contracts to construct a new campus in Anderson, IN.

This item will approve construction contracts for the new campus in Anderson, IN.

- In 2013, the General Assembly appropriated debt service for the College to construct a new facility in Anderson for $20,000,000, (plus the expenditure of up to $4m of donated funds).
- Previously, this Board authorized the hiring of the architect and construction management teams for this project.
- Following appropriate College and state policies regarding advertising and bidding procedures, bids for the Anderson project were released on November 1, 2013.
- Bids have been received at the Anderson Campus on December 18, 2013.
- Bids for this project have been evaluated and the Region 6/East Central Board of Trustees has recommended thirteen contracts to the lowest and best bidders. Of those nine are above $500,000 and require State Board of Trustee approval, as follows:
  - General Trades to Gibraltar Construction for $5,241,000.
  - Masonry to Ziolkowski Construction for $879,650.
  - Metals to Indiana Bridge for $1,330,000.
  - Metal Studs/Drywall/Ceilings to Gibson-Lewis of Indianapolis for $1,207,900.
  - Aluminum Doors/Windows to Hoosier Glass for $1,347,500.
  - Floor Coverings to Santarossa Mosaic & Tile for $641,700.
  - Plumbing/HVAC to Quality Plumbing & Heating for $2,050,000.
  - Mechanical Sheet metal to Campbell Ventilation for $524,300.
  - Electrical to Fredericks, Inc. for $2,753,000.
- The lowest bidders, and recommended contractors, have been judged to meet all State Trustee requirements.
- Four additional bids were received for the remaining packages (Roofing, Painting & Wall Coverings, Casework and Fire Protection) for a total of $1,045,350, but they do not need approval by the State Trustees because they are under $500,000 each.
• The total dollar value of the bids received was $17,020,400 and the budget for the total project is $24,000,000.
• The construction start date is currently scheduled for March 3, 2014.
• The Facilities and Design Council has previously reviewed this project and recommended that it proceed, but does not review bid results of a previously approved project.

Action requested: Approval of nine construction contracts for the Anderson project.

B. Region 4/Lafayette – Authorization to enter into a Lease with Wexford Development, Inc. for the Renaissance Center in downtown Lafayette, IN.

This item will authorize the College to enter into a renegotiated Lease for office space in the Renaissance Center in Lafayette, IN for $106,029/year for 27 months with a renewal option.

• The College asked that the Regions look to reduce lease costs in various buildings and in response the Lafayette Region asks to consolidate two different leases into one to allow for savings in rent, common area maintenance (CAM) and utilities.
• The original lease of 10,534sf will expire in June 2014.
• The Region would like to move 1,940sf of Corporate College space into this Renaissance lease, bringing the total square feet to 12,474sf.
• Corporate College is currently in the Cascada building under a separate lease that expires in December 2014.
• By combining the leases, the Region will realize an annual recurring savings of $105,685 (including rent, CAM and utility costs).
• The total lease amount will be $106,029 per year, with small increases per year through August 2016, renewable after the initial term. This is an increase of $37,474 per year over the previous lease.
• The cost to build the Corporate College space and pay rent for both is estimated to be about $153,771. The renovation work will be done while Corporate College is still in the Cascada Building and the leases overlap.
• This request comes to the State Board of Trustees with the recommendation of the Regional Board and the Facilities and Design Council.

Action Requested: Approval to enter into a renegotiated Lease with Wexford Development in the Renaissance Center in Lafayette, IN.
C. Region 4/Lafayette – Authorization to enter into a renegotiated Lease with White County for the White County Instructional Center in Monticello, IN.

This item will authorize the College to enter into a renegotiated Lease for the White County Instructional Center in Monticello, IN for a lower amount per year, with a renewal option.

- The College asked that the Regions look to reduce lease costs in various buildings, and the Lafayette Region has been successful. They ask to sign a new lease for an existing site, the White County Instructional Center, resulting in savings in rent per year.
- The original 5 year lease (with one-year renewals) of 12,474sf will expire in July 2014. The lease amount per year was $94,896.
- The Region would like to enter into a new 4 year lease, through July 2018, plus a 5 year extension. They were able to reduce the lease amount due to enrollments being below projections by the County.
- The new total lease amount will increase over the 4 year lease term from $40,000 per year in 2014 to $70,000 per year in 2017, with a lease rate of $82,125 per year for the renewal period.
- This request comes to the State Board of Trustees with the recommendation of the Regional Board and the Facilities and Design Council.

Action requested: Approval to enter into a renegotiated Lease, for a lower lease amount, with White County for the White County Instructional Center in Monticello, IN.

II. DISCUSSION ITEM

A. Capital budget process for the 2015-17 biennium

The Facilities and Design Council has a responsibility to make recommendations to the President and State Trustees, through the Buildings, Grounds, and Capital Committee, regarding the College’s 2015-17 Capital Budget Request.

Prior Biennia

- In the past, the College’s Capital Budget Request Development process has been primarily a bottom up procedure.
- Regions developed Ten-Year Capital Improvements Plans for their campuses with new projects generally being placed in the far biennia (biennia four or five) based on a projected need for space, moving forward until the project reached the biennia for which it was being requested (the first biennium and the biennia in which the project was requested in the College’s Capital Budget Request).

System level analysis (top down)
Beginning with the 2009-11 Capital Budget request, when fall 2007 utilization study data and fall 2007 end-of-term enrollment information were available, then current space and space needs by campus were calculated using the Paulien Model for optimal space.

When the enrollment projections were completed, future space needs using the model were also calculated.

The Facilities and Design Council then identified campuses that needed additional space and recommend projects for consideration to President Snyder and the State Trustees.

Additionally, potential new instructional centers could also be recommended by the Facilities and Design Council although none were.

Instructional centers are usually started in leased space and would therefore be requested in the biennial Operating Budget request.

The 2015-17 Biennium

While the public colleges and universities have not received directions for the development of their biennial budget requests, the College needs to move forward with its planning in anticipation of submitting requests.

Typically the Capital Budget Request has been due in two parts:
- A listing of projects in priority order and a draft ten-year plan in mid-April of the even numbered years (2014 for the next request), and
- Project detail and a final ten-year plan in mid-June.

Submission of the 2011-13 biennial capital request was on a different time schedule with a list of projects in priority order due July 23, 2010 and final project detail due August 1, 2010.

Staff are working in anticipation of a similar due date for capital projects which would need State Trustee approval in June 2014.

To that end, staff will be working with the Facilities and Design Council and will propose using the same process that has been used since 2008; identifying need for space and ranking projects based on that need.

A detailed description of the data driven process will be presented to the committee at your April meeting.

The Facilities and Design Council is expecting to make a 2015-17 capital project recommendation to the State Trustees at your June meeting.

III. INFORMATION ITEMS

A. Facilities and Design Council report

Since the December State Trustees meeting the Facilities and Design Council:

- Reviewed and recommended the leases forwarded for the February State Trustee meetings, and other projects that did not need to be forwarded to the State Trustees.
BUDGET AND FINANCE COMMITTEE

I. Action Items:

There are no action items to be considered.

II. Information Items

A. Discussion of the FY 2015 Operating Budget

Information will be presented at the Trustee’s meeting

B. Operating Funds Investments Report

Information will be presented at the Trustee’s meeting

C. Discussion Concerning Employee Health and College Property and Casualty Insurances during Fiscal Year 2013-14

**Employee Benefits during FY2013-14**

- Ivy Tech employed over 9,400 individuals of which approximately 3,100 of those employees were benefits-eligible.

- Full-time faculty and staff are eligible for health, dental, life, long-term disability, and College-funded retirement plans offered with College contributions. In addition, voluntary benefits (100% paid by employees) include: vision, identity theft protection, accident, whole life, short-term disability and critical illness insurance.

- Adjunct faculty and part-time staff are eligible for voluntary benefits (100% paid by employees) which include: a limited medical plan, vision, identity theft protection, accident, whole life, and critical illness insurance.

- Contracts for all of these benefits are negotiated on a statewide basis by the Central Office Human Resources Department with the assistance of the Finance Office.

- The Medical plans continued as self-funded plans and Anthem was retained as the Administrative Services Only (ASO) provider. Prescription coverage is with Medco’s Indiana Aggregate Prescription Drug Purchasing Program (IAPPP) contract.

- Two health insurance plans were offered statewide – the Standard Plan and a High Deductible Health Plan (HDHP) coupled with a Health Savings Account (HSA) referred to as the Choice Plan. Both plans offered access to a very broad network of providers in Indiana through the Anthem Blue Access Preferred Provider Organization (PPO) network, and out-of-state providers through Anthem’s BlueCard program.
A Preventive Prescription benefit continues to be offered with the Choice Plan. This benefit allows certain prescriptions such as medications for high blood pressure, diabetes, high cholesterol, and birth control to be available with no cost to the participant when using an in-network pharmacy.

Both the Standard Health Plan and the Choice Plan (HDHP/HSA) had moderate premium increases of 3.5% each. This is due to claims experience and minor plan design changes.

Enrollment in the Choice Plan almost doubled again this year to 37% participation (FY 2012-13 enrollment was 22%).

The primary dental plan is also self-funded with Delta Dental functioning as the ASO provider. Humana Comp/Benefits Dental Health Maintenance Organization (DHMO) was also maintained. Delta Dental Preferred Provider Organization (PPO) serves 97% of all dental enrollees and Humana CompBenefits DHMO serves the remaining 3%.

The Delta Dental Plan had a rate hold so there was no premium increase for those participants while the Humana CompBenefits DHMO Plan had a premium increase of 7% due to unfavorable experience.

The College pays 78% of the premium expense for the Standard Health Plan. Approximately 80% of the premium expense for the Choice Plan. This does not include the College’s contribution to the Health Savings Account. The College pays 80% of the dental insurances and 100% of the premium for basic life insurance, and the wellness program. Ivy Tech splits the premium cost with employees on a variable scale based upon income for long-term disability insurance, and offers the opportunity for employees to purchase additional life insurance at their own cost through the group plan.

Two cost containment initiatives continue to result in savings to the College; the Working Spouse Rule and the dependent eligibility verification upon enrollment.

The College’s agreement with Anthem was set to expire July 1, 2013. Given we were in the process of selecting consultants, management made the decision to examine extending health and dental contracts by one year if favorable terms could be reached with our incumbent providers. The College continued its existing arrangements with Anthem, Delta Dental and Humana CompBenefits DHMO.

Ivy Tech contributes 15% of full-time, benefits eligible exempt employees’ (faculty and administrative staff) salary to a 403(b) retirement annuity account for those who have met the eligibility requirements. Employees may choose to have their contributions invested in approved funds from either AUL/OneAmerica or TIAA-CREF.

All employees, whether benefits-eligible or not, have the opportunity to participate in one or both of the College’s tax-deferred voluntary retirement plans. These tax-deferred plans, the 403(b) Supplemental Retirement Annuity (SRA), and the 457(b) Deferred Compensation Plan, allow employees to contribute money toward their retirement on a pre-tax basis. Employees direct where contributions are invested within the approved funds from either AUL/OneAmerica or TIAA-CREF.

Ivy Tech contributes 14.2% (previously 12.7%) of full-time, benefits eligible non-exempt employees’ salary to Indiana Public Retirement System (INPRS), which was formerly called the Public Employees Retirement Fund (PERF). The percentage is variable on an annual basis and is determined based upon the overall status of the fund. INPRS previously advised
that contribution rates are expected to increase over the next few years as the remainder of the 2008 investment losses are phased in to the calculation of the employer contribution rates.

- The Ivy Tech benefits website, with plan summaries, premiums, and carrier links, is maintained by the Central Office Human Resources Department and hosted by Gregory & Appel.

- The Benefits Administrative Guide (comprised of summaries and forms for each benefit) is maintained online for HR ease and as a Go Green initiative. It is hosted on our benefits website.

**Property and Casualty (P&C) Insurances during FY2013-14**

- The Central Office Human Resources Department is responsible for maintaining all P&C and other business insurance plans statewide.

- As part of this function, information is gathered and maintained from all regions regarding building projects, College-owned vehicles, authorized drivers, special events sponsored or hosted by each region, international trips and capital assets on an annual or semi-annual basis. Updates, acquisitions and deletions are gathered on an on-going basis throughout the year.

- After conducting and RFP for P&C insurance brokerage services, Arthur J. Gallagher and Co. was awarded the contract effective January 1, 2013 and replaced Gregory & Appel Insurance as the broker for these services. The contract with Arthur J. Gallagher and Co. includes an initial term of three and one half years commencing on January 1, 2013 and continuing through June 30, 2016, with an option to renew at four additional one-year options, payment for Gallagher’s services will be based on three years commencing July 1, 2013 and continuing through June 30, 2016.

- Overall insurance renewal with Gallagher presented significant premium savings over $384,000, a 19% decrease at renewal.

- The P&C insurance policies, and insurance carriers, currently in force for FY2013-14 include:

<table>
<thead>
<tr>
<th>Coverage Type</th>
<th>Carrier</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Liability</td>
<td>United Educators</td>
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<tr>
<td>Umbrella Liability</td>
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<tr>
<td>Law Enforcement</td>
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<tr>
<td>Professional Liability</td>
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<tr>
<td>Educator's Legal Liability</td>
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<tr>
<td>(includes D&amp;O and Employment Related Practices)</td>
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<tr>
<td>Medical Professional Liability</td>
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<tr>
<td>Property</td>
<td>Travelers</td>
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<tr>
<td>Automobile</td>
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<tr>
<td>Garagekeeper's Legal Liability</td>
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</tr>
<tr>
<td>Liability Type</td>
<td>Insurer</td>
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<tr>
<td>----------------------------------------------------</td>
<td>----------------------------------------------</td>
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<tr>
<td>Crime Bonds, Fiduciary Liability</td>
<td>Old Republic</td>
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<td>Aviation</td>
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<tr>
<td>Foreign Liability</td>
<td>ACE</td>
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<tr>
<td>Cyber Liability</td>
<td>Ascent</td>
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<tr>
<td>Student Accident Insurance</td>
<td>National Union Fire Insurance Co (subsidiary of Chartis)</td>
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<tr>
<td>Worker's Compensation - TPA</td>
<td>JWF Specialty Company (Subsidiary of Old National Bank)</td>
</tr>
<tr>
<td>Worker's Compensation - Excess Coverage</td>
<td>Midwest Employers Casualty Co.</td>
</tr>
</tbody>
</table>

- Claims analysis and risk management activities are conducted by the Central Office Human Resources Department on a statewide basis.

- Insurance plans for international students and domestic students are handled by the Central Office Human Resources Department.

- College assets covered under insurance (through January 1, 2014) include:
  - Building/Property Values/Vacant Land $ 974,824,322
  - Capital/Computer Equipment Values $ 220,083,220 *Insurance at $50 Million for Inland Marine
  - College-owned Vehicles $ 4,125,775

  **TOTAL** $1,199,033,317

- In August 2012, Ivy Tech partnered with Equifax Workforce Solutions for Unemployment Administration. Assistance includes: regional support regarding claims and appeals, auditing of claims paid, reporting by region, and consolidated reporting.

<table>
<thead>
<tr>
<th></th>
<th>FY 2012-13</th>
<th>FY 2013-14 (through 1/1/2014)</th>
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<tr>
<td>Total Liability Avoided</td>
<td>$513,655.08</td>
<td>$481,987.92</td>
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<tr>
<td>Charge Errors Recovered</td>
<td>($17,324.36)</td>
<td>($10,043.85)</td>
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<tr>
<td>Benefits Paid</td>
<td>$580,138.29</td>
<td>$253,524.20</td>
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Ivy Tech
Benefits & Risk Management Update
February, 2014

Benefits Update
**Benefit Program and History**

- Ivy Tech offers a comprehensive benefits package to full-time employees and many voluntary benefits are available to part-time staff and adjunct faculty.

- The College went to a self-funded structure in 2008-09 for Health and Dental coverage.

**Health Reserves**

![Health Reserves Chart](image)

- 2008-09
- 2009-10
- 2010-11
- 2011-12
- 2012-13
**Cost Containment Strategies**

- Benchmarking & Plan design changes
- Choice – High Deductible Health Plan with HSA
- Working Spouse Rule
- IAPPP Rx Plan
- Castlight

---

**Health Plan Enrollment**

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<thead>
<tr>
<th>Plan</th>
<th>Enrollment</th>
<th>EE Only</th>
<th>EE/Child(ren)</th>
<th>EE/Spouse</th>
<th>Family</th>
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<tbody>
<tr>
<td>2012-13 Choice Plan</td>
<td>768</td>
<td>$26.34</td>
<td>$50.38</td>
<td>$56.90</td>
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<td>(High Deductible HSA)</td>
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<tr>
<td>2013-14 Choice Plan</td>
<td>1,175</td>
<td>$27.90</td>
<td>$53.28</td>
<td>$60.20</td>
<td>$89.44</td>
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<td>(High Deductible HSA)</td>
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<td>2012-13 Standard Plan</td>
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<td>$106.10</td>
<td>$204.88</td>
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<td>2013-14 Standard Plan</td>
<td>1,959</td>
<td>$122.54</td>
<td>$236.64</td>
<td>$267.62</td>
<td>$394.46</td>
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38
### Dental Plan Enrollment

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<th>Plan</th>
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<th>Family</th>
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<tbody>
<tr>
<td>2012-13 Humana DHMO</td>
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<td>$4.71</td>
<td>$8.03</td>
<td>$8.65</td>
<td>$12.94</td>
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<td>2013-14 Humana DHMO</td>
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<td>$5.04</td>
<td>$8.60</td>
<td>$9.28</td>
<td>$13.86</td>
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### Voluntary Benefit Enrollment

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<tr>
<td>Whole Life</td>
<td>522</td>
<td>80</td>
<td>602</td>
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<tr>
<td>Critical Illness</td>
<td>302</td>
<td>25</td>
<td>327</td>
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<tr>
<td>Accident</td>
<td>237</td>
<td>23</td>
<td>265</td>
</tr>
<tr>
<td>Short Term Disability</td>
<td>537</td>
<td>0</td>
<td>537</td>
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<tr>
<td>Vision</td>
<td>2186</td>
<td>483</td>
<td>2669</td>
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<tr>
<td>LegalShield</td>
<td>246</td>
<td>3</td>
<td>249</td>
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</table>
Castlight Transparency Tool

- September 2013 Launch
- 47% registered households – #1 in Castlight’s book of business for Higher Education clients!
- 56% Choice Plan, 44% Standard Plan
- Top 5 searches: Adult PCP, Lab Testing, Dermatologist, Ob/GYN, MRI

Castlight Transparency Tool – Phase Two

- First quarter 2014 mobile campaign push
- Registered users now have the option to submit service provider reviews
- Dental Transparency Tool Beta
- Rx Transparency Tool
**Retirement Plan Update**

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<th>TIAA-CREF</th>
<th>AUL</th>
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<tr>
<td>403(b) College Contribution (RA)</td>
<td>$341,056,328</td>
<td>$18,843,103</td>
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<td>403(b) Employee Contribution (SRA)</td>
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<td>$4,947,470</td>
<td>$58,731,541</td>
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<tr>
<td>457 Employee Contribution</td>
<td>$5,078,913</td>
<td>$2,451,104</td>
<td>$7,530,017</td>
</tr>
</tbody>
</table>

Data as of 12/31/2013

*Total Contributions to All Plans: $426,160,989*

*Number of Active Participants in 403(b): 3,353*

*Number of Active Participants in 457: 326*

---

**Retirement Symposiums**

- Educational opportunity for our full-time employees close to retirement
- Rolled out to 6 Regions in 2013
- Set to visit 8 Regions in 2014
- Will move to every other year schedule
**Risk Management Update**

- Arthur J. Gallagher awarded the contract effective 1/1/2013
  - Largest broker of community colleges (17% of community colleges nationwide)
- Transition has resulted in:
  - Ability to maintain coverage for the Line workers curriculum within our Energy Technology program.
  - Enhancements to insurance programs by moving to carriers with a Higher Education focus
  - *Premium savings over $384,000 (19% decrease) at renewal*
**Risk Management – Program Enhancements**

- United Educators
  - Risk Management resources and training related to Higher Education institutions — no additional cost
  - $25M limit dedicated to Educators Legal Liability limits
  - Increase in Medical Professional Liability limit for professional internship programs

- Travelers
  - Savings of over $270,000 under Property insurance
  - Consolidation of coverage for computer software/hardware resulting in over $58,000 savings
  - Increased limits and lower retention for Earthquake and Flood

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**Questions?**
PLANNING AND EDUCATION

1. Resolution for new Associate of Applied Science degree
   - Veterinary Technology (Terre Haute)
   Presenter: Dr. Mary Ostrye, Provost & Senior Vice President

2. Role of Division Vice Presidents
   Presenter: Dr. Mary Ostrye

3. Overview of Recent Grant Awards Impacting Academic Curriculum and Initiatives
   Presenter: Dr. Mary Ostrye

4. Distance Education Profile
   Presenter: Dr. Kara Monroe, Associate Vice President of Online Academic Programs
Veterinary Technology  
Wabash Valley Region

1. Objectives

Veterinary technicians typically conduct clinical work in a private practice under the supervision of a licensed veterinarian. They often perform various medical tests and treat medical conditions and diseases in animals. For example, they may perform laboratory tests such as urinalysis and blood counts, assist with dental care, prepare tissue samples, take blood samples, and assist veterinarians in a variety of other diagnostic tests. While most of these duties are performed in a laboratory setting, many are not. For example, some veterinary technicians record patients' case histories, expose and develop x rays and radiographs, and provide specialized nursing care. In addition, experienced veterinary technicians may discuss a pet's condition with its owners and train new clinic personnel. Veterinary technicians assist animal practitioners in the care of a variety of animals including cats, dogs, horses, birds, pigs, and amphibians to name a few.

There will be a selective admission process based on requirements developed by an advisory committee and may include completion of general education coursework and introductory veterinary technology courses and a required minimum age of 18. Past experience has indicated that programs in Health Sciences and Nursing operating with a selective admission cohort program tend to have higher persistence and completion rates.

Anticipated collaborative arrangements: Local veterinary clinics will serve as clinical sites to meet practical learning objectives. The Wabash Valley Humane Society will also work in close partnership with the program offering students hands-on opportunities as an affiliated clinical site. The Region will be leasing space for the Humane Society in its new TECHLAB building which will also hold the Veterinary Technology program.

This degree will provide an option for those interested in the care of animals. The data from the needs assessments support the development and offering of this program for the community area surveyed. High School students from surrounding rural communities have expressed interest in this program.

In addition, the Veterinary Technology program will offer a unique opportunity to students outside the immediate service area of the Wabash Valley (particularly in the southern half of Indiana where there are limited veterinary technology programs currently available). Students will be able to complete a portion of the program at home via distance education and then spend three semesters at the Ivy Tech Wabash Valley Region Terre Haute campus completing the courses that must be taken face to face. The students may then return home to complete the last two externships in their home region. The Region expects this option to serve a substantially larger number of students.
## Curriculum

### First Semester: (Fall) 13-15 credits

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>IVYT 1XX</td>
<td>Life Skills Elective</td>
<td>1-3</td>
</tr>
<tr>
<td>ENGL 111</td>
<td>English Composition</td>
<td>3</td>
</tr>
<tr>
<td>MATH 1XX</td>
<td>Quantitative Reasoning Elective</td>
<td>3</td>
</tr>
<tr>
<td>BIOL 101</td>
<td>Intro. to Biology</td>
<td>3</td>
</tr>
<tr>
<td>VTEC 101</td>
<td>Anatomy and Physiology for Veterinary Technology I</td>
<td>3</td>
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</table>

### Second Semester: (Spring) 12 credits

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>CHEM 101</td>
<td>Intro. to Chemistry I</td>
<td>3</td>
</tr>
<tr>
<td>CINS 101</td>
<td>Introduction to microcomputers</td>
<td>3</td>
</tr>
<tr>
<td>COMM 101 or 102</td>
<td>Fundamentals of Public Speaking or Intro. to Communications</td>
<td>3</td>
</tr>
<tr>
<td>VTEC 201</td>
<td>Anatomy and Physiology for Veterinary Technology II</td>
<td>3</td>
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</tbody>
</table>

### Third Semester: (Summer) 6 credits

<table>
<thead>
<tr>
<th>Course</th>
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</thead>
<tbody>
<tr>
<td>VTEC 102</td>
<td>Small Animal Nursing</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 105</td>
<td>Surgery and Technology I</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 107</td>
<td>Kennel Management I</td>
<td>2</td>
</tr>
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</table>

### Fourth Semester: (Fall) 12 credits

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>VTEC 103</td>
<td>Imaging for Animals</td>
<td>3</td>
</tr>
<tr>
<td>VTEC 106</td>
<td>Surgery and Technology II</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 108</td>
<td>Kennel Management II</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 202</td>
<td>Small Animal Nursing II</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 203</td>
<td>Clinical Lab I</td>
<td>3</td>
</tr>
</tbody>
</table>

### Fifth Semester: (Spring) 12 credits

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>VTEC 104</td>
<td>Large Animal Care</td>
<td>3</td>
</tr>
<tr>
<td>VTEC 109 (online?)</td>
<td>Animal Pharmacology</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 204</td>
<td>Clinical Lab II</td>
<td>3</td>
</tr>
<tr>
<td>VTEC 205</td>
<td>Introduction to Laboratory Animals</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 206</td>
<td>Exotic Animal Care</td>
<td>2</td>
</tr>
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</table>

### Sixth Semester: (Summer) 5 credits

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>VTEC 207</td>
<td>Externship for Veterinary Technology I</td>
<td>2</td>
</tr>
<tr>
<td>VTEC 208</td>
<td>Externship for Veterinary Technology II</td>
<td>3</td>
</tr>
</tbody>
</table>
Planning & Education Committee

State Board of Trustees

February 6, 2014

Agenda

1) Resolution for new Associate of Applied Science degree
   - Veterinary Technology (Terre Haute)
   Presenter: Dr. Mary Ostrye, Provost & Senior Vice President

2) Role of Division Vice Presidents
   Presenter: Dr. Mary Ostrye

3) Overview of Recent Grant Awards Impacting Academic Curriculum and Initiatives
   Presenter: Dr. Mary Ostrye

4) Distance Education Profile
   Presenter: Dr. Kara Monroe, Associate Vice President of Online Academic Programs
Resolution for new Associate of Applied Science degree-
Veterinary Technology (Terre Haute)

Presenter: Dr. Mary Ostrye, Provost & Senior Vice President

Role of Division Vice Presidents

Presenter: Dr. Mary Ostrye
Academic Vice Presidents

Who they are

• Technology & Applied Sciences
• Business & Public Services
• Health Division
• University & Transfer Division

Academic Vice Presidents

• Major Responsibilities

• Role of the regional deans
Overview of Recent Grant Awards Impacting Academic Curriculum and Initiatives

Presenter: Dr. Mary Ostrye

Grant #1

Lilly Endowment Award:
Initiative to Promote Opportunities through Educational Collaborations

Award: $4,874,264 over 3 years (May 2017)

Important Feature:
Engages most areas of the college (Academic Affairs, Corporate College, Career Services, Institutional Research, Alumni, regional campuses and statewide offices) and its constituents (students, alumni, employers, economic/business/workforce development partners).
Grant #1

Overarching Goals

1. Align education/training with labor market demands (information technology, management, multi-skill and evolving occupations)
2. Connect students with employers and careers early in their studies (career exploration, internships and other experiential learning opportunities)

Grant #1

Three Broad Objectives

1. Manage, Align, Measure—gather current labor market data and use for strategic planning/program design, periodic surveys of constituents, track and evaluate
2. Increase In-Demand Certificate—implement new and refresh existing programs such as Cyber Technology and Automation & Robotics; expand marketing of short-term certifications that add marketable technical skills
3. Increase Career Planning, Internships, and Placement—increase use of electronic tools for career planning and increase job and internship opportunities; implement soft-skill training/certification via Indorsed Career Ready Graduate program
Grant #1

Labor Market Sectors Impact
Information technology, manufacturing, logistics, automotive, business, health

Anticipated Metrics

1. 20,000 trained / certified / graduate
2. 80-90% placement of completers
3. 36,000 students impacted through career planning and internship placement

Grant #2

Complete College America:
Guided Pathways to College Completion (November 2013)-funding from the Lumina Foundation

Who is involved:
Collaboration with CCA, Community College Research Center, and other national consultants / practitioner to assist public system leaders in three states to develop and implement system-wide guided pathway reforms

Award:
No monetary award to the college; grant covers costs of consulting services and travel expenses associated with the convening of the three states
Grant #2

**Purpose:**
Redesign course / program offerings to simplify the path through college

Includes clear roadmaps aligned with education and employment; redesign of advising & remediation; default scheduling; student progress tracking / feedback / support; collaboration among faculty and staff to make evidence-based decisions to strengthen student experience; and bridges to college (high school partnerships leading to increased enrollment in high demand fields)

**Expected outcome:**
Development of Meta-majors with strengthened systems to support monitoring of student progress

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**DISTANCE EDUCATION PROFILE**

**Presenter:** Dr. Kara Monroe, Associate Vice President of Online Academic Programs
Center for Instructional Technology

A part of the IT operation of the College, primarily serving areas directed by the Office of the Provost, charged with:

• Serving the online population of the College and ensuring their needs are met
• Developing & maintaining a library of high quality online courses
• Managing the college’s learning management environment
• Providing faculty training in the use of online and instructional technology

Serving the online population of the college

Why do students need/want distance education courses?

• Promote and improve student access
• Provide educational opportunities that are not time or location bound
• Allow students a more personalized learning experience as distance education is more easily individualized than in class instruction
• Support smaller campuses by providing expanded offerings
• Meet challenges associated with over-extended facilities
Internet Enrollment as a Percent of College Enrollment

Distance Education Headcount Growth as a Percent of College Headcount

Developing and Maintaining a Library of High Quality Online Courses

- Quality Matters™ member
  - Recognized by QM for our Implementation Plan
    - Year One – Process Development & Staff Training
    - Year Two – Process Implementation & Faculty Training
    - Year Three – Review of Courses & Continued Training
  - Two courses fully QM certified
    - LISR 101 – Introduction to Libraries and Library Services, developed by Susan Mannan
    - PSYC101-Introduction to Psychology; developed by Colin William
  - Training for faculty & staff
    - 310 faculty trained, with 49 peer reviewers and 5 master reviewers
Developing and Maintaining a Library of High Quality Online Courses

- Ensure all students have all resources they need to learn on the first day of classes
  - Open Educational Resources/Text Free Courses (19 course titles)
  - IncludED Courses (38 course titles) – student success increased 3% across all sections served in Fall 2013

includED®

<table>
<thead>
<tr>
<th>Academic Term</th>
<th>Enrollments Served</th>
<th>Sections Served</th>
<th>Course Titles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall 2013</td>
<td>9672</td>
<td>597</td>
<td>16</td>
</tr>
<tr>
<td>Spring 2014</td>
<td>22475</td>
<td>1224</td>
<td>38</td>
</tr>
</tbody>
</table>

Managing the college’s learning management environment

- Blackboard (including Collaborate and Mobile) as well as supporting technologies
- Globally, we are one of Blackboard’s largest clients
  - 222,638 active users (users enrolled in at least one course)
  - 193,275 active courses and organizations
  - 735,513 total monthly logins by 3,205,823 active enrollments
- Research and pilots
  - New Learning Management Platforms – Canvas, Desire2Learn (D2L) and others
  - Collaboration technology such as Go2Meeting
Providing faculty training in the use of online and instructional technology

- BBRD series – general technology training

- IVYC series – certifications for faculty teaching online as well as those developing courses and mentoring our online courses

- QM series – contracted training with Quality Matters to further enhance our quality structures
AUDIT COMMITTEE

Report will be given at the State Board of Trustees Meeting February 6, 2013
A. **Grants Office Update**

**Total Currently Active Grants:**

(126) **Competitive Grants:** $38,320,503  
(19) **Non-Competitive Grants:** $10,515,478  
(145) **Total Active Ivy Tech Grants:** $48,835,981

Ivy Tech currently has 57 pending grant submissions totaling $11,389,941. Of the total, $1,237,170 is budgeted as indirect costs.

Note: Due to space limitations, only an illustrative sample of awards and submissions are described below.

**Grants Awarded During Period (18 - $5,207,474)**

- **Office of the President** received $4,874,264 from the Lilly Endowment for Phase Three of the Initiatives to Promote Opportunities through Educational Collaborations program. Funds will be used to develop a three year, cooperative education degree program designed in collaboration with automotive manufacturing employers. Additionally, funds will be used statewide for Mechatronics, Six Sigma training, and numerous certification programs as well as an outreach campaign to directly link employers with students for internships and job placements.

- **Kokomo** received $135,712 from the Dukes Health Care Foundation of Miami County, Inc. to support two full-time faculty members of the Registered Nursing program at Peru for a second year.

- **East Central** was awarded $40,000 from the Ball Brothers Foundation to support the Step Up program. The Step Up program is a one year supplemental instruction initiative for high school freshman aimed at preparing them for postsecondary education. In this year’s program, Step Up alumni will serve as mentors and will be involved in meetings with students, group presentations, and development of classroom activities.

- **Wabash Valley** received $10,000 from the Clara Fairbanks Foundation for its partnership with the Terre Haute Humane Society. Funds will be used to purchase equipment for a laboratory.
• **Bloomington** received $4,000 from the Indiana Arts Commission’s Capacity Building grant program. Funds will support the “Business of Arts” workshops which will be held throughout its nine county service area.

**Grants Submitted During Period (25 - $603,094)**

• **Northwest** submitted a $35,049 proposal to the Michigan City Community Enrichment Corporation. Funds would support upgrades to the health and science labs at the Michigan City campus.

• **Northeast** submitted a proposal for $47,000 to the Olive B. Cole Foundation to purchase networking equipment, cable and one year of broadband access for the Ashley campus.

• **Central Indiana** submitted a $100,000 letter of inquiry to Impact 100 for expansion of the ASAP program

• **Columbus** submitted a $90,749 proposal to the Indiana Department of Education. Funds will be used to host robotics workshops for teachers and students across the state of Indiana.

• **Southeast** submitted a request in the amount of $2,000 to the Schroeder Foundation. The funds would support scholarships for students residing in Jefferson County.

• **Southwest** submitted a $7,000 proposal to the Substance Abuse Council of Vanderburgh County to host the Strengthening Families program which aims to provide training for children and adults focused on parenting skills, children’s social skills, and family skills.

• **Southern Indiana** submitted a $5,000 proposal to the Growing Healthy Lives program. Funds will be used to create a half-mile walking trail on campus.

**Proposals Declined During Period (9 - $612,219)**
B. Corporate College Revenue & Expenses/Enrollments

Corporate College Revenue & Expense by Region (FY)
December 2013

<table>
<thead>
<tr>
<th>Region</th>
<th>Expenditures</th>
<th>Revenues</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Northwest</td>
<td>$(485,250)</td>
<td>$504,776</td>
<td>$19,526</td>
</tr>
<tr>
<td>Northcentral</td>
<td>$(399,131)</td>
<td>$312,843</td>
<td>$(86,288)</td>
</tr>
<tr>
<td>Northeast</td>
<td>$(865,070)</td>
<td>$861,467</td>
<td>$(3,603)</td>
</tr>
<tr>
<td>Lafayette</td>
<td>$(517,851)</td>
<td>$548,413</td>
<td>$(30,562)</td>
</tr>
<tr>
<td>Kokomo</td>
<td>$(424,221)</td>
<td>$345,946</td>
<td>$(78,275)</td>
</tr>
<tr>
<td>East Central</td>
<td>$(646,008)</td>
<td>$681,606</td>
<td>$(35,598)</td>
</tr>
<tr>
<td>Wabash Valley</td>
<td>$(441,209)</td>
<td>$741,082</td>
<td>$299,873</td>
</tr>
<tr>
<td>Central Indiana</td>
<td>$(1,081,704)</td>
<td>$870,114</td>
<td>$(211,590)</td>
</tr>
<tr>
<td>Richmond</td>
<td>$(270,928)</td>
<td>$179,807</td>
<td>$(91,121)</td>
</tr>
<tr>
<td>Columbus</td>
<td>$(511,110)</td>
<td>$514,039</td>
<td>$(2,929)</td>
</tr>
<tr>
<td>Southeast</td>
<td>$(401,695)</td>
<td>$275,471</td>
<td>$(126,223)</td>
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<tr>
<td>Southwest</td>
<td>$(452,423)</td>
<td>$380,144</td>
<td>$(72,279)</td>
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<tr>
<td>Sellersburg</td>
<td>$(233,703)</td>
<td>$265,340</td>
<td>$31,637</td>
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<tr>
<td>Bloomington</td>
<td>$(214,928)</td>
<td>$177,905</td>
<td>$(37,024)</td>
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<tr>
<td>OoP</td>
<td>$(1,157,488)</td>
<td>$296,460</td>
<td>$(861,029)</td>
</tr>
<tr>
<td>IVY Online</td>
<td></td>
<td>$8,263</td>
<td>$8,263</td>
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<tr>
<td><strong>Grand Total</strong></td>
<td>$(8,102,719)</td>
<td>$6,963,676</td>
<td>$(1,139,043)</td>
</tr>
</tbody>
</table>

*Revenue and expense data provided by the Office of Finance
**Totals adjusted from regional monthly report to reflect difference from month end report ($484,488) resulting from DOC expenses.

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Corporate College Revenue & Expense by Region (FY)
December 2012

<table>
<thead>
<tr>
<th>Region</th>
<th>Expenditures</th>
<th>Revenues</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Northwest</td>
<td>$(434,541)</td>
<td>$273,977</td>
<td>$(160,564)</td>
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<tr>
<td>Northcentral</td>
<td>$(551,456)</td>
<td>$508,970</td>
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<td>Northeast</td>
<td>$(756,761)</td>
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<tr>
<td>Lafayette</td>
<td>$(691,227)</td>
<td>$744,752</td>
<td>$53,525</td>
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<tr>
<td>Kokomo</td>
<td>$(386,104)</td>
<td>$437,684</td>
<td>$51,580</td>
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<tr>
<td>East Central</td>
<td>$(999,730)</td>
<td>$1,027,615</td>
<td>$27,886</td>
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<tr>
<td>Wabash Valley</td>
<td>$(612,439)</td>
<td>$506,172</td>
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<td>$(1,368,934)</td>
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<td>Richmond</td>
<td>$(184,903)</td>
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<tr>
<td>Columbus</td>
<td>$(577,700)</td>
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<td>$(405,597)</td>
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<td>$(245,843)</td>
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<tr>
<td><strong>Grand Total</strong></td>
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<td>$7,632,471</td>
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</table>

*Revenue and expense data provided by the Office of Finance
**Totals adjusted from regional monthly report to reflect difference from month end report ($484,488) resulting from DOC expenses.