MINUTES OF THE MEETING OF THE STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF INDIANA
INDIANAPOLIS, INDIANA
DECEMBER 15, 2005

Chairman William R. Goins called the December 15, 2005, regular meeting of the State Board of Trustees to order at 11:20 a.m. in Indiana Ballroom A-C at the Indianapolis Marriott Downtown, 350 West Maryland Street, Indianapolis, Indiana.

A. ROLL CALL:

Assistant Secretary William F. Morris called the roll and the presence of a quorum was announced. The following State Trustees were present:

Mr. William R. Goins, Chair
Mr. Thomas J. Trauring, Vice Chair
Mr. Jesse R. Brand
Mr. Joseph T. Bumbleburg
Mr. Marvin E. Foote
Mr. Lawrence R. Foster, Jr.
Mr. Francis H. Lueken, Jr.
Mr. Lee J. Marchant
Mr. Mark J. Neff
Mr. V. Bruce Walkup

Trustees unable to attend the meeting:

Mr. Jerry D. Speidel, Secretary
Mr. Louis R. Martinez
Mr. John P. Griffin
Mr. Norman E. “Ned” Pfau, Jr.

B. NOTICES OF MEETINGS MAILED AND POSTED:

Assistant Secretary William F. Morris confirmed that notices of the December 15, 2005, regular meeting were properly mailed and posted.

C. APPROVAL OF BOARD MINUTES:

Chairman William R. Goins directed the trustees’ attention to the minutes of the October 13, 2005, regular board meeting. Trustee Joseph T. Bumbleburg made the motion to approve the October 13, 2005, minutes as submitted. Trustee Marvin F. Foote seconded the motion, and the motion was carried unanimously.
D. STATE OF THE COLLEGE:

Chairman Goins called on President Gerald I. Lamkin for the President’s Report.

- President Lamkin said that Mr. Walt Niemantsverdriet, a Region 4 charter trustee and tremendous friend of the College, recently passed away. Trustee Bumblebug added that Mr. Niemantsverdriet was a tool and die maker and officer of his union who became a charter regional board member in Lafayette. Even throughout his retirement, he maintained an interest in Ivy Tech, and he received a distinguished service award from the region.

- President Lamkin announced that the search for a new chancellor for Region 3 was recently concluded, and that he will recommend that Dr. Mark Keen be confirmed as Chancellor for Region 3. Trustee Foote said that he appreciated the work of the president, Vice President Morris, and the regional staff who helped with the process. The regional board was well prepared for the search process, and as a result, everyone is convinced that we have a fine candidate. Region 3 Board Chair Fred Andrews added that the Region 3 trustees are elated to recommend the appointment of Dr. Keen as chancellor. Mark brings to the position a depth of knowledge. He has worked his way through various positions of the college, and he has attained his Ph.D. He has been involved in local workforce development and has a cadre of community leaders who support him for this position. Region 3 has a good, solid administrative team in place and the regional trustees believe Mark has their support and confidence. President Lamkin called Dr. Keen forward and officially submitted his name to the Board as his nomination as the new chancellor for Region 3/Fort Wayne. Trustee Foote moved that the Board confirms Dr. Mark Keen’s appointment as the Chancellor for Region 3/Fort Wayne. Trustee Francis H. Lueken seconded the motion, and the motion carried unanimously.

Dr. Keen said that he is very honored and humbled by the appointment, and he thanked Mr. Andrews for his words of support on behalf of the Region 3 trustees. He thanked President Lamkin for his support over the years. He thanked both the state and the regional trustees for their support, because without them, administrators could not do their jobs. He said he shares their commitment to this institution and their passion for what we do. He said he would continue to seek the support of many long-time colleagues within the regions and in central office. He added any time of the year is a great time for this kind of appointment, but the holiday season makes it extra special—this will be one holiday that he will remember for a long time to come. He expressed his appreciation for the opportunity to have worked with Dr. Bill Kramer, and he appreciates Dr. Kramer’s support and guidance. He said he is very happy to be a part of the new strategic plan that is about to be executed. He reflected that almost 21 years ago he walked into Ivy Tech as an adjunct faculty member and taught his first class, and when he walked out of that class, he knew he had found his calling. Mark thanked Chancellor Jon Rupright for his role in preparing him for this opportunity. Dr. Keen
said that if he is successful in doubling the enrollment in Region 3, building a new building, and lasting in the chancellor’s job for 23 years, he may come close to the legacy of Jon Rupright. He thanked everyone again and said that he is looking forward to the opportunity.

- President Lamkin next called on Vice President for Administration Bill Morris to introduce some new employees. Vice President Morris directed the trustees to a document in their packets that included the names and brief biographies of the three new staff members he was going to introduce. He first introduced Tony Harte, the Integrated Information System (IIS) Project Director. He reminded the trustees that the IIS project is projected to last 42-48 months, and the legacy of the project will last another 10 to 20 years. As this project unfolds, Mr. Harte will come before the Board regularly to report on how we are coming along on this major endeavor. Vice President Morris next called on Karen Stanley, the new Executive Director of Institutional Research. Mr. Morris commented that the strategic planning that was presented earlier deals with establishing baseline data and measuring progress. We realize that sometimes our data is not as “clean” as we want it to be. Ms. Stanley and her department will be responsible for producing meaningful data. Vice President Morris lastly called on Dr. Patricia Wilson, Director of Financial Aid and Compliance. Dr. Wilson officially starts at the beginning of January, but Vice President Morris said it was important to introduce her now instead of waiting until the February Board meeting. He reminded the trustees that financial aid has often been a topic for discussion for the Board, and he reassured the Board that our financial aid process is in good hands with Dr. Wilson. He encouraged the Board to meet each of these staff members following the meeting.

- President Lamkin called on Sherris Johnson, Director of Statewide Events, for a report on the Alumni Association. Ms. Johnson directed the trustees to a packet of information she had previously distributed and noted that they could review the materials in more detail following the meeting. She said that she is the Director of Statewide Events and that she was recently certified as a meeting professional. She reminded the trustees that she is a graduate of the Evansville campus and was a member of the Phi Theta Kappa chapter there. She became the chapter president and later the regional president for Indiana. She held an international office on the advisory board committee and has continued to work with them through the alumni association as their alumni association president for the state of Indiana. In addition to representing the Phi Theta Kappa alumni, she also represents every member of the alumni association for Ivy Tech. The primary areas of focus for the College from the Office of Alumni and Special Events is coordination of activities to elevate the status of the College in the community; to foster and cultivate relationships between our students, alumni, and employers; the provision of opportunity through learning, personal growth, and development beyond the scope of the classroom. To that end, the alumni association has undertaken a number of initiatives: this past July they had a kickoff campaign for a partnership with the American Cancer Society to promote the active participation of their projects and programs with our students and
employees. Those activities included Daffodil Days and Tell a Friend. At that time, three regions were recognized for their performance in programs called ACS at Work—Region 6, Region 8, and Region 12. The Alumni Association is currently working on the development and roll out of an interactive web site that will be available through a program with human resources on health involvement. In addition, the Alumni Association has been working on a diversity initiative with Stewart and Associates of Indianapolis. They are known for bringing in high-level speakers and nationally recognized individuals. Last year, Kwame Jackson was the featured speaker at one of our activities. The focus of that student-directed conference was entrepreneurship; several alumni business owners were called in so they would have the opportunity to interact with current students so they could be made aware of some challenges they face when going into business. This past week the Alumni Association had another program planned on parenting and personal development, but the featured speaker was unable to attend; however, there were so many other activities scheduled that the event was still a success. Another successful program was the one-year observance of 9/11. She directed the trustees to a book in their packets that is representative of the materials that were compiled at that one-year observance. President Lamkin has already charged her to plan a five-year observance of 9/11 which will take place on September 11, 2006, in the Indianapolis Arts Garden. This event will be free and open to the public. Several years ago, the Alumni Association implemented an online recording format where alumni can establish contact to let us know what is going on in their lives. Recently the form was updated to ask for more data and more suggestions. Information from these surveys is used to plan events and determine nominees for distinguished alumni. We also plan networking and social events such as our Weekend with the Colts, and Weekend with the Pacers. Information about the upcoming Weekend with the Pacers is also included in the materials previously distributed. A special invitation is extended to the state trustees and all chancellors to join President Lamkin on court to recognize the leadership of Ivy Tech. In addition to offering an opportunity to provide something for the alumni and to provide an opportunity for networking, the activities with the Pacers also heighten the awareness of Ivy Tech in the community. At last year’s event, the National Anthem was performed by an Ivy Tech alumnus from Evansville. This year, an Ivy Tech alumnus will hand out the game ball. Every year, we have something to get Ivy Tech out into the community. During the past five years, the Alumni Association has expanded from two activities and a small newsletter to a full slate of activities that includes travel, cultural, and theatrical events.

- President Lamkin next called on Keith Howard, Executive Director of Student Support Systems, for a report on student government activities. Mr. Howard reiterated that an overarching goal of the new strategic plan is retaining students and increasing graduation rates, and an important component of that is student life and student activities. Eight years ago, Ivy Tech held its first student government leadership conference in Evansville. This year, it was held in Muncie. Arthur Brown, the SGA President from Muncie and criminal justice major, was invited to
comment. Accompanying him was Laura LeMaster, the SGA Advisor and one of the student life advisors in Region 6. Mr. Brown said it was an honor for him to represent the students of Ivy Tech Community College. He recently had the opportunity, along with other SGA members, to plan what is considered the most important student life activity of the year: the 2005 SGA State Leadership Conference. The theme was “Campus Leaders Today: Community Leaders Tomorrow.” The conference was held on September 24 and 25 in downtown Muncie starting on Friday with a “Dress for Success” fashion show. That evening, they were welcomed by Mayor Dan Cannon and had a visit from Garfield the Cat, followed by an address by nationally recognized speaker, Brett Eastburn, owner of No Boundaries, Inc. After breakfast on Saturday, police escorted the conferees to the Ivy Tech Muncie campus for career day. The day was full of workshops on various subjects, and the day ended with lunch and door prizes sponsored by Indiana Secondary Market. This event was attended by 146 people: 93 students, 28 advisors, 25 sponsors, presenters, and administration. The Muncie community fully supported the event with the help from the American Student Government Association, Ball State University, the Glass and More Factory Outlet, Rickers VP Convenient Stores, the Muncie Family YMCA, the Muncie Visitors Bureau. Every attendee also received a letter from Congressman Mike Pence. Lafayette will be the host of the 2006 State SGA Leadership Conference, and because of the success of the previous leadership conference, our Phi Theta Kappa chapter has been asked to hold their yearly honors conference in Muncie in November, 2006. At Muncie, the human services club currently sponsors the LifeStreams organization that is assisting with a Bowling for Kids event, the culinary arts program is collecting toys for needy children, the Phi Theta Kappa chapter is the proud sponsor and participant in the Relay for Life, Daffodil Days, and South Madison Community Center, where they have movie days with the children. The SGA chapter, along with other student organizations, helps sponsor blood drives for our community, have community health walks, participate in community parades to show the pride of Ivy Tech, career expos, health fairs, transfer fairs, graduation receptions, and currently this week with finals, we offer “the den”—a place where we take our community rooms, bring in furniture and a refrigerator, offer food, games, and a TV to help our students relax while they get ready for their finals. The Phi Theta Kappa chapter sponsors the USA Today readership program which offers students a USA Today paper every day for free. The development of student life and the student life directors positions at the Ivy Tech campuses have come a long way and will go further in the future. The Board was thanked for spending their time to make the students’ experiences meaningful and enjoyable.

- President Lamkin called on Sue Jackson, Director of Special Organizations, for a report on Phi Theta Kappa. Ms. Jackson said that Phi Theta Kappa was founded nearly a century ago as the official honor society of the American Association of Community Colleges. It is the largest post secondary honor society in the world. The Indiana region has 25 chapters of Phi Theta Kappa, and 21 of those are located at Ivy Tech Community College. We induct between 1,400 and 1,500 students each
year. Those students make a wonderful group of ambassadors for Ivy Tech, along with President Lamkin as our regional ambassador. The Indiana region has been named one of the most distinguished regions six out of the last eight years, and recently, the Ivy Tech Evansville chapter was second runner up for the honor of the most distinguished Phi Theta Kappa chapter out of 1,200 chapters in the world. Membership in Phi Theta Kappa requires a 3.5 grade point average and a minimum of 12 credit hours of enrollment. Students must maintain at least a 3.25 GPA to remain members. Many people are surprised to learn that there is an international honor society for two-year college students. Although similar, Phi Theta Kappa is different from four-year college societies because it has everything to do with the special situations, goals, and needs of two-year college students. At Ivy Tech, Phi Theta Kappa addresses these needs and fits the college’s plan for the future in at least three important ways: addresses recruitment and retention, community building, and total student impact. The National Community College engagement survey that was mentioned earlier has found that when two-year students feel engaged in their college experience, they persist and they graduate. The service learning activities and the academic incentives of Phi Theta Kappa address these specific needs. They help our students stay focused and motivated. A glimpse into the life of an Ivy Tech Phi Theta Kappa graduate is revealing: Lori Roberts from Fort Wayne says “Ivy Tech was my last chance at higher education. I had already failed at college twice. I was a single mom, a high school dropout, poor, and a minority. When I was accepted into Phi Theta Kappa, I felt anything was possible. Now here I am, at a university, on a full Phi Theta Kappa transfer scholarship, a member of the honors college at my four-year institution, and I am an officer in the student government. I once thought my education would end at Ivy Tech, but now I am not afraid of pursuing more. I know I will make it because I am a member of Phi Theta Kappa.” Secondly, Phi Theta Kappa is instrumental in Ivy Tech’s community service goals. Ivy Tech is unusual among two-year colleges because it is a statewide system serving many communities, all of which expect Ivy Tech to be a leader in workforce development and in service. Phi Theta Kappa has made community service a passion for action, opening the door for Ivy Tech and its students to get involved. Patrick Klinger, a student of Ivy Tech’s construction program, says, “Before I was inducted into Phi Theta Kappa, I would never have volunteered my time to charity. But in one year alone, I have worked for a half dozen needy organizations and charity events. Phi Theta Kappa has allowed me to make a difference in my community and in my own life.” Civic engagement is also part of that service mission. Phi Theta Kappa spearheaded a Voice Your Vote registration drive last year, and Indiana Phi Theta Kappa annually sponsors a student day at the Indiana led Capitol. Last spring, over 140 student leaders from every Ivy Tech campus gathered in Indianapolis to meet members of the legislature and the Supreme Court, observed the workings of the Indiana state government, and most of all, served as proud representatives of our College. During its partnership with the American Cancer Society, Phi Theta Kappa had as its international service project conquering cancer. Indiana members gave thousands of volunteer hours statewide, raised thousands of dollars, and reached approximately 8,800 people in our
community. Thirdly, Phi Theta Kappa makes a lasting impact. Its mission is to instill in students a lifelong commitment to self-improvement and making a difference. Through Phi Theta Kappa, the student’s life, vision, and world are expanded far beyond their earlier expectations. It has been stated by John F. Kennedy that of those to whom much is given, much is required. Our Phi Theta Kappa students prove the truth of this every day. They commit themselves to their studies, increasing the size of Indiana’s educated workforce. They commit to their communities and prepare them for positive change. Ms. Jackson thanked President Lamkin for his support of Phi Theta Kappa; she thanked the Foundation for its continued support of Phi Theta Kappa; she invited the trustees to meet with Indiana Phi Theta Kappa officers so these students can absorb the visions for the College and help make it a reality for Indiana.

- President Lamkin called on Craig Fry, Dean of Apprenticeship Studies, for a report on a recent event in Washington, DC. Mr. Fry said the College continues pursuing a national emphasis on apprenticeship, and Ivy Tech is one of the few colleges across the country that is involved with international unions and provides associate degrees. Last week, Ivy Tech signed its fourth articulation agreement, this time with the ironworkers. The ironworkers are very encouraged by their association with Ivy Tech. These students will be added to the 5,000 plus apprentices that we had last year, plus over 2,000 journeymen who have received training at Ivy Tech.

- Concluding his report, President Lamkin called on Dr. Rebecca Nickoli, Executive Director of Educational Systems, for a report on an upcoming accreditation visit by the North Central Association. Dr. Nickoli explained that the College’s accreditation as a single institution in large part is what underpins so many of the things the Board has heard people talk about today, and that is our ability to plan strategically as a single institution and our ability to market ourselves as a single institution. Our accreditation is very important, although we do not have to think about it very often, it certainly is very relevant to the other kinds of things that the Board hears. There is a focus visit scheduled for March, 2006, that staff are preparing for right now. This will be different from the focus visit we had last spring—that focus visit was something we asked for as a College in order to get approval to offer associate of arts degrees. This focus visit is a follow up to the 1999 comprehensive visit. A couple of days before the 1999 visit, Governor Frank O’Bannon announced that we would be in partnership with Vincennes University, which certainly served to color the team’s impression about what they saw and heard here. Part of their exit report included a recommendation for a focus visit on the financial resources for ongoing and proposed operations, including capital projects, and for distance education, so those two topics are really the focus of this visit team. Some specific items of concern that were mentioned in the exit report were the state and number of our facilities, the ratio of full-time to part-time faculty and the difficulty we had in attracting and retaining faculty because of our salary structure, our library resources and the fact that we did not, at the time, have adequate information management systems. We have so much positive to report to the team
that is coming, and among those things would be a report on all the new buildings that the College has added and renovations that have taken place since 1999. The support that the trustees have approved over the years to increase faculty salaries so that we begin to look more like the national level of salaries, and along with that the faculty raises and promotions system that has been put in place since their visit. The Lilly Initiative which will allow us to better support our part-time faculty, the establishment of a technology fee since their last visit which has helped us so greatly with expanding and improving the technology support that we have for students and faculty, and all of the new technology initiatives and the IIS project certainly counted among them to support students better so our students now have online registration and fee payment and online access to their grades and other information among many other things. There is a team of three coming on March 13 and 14. Dr. Margaret Lee is president of Oakton Community College in Des Plaines, Illinois; Dr. Rufus Glasper is chancellor of the Maricopa County Community College District; and Dr. Don Doucette, who served on our 1999 visit team, is from Metropolitan Community Colleges in Kansas City and is regarded as a national expert in the delivery of instructional technology and distance education. Since they are here only for two days, they probably will not visit any regions—they will stay and talk with central office staff and whomever else they might request. After Christmas, the team chair will contact us to make specific arrangements for their visit. At the April meeting, Dr. Nickoli will provide a report on the results of that visit and about the fact that we will be preparing for the 2008-09 comprehensive visit. NCA has new criteria for accreditation, they will allow us to gear our report towards the mission of the community college. Some of their new criteria asks the College what we are doing in the areas of community service and continuing education and to support workforce and economic development. Our report next time can really be structured more around what we do as a community college. Chairman Goins recalled that during the last visit, he attended a breakfast with team members, and a gentleman had asked about diversity and what we were doing and what was our plan. He said he hoped we have a plan that can be presented to this team now, and Dr. Nickoli agreed that this would likely be asked again this time. She said that it was a concern of the previous teams of 1994 and 1999, and at least one of the new strategic planning elements addresses diversity so that at our community levels, the staff and faculty would reflect what the student population is, and the student population would reflect the community population ethnicity and other elements of having a more diverse campus. Chairman Goins added that the glory of all this is when we can celebrate our diversity and what we are doing.

E. **Treasurer’s Report:**

Chairman Goins called on Bob Holmes, Vice President for Finance/Treasurer, for the Treasurer’s Report.

- Treasurer Bob Holmes said that we are nearing the halfway point of the 2005-06 fiscal year. Through November, total revenue is up $11 million as compared to this time last
year, which is about an 8 percent increase. The total revenue increase is evenly split between student fees and state appropriations. Student fees have increased by $5 million; state appropriations have increased by $5.1 million. The remainder is in other revenue, primarily in investment income which is up just over $900,000. As of November 30, our average interest rate was over 4 percent, which is the highest it has been in over four years. Total expenditures have increased about $2.4 million as compared to a year ago. While part of this is a timing issue, total revenues were up significantly more than total expenses. This is a reflection of the regional finance officers and chancellors keeping a close eye on their budgets. In October, we received our first payment of workforce certification funds. We get that payment twice a year, once in the fall and once in the spring. This is significant because it is the first time that the new governor’s administration has had an opportunity to act on this budgetary line item. They asked several questions when we submitted our request, but then immediately processed our request upon receiving our response. He also noted that the State Board of Accounts has completed their audit for this year. They have given us a clean opinion and we are in the process of printing our annual financial report. A more complete report on the annual financial report will be provided to the trustees in February. Mark Husk will review it in detail with the Budget & Finance Committee, and Bob will cover the highlights in the treasurer’s report in February. Vice President Holmes called for questions, and there were none. Trustee Foote moved that the Treasurer’s Report be approved. Trustee Thomas J. Trauring seconded the motion, and the motion carried unanimously.

F. COMMITTEE REPORTS:

Item 1  Reporting for the Executive Committee, Chairman Goins reported that the Executive Committee met on November 28, 2005, and that the trustees had already received a memorandum summarizing those discussions.

- In Trustee John P. Griffin’s absence, Chairman Goins called on Trustee Bumbleburg to present Resolution Number 2005-69. Trustee Bumbleburg explained that, due to the resignation of Mr. Joseph B. Sheets, the Region 8 Board has nominated three candidates to fill the vacancy. Trustee Bumbleburg made the motion to approve Resolution Number 2005-69, Appointment of Regional Trustee, Region 8 appointing Ms. Joyce Rogers as a regional trustee representing at-large. Trustee Foote seconded the motion, and the motion carried unanimously.

Chairman Goins recognized Region 8 Board Chair Dean Denhart who said that this position had been vacant for a while, but that he and the rest of the Board were happy with the appointment. He thanked the trustees for their consideration.

Item 2  Chairman Goins suggested that the Board consider the following 7 resolutions as a single consent action since each had been thoroughly discussed in the Budget & Finance Committee meeting and with the entire Board in the Joint
Committee meeting earlier this morning. With the Board fully apprised of each proposed resolution, Trustee Marvin E. Footc moved that the 7 resolutions be adopted. Those resolutions are delineated as follows:

**Resolution Number 2005-70, Approval of the New Integrated Information System Project**

**Resolution Number 2005-71, Approval of Accounts Receivable Write-offs for the Fiscal Year Ending June 30, 2005**

**Resolution Number 2005-72, Authorization to Enter into Certain Lease or Sublease Agreements with Ivy Tech Foundation, Inc.**

**Resolution Number 2005-73, Approval of Production Copier/Printer System Purchase and Maintenance Agreement, Region 3**

**Resolution Number 2005-74, Approval of a Contract for Contract Extension for Cleaning Services, Region 7**

**Resolution Number 2005-75, Approval of Contract for College Forms and Paper Supplies**

**Resolution Number 2005-76, Authorization to Enter into Agreements for Third Party Software for the New Mainframe Computer**

At this time, Chairman Goins called on Vice President for Finance/Treasurer Bob Holmes for a report on the Integrated Information System (IIS) project in support of **Resolution Number 2005-70**. Vice President Holmes first recognized staff who were critical to this project. He said that, in addition to the hundreds of people who were involved, we would not be here today without the work of his assistant Mark Husk. Laura Larimer, Bob Sorensen, and Jeff Moore, also all played large rolls in this; as did Kathy Doran, who chaired the selection committee for the project. We have been involved in this project for several years, driven by four major things: growth in student population; the current software is over 20 years old, and it is possible that SunGard SCT will discontinue support for the software as the customer base becomes smaller; the college needs to become more data-driven and that is difficult with our existing system—literally every finance director and other members of the administrative team have their own shadow systems going to produce needed reports; the need to reengineer our business practices to meet the best ideas in the country. The selection task force narrowed down the five proposals to two. Both of those companies, SunGard SCT and Datatel, were invited to make presentations. They made the presentations before several hundred Ivy Tech people from across the state. All regions and administrative areas were represented. On April 14, 2005, the steering committee
recommended to the State Trustees the selection of SunGard SCT as the provider. Many factors went into that recommendation—one was that our existing system is an SCT product and this is simply an upgrade. SCT has done over 250 of these kinds of upgrades. Many of the horror stories that are circulating are full implementations of new systems. Once that recommendation was made, it came down to the matter of being able to fit the dollars into the project costs. There was a negotiating committee that was appointed and Ice Miller served as our contract negotiator. The negotiating process reduced the one-time cost by over $1.8 million, and the recurring costs were reduced by over $400,000 annually. The new system will have a variety of benefits for our staff. Most importantly, it will allow self-service: self-service for students, self-service for employees, and in the alumni association. In addition to that, it gets us ahead of the curve, before SCT pulls the plug on maintenance; there are only about 60+ institutions that still use the same PLUS software that we now use. This timing allows us to change on our terms as opposed to on their terms. Tony Harte, who was introduced earlier, will be the project director and will oversee the management for this project. As part of his day-to-day responsibilities, Mr. Holmes said that his charge to Mr. Harte is to keep this on budget. A steering committee will be created to oversee this entire implementation. The overall budget for the project is about $34.2 million, which covers the cost for four years. This is a comprehensive total for those four years; there will be continuing maintenance costs after those four years are up that will add to that. The budget includes a 15 percent contingency on all non-fixed rate expenses. Anything that there is a specific price set, did not include contingency (for example, the cost of the software purchased), but all other estimates have a 15 percent contingency built in. The costs are about $21.7 million of one-time costs and an additional $9.5 million of recurring costs, and about $3 million in contingency, for a total of $34 million. Mr. Holmes referred to the last page from the Board materials as the cash flow analysis. It takes the available revenue that we have each year and provides the best estimate on expenses on a per year basis. On years 2006-07 and 2007-08, it assumes $400,000 of carry forward at the end of June 30, 2007, and an additional $400,000 at the end of June 30, 2008. These are totals that we do not have in our pocket right now. However, last year's carry forward across the College was about $36.5 million, so he thinks that is a reasonable amount. Mr. Holmes said that the intent is that this would solely come from Central Office, but on this size project, the door remains open if we have to ask the regions for support. In 2008-09, $1.2 million out of the revolving loan fund is needed for cash flow for that one year and is then paid back in 2009-2010. The annual recurring budgetary revenue in the last year (2009-10) is $4.8 million and the recurring costs at the end of the time are about $2,227,000, which is encouraging to have some room once this project is over with. The most important risk to address is that over the past several years when the state has had to cut budgets, we have had a pretty significant recurring reserve that was set aside in case that happened. Nearly all of that
has been allocated towards this project, so if our budget is cut next year by the state, it will mean real cuts for central office and for regions; we will not have that luxury of the reserve. In saying that, he commented that he didn’t know how we could start a $34 million project, where we haven’t gotten specific money from the state, without having some risk. He feels good about this project and that it is time to get going. This is a new system that we badly need.

Trustee Trauring seconded the motion to approve the above 7 resolutions, and the motion carried unanimously.

**Item 3**

Chairman Goins suggested that the Board consider the following 2 resolutions as a single consent action since each had been thoroughly discussed in the Planning and Education Committee meeting and with the entire Board in the Joint Committee meeting earlier this morning. With the Board fully apprised of each proposed resolution, Trustee Mark J. Neff moved that the 2 resolutions be adopted. Those resolutions are delineated as follows:

*Resolution Number 2005-77, Approval of a Revised Degree Program Structures and Graduation Requirements*

*Resolution Number 2005-78, Approval of New Programs*

Trustee Trauring seconded the motion to approve the above 2 resolutions, and the motion carried unanimously.

At this time, Trustee Trauring yielded the floor to Trustee Walkup. Trustee Walkup acknowledged Chairman Goins’ birthday today.

**Item 4**

Chairman Goins suggested that the Board consider the following 7 resolutions as a single consent action since each had been thoroughly discussed in the Buildings, Grounds, and Capital Committee meeting, and with the entire Board in the Joint Committee meeting earlier this morning. With the Board fully apprised of each proposed resolution, Trustee Trauring moved that all 7 resolutions be adopted. Those resolutions are delineated as follows:

*Resolution Number 2005-79, Approval of Weyerbacher Property Acquisition at 2534 North Illinois Street in Indianapolis, Region 8*

*Resolution Number 2005-80, Approval to Purchase 0.193 Acres of Improved Land at 700 Sheridan Road in Evansville, Region 12*

*Resolution Number 2005-81, Approval to Exercise a Two-Year Renewal Option for the Warsaw Instructional Center, Region 2*
Resolution Number 2005-82, Approval to Exercise a two-Year Renewal Option for Part of the Area 30 Career Center in Greencastle, Region 7

Resolution Number 2005-83, Approval of Lease Agreements for an Additional Instructional Building and a Parking Garage in Lawrenceburg, Region 11

Resolution Number 2005-84, Approval to Amend the Agreement with Paulien & Associates to add a Detailed Classroom and Teaching Lab Utilization Analysis to their Basic Agreement

Resolution Number 2005-85, Approval of a Second Technical Amendment to Resolution 2001-54 for the Approval of a Construction Management Firm for the Valparaiso New Construction Project, Region 12

Trustee Foote seconded the motion to approve the above 7 resolutions, and the motion carried unanimously.

At this time during the regular meeting, Chairman Goins called a public hearing for the consideration and awarding of a Public Works contract for the Student Services Renovation Project for the North Meridian Center Sample Building, Region 8. Trustee Trauring moved that Resolution Number 2005-86 for the awarding of a contract for the Student Services Renovation Project in Indianapolis be approved. Trustee Foote seconded the motion. Chairman Goins asked if anyone in attendance had anything to present to the Board regarding this Resolution, and no one came forward. Chairman Goins called for a vote to approve Resolution Number 2005-86, Approval of a Student Services Renovation Project for the North Meridian Center Sample Building, Region 8, and the motion carried unanimously.


Item 5 Chairman Goins called upon Trustee Bumbleburg to give the Audit Committee Report. Trustee Bumbleburg said there were no action items to be brought forth at this time.

G. OLD BUSINESS:

Chairman Goins called for old business, and there was none.
H. **NEW BUSINESS:**

Chairman Goins called for new business.

- Chairman Goins called on Trustee Foote and Region 3 Board Chair Fred Andrews for comments on retiring chancellor Jon Rupright. Mr. Andrews said that it was an honor and pleasure for the Region 3 trustees to be a part of this prestigious recognition for Chancellor Rupright. He went on to say that Chancellor Rupright has done many good deeds for the College in his 23 years of service. He was very instrumental in the expansion of their current facilities, and because they are out of space again, he has been heavily involved in their request for funding for another facility on their North campus. Modular classrooms were opened up on the North campus to meet current enrollment needs. Enrollment in Fort Wayne has doubled since Jon became chancellor. Last fall, the enrollment was the largest ever, and exceeded 6,650. Agreements on the transfer of credits have been reached between Ivy Tech and other institutions of higher learning. None of this would have happened had it not been for the relationship Jon has with the legislators, community leaders, and the Board of Trustees. The Region 3 trustees are honored to be a part of this prestigious recognition. Mr. Andrews personally thanked Jon for the opportunity he has given him as a trustee to be a part of the growth of the College. Trustee Foote added that he speaks for the administrative staff, instructors, businesses in Fort Wayne, and the community about the job that Jon has done in making Ivy Tech Community College – Region 3 one of the best in Indiana. Trustee Foote continued, “Jon, you immediately rolled up you sleeves and went to work. It was through his dedication, commitment, spirited efforts that made all this possible. Your family at Ivy Tech has witnessed this and acknowledged this extraordinary effort—thank you. You have always championed the cause for “students come first” and they join me in saying thank you. We have worked together and became good friends. I found out that you never forgot where you came from and have always remembered your friends and working partners. Some people are born leaders, and you are one of them. To all of us who know you, it is people like you that make Ivy Tech the very best. I personally thank you for your advice and guidance, but especially for your friendship. On many occasions, you went the extra mile for our College—that’s what makes a great leader. In our region, we know that many lives are better because of your dynamic leadership and genuine concern for working men and women seeking a better education, to have more skills, so that they can make a better living for themselves and their family. Also, by being more employable, that helps the whole community. I want to congratulate you on your impressive, many accomplishments and certainly wish you a long continuation of all good things that contribute to good health, satisfaction, and joy in the years to come. I would like to leave with a quote that should guide all of us to look forward to enjoying retirement status, ‘Sometimes it’s important to work for a pot of gold, but other times, it’s essential to take time off to make sure that the most important decision in the day simply consists of choosing which color to slide down on the rainbow.’
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Jon and Marilyn—enjoy every day—you deserve it and you’ve earned it. Thank you so much for everything you have done.” At this time, Trustee Foote and Region 3 Board Chair Andrews read Resolution Number 2005-87. Trustee Foote moved that Resolution Number 2005-87, Appointment of Jon L. Rupright as Vice President/Chancellor Emeritus be adopted, and Trustee Bumbleburg seconded the motion. The motion carried unanimously.

Mr. Rupright thanked the trustees and said that this is much appreciated and that he would miss everyone.

• Chairman Goins called on Trustee Bumbleburg for comments on retiring Vice President for Education Dr. Bill Kramer. Trustee Bumbleburg said that, as the former chairman of this Board and the former chairman of the Planning and Education Committee of the Board, he has had the opportunity to work on a regular basis with Bill Kramer. In the early days of the community college, Bill was always an informed and strong advisor. During his tenure as chairman of the planning and education committee, Trustee Bumbleburg said that Dr. Kramer would call him and say here’s what we’re going to talk about, here’s what it’s all about, here’s why, and he never failed in giving sound advice in a timely manner, and in a way that even a poor country lawyer could understand. Addressing Dr. Kramer, Trustee Bumbleburg said, “your leaving the College at this time is an earned retirement, but it is going to be a whale of a hole to fill.” Shortly after Trustee Bumbleburg became a member of the Board, he was at dinner at Lafayette, and by accident, seated next to him was the President Steven C. Beering of Purdue University. President Beering turned to him and said, “Joe, I see you’ve been appointed to the Ivy Tech Board. Let me tell you something: you have a man in the headquarters down there by the name of Bill Kramer and that is not one of the finest—it’s the finest education man that you could ever have in the state of Indiana.” This is the kind of regard and respect that not only Bill Kramer has from the staff here, but from his compatriots throughout the education world. At that time, Trustee Bumbleburg read Resolution Number 2005-88, Appointment of William D. Kramer as Vice President Emeritus, and moved for adoption of this resolution. Trustee Lucken seconded the motion, and the motion carried unanimously.

Dr. Kramer thanked everyone. He said that he was somewhat ashamed to stand before everyone and receive this effusive praise because so many people here in the audience deserve the honors and recognition for things that have been attributed to him today.

• President Lamkin acknowledged that this meeting would be the last one that Region 13 Chancellor Ty Handy attends, as Ty has accepted the position of President of Vermont Technical College.
President Lamkin said that he was proud to have the caliber of chancellors that we have at the College. The state needs us and we are going to provide this service. He said he is proud of the chancellors, staff, Mr. Rupright, and Dr. Kramer, for all of their unwavering dedication to the students. Chairman Goins added that, on behalf of the entire Board, he appreciates everything that the staff does, the professionalism that is displayed, and the love of our institution, which is second to none. He wished everyone Happy Holidays and a safe new year.

I. **ADJOURNMENT:**

There being no further business to come before the Board, Chairman Goins called for a motion to adjourn the meeting. Trustee Bumbleburg made the motion to adjourn, and Trustee Foote seconded the motion. The motion carried unanimously.

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**STATE TRUSTEES**

**IVY TECH COMMUNITY COLLEGE**

[Signature]

William R. Goins, Chair

[Signature]

William F. Morris, Assistant Secretary

Dated December 15, 2005

Prepared by Tina S. Phelps, Recording Secretary