Chairman Kaye H. Whitehead called the August 13, 2009, regular meeting of the State Board of Trustees to order at 10:00 a.m. in Ivy Hall 1106 & 1112 at the Ivy Tech Community College – Lafayette Campus, 3101 S. Creasy Lane, Lafayette, Indiana.

A. **ROLL CALL:**

Secretary Anne K. Shane called the roll and the presence of a quorum was announced. The following State Trustees were present:

- Ms. Kaye H. Whitehead, Chair
- Mr. Lee J. Marchant, Vice Chair
- Mrs. Anne K. Shane, Secretary
- Ms. Linda Buskirk
- Ms. Debora K. Butterfield
- Mr. David M. Findlay
- Ms. Lillian Sue Livers
- Mr. Robert L. McCreaery
- Mr. Anthony J. Moravec
- Mr. Norman E. “Ned” Pfau, Jr.
- Mr. Steve Schreckengast
- Mr. V. Bruce Walkup

Trustees unable to attend the meeting:

- Mr. Leslie C. Shively

B. **NOTICES OF MEETINGS MAILED AND POSTED:**

Secretary Anne K. Shane confirmed that notices of the June 11, 2009, regular meeting were properly mailed and posted.

C. **APPROVAL OF BOARD MINUTES:**

Chairman Kaye H. Whitehead directed the trustees’ attention to the minutes of the June 11, 2009, regular board meeting and the July 16, 2009, special board meeting. Trustee Shane made the motion to approve the minutes of the June 11, 2009, regular meeting and the July 16, 2009, special board meeting as submitted. Trustee Norman E. “Ned” Pfau, Jr. seconded the motion, and the motion was carried unanimously.
As a first order of business, Chairman Whitehead announced that the trustees would hear a special report from Ivy Tech Lafayette Chancellor David Bathe. Chancellor Bathe welcomed the trustees, staff, and guests to the Lafayette campus, and he thanked the media for attending to hear an important announcement. Chancellor Bathe announced that Purdue’s Provost Randy Woodson, Associate Dean of Agriculture Dale Whittaker, and the Director of Communications from the College of Agriculture at Purdue, Beth Forbes, were also in attendance for today’s announcement. Chancellor Bathe explained that Purdue University and Ivy Tech Community College have a common purpose and that is to meet the educational goals of the residents of Indiana. Today’s announcement reflects a partnership between institutions of higher learning and an expansion of academic and economic opportunities to the residents of Indiana. Purdue has been a great partner to Ivy Tech, and this announcement today between the College of Agriculture at Purdue and the Agriculture Program at Ivy Tech Lafayette represents a milestone, example, and model for the people in Indiana. Chancellor Bathe introduced Provost Woodson to share the details of a new partnership between Purdue and Ivy Tech. Dr. Woodson said that Purdue recognizes that they have a unique mission in the State of Indiana as being the only baccalaureate degree granting university in the state with many unique programs in agriculture. Agriculture is a huge part of the economy in the State of Indiana. Recognizing this unique mission, Purdue University wants to make sure that students that have a keen interest in the career opportunities associated with the food and agricultural enterprise can have access to the education available at Purdue University. He explained that Purdue has partnered with Ivy Tech to ensure that those students who seek to study agriculture at Purdue or seek the baccalaureate degree have an opportunity to begin their career at Ivy Tech. Students who participate in this “Pathway Program” can live on the Purdue University campus, register through Ivy Tech to take agriculture courses both at Ivy Tech and Purdue, and over the course of the two-year period, accumulate credits at Ivy Tech towards an associate degree. Successful completion of that degree would transfer automatically to Purdue where they would continue their education in pursuit of the Purdue baccalaureate degree. Not only is the “Pathway Program” an educational partnership, but it also affords the student a chance to be part of the social fabric of higher education. They can choose to live on Purdue’s campus as they prepare for the remaining part of their education towards a bachelor’s degree. Dr. Woodson commented that the staff from both colleges have worked extremely hard to develop the framework for this program. This is a wonderful day in Indiana for access, affordability, and success in higher education. Chancellor Bathe responded that this partnership could not have been possible without the faculty and staff at both institutions who have worked very hard and who have the qualifications, credentials, determination, and dedication to serve the people in Indiana. He thanked Ivy Tech President Tom Snyder, the State Board of Trustees, and senior leadership who have supported this endeavor. President Snyder added that the State has a challenge of encouraging more people to finish high school and to pursue higher education. This partnership provides hope to change the perception that higher education is truly accessible and that a unique step of support structures is in place to foster success. The benefit for students is that more people will be prepared to be successful in Indiana. The benefit to Indiana and other states is that we are preparing future generations to be leaders in this critical industry. President Snyder thanked Purdue for taking the lead in this unique opportunity and pledged Ivy Tech’s support. Chairman Whitehead added that she has had the opportunity to work with both Dr. Woodson and Dean Whitaker on several occasions, and she appreciates what they have done to make this happen. This partnership is a
realization of Ivy Tech’s mission of “changing lives, changing Indiana” and is an example of how we move Indiana forward and pursue greatness. President Snyder added for the benefit of the media that Chairman Whitehead has personally been involved in agribusiness for much of her life.

D. COMMITTEE REPORTS:

Item 1 Chairman Whitehead called upon Trustee Norman E. “Ned” Pfau, Jr. for the Budget and Finance Committee Report.

Trustee Pfau reported that the Committee heard a presentation from Vice President Holmes and staff regarding the statewide marketing and advertising budget and they received updates on the fundraising activities, the centralizing of purchasing, and the 2008-09 fiscal year end close process.

Trustee Pfau presented Resolution Number 2009-34 and reminded the trustees of the detailed report and discussion during yesterday’s Budget and Finance Committee meeting. Trustee Pfau moved to approve Resolution Number 2009-34, Resolution of the State Board of Trustees of the Trustees of Ivy Tech Community College of Indiana Authorizing the Executive Committee of the Board of Trustees to Authorize the Issuance of One or More Series of Student Fee Bonds for the Purpose of Financing New Projects and Refunding Prior Bonds. Trustee David M. Findlay seconded the motion, and the motion carried unanimously.

Item 2 Chairman Whitehead called on Trustee Linda Buskirk for the Planning and Education Committee Report.

Trustee Buskirk presented Resolution Number 2009-41 and reminded the trustees of the detailed report and discussion during the previous day’s Planning and Education Committee meeting. Trustee Buskirk moved to approve Resolution Number 2009-41, Approval of New Programs, and Trustee Lillian Sue Livers seconded the motion, and the motion carried unanimously.

Trustee Buskirk reported that the Committee received an update on the strategic planning process that is headed up by Chancellor Jim Steck and the Strategic Planning Council. She reminded the trustees that they have been involved in the process of creating of the College’s next strategic plan from the beginning, and the process is ready to take the next step to expand once again to all of the regions. She reported that the Strategic Planning Council is seeking the Board’s endorsement of the work so far, which is creating a new vision statement for the College: “Changing Lives, Making Indiana Great.” The Committee also heard about the four proposed core strategies that support the continuation of the planning process. Since the Board has been pleased

* Resolution Number 2009-41 was officially changed to Resolution Number 2009-60.
with the progress that has been made so far, Trustee Buskirk made the motion that the Board endorse the direction and current product of the College's strategic planning process, “Accelerating Greatness 2013,” including its proposed revisions to the vision statement and proposed core strategies and that the Board support the continuation of the planning process as presented to the Planning and Education Committee on August 12, 2009. Trustee Shane seconded the motion, and the motion carried unanimously.

Trustee Buskirk also reported that the Committee heard an update on remedial math reform and the result of pilot programs to improve student success in remedial mathematics, which are important issues for the College. The Committee also heard a report on distance education and how online enrollments are quickly increasing. Trustee Buskirk said that the trustees would like to hear more about this in the future, and she thanked Chancellor Jeff Pittman and the work of the Distance Learning Education Council. The committee also heard an engagement report on institutional research from Karen Stanley, Executive Director of Institutional Research, which provided a lot of useful data that helps the trustees in their decision making.

Item 3 Chairman Whitehead called on Trustee V. Bruce Walkup to give the Buildings, Grounds, and Capital Committee Report. Trustee Walkup reminded the trustees of the detailed discussions of the following resolutions during the committee meetings the previous afternoon and moved for the approval of:

Resolution Number 2009-35, Approval of a New Lease to a Food Service Provider in the Fairbanks Building in Indianapolis, Region 8/Central Indiana

Trustee Steve Schreckengast seconded the motion, the motion carried unanimously.

Resolution Number 2009-36, Authorization to Proceed with Final Planning Approval to Exercise a Two-Year Lease Renewal Option for the Liberty Drive II Building in Bloomington, Region 14/Bloomington

Trustee Pfau seconded the motion, the motion carried unanimously.

Resolution Number 2009-37, Approval to Lease Land in Bloomington to the Monroe County YMCA, Region 14/Bloomington

Trustee Schreckengast seconded the motion, the motion carried unanimously.
Resolution Number 2009-42, Authorization to Proceed with Final Planning, Financing, and Construction of the Additional Scope for the Elkhart Project, Region 2/North Central

Trustee Schreckengast seconded the motion, the motion carried unanimously.

Resolution Number 2009-43, Authorization to Proceed with Final Planning, Financing, Land Acquisition, and Construction of the Warsaw Project, Region 2/North Central

Trustee Schreckengast seconded the motion, the motion carried unanimously.

Resolution Number 2009-44, Authorization to Proceed with Final Planning, Financing, Land Acquisition, and Construction of the Anderson Project, Region 6/East Central

Trustee Buskirk seconded the motion, the motion carried unanimously.

Resolution Number 2009-45, Authorization to Proceed with Final Planning, Financing, Land Acquisition, and Construction of the Bloomington Project, Region 14/Bloomington

Trustee Pfau seconded the motion, the motion carried unanimously.

Item 4 Chairman Whitehead called on Trustee David M. Findlay for the Audit Committee Report. Trustee Findlay reported that there were no action items to bring before the Board. He said that the committee reviewed five issued reports that were subject to Audit Committee review. They also reviewed several matters that were previously discussed, including the conflict of interest resolution policy process and proposed procedure for investigations, which both continue to be drafted and reviewed by the College staff. Those will be brought forward at later meetings. They also discussed the two presentations that Executive Director Ben Burton brought forward for the Board and staff: Introduction to Internal Audit and Introduction to Internal Controls. The Audit Committee encouraged Mr. Burton to develop a plan working with the senior management of the College to use those presentations as his staff works within the College and at various regional campuses to ensure that they are being understood, particularly concerning the importance of internal controls. The committee also received an update on the status of the hotline, which will go live next week.

Item 5 Chairman Whitehead called on Trustee Steve Schreckengast for the Workforce and Economic Development Committee Report. Trustee Schreckengast reported that there were no action items to bring forward. He called on Susan Brooks, Senior Vice President for WED and General Counsel,

for a report of the Committee. Senior Vice President Brooks announced that Brian McGrath has been hired as the new Assistant Vice President of Workforce and Economic Development Partnerships, and he will be focusing on reaching out to companies, working with our regional WED directors, chancellors, and explaining to companies what Ivy Tech currently does and what Ivy Tech can do, and working with state agencies. Senior Vice President Brooks called on Mr. McGrath who said he already knew many of the trustees and is looking forward to working with the entire Board. He said that he has worked with Governor Mitch Daniels for the last two years on his re-election campaign, and he has established many contacts around the state while in that capacity. He continues to be impressed by the number of things going on at the College, and he looks forward to working with the trustees. President Snyder also announced that Mr. McGrath would accompany Governor Daniels on his business development trip to Asia in the following weeks. Vice President Brooks reported that the Committee received an update on the Banner implementation which is scheduled to go live next week with online registration for WED programming. They also heard a report about a new project with Deaconess Hospital in Evansville where Ivy Tech will train all of the hospital’s nurses and doctors over a three-month period to convert their medical records to an electronic medical records system. The College hopes to carry this project to every hospital in the state and may seek assistance from the trustees on initiating these conversations. The Committee received a grant update from Dr. Becky Nickoli, Vice President for Workforce and Economic Development, who announced that the College was successful in receiving a $2.5 million grant from Lumina to create an accelerated associate degree program where students complete an associates degree in a one-year time period. The State Department of Workforce Development is partnering with FAFSE to provide more financial aid for Ivy Tech students and for dislocated workers through $31 million in stimulus funds called the Workforce Acceleration Grant (WAG). We can expect to see a number of these students come through our doors. Trustee Walkup asked how long it would take to put the accelerated degree program into place, and Dr. Don Doucette, Senior Vice President and Provost, responded that the program was just recently funded and the school year has just begun, so it will take this first year to prepare and be ready by the following year. Dr. Doucette further explained that this program is specifically designed for high school graduates, and this is essentially a 9-month associate degree that is earned upon completion of high school. This degree would essentially be completed during that final year of high school. The program is designed for students who may come from backgrounds that put them at risk of not continuing their education and would provide them with stipends and opportunities to go to school full-time without the distractions of work so they can finish an associates degree in one year. Trustee Shane asked for a report from the staff at either the next executive committee or regular board meeting about the College’s readiness to go after some of the recently announced federal stimulus funds targeted specifically
for community colleges. She wants to make sure that Ivy Tech is ready to take advantage of those opportunities.

Item 6  At this time, Chairman Whitehead introduced the Board’s newest trustee, Debora K. Butterfield. Trustee Butterfield said that she is self-employed with Deb Butterfield Communications which is a marketing and communications consulting firm. She explained that she has had a long history with the Ivy Tech Community College system, dating back to her service as a regional trustee for the Ivy Tech Richmond region at the time when the community college system was officially started in the State of Indiana. She said that she is delighted and honored to be back among the Ivy Tech folk, and added that this is a vitally important institution for the people of Indiana. She said she is delighted with the progress that has been made over the last 10 years, the partnerships that have been forged with the other institutions of higher learning, and the contribution that the Ivy Tech system is making around the state. She resides in Valparaiso, and she is happy to be on the Board. On behalf of the Board, Chairman Whitehead welcomed Trustee Butterfield and said that she looks forward to working with her.

Chairman Whitehead also announced that Mr. Leslie Shively from Evansville was also recently appointed to the State Board of Trustees, but his schedule would not allow him to attend these meetings; he does plan on attending in October.

E.  TREASURER’S REPORT:

Chairman Whitehead called on Bob Holmes, Vice President for Finance and Treasurer, for the Treasurer’s Report.

- Vice President Bob Holmes reported that the 2008-09 fiscal year is officially completed and we are now in the midst of completing the operating budget carry forward calculations and putting together the year-end financial statements. While the carry forward is not complete, the College ended the year in sound financial shape and all of the regions are safely in the black. Like colleges across the country, Ivy Tech had state appropriations that were withheld this year. Along with the one percent operating funds that we previously discussed, funds were not allocated for repair and rehabilitation and a portion of debt service funds were not released as several projects were at least temporarily put on hold. Altogether, Ivy Tech reverted $8,966,000 of state appropriations. The state did, however, repay the final $3 million owed from 2001-02 when it delayed the one-month’s appropriation check for colleges and universities, local schools, and other public entities. The repayment over the last three years by the state of the $10.7 million that was delayed has allowed the College to increase its cash position. Total operating fund revenues totaled about $381 million; an increase of nearly $39 million. The growth was primarily due to our enrollment growth as student fees grew by $29.5 million to just over $183 million
compared to 2007-08. This is particularly important as we prepare to sell bonds. As Trustee Pfau mentioned during the Budget and Finance Committee report earlier today, the bonds are obligations on our student fees. State operating appropriations grew by $9 million, even after the nearly $9 million recision. As often noted, this increase in state funding is considerably under our enrollment growth. Other revenue was up slightly. Vice President Holmes noted that the reduction in investment income is due entirely to lower investment rates, as our investable balance has increased and the College did not lose any money in the credit market disruption. Total operating expenditures were $371 million, so we ended the year with a positive spread of just under $10 million. About two thirds of total expenditures were for salaries and benefit costs. As we close out 2008-09 and begin the new fiscal year, Vice President Holmes recognized the chancellors and finance directors across the state for the excellent job they have done in managing their budgets through this difficult economic period combined with the exceptional enrollment growth. Vice President Holmes called for questions, and there were none. Trustee Pfau moved that the Treasurer’s Report be approved. Trustee Shane seconded the motion, and the motion carried unanimously.

F.  STATE OF THE COLLEGE:

Chairman Whitehead called on President Thomas J. Snyder for the President’s Report.

- President Snyder announced that the Board would hear reports from Chancellors Dr. Virginia Calvin, Dr. David Bathe, and Gail Chesterfield about their respective regions, North Central, Lafayette, and East Central. He reported that Executive Director of Institutional Research Ms. Karen Stanley provided an Engagement Report on Institutional Research during yesterday’s Planning and Education Committee meeting; and Executive Director for Resource Development Perry Hammock provided an Engagement Report of Development during yesterday’s Budget and Finance Committee meeting.

All engagement and regional reports were provided for information only; no Board action was required.

(Narratives and PowerPoint presentations were distributed to the Board prior to the meeting and are on file with the approved minutes of this meeting.)

- President Snyder presented Trustee Butterfield with a copy of the book Good to Great and explained that this is the foundation of the College’s next strategic plan, “Accelerating Greatness 2013.” One of the cornerstones to “Good to Great” is getting the right people on the bus. The Governor obviously subscribes to that principle as he continues to bring the right people on the Ivy Tech trustee bus. President Snyder added that the Richmond campus, which also has a new hospital on its grounds, may not have been the Ivy Tech/IU East campus that it is today without Trustee Butterfield’s leadership.
President Snyder provided a report on the Achieving the Dream (ATD) initiative, which is a national effort funded by the Lumina Foundation with the goal of getting more people into college and earning a degree or certificate by 2025. An ATD Council has been formed that is co-chaired by Ivy Tech Bloomington Chancellor John Whikehart and Senior Vice President and Provost Don Doucette and includes representation from each region. Cherry Kay Smith, Executive Director for Academic Policy and Assessment, is serving as the ATD Coordinator. John Pickelman from Lonestar Community College is our coach and Rick Voorhees is the data coach. Both will assist us as we identify best practices. President Snyder said he also plans on establishing a president’s advisory council that will make recommendations to the Council so decisions can be made rapidly. An ATD State Policy Team has also been created and includes Trustee Shane, Vice President Terp, Provost Doucette, Todd Huston—chief of staff for the superintendent of schools; Teresa Lubbers, Commissioner for the CHE; Greg Porter, chair of the House Education Committee; and Scott Jenkins, the Governor’s education advisor. President Snyder explained that getting support and buy-in from the College’s board of trustees is critical to ensuring that improving student outcomes becomes and remains a top priority. President Snyder called on Trustee Shane for remarks regarding her participation as a member of the State Policy Team and the recent Achieving the Dream conference that she attended with other policy team members in Florida. Trustee Shane said the main emphasis of this initiative is on data and its importance in managing outcomes, and she predicted that there will be great demand to understand who is not completing college and why and how we can structure programs that will help students complete their degrees. She said that in Indiana, we hear a lot of data about how many students we can get in the seats, but what we do not hear a lot of data about is how many of those students are actually completing and making it through to a degree, to certification, or whatever end point in educational attainment they are trying to achieve. Indiana is at a competitive advantage by having a statewide system to adopt some of the best practices; we should utilize this initiative to help make significant strides in re-training its workforce. Trustee Shane made the motion that the trustees endorse, support, and hold accountable Ivy Tech’s participation in Lumina’s Achieving the Dream program that focuses on increasing the completion rate at America’s community colleges. Trustee Walkup seconded the motion, and Chairman Whitehead called for discussion. Trustee Buskirk added that this makes sense because it is already incorporated into the strategic plan. Trustee Shane added that this will better position Ivy Tech for federal and private grant funding, and then she called the question. Chairman Whitehead called for a vote to approve the motion, and the motion carried unanimously.

- President Snyder reported that he presented to the Board separately his 2009-10 preliminary objectives, and he asked the trustees to reflect on them and provide their input.

- President Snyder said that when he came to Ivy Tech, he discovered that for the last 15 years, the College has had its own internal articulation programming with the
academic deans meeting monthly and that Dr. Marnia Kennon, Vice Provost for Academic Affairs, has led that for many years. Dr. Kennon has been with Ivy Tech for 21 years, she has been the chief academic officer for the last eight years, and she is retiring in October. President Snyder has often said that the College’s academic coordination is a fundamental strength, and that was confirmed during the last visit of the Higher Learning Commission (HLC) when they gave us 10-year re-accreditation. Dr. Kennon said that everything that we have been able to accomplish in the academics of the College has involved everyone in the room. It has been a mutual effort and she has been proud to have been a part of it and has enjoyed all of her time with the College.

G. OLD BUSINESS:

Chairman Whitehead called for old business, and there was none.

H. NEW BUSINESS:

Chairman Whitehead called for new business.

- Trustee Walkup explained that the Wabash Valley Regional Board currently has a vacancy due to the resignation of Mr. Frank Foley. The Wabash Valley Regional Board Nominating Committee has identified and recommends one candidate to serve on the Wabash Valley Regional Board. Trustee Walkup moved to approve Resolution Number 2009-38, Appointment of a Regional Trustee, Wabash Valley Region, appointing Mr. Brock D. Blinn, representing manufacturing, as a regional trustee for the Wabash Valley Region. Trustee Schreckengast seconded the motion. Chairman Whitehead called for further discussion, and there was none. The motion carried unanimously.

- Trustee Shane explained that the Central Indiana Regional Board currently has a vacancy due to the resignation of Mr. David E. Harris. The Central Indiana Regional Board Nominating Committee has identified and recommends one candidate to serve on the Central Indiana Regional Board. Trustee Shane said that Ms. Martha Lamkin was the former head of the Lumina Foundation; her husband was active in the state legislature; and she is considered one of the community leaders in Indianapolis and has a tremendous wealth of policy knowledge about community colleges and how they work. Trustee Shane moved to approve Resolution Number 2009-39, Appointment of a Regional Trustee, Central Indiana Region, appointing Ms. Martha Lamkin, representing education, as a regional trustee for the Central Indiana Region. Trustee Findlay seconded the motion. Chairman Whitehead called for further discussion, and there was none. The motion carried unanimously.

- Chairman Whitehead called on Trustee Shane to present Resolution Number 2009-40, Election of State Trustees to the Board of Directors of Ivy Tech Foundation, Inc. Trustee Shane explained that the articles of incorporation of the Ivy Tech
Foundation by-laws provides that four members of the Ivy Tech Foundation Board of Directors are to be State Trustees of Ivy Tech Community College, elected to the Foundation Board by the College’s State board of Trustees annually and the State Board finds it to be in the best interests of both the College and the Foundation to have appropriate State Trustee representation on the Foundation Board. Trustee Shane nominated Trustees David M. Findlay, Lee J. Marchant, Anthony J. Moravec, and Steve Schreckengast to serve on the Foundation Board of Directors. Trustee Walkup seconded the motion, and the motion carried unanimously.

I. ADJOURNMENT:

Chairman Whitehead called for a motion to adjourn the meeting. Trustee Shane made the motion to adjourn the meeting, and Trustee Buskirk seconded the motion. The motion carried unanimously.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

Kaye H. Whitehead, Chairman

Anne K. Shane, Secretary

Dated August 13, 2009

Prepared by Tina S. Phelps, Recording Secretary