I. Roll Call

II. Report of Secretary on Notice of Meeting

III. Approval of Minutes
   June 6, 2019

IV. Resolutions

   Workforce Alignment

   Resolution 2019-28, Approval of Aviation Training Program Provider Contract Columbus Campus

   Budget & Finance

   Resolution 2019-29, Increasing the College’s Statewide Digital Advertising with Statwax

   Resolution 2019-30, Renewing the Call Fulfillment Services Contract with the Jackson Group

   Resolution 2019-31, Approval to Renew Contract with Indiana University Information Technology Services to Provide Help Desk Support Services

   Building and Grounds

   Resolution 2019-32, Approval of Request to Sell Foundation Property in Anderson

   Resolution 2019-33, Approval of Request to Sell Foundation Property in Muncie

   Resolution 2019-34, Approval of Request to Sell Foundation Property in Kokomo

   Resolution 2019-35, Approval of Automotive Technology Center Building Project, Indianapolis Campus

   Resolution 2019-36, Approval of New Flex Lab Building, Elkhart Campus

V. Reports of Board Committees

   a) Audit Committee
   b) Academics & Student Experience
   c) Workforce Alignment
   d) Human Resources & Operations
VI. Treasurer’s Report, Matt Hawkins, Senior VP CFO and Treasurer

VII. State of the College, Sue Ellspermann, PhD President

VIII. Old Business

IX. New Business

Resolution 2019-37, Nomination of Campus Board of Trustees

Resolution 2019-38, Election of Officers for the State Board of Trustees

X. Adjournment
OFFICIAL NOTICE OF MEETING
IVY TECH COMMUNITY COLLEGE OF INDIANA
STATE BOARD OF TRUSTEES

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will be holding the following meetings in Terre Haute, Indiana August 7-8, 2019

Wednesday, August 7, 2019

11:45 am – 12:30 State Board Lunch
The State Trustees will hold a meeting at 1650 Industrial Drive, Terre Haute, Indiana to consider and take action on such items as may be brought before them.

1:30 pm Executive Session of the State Board of Trustees
The State Trustees will meet in Executive Session at the 1650 Industrial Drive, Terre Haute, Indiana and are permitted under IC 5-14-1.5-6.1(b), to discuss the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

(2) (B) Initiation of litigation that is either pending or has been threatened specifically in writing.
(2)(C) The implementation of security systems.
(2) (D) A real property transaction including:
        (i) a purchase; (ii) a lease as lessor; (iii) a lease as lessee; (iv) a transfer; (v) an exchange; or (vi) a sale;
(5) To receive information about and interview prospective employees
(7) For discussion of records classified as confidential by state or federal statute.
(9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.

Thursday, August 8, 2019

8:00 am- Noon Board Committee Meetings
The State Trustees will hold the regular committee meetings at 8000 Education Drive, Terre Haute, Indiana
8:00 am – 8:45 am Academics & Student Experience
8:45 am – 9:15 am Workforce Alignment
9:15 am – 9:30 am Human Resources & Operations
9:30 am – 9:45 am Break
9:45 am – 10:45 am Budget & Finance
10:45 am – 11:45 am Building & Grounds
11:45 am – Noon Marketing & Public Relations

1:00 pm Regular State Board of Trustees Meeting
The State Trustees will hold a regular meeting at 8000 Education Drive, Terre Haute, Indiana to consider and take action on such items as may be brought before them.

Secretary
Dated this 24th of July 2019
Chair Paula Hughes-Schuh called the meeting of the State Board of Trustees to order at 1:00 pm at the Fort Wayne Coliseum Campus, 3800 N. Anthony Blvd, Fort Wayne, Indiana

ROLL CALL

Trustee Terry Anker called the roll and the presence of a quorum was announced.

The following State Trustees were present:

Ms. Paula Hughes-Schuh, Chairperson
Mr. Terry Anker, Vice Chair
Ms. Marianne Glick, Secretary - via phone
Mr. Jesse Brand
Mr. Michael R. Dora
Ms. Kim Emmert O’Dell
Mr. Larry Garatoni
Ms. Gretchen Gutman
Mr. Harold Hunt
Mr. Steve Schreckengast
Mr. Kerry Stemler
Ms. Stephanie Wade
Mr. Andrew W. Wilson

The following Trustees were absent:
Mr. Bradley Clark
Mr. Stewart McMillan

A. NOTICES OF MEETING MAILED AND POSTED:

Trustee Terry Anker, Vice Chair, confirmed that notices of the June 6, 2019, regular meeting were properly mailed and posted.

B. APPROVAL OF BOARD MINUTES:

Trustee Schreckengast moved for approval of the minutes of the April 4, 2019, board meeting. Trustee Gutman seconded the motion and the motion carried unanimously.

C. COMMITTEE REPORTS:
Item 1  Chairperson Hughes-Schuh reported the Board met on Wednesday in a retreat and in an Executive Session in which they received personnel updates.

Item 2  Chairperson Hughes-Schuh called upon Trustee Gretchen Gutman, Chair of the Audit Committee to give a report from the committee. Trustee Gutman reported there are no action items for approval. Trustee Gutman noted the committee discussed the following issues: the exit conference that took place in March related to the federal compliance audit. As part of the discussion of the federal compliance audit, it was noted there were 5 federal findings similar to last year (since the corrective action plan related to those issues was implemented on March 31, 2018). Trustee Gutman reviewed reports from the confidential hotline and received an update on pending litigation. Reviewed and approved the Audit Committee Charter, the Internal Audit Department Charter, the Internal Audit Mission Statement, the Trustees Code of Conduct Policy, Trustees Conflict of Interest Policy, and the procedures for confidential, anonymous submissions by employees. Reviewed and approved the estimated Internal Audit Department budget for fiscal year 2019-20 and the audit schedule for 2018-19, 2019-20 and the three-year audit plan.

Item 3  Chairperson Hughes-Schuh called upon Trustee Michael Dora for a report from the Academics & Student Experience Committee. Trustee Dora reported there are is one action item for approval.

Trustee Dora moved for approval of Resolution 2019-18, Approval of Technical Certificate Program. Trustee Garatoni seconded the motion and the motion carried unanimously.

Dr. Katie Jenner and Dr. Russ Baker presented a proposed Technical Certificate in Education. This new completion was developed as part of an effort to meet the workforce needs of our state. After extensive discussion with our K-12 school communities, this TC is designed specifically to address the growing teacher shortage by attracting potential teachers prior to their graduation from high school. The 30 hour TC could be completed in its entirety prior to high school graduation through dual credit if the high school offers the required courses and will roll up seamlessly into the existing AS degree in (elementary) education. The courses required for the proposed TC were presented and Russ noted that all 18 campuses have asked to be approved to offer the TC. The next step will be requesting CHE approval at their August meeting with implementation planned for this fall.
Dr. Marcus Kolb presented a brief review of the draft report from the April 15 and 16 Comprehensive visit to Ivy Tech, including an exploration of the observations of the visit team and their recommendations to the College, followed by a review of next steps.

Dr. Stacy Atkinson and Dr. Cory Clasemann-Ryan presented an update on the College’s 8-week course initiative. Passing grades in 8-week courses this spring continued to exceed the passing rates for 16-week courses, while withdrawal rates were lower. They also presented an update on the campus project plans, which were initially created last fall and are updated each semester.

**Item 4** Chairperson Hughes-Schuh called upon Trustee Andrew Wilson, member, for a report from the Workforce Alignment Committee. Trustee Wilson reported there were no action items for the board to consider. Chris Lowery, Sr. Vice President and members of his senior leadership team presented updates on various Workforce Alignment initiatives.

Ivy Tech partnered with industry leaders to develop a new Industry 4.0 certification; Indiana manufacturing companies will be the first to test and validate the certification and the College will be developing new classes, TCs and CTs to support.
A new statewide work and learn partnership with Indiana Title Association (ILTA) will provide Business Administration students with a range of opportunities at 170 companies.
Nursing and Health Science have seen 6.5% enrollment increases, with streamlined processes and programs and new student credentialing pathways.
Enrollment in Workforce Ready Grant (WRG)-eligible programs jumped 10% in 2018-19 to almost 9,000; the State recently doubled WRG funding from $2M to $4M and expanded eligibility to high school students, representing additional opportunities to reach students as we continue to refine marketing strategies and internal processes to support smooth transitions through stackable credentials (CTs through Associate degrees).
Achieve Your Degree (AYD) continues to grow, with spring 2019 enrollment up 40% over last spring. The Indiana Chamber partnership to market AYD has contributed to this growth, with multiple promotions through the Chamber’s statewide publication channels and sponsorship of AYD booths at key industry conferences. Chamber AYD partners accounted for nearly 50% of all new AYD enrollments since the start of the agreement in May 2018.
Indianapolis and Fort Wayne campuses have completed Year 2 of the Jobs for America’s Graduates (JAG) College Success Program, with some success. DWD has pledged additional funds for tutoring and Summer
Bridge programing, and will expand JAG to two additional Ivy Tech campuses for 2020-21 academic year.
Gateway to Work (GTW), a State program requiring about 90K (20%) of all Healthy Indiana Plan participants to work, pursue education or volunteer, begins in earnest July 1 as reporting requirements for participants are enforced. Ivy Tech is working closely with MHS, Anthem, MDWise, and CareSource, and all campus front line staff and GTW leads have been trained to support individuals coming through this enrollment pipeline.
The new Career Coaching and Employer Connections (CCEC) Alpha implementation is moving forward; campus Requests for Participation are due June 14, with selection of the 4-6 Alpha campuses anticipated in late July. Over $1.5M has been raised to date, and we’ve seen significant recent interest from several funders. Systems Office CCEC staff will be hired over the next 2-3 months, and various other related initiatives, including a career technology working group, are underway.

**Item 5**

Chairperson Hughes-Schuh called upon Trustee Kerry Stemler for a report from the **Human Resources & Operations committee**. Trustee Stemler reported there are two action items for approval.

Trustee Stemler moved for approval of Resolution 2019-19, Approval of Campuses and Campus Service Area. Trustee Garatoni seconded the motion and the motion carried unanimously.

Trustee Stemler moved for approval of Resolution 2019-20, Increase the Number of Members of the Richmond Campus Board of Trustees. Trustee Garatoni seconded the motion and the motion carried unanimously.

Trustee Stemler yielded the floor to Vice President for Human Resources, Julie Lorton-Rowland for committee update with Kirsten Biel, Asst. Vice President for Talent Development providing an overview of the College’s talent development programs focused on building a pipeline of high performing leaders to meet the College’s current and future needs.

Faculty and staff with high potential are selected to participate in various programs. The core programs include:

- **Master Teacher Seminar**  
  *Cultivating essential skills for effective and successful teaching*
- **Supervisor Education**  
  *Establishing and strengthening the foundational skills of our supervisors*
- **Leadership Academy**  
  *Creating a pipeline of talent for entry- to mid-level leadership positions*
• **Pathways to Peak Leadership**  
  *Developing leaders of impact for senior- and executive-level leadership positions*

• **Simplex Training & Certification**  
  *Creating a culture of creative problem solving*

Using the 70-20-10 Model, components of the Talent Development pipeline programs include:

• Assessment  
• Feedback  
• Classroom Learning  
• Supportive Partnerships  
• Individual Development Plan  
• Challenging Assignments  
• Pay It Forward

The Ivy Tech Leadership Competencies guide and inform talent decisions across the College in areas such as recruitment and selection practices, employee development, and evaluation and feedback practices.

Ivy LEAD, the College’s employee focused learning management system hosts a library of

• Required new employee e-Learnings  
• Regularly required compliance-based e-Learnings  
• Optional e-Learnings for professional development and career enrichment  
• Registration and tracking for in-person training

Finally, the Talent Development Newsletter is published three times a year reaching our entire employee community. Each newsletter has a specific focus and provides tips, tools, and resources all employees can use.

**Item 6**  
Chairperson Hughes-Schuh called upon Trustee Jesse Brand for a report from the Budget & Finance committee. Trustee Brand reported there are three action items for approval.

Trustee Brand motioned for approval of **Resolution 2019-21, Approval of Contract with Tutor.Com**. Trustee Dora seconded the motion and the motion carried unanimously.

Trustee Brand motioned for approval of **Resolution 2019-22, Approval of the Student Fee Rates for Fiscal Years 2020-2021**. Trustee Wilson seconded the motion and the motion carried unanimously.
Trustee Brand motioned for approval of Resolution 2019-23, Approval of the College 2019-2020 Fiscal Year Operating Budget. Trustee Dora seconded the motion and the motion carried unanimously.

Item 7
Chairperson Hughes-Schuh called upon Trustee Schreckengast for a report from the Building and Grounds Committee. Trustee Schreckengast reported there are two action items for consideration and approval and the committee received an update from JD Lux on the sale status of a couple or property closings and also received a Columbus building update.

Trustee Schreckengast moved for approval of Resolution 2019-24, Approval to Grant an Easement to IndyGo for Construction of the Purple Line Transit Station at Lawrence/Fairbanks Building, Indianapolis Campus. Trustee Garatoni seconded the motion and the motion carried unanimously.

Trustee Schreckengast moved for approval of Resolution 2019-26, Approval of Indianapolis Campus Receiving a Gift from the City of Lawrence. Trustee Brand seconded the motion and the motion carried unanimously.

Item 8
Chairperson Hughes-Schuh called upon Trustee Wade for a report on the Marketing and Public Relations Committee. Trustee Wade reported there are no action items for approval. Trustee Wade yielded the floor to Jeff Fanter, Senior Vice President for Enrollment Services, Marketing & Communication. Jeff Fanter and Kelsey Batten provided information on current digital marketing efforts. The College continues to maximize its marketing spend overachieving on its cost per application goals. The marketing team set an application goal for each of the academic terms and that goal of applications received was exceeded for this past Summer term thanks to the efforts of recruitment teams across the state along with digital marketing efforts. The Board received an update on the College’s earned media efforts along with a recent Cyber Fast Track contest the marketing team helped the state promote. Finally a pair of videos were shared as continued examples of how the College uses others to help tell our Ivy Tech story.

Item 9
Chairperson Hughes-Schuh called upon Trustee Anker for report on the Foundation. John Murphy, Foundation President provided an update stating the Foundation is having another stellar year noting preliminarily that Foundation will hit goal of $52.3M. 16 of 19 campuses are 75% or more to their fundraising goal and 12 of 19 campuses have already met their fundraising goal. Silent phase of campaign is on track.
D. **Treasurer’s Report:**

Chairperson Hughes-Schuh called upon William Bogard, Assistant Vice President for Budget Management, to provide the Treasurer’s Report.

William Bogard noted the College is in good fiscal standing.

Trustee Garatoni moved for approval of the Treasurer’s Report. Trustee Wade seconded the motion and the motion carried unanimously.

E. **State of the College**

Chairperson Hughes-Schuh called upon President Ellspermann to give the State of the College, which a majority of it was given during the Committee Meetings in the am. She invited Dena Jacquay, Vice President for Human Resources, Parkview Group Health to provide partner highlight. She discussed the Achieve your Degree Program partnership, Loaned Nursing Faculty Agreement and Education Workforce Innovation Network Grant for Health Services.

F. **Old Business**

Chairperson Hughes-Schuh called for old business, there was none.

G. **New Business**

Chairperson Hughes-Schuh called for new business.

Trustee Wilson moved for approval of

**Resolution 2019-25, Nomination of Campus Board of Trustees**

Trustee Emmert-O’Dell seconded the motion, and the motion carried unanimously.

Trustee Stemler moved for approval of

**Resolution 2019-27, Authorization for Negotiations of Amendment to Employment Contract with President Susan J. Ellspermann**

Trustee Dora seconded the motion, and the motion carried unanimously.
ADJOURNMENT

With no further business to come before the Board, Chairperson Hughes-Schuh called for a motion to adjourn the meeting. Trustee Garatoni moved for approval to adjourn the meeting. Trustee Schreckengast seconded the motion and the motion carried unanimously.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

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Paula Hughes-Schuh, Chairperson

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Marianne Glick, Secretary

Dated June 7, 2019
Prepared by Gretchen L. Keller, Recording Secretary
APPROVAL OF AVIATION TRAINING PROGRAM PROVIDER CONTRACT
COLUMBUS CAMPUS

RESOLUTION NUMBER 2019-28

WHEREAS, the Columbus Campus recently issued a Request for Proposals (“RFP”) to provide Aviation Training for the College at the Columbus Municipal Airport, and

WHEREAS, the Columbus Campus administration received two (2) competitive responses to the RFP, and

WHEREAS, the Columbus Campus administration recommends entering into a contract with Aero Management Group (“Aero”) to provide the College’s Aviation Training Program at the Columbus Airport, and

WHEREAS, the contract with Aero will be for three (3) years with an option to extend one additional year, and

WHEREAS, the financial cost to the College is $822,759.00, which is paid by student fees in the amount of $46,000 per student for the four (4) semester program, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding $500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State of Board Trustees approve the entering into the contract with Aero Management Group to provide the Aviation Training Program for the Columbus Campus and do hereby authorize and direct the President and any other appropriate, designated College employee to execute the contract with said firm after the documents have been approved by the College General Counsel.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

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Paula Hughes-Schuh, Chair

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Marianne Glick, Secretary

Dated August 8, 2019
INCREASING THE COLLEGE’S
STATEWIDE DIGITAL ADVERTISING WITH STATWAX

RESOLUTION NUMBER 2019-29

WHEREAS, In August 2017 the State Trustees approved Resolution 2017-38 authorizing the College entering into a contract with Statwax for digital media services, and

WHEREAS, Resolution 2017-38 limited the amount the College could spend in a fiscal year on the services provided by Statwax to no more than $2 million in a fiscal year, and

WHEREAS, Resolution 2017-38 indicates that a review of the partnership with Statwax would take place by March 31st and that the partnership could be extended through future years, and

WHEREAS, Resolution 2017-38 limited the amount the College could spend in a fiscal year on the services provided by Statwax to no more than $2.5 million in a fiscal year, and

WHEREAS, during this year’s review it was apparent that the College’s prospective students are increasing their use of social and digital media and that the College should increase its digital media marketing presence, and

WHEREAS, the College staff recommends entering into a new agreement with Statwax and increasing its digital media advertising spend through Statwax to no more than $2.75 million per fiscal year, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding $500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, THAT THE State of Board Trustees authorize College to increase its purchasing of digital media advertising through Statwax in an amount not to exceed $2,750,000 per fiscal year, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the renewal of the contract with said firm after the documents have been approved by the College General Counsel.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

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Paula Hughes-Schuh, Chair

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Marianne Glick, Secretary

Dated August 8, 2019
RENEWING THE CALL FULFILLMENT SERVICES CONTRACT WITH THE JACKSON GROUP

RESOLUTION NUMBER 2019-30

WHEREAS, Ivy Tech Community College began using The Jackson Group for call/fulfillment services in July of 2008, and

WHEREAS, in August 2010 the State Trustees approved Resolution 2010-43 authorizing the College enter into an agreement with the Jackson Group for call/fulfillment services, and

WHEREAS, Resolution 2018-34 authorized renewing the agreement with The Jackson Group for one (1) year, and

WHEREAS, under this agreement The Jackson Group is providing the following critical services for the College:

- Daily print fulfillment including acceptance packets, viewbooks, diplomas, deans list letters, and much more
- Provides, an email service, for Ivy Tech to email current students, prospects, applicants and gainful employment disclosures
- System that provides users access to inventoried items for shipment, office stationary, variable templates for postcards and flyers
- System to allow for print on demand options for users

WHEREAS, the College staff recommends renewing the contract for one (1) year with the Jackson Group and requests approval to spend funds in an amount not to exceed $1,950,000 annually, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding $500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED, that the State Board of Trustees authorize the College to renew its contract with The Jackson Group for an additional one (1) year period with an authorization to spend funds under the agreement in an amount not to exceed $1,950,000 annually, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute the renewal of the contract with said firm after the documents have been approved by the College General Counsel.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

Paula Hughes-Schuh, Chair

Dated August 8, 2019

Marianne Glick, Secretary
APPROVAL TO RENEW CONTRACT WITH INDIANA UNIVERSITY INFORMATION TECHNOLOGY SERVICES TO PROVIDE HELP DESK SUPPORT SERVICES

RESOLUTION NUMBER 2019-31

WHEREAS, Ivy Tech Community College of Indiana ("College") entered into a Memorandum of Understanding ("MOU") with Indiana University Information Technology Services ("IUITS"), to provide Support Center services to College faculty, staff and students who currently utilize the Ivy Tech Central Help Desk in December 2012, and

WHEREAS, the term for the MOU ends October 31, 2019, and

WHEREAS, the College would like to continue with the provision of these services by IUITS, and

WHEREAS, the term of this proposed renewal would be one year commencing on November 1, 2019 and continuing through October 31, 2020, with the option to renew the service for additional one year periods at the same rate plus no more than a 2% annual increase in labor costs, and

WHEREAS, the College will pay $798,000 to IUITS for the 2019-2020 year, and

WHEREAS, the State Board of Trustees must approve any contract by the College exceeding $500,000 unless the obligation was previously approved by the Board through the allocation of funds.

NOW THEREFORE BE IT RESOLVED that the State Board of Trustees authorize and direct the College President, or her designee, to execute a contract with IUITS in an amount not to exceed $798,000.00 after the contract has been approved by the College General Counsel.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

Paula Hughes-Schuh, Chair

Marianne Glick, Secretary

Dated August 8, 2019
APPROVAL OF REQUEST TO SELL FOUNDATION PROPERTY IN ANDERSON

RESOLUTION NUMBER 2019-32

WHEREAS, the Ivy Tech Foundation, Inc. ("Foundation"), owns real estate located at 2721 Broadway Street, Anderson, Indiana consisting of 5.34 acres and a building totaling 26,820 gross square feet ("Property"), and

WHEREAS, the Foundation acquired the Property as a donation in 2014 for the purposes of a space to offer automotive programs, and has leased it to the College at $1 per year since January 1, 2015, and

WHEREAS, the Anderson Campus has not offered the anticipated automotive programs and have used this building for the sole purpose of storage, and

WHEREAS, the Anderson Campus administration has determined that the Property is no longer needed for any purposes of the College and it would be advantageous to sell the Property to reduce the maintenance and costs associated with the continued use of the Property, and

WHEREAS, because the Property is owned by the Foundation the State Trustees must request that the Foundation sell the Property, and

WHEREAS, the Anderson Campus Board of Trustees have reviewed the request of the Campus administration to dispose of the Property and recommend that the State Trustees request the Foundation sell the Property.

NOW THEREFORE BE IT RESOLVED, the State Trustees request the Ivy Tech Foundation dispose, sell and convey the Property, and that the proceeds of the sale of the Property be used by the Foundation for the benefit of the Anderson Campus.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

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Paula Hughes-Schuh, Chair

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Marianne Glick, Secretary

Dated August 8, 2019
APPROVAL OF REQUEST TO SELL FOUNDATION PROPERTY IN MUNCIE

RESOLUTION NUMBER 2019-33

WHEREAS, The Ivy Tech Foundation, Inc. (“Foundation”) owns real estate located at 3651 South Cowan Road, Muncie consisting of three (3) buildings located on 3.44 acres of real property (“Property”), and

WHEREAS, with the progress of the ongoing construction project the Muncie Campus administration has determined that the Property will no longer be needed for any purposes of the College and it would be advantageous to sell the Property to reduce the maintenance and costs associated with the Property, and

WHEREAS, because the Property is owned by the Foundation the State Trustees must request that the Foundation sell the Property, and

WHEREAS, the Muncie Campus Board of Trustees have reviewed the request of the Campus administration to dispose of the Property and recommend that the State Trustees request the Foundation sell the Property.

NOW THEREFORE BE IT RESOLVED, the State Trustees request the Ivy Tech Foundation dispose, sell and convey the Property, and that the proceeds of the sale of the Property be used by the Foundation for the benefit of the Muncie Campus.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

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Paula Hughes-Schuh, Chair

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Marianne Glick, Secretary

Dated August 8, 2019
APPROVAL OF REQUEST TO SELL FOUNDATION PROPERTY IN KOKOMO

RESOLUTION NUMBER 2019-34

WHEREAS, The Ivy Tech Foundation, Inc. ("Foundation") owns real estate in Kokomo with the following addresses:

1. 1942 E. North Street, Kokomo, three (3) buildings, 5.39 acres
2. E. North Street, Kokomo, vacant lot with shed and small barn, 2.37 acres
3. 1313 N. Touby Pike, Kokomo, 10,000 sq. ft. commercial building, .96 acres

("Property"), and

WHEREAS, the Foundation utilized a loan to acquire the facility in 2005, and has a remaining principal balance of $559,059 as of June 30, 2019, and

WHEREAS, with the progress of the ongoing construction project the Kokomo Campus administration has determined that the Property will no longer be needed for any purposes of the College and it would be advantageous to sell the Property to reduce the maintenance and costs associated with the Property, and

WHEREAS, because the Property is owned by the Foundation the State Trustees must request that the Foundation sell the Property, and

WHEREAS, the Foundation can use the proceeds of the sale to pay off the remaining principal balance on the loan and interest, and any remaining proceeds can be used for the benefit of the Kokomo Campus, and

WHEREAS, the Kokomo Campus Board of Trustees have reviewed the request of the Campus administration to dispose of the Property and recommend that the State Trustees request the Foundation sell the Property.

NOW THEREFORE BE IT RESOLVED, the State Trustees request the Ivy Tech Foundation dispose, sell and convey the Property, and that the proceeds of the sale of the Property be used by the Foundation to first pay off the loan and interest, with any excess to be used for the benefit of the Kokomo Campus.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

__________________________________________
Paula Hughes-Schuh, Chair

__________________________________________
Marianne Glick, Secretary

Dated August 8, 2019
APPROVAL OF AUTOMOTIVE TECHNOLOGY CENTER BUILDING PROJECT,
INDIANAPOLIS CAMPUS

RESOLUTION NUMBER 2019-35

WHEREAS, the Ivy Tech Indianapolis Campus Automotive Program (“Program”) has been operating in a building located at 1315 East Washington, Indianapolis (“Building”) since the early 1970’s and which is in need of repair and renovation, and

WHEREAS, because of the age of the Building and the costs associated with its repair and renovation the Indianapolis Campus and College leadership began working toward re-locating the Program to a newly constructed facility, and

WHEREAS, in Resolutions 2018-8 and 2018-45 the Ivy Tech State Trustees approved the sale of the Building to TWG Development, LLC, and

WHEREAS, in Resolution 2017-8 the Trustees requested the Ivy Tech Foundation, Inc. accept a donation from Sid Eskenazi of 6.1 acres of land near the former Lafayette Square Mall in Indianapolis, and

WHEREAS, this land was given by Mr. Eskenazi with the intent that it be the site for the newly constructed facility, and

WHEREAS, the total project to construct a new state of the art facility for the Program is estimated not to exceed $15,107,508 million, and

WHEREAS, the Campus anticipates funding the construction of this project with grants, fund raising, and government tax credits, and

WHEREAS, the State Board of Trustees must approve projects exceeding $2,000,000, and

WHEREAS, pursuant to Indiana Code 21-33-3 before the College may proceed with a construction project costing in excess of two million dollars, the Governor must approve the project and its funding upon recommendation by the State Budget Agency following a review by the Commission for High Education, and

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the construction of a new Automotive Technology Center in the amount of $15,107,508, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to ask the Commission for Higher Education, State Budget Committee and the Governor of the State of Indiana for approval to proceed with the Automotive Technology Center Project, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to execute all necessary documents for the above stated project after the documents have been approved by the College General Counsel.
RESOLUTION NUMBER 2019-36

WHEREAS, manufacturing represents over half of the workforce (68,000+) and over 67% of the local GDP in Elkhart County, and

WHEREAS, the Elkhart Campus has been unable to meet the training needs of the Elkhart community due to a lack of training labs, and

WHEREAS, the Elkhart Campus is requesting to build a new 10,400 gross square foot stand-alone structure to house open lab and classroom space and,

WHEREAS, the total project to construct a new flex lab space is estimated not to exceed $4,457,987, and

WHEREAS, the Campus anticipates the funding the construction of this project with grants, fund raising, and government tax credits, and

WHEREAS, the State Board of Trustees must approve projects exceeding $2,000,000, and

WHEREAS, pursuant to Indiana Code 21-33-3 before the College may proceed with a construction project costing in excess of two million dollars, the Governor must approve the project and its funding upon recommendation by the State Budget Agency following a review by the Commission for High Education, and

NOW THEREFORE BE IT RESOLVED that the State Trustees of Ivy Tech Community College of Indiana do hereby approve the construction of a new Flex Lab Building at the Elkhart Campus in the amount of $4,457,987, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to ask the Commission for Higher Education, State Budget Committee and the Governor of the State of Indiana for approval to proceed with the Automotive Technology Center Project, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to execute all necessary documents for the above stated project after the documents have been approved by the College General Counsel.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

Paula Hughes-Schuh, Chair

Marianne Glick, Secretary

Dated: August 8, 2019
AUDIT COMMITTEE

Report will be given at the State Board of Trustees Meeting August 8, 2019
Academics & Student Experience

August 8th Meeting
Agenda:

1. Plans For Higher Learning Commission Recommendations
2. Express Enrollment Centers & Express Enrollment Days
3. Advising Model & Required Advising Updates
4. IvyOnline Enrollment Update
5. Eight Week Course Update
Plans for Higher Learning Commission Recommendations

Marcus Kolb
Associate Vice President, College Accreditation, Academic Quality, and Learning Assessment
Addressing Criteria 4B

• During Ivy Tech’s 2019 Accreditation visit, criterion 4B was met with concerns.

• Criterion 4B reads, “The institution demonstrates a commitment to educational achievement and improvement through ongoing assessment of student learning.”

• The visiting team recommended a report including a comprehensive framework for assessment. Ivy tech will take the following action items to meet the visiting team’s recommendation.
## Recommended actions to address criteria 4B

<table>
<thead>
<tr>
<th>Associated Goal</th>
<th>Criterion Addressed</th>
<th>Action Item From Report</th>
<th>Recommended Actions</th>
<th>Owner</th>
<th>Complete By</th>
</tr>
</thead>
</table>
| 4B              | Implement a comprehensive assessment plan. | • Process to link assessment to budgeting and planning  
• Gen-ed assessment plan  
• Student learning outcomes for all programs  
• Mapping courses and course outcomes to program outcomes  
• Identification of co-curricular outcomes and assessment of those outcomes | Marcus Kolb | May 2020 |
| 4B              | Establish a system-level timeline. | • Procurement of software to support assessment with enough time to have collected two years of data  
• System-wide training on best practices in assessment  
• Two years of measurement of program outcomes  
• Two years of measurement of gen-ed outcomes  
• Two years of measurement of co-curricular outcomes | Marcus Kolb | May 2021 |
| 4B              | Provide evidence of actions for year four mid-cycle review. | • Faculty use of best practices in assessment  
• Use of assessment to improve teaching and learning  
• A plan of dissemination of data for use | Marcus Kolb | May 2023 |
### Other Recommended actions

<table>
<thead>
<tr>
<th>Associated Goal</th>
<th>Criterion Addressed</th>
<th>Action Item From Report</th>
<th>Recommended Action</th>
<th>Owners/stakeholders</th>
<th>Complete By</th>
</tr>
</thead>
</table>
| 2A              | Libraries should expand offering textbooks to borrow, among other solutions to keep lack of textbooks in opening weeks from inhibiting student success. | • Discuss with state library committee  
• Review implications for relationship with bookstores/vendors | Library committee; vendors; faculty                                                                          | August 2020                                   |                      |
| 2B              | College should continue training and information sharing with front-line staff to keep messages consistent.  
• Develop app or other means of student-friendly communication for same message. | • Review current practices in sharing key messages with staff/faculty                                        | Marketing/communications staff; technology staff                                                            | May 2019            |                      |
| 2E              | All course syllabi should include academic integrity statement and policy on plagiarism. | • Place on Faculty Council agenda for review and support  
• Place on curriculum committee agendas to raise faculty awareness | Marcus Kolb/Nichole Stitt                                                                                   | December 2019                                 |                      |
| 2S              | Board composition should reflect the diverse population of the state.                                 | • Develop and review data of Board compositions (state and campus) compared with community populations  
• Collaborate with current Boards to review recruitment practices and strategize to diversify | Board; president                                                                                        | May 2020                                      |                      |
### Other Recommended actions

<table>
<thead>
<tr>
<th>Associated Goal</th>
<th>Criterion Addressed</th>
<th>Action Item From Report</th>
<th>Recommended Action</th>
<th>Owner</th>
<th>Complete By</th>
</tr>
</thead>
<tbody>
<tr>
<td>3A</td>
<td>Faculty and academic leadership differentiate between learning outcomes in all programs.</td>
<td>• To be rolled into comprehensive plan for 4B - Assessment</td>
<td>Marcus Kolb</td>
<td>May 2020</td>
<td></td>
</tr>
<tr>
<td>3C</td>
<td>Establish a college-wide curriculum oversight committee to monitor all curricular change and their impact on programs.</td>
<td>• Review with VCAA’s and Faculty Council for recommended action</td>
<td>Marcus Kolb/Kara Monroe</td>
<td>May 2020</td>
<td></td>
</tr>
</tbody>
</table>
| 3C              | Improve response rates on online student evaluation of instruction. | • Review strategies with IT staff/Tim Escue  
• Work with VCAA’s and faculty to implement strategies | Marcus Kolb; IT staff; VCAA’s; faculty | May 2020 |
| 3C              | Collect and report data on participation rates in professional development and use of professional development funds to aid in planning of additional professional development opportunities. | • Collaborate with HR office to create data collection centrally and locally | Human Resources | August 2020 |
## Other Recommended actions

<table>
<thead>
<tr>
<th>Associated Goal</th>
<th>Criterion Addressed</th>
<th>Action Item From Report</th>
<th>Recommended Action</th>
<th>Owner</th>
<th>Complete By</th>
</tr>
</thead>
</table>
| 3D              |                     | Holistic placement data should be regularly collected and shared as model is expanded. | • Develop data collection plan for use as placement model expands  
• Produce annual report on data for distribution | Gwenn Eldridge; Decision Support | May 2020 |
|                 |                     | • Staff need assistance in buying into the model  
• Model should be adjusted as data suggests |  |  |  |
| 4A              |                     | The “quadrants” should be regularly revisited to see if they are effective in guiding program delivery. | • Institute review calendar for quadrants | President’s Cabinet | May 2020 |
| 4A              |                     | Dual credit faculty should be properly credentialed. | • Continue executing credentialing plan as developed | VP/AVP K-14 | August 2022 |
| 4C/5C           |                     | Develop data dashboards to prioritize which data is more useful for decision making and planning. | • Produce annual state of college report, highlighting key data gathered through the year  
• Refine existing dashboards to highlight key data points and suggest actions steps | Decision Support | May 2020 |
Express Enrollment Centers
&
Express Enrollment Days

Kelsey Batten
Assistant Vice President for Marketing and Communications

Kate Wallace
Executive Director for Recruitment Communications
Express Enrollment Centers

• Built from Blackboard Call Center Model but in Person

• “One Stop”

• Get Answers to as Many Questions as Possible in One Location

• Student Support Professionals (SSPs) Cross Trained at a High Level in Financial Aid, Student Records, Admissions, Advising, Student Accounts
Express Enrollment Centers

• Dimensions of Professional Communications Training

• Increasing Customer Service Training

• Some Campuses Having SSPs Assist with Converting Applicants to Enrollments
Express Enrollment Days

• Enrollment “Call to Action” Events

• Complete All Enrollment Steps in One Day

• Well Thought Out Marketing and Communication Campaigns to Generate RSVPs

• Efficient Statewide Marketing Efforts to Drive Potential Students to Campus
Express Enrollment Days Calendar

- Monday, April 29
- Tuesday, May 21
- Thursday, June 20/Saturday, June 22
- Saturday, August 10
- Thursday, October 10
- Thursday, December 5

- College 101 Events (April 18, November 14)
Express Enrollment Day Results

Thursday, June 20
- Enrolled 750 students
- Enrollment gap compared to prior Fall closed from 2.4% to 0.7%
- Conversion rates increased by a full 1 percent in just a single day
Advising Model & Required Advising Updates

Susan Hawkins-Wilding
Assistant Vice President for Academic Advising
Findings from a 2013 study published in the NACADA Journal suggest that for every meeting with an advisor the odds of retention increase by 13% (Swecker, Fifolt, and Searby, 2013).

The literature on student retention has consistently demonstrated that academic advising is an effective strategy for retaining students, including for those who are the first in their families to attend college. By connecting first-generation students with the resources necessary to persist, colleges and universities create environments conducive to student satisfaction and thereby capitalize on their retention efforts. (Braxton, Doyle, Hartley III, Hirschy, Jones, and McClendon, 2014)

Our goal for Spring 2020 term is to have 75% of our students with academic plans to completion. Additionally we want 75% of our students to have met with an academic advisor at least once per semester.
Ivy Tech Academic Advising Mission

Consistent with the mission and goals of Ivy Tech Community College, Academic Advising is committed to engaging students in intentional, collaborative, supportive, and meaningful partnerships. Grounded in teaching and learning, Academic Advising will assist students in achieving their personal, educational, cultural, and career goals while becoming self-directed, life-long learners.
Goals for Academic Advising

Academic advising will help students to:

1. Successfully access and navigate higher education.
2. Clarify life and career goals.
3. Develop goal-oriented educational plans.
4. Interpret academic requirements and select appropriate courses.
5. Access available internal and external resources that enhance their education.
6. Identify other experiences that will enhance their life, educational, and cultural goals.
7. Develop critical thinking, decision-making, and independent learning skills.
8. Evaluate their progress toward career and life goals, degree completion, and transfer.
Learning Outcomes for Students after experiencing academic advising:

Students will:

1. Understand how to access, navigate, and utilize college services.
2. Develop and utilize a career plan that supports their life goals.
3. Independently assess progress towards achieving their life and educational goals.
4. Understand the foundational skills that are learned through general education courses.
5. Independently evaluate, map, and manage their progress toward degree completion or transfer.
6. Successfully manage the transition from college to career using internal and external resources.
7. Value the importance of life-long learning.
8. Integrate an awareness of cultural differences into their personal, professional, and educational relationships.
9. Complete educational goals.
Academic Advising: Hub of Campus Resources

The Hub of the Campus Wheel
W. Habley
Ivy Tech Advising Model Key Components

• Advising Center Advisors assigned by program and actively involved with campus program faculty – attend periodic faculty meetings and advisory meetings

• Students dually assigned to both faculty and advising center advisors

• Faculty and AC Advisors meet with students and document academic plans, notes, and meetings in Ivy Advising – (Shared communication and tracking of student progress)

• AC Advisors monitor academic progress – flags, grades, academic plan progress
4% Retention Increase with Academic Advising
Required Advising Initiative Key Components

• Registrar Assigns Pins for all programs at one time (a month before enrollment)
• Emails will be sent to students notifying them that they have a pin and driving them to see their advisor. This will be based on credit hours
  • 60 or more credits
  • 46-60 next
  • 30-45 next
  • 15-30 next
  • 0-15 – Rolls out as enrollment opens
Key Components Continued:

• Advisors review the Academic Plan report for students in good standing and with an Academic Plan.
  • May send students their pin by email
  • Pins are placed in Ivy Advising – Pin Referral.
    • Students, Call Center, All folks with access to Ivy Advising can see this pin
• Students can meet with Advisors by phone, email, in group, in class, and individual appointment
What’s Next

• Continue to increase the number of students with academic plans to completion and guide students to their academic goals

• Comprehensive communication plan to educate and encourage students to contact their academic advisor early

• On-Going faculty and staff training for Ivy Advising and Uachieve

• Certified Advisor Training Program created with 4 modules
  • Advising Foundations
  • Career Advising
  • Special Populations Advising
  • Cultural Competence

• Evaluation and assessment of Retention Initiatives
Workforce and Career

State Board of Trustees Update
## Alignment of College and WA Strategic Initiatives

<table>
<thead>
<tr>
<th>Projects Highlighted</th>
<th>Goal 2: Recruitment &amp; Enrollment</th>
<th>Goal 4: Workforce</th>
<th>Goal 3: Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase Q1/2 Program Enrollment</td>
<td>✔</td>
<td>✔</td>
<td>✔</td>
</tr>
<tr>
<td>Target Q1/2 Program Marketing</td>
<td>✔</td>
<td>✔</td>
<td>✔</td>
</tr>
<tr>
<td>Evaluate Resource &amp; Facilities Allocation</td>
<td></td>
<td>✔</td>
<td>✔</td>
</tr>
<tr>
<td>Increase Employer Engagement</td>
<td></td>
<td>✔</td>
<td>✔</td>
</tr>
<tr>
<td>Align K-12 Outreach &amp; Dual Enrollment</td>
<td></td>
<td>✔</td>
<td>✔</td>
</tr>
</tbody>
</table>

- Tech Center Concept Advancing in South Bend/Elkhart
- Expansion of Interdisciplinary Degree
- Project Management Certification Pathway
- Adult Strategy Development
Goals 2, 3, 4

Tech Center Concept Advancing in South Bend/Elkhart

- Campus board of trustees unanimously approved building a 10,400 sq. ft. stand-alone facility; $1M of projected $3.5M cost already secured via LIFT grant, with other funding sources pending
- Overwhelming strong support from community, education, and business partners including area Chambers of Commerce
- MOU in process with Elkhart Career Center for certificates and degree completion through the Tech Center.
- New Careerwise 3-year high school apprenticeship initiative also will serve as driver for Tech Center project; completed pathways in Business, IT and Advanced Manufacturing with IDOE credentialing for TC’s now in place

So What
- Approved project doubles the size of the original proposal (not funded by the state) and is more realistic in terms of space to grow programs
- HS-based apprenticeship initiative will be among first in the state; tie-in with Tech Center serves as potential model for community collaboration

Now What
- Continue to strengthen area K-12 and business relationships, including tying Careerwise and high school programs to the College’s Career Coaching and Employer Connections (CCEC) initiative
- Continue to grow programs for more high school students coming to Ivy Tech
Adult Strategy Development

- Cross-functional team, internal and external, developing Adult Strategy modeled after process for K-12 strategy development
- Existing tools to support adult strategy: Workforce Ready Grant, Achieve Your Degree, Gateway to Work
- To achieve goals of strategic plan, must recruit adults

Student Population
(average past 3 years)

- 38% Traditional (17 – 21)
- 15% Young Adult (22 – 24)
- 46% Adult (25+)

*Unduplicated headcount, including non-credit

Adults
Attract, Recruit, Retain, Complete

- 1.5M High School Diploma x 1% = 15,000
- 750K Some College, No Degree x 2% = 15,000
Expansion of Interdisciplinary Degree

So What

• Increased completions 4,500 up 47%
• Degree completions available to more employers in other sectors
• Examples include Vectren – model program recognized nationally – developing for Duke

Now What

• Work with program chairs and deans to implement
• Continue to demonstrate alignment with employers
• Develop tools to support expanded implementation
Goal 4

Project Management Certification Pathway

• Collaborative project between Business Operations, Applications and Technology Program and the Supply Chain Management Program
• Prepares students for the Project Management Professional Certification
• Two courses developed: one focusing on Microsoft Project software and the other on the competencies included in the certification

So What

• High demand for these skills
• Recently added to Next Level Jobs funding
• Supports non-credit corporate training

Now What

• Promote both the credit and non-credit versions
• Include as part of Business Administration Technical Certificate high school program
Risk Management Overview

August 2019
What We Do

• Manage the property/casualty insurance program and oversee claims
• Identify and assess risks to the College
• Inform policies & procedures to support safe and compliant operations
• Provide consultation and resource support to campuses for liability and safety concerns
• Spread a risk management mindset...everyone is a risk manager!

www.ivytech.edu/risk
19-20 Renewal Highlights

• $1.49M in premium
• 3% overall increase mostly attributable to hardening property market and liability market concerns related to Title IX, sexual abuse, traumatic brain injury and employment issues.
• Sought competitive quotes on the Property, Auto, GL but remained with incumbent carriers
• Increased retention to $175k from $150k on the Educators Legal in return for premium savings
• Increased Crime limit from $2M to $3M
• RFP for Worker’s Comp TPA services completed in June 2019. JWF Specialty (incumbent) was selected to continue for a 3-year term.
Claims Overview

• Property – 5 claims since 2013
  • $1.48M paid by insurer; $550k paid by ITCC

• General Liability – 12 claims since 2013
  • All within retention
  • $325k paid by ITCC
  • 2 claims accounted for 67% of total paid
Worker’s Comp – Net Incurred Per Policy Year

- **2013-2014**: $386,091
  - Without Large Claims: $386,091
  - Claims over $50k: $0
- **2014-2015**: $609,617
  - Without Large Claims: $215,488
  - Claims over $50k: $394,129
- **2015-2016**: $221,027
  - Without Large Claims: $215,488
  - Claims over $50k: $78,725
- **2016-2017**: $398,448
  - Without Large Claims: $198,009
  - Claims over $50k: $200,438
- **2017-2018**: $213,802
  - Without Large Claims: $213,802
  - Claims over $50k: $0
- **2018-2019**: $416,542
  - Without Large Claims: $213,802
  - Claims over $50k: $308,670
Progress & Plans

• Improved access to reporting and resources via electronic accident reporting and Risk Management webpage
• Increased engagement with College leadership and stakeholders
• Initiated and implemented the College’s first formal Temporary Modified Duty (“return to work”) program
• Led the review of International Travel for Students, resulting in a number of process improvements and added resources
• Initiated and implemented the Protection of Minors Policy
• Exploring Pollution Legal Liability coverage
Budget & Finance Committee

I. Action Items

A. Approval of the Statwax contract.
   1. August 15, 2019 contract start date
   2. Statwax will continue to maximize statewide dollars for targeted digital marketing
   3. Allows all digital media buying, production and reporting to be managed by one agency
   4. Partnering with an Indiana agency with expertise, integrity, and Google partner
   5. Statwax will not exceed $2,750,000 per fiscal year
   6. No guaranteed annual spend requirement (only pay for what is spent)
   7. The College will seek out formal bids from Statwax and other like service providers in 2019-2020

B. Approval of the Jackson Group contract.
   1. August 15, 2019 contract start date
   2. Jackson Group will not exceed $1,950,000 per fiscal year
   3. No guaranteed annual spend requirement (only pay for what is spent)
   4. Partnering with an Indiana agency
   5. Provides daily print fulfillment and postage for prospects, applicants, dual credit applicants and others, in the forms of the acceptance packets, viewbooks, award letters, wheel of value, financial aid postcards and others.
   6. Provides design and print services at a low-cost
   7. Provides systems for statewide teams for variable postcards, flyers, inventoried items for shipment, etc.
   8. The College will seek out formal bids from Jackson Group and other like service providers in 2019-2020

C. Approval of the Indiana University Information Technology Services (IUITS) to provide Help Desk Support Services.
   1. Indiana University Information Technology Services provides:
      a. 24x7 technical support for desktops, laptops and selected applications for faculty, staff, and students
      b. Answering incoming technical support calls through an Automatic Call Distribution (ACD) system that places each call in a queue and then routes the call to an appropriate agent/operator based on skill and availability
      c. Receiving and answering technical support emails
      d. Escalating unsolved issues requiring specific information or solutions to Ivy Tech experts
      e. Reporting application and system outages to Ivy Tech
2. Fees and Services:
   a. The proposed 2019 fee is $4,000 less than the 2018 fee
   b. Ivy Tech is piloting an internal Help Desk for faculty and staff at the Bloomington campus
   c. Office of Information Technology will be able to realign and reduce the IUITS support services to nights and weekends upon the success of the pilot

II. Information Items

   A. Columbus Financing
   B. Campus Days On Hand
   C. Campus 3% Metric

III. Grants Update Reporting Period May 14, 2019 – July 12, 2019

   **Active Grant Breakdown:**
   (109) Competitive Grants: $26,796,347
   (19) Non-Competitive Grants: $27,669,443
   (128) Total Active Ivy Tech Grants: $54,465,790

   Note: Due to space limitations, only an illustrative sample of awards and submissions are described below.

   **Grants Awarded During Period (23- $6,313,668)**
   (19) Competitive Grants: $3,459,709
   (4) Non-Competitive Grants: $2,853,959

   • **Systems Office** received a statewide grant from the U.S. Department of Labor. The $1,534,286 request under the Veterans Accelerated Learning for Licensed Occupations (VALLO) project will assist in creating a program to increase and expedite attainment of state occupational licenses by veterans and transitioning service members (TSMs). The funding will allow for the development of innovative solutions to connect employment shortages in healthcare, mechanics, construction, and transportation industries with military training that veterans and TSMs have already received in these fields.

   • **Anderson** received a grant to the City of Anderson for $17,750. These funds, as part of the City of Anderson’s U.S. Department of Housing and Urban Development Community Development Block Grant, will enhance Project Jump Start Anderson, a free, four-day, one credit hour class provided to low-to-moderate income community members to aid in their transition into higher education at Ivy Tech.

   • **Fort Wayne** received a $122,160 grant from the AWS Foundation. The funding will allow the Fort Wayne campus to hire an Assistant Director of Disability Services position to provide one-on-one extended classroom support for 150 students with
disabilities annually. This funding will also bolster Disability Services’ case management capabilities by accruing new software.

- **Non-competitive awards during** this period include the following state appropriations: Fort Wayne Public Safety Training Center, Southern Indiana Education Alliance, Statewide Nursing Partnership, and Workforce Certification Centers.

  **Grants Submitted During Period (54 - $10,771,005)**
  
  (36) Competitive Grants: $2,412,020
  
  (18) Non-Competitive Grants: $8,358,985

- **Each campus** submitted a non-competitive Perkins proposal for 2019-2020 from the Indiana Departments of Education and Workforce Development. The proposals total $8,358,985.

- **South Bend** submitted a proposal to Wells Fargo for $26,000 to support student scholarships for tuition and textbooks.

- **Evansville** submitted $41,500 in proposals to the Walmart Foundation. These funds, as part of the Ivy Tech Foundation Helping Hands Emergency Student Aid, will provide aid to students who need assistance paying for school and life expenses so they can stay on track and finish their credential.

  **Proposals Declined During Period (10 - $7,152,543)**
Building, Grounds and Capital Committee

August 8, 2019
Buildings Grounds and Capital Discussions

Construction and Land Acquisition Topics (Resolutions)
A. Indianapolis Campus- Automotive Technology Center
B. Elkhart Campus- New Flex Lab Building
C. Kokomo Campus- Request to Sell Property
D. Muncie Campus- Request to Sell Property
E. Anderson Campus- Request to Sell Property

Informational Items
A. Columbus Capital Project Status
B. Property Sales
A. Indianapolis Campus: Approval of Automotive Technology Building Project

• Automotive Technology Program is currently housed in our East Washington Building (1315 East Washington Street, Indianapolis)

• Building constructed in 1932
  • An estimate in 2015, found $14M is needed to bring building up to standards

• In 2017, Eskenazi family donated land to construct a new building

• December 2018, closed on sale of current building, keeping no cost lease option which has been extended until August 2021

• New space will assist needed growth for program to expand, allow College to keep and expand corporate training partnerships, eliminate issues with current space (safety, perception, etc.), and reduce footprint
A. Indianapolis Campus: Approval of Automotive Technology Building Project

Funding Plan

• Total $15,107,508
  • Donation of Land $1,060,000
  • New Market Tax Credits $2,797,508
  • Proceeds from sale of East Washington $1,200,000
  • Proceeds from Indianapolis Events $750,000
  • Bookstore Commissions $1,550,000
  • Campus General Fund allocation $500,000
  • Unrestricted Endowment Dollars $2,500,000
  • Capital Campaign (secured) $1,372,144
  • Capital Campaign (unsecured) $1,250,000
  • Foundation Secured Loan $2,127,856
A. Indianapolis Campus: Approval of Automotive Technology Building Project

Proposed Timeline for Approvals

- August State Board of Trustees
- August 22nd, CHE Budget Productivity Meeting
- September 12th, CHE Full Board
- October, State Budget Committee

REQUEST: Approval of Automotive Technology Building Project to be submitted for State Approvals
B. Elkhart Campus: Approval of New Flex Lab Building

- To meet workforce and partnership needs the Elkhart community, the campus has proposed the construction of a free standing 10,400 square foot metal structure.
- Programs of focus include Mechatronics, Automation /Robotics, Industrial Maintenance, CAD Design, Quality/Lean/Continuous Improvement, Logistics/Supply Chain.
- Total project cost = $3,867,481
B. Elkhart Campus: Approval of New Flex Lab Building

REQUEST: Approval of New Flex Lab Building in Elkhart to be submitted for State Approvals

Proposed Timeline for Approvals
- August State Board of Trustees
- August 22\textsuperscript{nd}, CHE Budget Productivity Meeting
- September 12\textsuperscript{th}, CHE Full Board
- October, State Budget Committee
C. Kokomo Campus: Approval to Sell Property

- Tech 1, 2 & 3 located at 1942 E North Street and Tech 4 located at 1313 N Touby Pike in Kokomo were purchased in May 2005 in the amount of $1,300,000
- Foundation loan balance is $559,000
- Proceeds from sale of property will be used to pay off any remaining balance
- Land located at E North Street was gifted to the Foundation in 2002
- Space and land is no longer needed by College
- This is a planned footprint reduction as part of capital project
C. Kokomo Campus: Approval to Sell Property

- Tech 1 = 25,707 sq ft
- Tech 2 = 8,100 sq ft
- Tech 3 = 796 sq ft
Market value $675,000

- Tech 4 = 10,000 sq ft
Market value $310,000

- Land = 2.37 Acres
Market value $45,000

REQUEST: Approval to sell Kokomo Properties, Tech 1, 2, 3, 4 and Land
D. Muncie Campus: Approval to Sell Property

- In 1998, the Foundation acquired the property, there is currently no debit on property.
- Property is no longer needed by Campus and is part of the Muncie capital project square footage reduction plan.
- Annex and Maintenance Buildings located at 3651 South Cowan Road, Muncie.
- Consists of 4 buildings total GSF 22,013 and 3.44 acres.
- Appraised value $235,000.

REQUEST: Approval to sell Muncie Annex and Maintenance Buildings
E. Anderson Campus: Approval to Sell Property

- In 2015, the building located at 2721 Broadway Street, was donated to Foundation for the College
- Property consist of 26,820 GSF building on 5.34 acres
- Property is not needed by the College
- Building has been appraised and is recommended to be listed at $90,000 based on sales comps in the area
- The property and has served as storage since being donated

REQUEST: Approval to sell Anderson Auto World Building
Informational Item A: Columbus Capital Project Status

Project Approvals:
• CHE Full Meeting
  • State Budget Committee
  • August 8, 2019
  • September TBD

RFP Process:
• Architect/Engineer Firm RFQ/RFP Issue Date
  • September 2, 2019
• Construction Manager RFQ/RFP Issue Date
  • September 30, 2019

Partner Contact Approvals:
• State Board of Trustee Approval Meeting
  • February 6, 2019
# Informational Item B: Property Sales and Transfers 2016- Present

<table>
<thead>
<tr>
<th>Resolution</th>
<th>Property</th>
<th>Status</th>
<th>Sale Price</th>
<th>Net Proceeds</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016-01</td>
<td>Kokomo Event Center</td>
<td>SOLD</td>
<td>$891,919.00</td>
<td>$889,002.32</td>
</tr>
<tr>
<td>2016-36</td>
<td>Donated Land-Gary Redevelopment Commission</td>
<td>Transferred</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>2016-39</td>
<td>Donated Land-City of Indianapolis (Habitat for Humani</td>
<td>Transferred</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>2017-32</td>
<td>Lung Building-Elkhart (Foundation)</td>
<td>SOLD</td>
<td>$995,000.00</td>
<td>$942,177.93</td>
</tr>
<tr>
<td>2017-33</td>
<td>Anderson North</td>
<td>SOLD</td>
<td>$250,000.00</td>
<td>$228,645.00</td>
</tr>
<tr>
<td>2017-47</td>
<td>Hilltop Plaza-Madison</td>
<td>SOLD</td>
<td>$1,700,000.00</td>
<td>$1,513,727.13</td>
</tr>
<tr>
<td>2018-01</td>
<td>East Washington Street</td>
<td>SOLD</td>
<td>$1,190,000.00</td>
<td>$700,000.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>College holds note for $490,000 due August of 2020</td>
</tr>
<tr>
<td>2018-02</td>
<td>20 Acres-Muncie</td>
<td>SOLD</td>
<td>$255,000</td>
<td>$254,015.00</td>
</tr>
<tr>
<td>2018-07</td>
<td>7.11 Acres-Lafayette</td>
<td>PENDING</td>
<td>$888,750.00</td>
<td></td>
</tr>
<tr>
<td>2019-02</td>
<td>Former Gary Campus</td>
<td>SOLD</td>
<td>$2,142,500.00</td>
<td>$2,125,515.00</td>
</tr>
<tr>
<td>2018-09</td>
<td>Donated Site-Wabash City Schools</td>
<td>Transferred</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>2019-10</td>
<td>Residential Property-Elkhart</td>
<td>SOLD</td>
<td>$129,000.00</td>
<td>$117,707.50</td>
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<tr>
<td>2019-11</td>
<td>Residential Property-Elkhart</td>
<td>SOLD</td>
<td>$120,000.00</td>
<td>$112,284.00</td>
</tr>
</tbody>
</table>
Questions?
Marketing and Public Relations Update

Jeff Fanter
Kelsey Batten
August, 2019
Telling The Achieve Your Degree Story

https://www.youtube.com/watch?v=AUKvrdWVbdE&feature=youtu.be
Digital Marketing (2018-19 Spend)

• Campuses pool dollars – spend to date $712,306
  • More to spend in July and August
• Impressions = 9,541,674/Clicks = 358,784 (CPC = $1.99)
• Applicants
  • Goal = $150 cost per application
  • 6,840 applicants
  • Cost per application = $104.14
  • Goal cost per enrollment (based on 41% conversion) = $365
  • Cost per enrollment to date (based on 41% conversion) = $254
Additional Fall Push Digital (July 8-14)

- Google (Search and Video)
- Facebook
- Instagram
- Geotargeting
- Reddit
- Quora
- OTT
- Facebook

- Spend to date = $9,027.15
- Applicants = 89 (cost per application = $101.43)
Application WIG

• Increase Summer Applications from 0 to 11,368 by June 10, 2019
  Current: 13,068

• Increase Fall Applications from 0 to 42,898 by October 28, 2019
  Current: 31,614
Recruitment Materials

- Partner with Jackson Group
- Substantial Cost Savings
- Removes Work from Campus Staff to Mail Out Fulfillment
- Streamlining Direct Mail Fulfillment
- Direct Mail Still Plays an Important Role
Indiana Black Expo Summer Celebration
Earned Media

January 1, 2019 – July 18, 2019

Total Ad Equivalency = $2,199,038
  News (Print/Online) = $1,797,848
  Blogs = $98,407
  Television = $302,783
Future Research

Thoughts On Where To Focus?
- Audiences
- Topics

What Do We Want People More Aware of Regarding Ivy Tech Community College?
More Storytelling

President’s Awards Winners

https://www.youtube.com/watch?v=y6hDJLrLxuQ&feature=youtu.be
Questions?

Thank you.
### IVY TECH COMMUNITY COLLEGE
### SPONSORED PROGRAM FUNDS
### May 1, 2019 THROUGH May 31, 2019

<table>
<thead>
<tr>
<th>Campus</th>
<th>Title or Description</th>
<th>Source</th>
<th>Amount</th>
<th>Original Effective Date</th>
<th>Expiration Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Systems Office</td>
<td>901 Advance Youth Apprenticeship</td>
<td>Richard M. Fairbanks Foundation</td>
<td>$20,000.00</td>
<td>5/1/2019</td>
<td>4/30/2020</td>
</tr>
<tr>
<td>Richmond</td>
<td>191 Partnership-Drug Free Wayne County</td>
<td>Drug Free County Partnership</td>
<td>$3,460.00</td>
<td>4/1/2019</td>
<td>1/31/2020</td>
</tr>
<tr>
<td>Bloomington</td>
<td>241 SBDC INTAP 2019</td>
<td>Indiana Small Business Development Center</td>
<td>$150,000.00</td>
<td>1/1/2019</td>
<td>12/31/2019</td>
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</table>

**TOTAL** $173,460.00
<table>
<thead>
<tr>
<th>Campus</th>
<th>Title or Description</th>
<th>Source</th>
<th>Amount</th>
<th>Original Effective Date</th>
<th>Expiration Date</th>
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</thead>
<tbody>
<tr>
<td>Systems Office</td>
<td>901 SUB DUE SGAM - Stanford (award increase)</td>
<td>Stanford University</td>
<td>$12,776.00</td>
<td>9/1/2015</td>
<td>8/31/2019</td>
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<tr>
<td>Valparaiso</td>
<td>112 SUB NSF CyberCorps SFS PNU (award increase)</td>
<td>Purdue University</td>
<td>$92,779.00</td>
<td>1/1/2018</td>
<td>12/31/2022</td>
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<tr>
<td>Evansville</td>
<td>221 STEM Career Pathways-Alcoa 19</td>
<td>Alcoa Foundation</td>
<td>$20,000.00</td>
<td>6/1/2019</td>
<td>8/1/2019</td>
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<tr>
<td>Madison</td>
<td>211 Madison Tree Grant CFMUC (award increase)</td>
<td>Community Foundation Madison &amp; Jefferson County</td>
<td>$2,935.00</td>
<td>9/21/2018</td>
<td>12/31/2019</td>
</tr>
<tr>
<td>Muncie</td>
<td>161 Future of Work Initiative BBF</td>
<td>Ball Brothers Foundation</td>
<td>$20,000.00</td>
<td>5/10/2019</td>
<td>5/31/2020</td>
</tr>
<tr>
<td>Lafayette</td>
<td>141 IWA Planning Precision Ag</td>
<td>Indiana West Advantage, INC</td>
<td>$34,520.00</td>
<td>5/1/2019</td>
<td>4/30/2020</td>
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<tr>
<td>Fort Wayne</td>
<td>131 Make It Your Own Cntrn-Schwab</td>
<td>Olin B &amp; Desta Schwab Foundation</td>
<td>$451,835.00</td>
<td>6/1/2019</td>
<td>6/30/2021</td>
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<tr>
<td>Fort Wayne</td>
<td>131 Pauline Barker 2018-19</td>
<td>Pauline J Barker Education Trust</td>
<td>$32,500.00</td>
<td>7/1/2018</td>
<td>6/30/2019</td>
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<td>Richmond</td>
<td>191 Ivy CARES - WFC</td>
<td>Wayne County Foundation</td>
<td>$2,500.00</td>
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<td>12/31/2019</td>
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<tr>
<td>Lawrenceburg</td>
<td>212 Lawrenceburg Adv Mfg &amp; IT SummerCamps</td>
<td>Dearborn Community Foundation, Inc</td>
<td>$4,262.00</td>
<td>3/28/2019</td>
<td>9/30/2019</td>
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<tr>
<td>Sellersburg</td>
<td>231 Ivy Illuminate Series-Horseshoe</td>
<td>Horseshoe Foundation of Floyd County</td>
<td>$5,000.00</td>
<td>6/17/2019</td>
<td>9/1/2020</td>
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<tr>
<td>Muncie</td>
<td>161 SUB NSA Hoosier GenCyber Camp</td>
<td>Purdue University</td>
<td>$9,956.00</td>
<td>4/15/2019</td>
<td>4/14/2020</td>
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<tr>
<td>Valparaiso</td>
<td>112 SUB NSA Hoosier GenCyber Camp</td>
<td>Purdue University</td>
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<td>4/14/2020</td>
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<tr>
<td>Sellersburg</td>
<td>231 SUB NSA Hoosier GenCyber Camp</td>
<td>Purdue University</td>
<td>$10,050.00</td>
<td>4/15/2019</td>
<td>4/14/2020</td>
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<tr>
<td>South Bend</td>
<td>121 SUB NSA Hoosier GenCyber Camp</td>
<td>Purdue University</td>
<td>$10,000.00</td>
<td>4/15/2019</td>
<td>4/14/2020</td>
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<tr>
<td>Systems Office</td>
<td>901 CHE Adult Promise SG 2019</td>
<td>Indiana Commission for Higher Education</td>
<td>$50,000.00</td>
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<td>6/30/2019</td>
</tr>
</tbody>
</table>

**TOTAL** $778,611.00
### IVY TECH COMMUNITY COLLEGE
### SPONSORED PROGRAM FUNDS
### July 1, 2018 THROUGH May 31, 2019

<table>
<thead>
<tr>
<th>Grants &amp; Contracts</th>
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</thead>
<tbody>
<tr>
<td>Total this Report</td>
<td>$ 173,460</td>
</tr>
<tr>
<td>2018-2019 YTD-Total to Date</td>
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<tr>
<td>2017-2018 Fiscal Year-End Total</td>
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<tr>
<td>2016-2017 Fiscal Year-End Total</td>
<td>25,626,665</td>
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<td>2015-2016 Fiscal Year-End Total</td>
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<tr>
<td>2014-2015 Fiscal Year-End Total</td>
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<td>2013-2014 Fiscal Year-End Total</td>
<td>27,105,576</td>
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<td>2012-2013 Fiscal Year-End Total</td>
<td>23,049,587</td>
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<tr>
<td>2011-2012 Fiscal Year-End Total</td>
<td>26,290,960</td>
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<tr>
<td>2010-2011 Fiscal Year-End Total</td>
<td>24,631,272</td>
</tr>
<tr>
<td>2009-2010 Fiscal Year-End Total</td>
<td>$ 40,659,468</td>
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</tbody>
</table>
Grants & Contracts

Total this Report $778,611

2018-2019 YTD-Total to Date 22,580,366

2017-2018 Fiscal Year-End Total 18,122,815
2016-2017 Fiscal Year-End Total 25,626,665
2015-2016 Fiscal Year-End Total 18,906,875
2014-2015 Fiscal Year-End Total 20,718,246
2013-2014 Fiscal Year-End Total 27,105,576
2012-2013 Fiscal Year-End Total 23,049,587
2011-2012 Fiscal Year-End Total 26,290,960
2010-2011 Fiscal Year-End Total 24,631,272
2009-2010 Fiscal Year-End Total $40,659,468
### DISBURSEMENTS OF $100,000.00 AND OVER
FOR THE MONTH OF MAY 2019

<table>
<thead>
<tr>
<th>Authorization for Disbursement</th>
<th>Purpose of Disbursement</th>
<th>Amount of Disbursement</th>
<th>Approved Vendor</th>
<th>Check Date</th>
<th>Reference Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>Life, LTD, &amp; STD Insurance</td>
<td>140,550.97</td>
<td>The Standard</td>
<td>05/03/19</td>
<td>J0227190</td>
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<td>B</td>
<td>FICA/MQFE/Federal Taxes</td>
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<td>PNC Bank</td>
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<td>C</td>
<td>Reimbursement for Health Ins. Claims</td>
<td>255,568.44</td>
<td>Anthem Blue Cross Blue Shield</td>
<td>05/07/19</td>
<td>J0227379</td>
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<tr>
<td>D</td>
<td>Retirement</td>
<td>1,074,224.30</td>
<td>Transamerica</td>
<td>05/07/19</td>
<td>J0227385</td>
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<tr>
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<td>County and State Taxes</td>
<td>847,957.94</td>
<td>PNC Bank</td>
<td>05/09/19</td>
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<td>F</td>
<td>Rx Payment</td>
<td>148,021.76</td>
<td>CVS Caremark</td>
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<td>Anthem Blue Cross Blue Shield</td>
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<tr>
<td>H</td>
<td>Health Savings Account</td>
<td>209,843.98</td>
<td>Chard-Snyder</td>
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<td>I</td>
<td>Rx Payment</td>
<td>205,230.53</td>
<td>CVS Caremark</td>
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<td>J0227781</td>
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<td>FICA/MQFE/Federal Taxes</td>
<td>2,344,799.94</td>
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<td>K</td>
<td>Reimbursement for Health Ins. Claims</td>
<td>628,396.97</td>
<td>Anthem Blue Cross Blue Shield</td>
<td>05/21/19</td>
<td>J0228023</td>
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<td>L</td>
<td>Retirement</td>
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<td>05/21/19</td>
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<td>M</td>
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<td>176,254.96</td>
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<td>Chard-Snyder</td>
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<td>Reimbursement for Health Ins. Claims</td>
<td>337,349.91</td>
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<tr>
<td>Authorization for Disbursement</td>
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<td>Amount of Disbursement</td>
<td>Approved Vendor</td>
<td>Check Date</td>
<td>Reference Number</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>-------------------------</td>
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<td>----------------</td>
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<td>------------------</td>
</tr>
<tr>
<td>II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.</td>
<td>A Money Market</td>
<td>$1,016,000.00</td>
<td>Lake City Bank</td>
<td>05/02/19</td>
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<tr>
<td></td>
<td>D Money Market</td>
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<td>E Money Market</td>
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<td>Lake City Bank</td>
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<td>F Money Market</td>
<td>$267,000.00</td>
<td>Lake City Bank</td>
<td>05/29/19</td>
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<tr>
<td></td>
<td>G Money Market</td>
<td>$132,000.00</td>
<td>Lake City Bank</td>
<td>05/30/19</td>
<td>J0228657</td>
</tr>
<tr>
<td>III. Reported to the Board of Trustees under $500,000</td>
<td>A Lease IT Hosting Agreement</td>
<td>$167,568.58</td>
<td>Oracle America Inc.</td>
<td>05/01/19</td>
<td>50-0198165</td>
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<td>B Apprenticeship Contract Expense</td>
<td>$319,906.21</td>
<td>IN/KY Council of Carpenters</td>
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<td>50-02191869</td>
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<td>C Apprenticeship Contract Expense</td>
<td>$494,581.11</td>
<td>Louisville Electrical JATC</td>
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<td>D Utilities</td>
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<td>BPTS, LLC</td>
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<td>E Purchasing Card</td>
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<td>Pepper Construction Company</td>
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<td>G Computers</td>
<td>$147,041.21</td>
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<td>Hitachi Vantara Corporation</td>
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<td>J Professional Services and Fees</td>
<td>$268,282.00</td>
<td>Inside Track, Inc.</td>
<td>05/08/19</td>
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<td>K Software Maint/Upgrade/Support</td>
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<td>Oracle America Inc.</td>
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<td>BPTS, LLC</td>
<td>05/09/19</td>
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</tbody>
</table>
### DISBURSEMENTS OF $100,000.00 AND OVER
### FOR THE MONTH OF MAY 2019

<table>
<thead>
<tr>
<th>Authorization for Disbursement</th>
<th>Purpose of Disbursement</th>
<th>Amount of Disbursement</th>
<th>Approved Vendor</th>
<th>Check Date</th>
<th>Reference Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>III. Reported to the Board of Trustees under $500,000</td>
<td>O Apprenticeship Contract Expense</td>
<td>281,400.14</td>
<td>Plumbers &amp; Pipefitters Local 502</td>
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<td>P Financial Aid Reimbursement</td>
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<td>Follett Bookstore</td>
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<td>R Construction Escrow</td>
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<td>S Apprenticeship Contract Expense</td>
<td>152,231.28</td>
<td>Bricklayers Local 4 IN/KY Apprenticeship</td>
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<td>50-02193173</td>
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<td>T Elkhart Land</td>
<td>130,347.89</td>
<td>Ivy Tech Foundation</td>
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<td>IV. Approved by the Board of Trustees over $500,000.</td>
<td>A Services and Fees</td>
<td>555,302.42</td>
<td>Blackboard Inc.</td>
<td>05/01/19</td>
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<td></td>
<td>B General Construction</td>
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<td>C General Construction</td>
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<td>1,660,207.49</td>
<td>Hagerman, Inc.</td>
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</table>
### Authorization for Disbursement

<table>
<thead>
<tr>
<th>Authorization for Disbursement</th>
<th>Purpose of Disbursement</th>
<th>Amount of Disbursement</th>
<th>Approved Vendor</th>
<th>Check Date</th>
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<td>II. Article IV. Officers of the Board. Section 5. Treasurer. Article VIII. Execution of Contracts and other Documents. Section A. Approval and authorization of the Board.</td>
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DISBURSEMENTS OF $100,000.00 AND OVER
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DISBURSEMENTS OF $100,000.00 AND OVER
FOR THE MONTH OF JUNE 2019
Page 4
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<tr>
<td>IV. Approved by the Board of Trustees over $500,000.</td>
<td>A Services and Fees</td>
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<td>Blackboard Inc.</td>
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PRESIDENT'S REPORT

Report will be given at the State Board of Trustees Meeting August 8, 2019
APPOINTMENT OF CAMPUS BOARD TRUSTEES

RESOLUTION NUMBER 2019-37

WHEREAS, the Terre Haute and Valparaiso Campus Boards have recommended individuals to serve on the Terre Haute and Valparaiso Campus Boards.

WHEREAS, these Campus Boards request the State Trustees appoint those persons and that the recommended candidates meet all the attributes and expectations delineated in Resolution Number 2008-53.

NOW THEREFORE BE IT RESOLVED, that the individuals listed on the attached Exhibit A are hereby appointed as campus trustees for Ivy Tech Community College of Indiana – Terre Haute and Valparaiso effective immediately.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF INDIANA

__________________________________________
Paula Hughes-Schuh, Chairperson

__________________________________________
Marianne Glick, Secretary

Dated: August 8, 2019
<table>
<thead>
<tr>
<th>Name</th>
<th>Constituency</th>
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<th>Constituency</th>
<th>Expiration of Term</th>
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<tbody>
<tr>
<td>Dr. Barbara Eason Watkins</td>
<td>Education</td>
<td>6/30/2022</td>
</tr>
<tr>
<td>Clarence Hulse</td>
<td>Commerce</td>
<td>6/30/2022</td>
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ELECTION OF OFFICERS FOR THE STATE BOARD OF TRUSTEES

RESOLUTION NUMBER 2019-38

WHEREAS, Article III, Section 1 of the Bylaws, as amended, specifies at the annual meeting of the Board in the third quarter of each calendar year, the Board shall elect from among its members a Chairperson, a Vice-Chairperson, and a Secretary, and

WHEREAS, the term of office for current officers of the State Board of Trustees term will expire at the end of the third quarter as provided in the Bylaws, and

WHEREAS, the Nominating Committee recommends that the slate of officers listed below be elected for a term that begins at the conclusion of the August 8, 2019 regular Board Meeting, and

WHEREAS, these Directors have been contacted and have indicated their willingness to serve in these offices.

THEREFORE, BE IT RESOLVED BY THE STATE BOARD OF TRUSTEES OF IVY TECH COMMUNITY COLLEGE that the following Trustees are elected to the offices specified below:

Terry Anker.................................................................Chairperson
Stephanie Wade..........................................................First Vice Chairperson
Andrew Wilson..............................................................Secretary

AND BE IT FURTHER RESOLVED, pursuant to IC 4-22-4-3, the following employees are appointed to serve as assistant secretary and assistant treasurer:

Dominick Chase..................................................Assistant Treasurer
J.D. Lux ..........................................................Assistant Secretary

BE IT FURTHER RESOLVED, the officers will serve thru August 2020, or the date, on which successors are elected, whichever is later.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE

____________________________________
Paula Hughes-Schuh, Chair

____________________________________
Marianne Glick, Secretary

Dated August 8, 2019