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Ivy Tech Community College of Indiana
April 11, 2013

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OFFICIAL NOTICE OF MEETING  
IVY TECH COMMUNITY COLLEGE OF INDIANA  
STATE BOARD OF TRUSTEES  

Notice is hereby given that the State Board of Trustees of Ivy Tech Community College of Indiana will be holding the following meetings at the Sellersburg Campus, 8204 Highway 311, Sellersburg, IN 47172.

Wednesday, April 10, 2013

1:30 pm – 4:00 pm  Executive Session

The State Trustees will meet in Executive Session at the Sellersburg Campus, 8204 Highway 311, Sellersburg, IN 47172 as permitted under IC 5-14-1.5-6.1(b), to discuss some of or all the subjects listed below. For each subject, a reference to the applicable subdivision of IC 5-14-1.5-6.1 (b) and a description of that subject are included.

(2)(B) Initiation of litigation that is either pending or has been threatened specifically in writing.
(2)(C) The implementation of security systems.
(2)(D) The purchase or lease of real property by the governing body up to the time a contract or option to purchase or lease is executed by the parties.
(3) The assessment, design, and compensation of school safety and security measures, plans, and system.
(5) To receive information about and interview prospective employees.
(6)(A) With respect to any individual over whom the governing body has jurisdiction, to receive information concerning the individual’s alleged misconduct.
(7) For discussion of records classified as confidential by state or federal statute.
(9) To discuss job performance evaluations of individual employees. This subdivision does not apply to a discussion of the salary, compensation, or benefits of employees during a budget process.
(11) To train board members with an outside consultant about the performance of the roles of members as public officials.

Thursday, April 11, 2013

8:30 am – 12:30 pm  Board Committee Meetings (open to the public)

The State Trustees will hold the regular committee meetings at the Sellersburg Campus in the Community Room.

8:30 – 9:30 a.m.  Budget & Finance Committee
9:30 – 10:30 a.m.  Buildings, Grounds, & Capital Committee
10:30 – 11:30 a.m.  Planning & Education Committee
11:30 – 12:30 p.m.  Corporate College Committee

1:30 pm – 3:30 pm  Regular State Board of Trustees Meeting (open to the public)

The State Trustees will hold a regular meeting at the Sellersburg Campus, 8204 Highway 311, Sellersburg, IN 47172 to consider and take action on such items as may be brought before them.

David Findlay, Secretary
Dated this 20th March 2013
Preliminary Agenda as of March 29 2013*
Meeting of the State Board of Trustees
April 11, 2013

I. Roll Call

II. Report of Secretary on Notice of Meeting

III. Approval of Minutes

Regular Meeting, February 6, 2013

IV. Reports of Board Committees

a. Executive Committee, V. Bruce Walkup, Chair

b. Budget and Finance Committee, Norman E. Pfau, Jr., Chair

Resolution Number 2013-8, Approval of College 2013-14 Employee Health and Dental Insurance

Resolution Number 2013-9, Resolution of the State Board of Trustees of Ivy Tech Community College of Indiana Authorizing The Executive Committee of the Board of Trustees to Authorize the Issuance of one or more Series of Student Fee Bonds for the Purpose of financing New Projects and Refunding Prior Bonds

Resolution Number 2013-10, Approval of a Contract with Global Financial Aid Services

c. Building, Grounds, and Capital Committee, Leslie Shively, Chair

Resolution Number 2013-11, Approval to Purchase Approximately 1.0 Acres of Improved Land at 22407 County Road 18 and Adjacent Land in Elkhart County, Region 2/North Central

Resolution Number 2013-12, Approval to Dispose of Property not Needed by the College at its Greencastle Campus by Easement to the City of Greencastle, Region 7/Wabash Valley

d. Planning and Education Committee, Kaye Whitehead, Chair

Resolution Number 2013-13, Approval of Statewide Student Activity Fee
Resolution Number 2013-4, Approval of Degree Program Additions

e. Audit Committee, Richard Halderman, Chair

f. Corporate College Committee, Kevin Ahaus, Chair
g.

V. Treasurer’s Report, Chris Ruhl, SVP/Finance and Treasurer

VI. State of the College, Thomas J. Snyder, President

VII. Old Business

VIII. New Business

Resolution Number 2013-14, Reappointment of Regional Trustees-Lafayette

Resolution Number 2013-15, Reappointment of Regional Trustees-Northeast

IX. Adjournment

*Matters may be added to or deleted from the board agenda between the date of the preliminary agenda and the board meeting
Chairman Bruce Walkup called the February 6, 2013 regular meeting of the State Board of Trustees to order at 1:30 pm at the Sheraton Indianapolis North, 8787 Keystone Crossing, Indianapolis, IN 46240

A. ROLL CALL

Secretary David Findlay called the roll and the presence of a quorum was announced.

The following State Trustees were present:

V. Bruce Walkup, Chair
Mr. Steve Schreckengast, Vice Chair
Mr. David M. Findlay, Secretary
Mr. Kevin Ahaus
Ms. Linda Buskirk
Mr. Richard R. H Halderman
Mr. Lee J. Marchant
Mr. Anthony J. Moravec
Mr. Norman E. “Ned” Pfau, Jr.
Mr. Leslie C. Shively
Ms. Kaye H. Whitehead

The following State Trustees were unable to attend:

Ms Lillian Sue Livers
Mr. Stewart G. McMillan
Mrs. Anne K. Shane

B. EXECUTIVE SESSION MEMORANDA:

Following notice under IC5-14-1.5-4, IC 5-14-1.5-5 and IC5-14-1.5-6.1(d)

No items to report

C. NOTICES OF MEETING MAILED AND POSTED:

Secretary David Findlay confirmed that notices of the February 6, 2013, regular meeting were properly mailed and posted.

D. APPROVAL OF BOARD MINUTES:
Chairman V. Bruce Walkup directed the trustees’ attention to the minutes of December 6, 2012, regular board meeting. Trustee Kaye Whitehead made the motion to approve the minutes of the December 6, 2012 regular meeting as submitted. Trustee Linda Buskirk seconded the motion and the motion was carried unanimously.

E. COMMITTEE REPORTS:

Item 1 Chairman Walkup reported that the Executive Committee did meet but there is nothing to report.

Item 2 Chairman Walkup called upon Trustee Pfau for a report from Budget and Finance Committee. Trustee Pfau reported there are no action items for the board to consider. Trustee Pfau reported Chris Ruhl gave an update that a consultant was hired for money management. Susan Farren reported on Health funds and Retirement plan options. Amy Christianson gave update on Risk Management.

Item 3 Chairman Walkup called upon Trustee Whitehead for the Planning and Education Committee Report. Trustee Whitehead reported there was one action item for the board to consider.

Trustee Whitehead moved for approval of

Resolution Number 2013-4, Approval of Degree Program Additions

Trustee Ahaus seconded the motion, and the motion carried unanimously.

Trustee Whitehead reported the Committee heard information from Susan Hawkins-Wilding, Assistant Vice President for Academic Advising and Kristen Moreland, Director of Process Improvement on Ivy Advising: STARFISH, Dr. Cherry Kay Smith, Assistant Vice President of Academic Policy and Assessment on Prior Learning Assessment and Credit for Military Experience, Ann Valentine, Assistant Vice President of Enrollment and Customer Service on Complete College Indiana and Dr. Mary Ostrye, Provost on Fall 2012 Remediation Pilot Results.

Item 4 Chairman Walkup called upon Trustee Les Shively to give the Building, Grounds and Capital Committee Report. Trustee Shively moved for approval of:

Resolution Number 2013-1, Requesting Approval that the Ivy Tech Foundation Purchase Vacant Land near our Franklin site for $625,000 using a $400,000 grant and Regional funds

Trustee Halderman seconded the motion, and the motion carried unanimously.

Resolution Number 2013-2, Approval of a Contract to Renovate the East Chicago campus Buildings to Increase Classroom, Office and Library Space, Region 1/Northwest
Trustee Schreckengast seconded the motion, and the motion carried unanimously.

Resolution 2013-3, Approval of a Contract to Renovate the Michigan City Campus Building to Repurpose Space for a library, Classrooms, and Office Space, Region 1/Northwest

Trustee Moravec seconded the motion, and the motion carried unanimously.

Item 5 Chairman Walkup called upon Trustee Halderman for the Audit Committee Report. It was reported that the Audit Committee had no action items for the board to consider.

Item 6 Chairman Walkup called upon Trustee Kevin Ahaus for the Corporate College Committee Report. Trustee Ahaus reported that there were no action items for the board to consider. The committee heard from Executive Directors of Corporate College from East Central Region and Vice President of Corporate College Becky Nickoli reporting we have 54 million in Active Grants and 130 Grants.

F. TREASURER’S REPORT:

Chairman Bruce Walkup called upon Vice President Chris Ruhl for the Treasurer’s Report. Ruhl presented a power point presentation covering the following topics: operating revenues FY 2013, decline in revenue due to student fees (Fall and Spring represent approx. 92% of total tuition and fee revenue, ahead of last year)

G. STATE OF THE COLLEGE

Chairman Walkup called upon President Snyder for the President’s Report. President Snyder called up Jill Kramer and Chancellor Whikehart to provide update on Accelerating Greatness, overview of redesign builds, 2025 projections and next steps Candace Hiatt gave an update on 50th Anniversary celebrations underway. President’s Diversity Committee meeting will be held on May 22 at 1:30 pm, location to be determined...

H. OLD BUSINESS

Chairman Walkup called for old business, and there was none.

I. NEW BUSINESS

Chairman Walkup called for new business.

Trustee Buskirk moved for approval of

Resolution Number 2013-5, Approval of Accelerating Greatness Strategic Plan 2025

Trustee Moravec seconded the motion, and the motion carried unanimously.
Trustee Findlay moved for approval of

**Resolution Number 2013-6, Honoring Service of Trustee Leslie Shively**

Trustee Whitehead seconded the motion, and the motion carried unanimously.

J. **ADJOURNMENT:**

With no further business to come before the Board, Chairman Walkup called for motion to adjourn the meeting.

Trustee Halderman moved for approval. Trustee Ahaus seconded the motion, and the motion carried unanimously.

Chairman Walkup adjourned the meeting.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

____________________________
V. Bruce Walkup, Chairman

____________________________
David Findlay, Secretary

Dated February 6, 2013
Prepared by Gretchen L. Keller, Recording Secretary
APPROVAL OF COLLEGE 2013-14 EMPLOYEE HEALTH AND DENTAL INSURANCE PROGRAMS

RESOLUTION NUMBER 2013-8

WHEREAS, the State Board of Trustees has delegated to the President of the College the responsibility for the provision of employee benefit programs, subject to the approval of the Board for specific contracts and expenditures exceeding $500,000, and

WHEREAS, the President has appointed a committee of College executives to review the actuarial performance of the employee medical, dental and pharmacy programs and to recommend plan designs that are consistent with industry trends and that will mitigate projected increased costs, and

WHEREAS, the President has accepted the recommendations of that committee which includes several changes to the medical plan designs that will reduce a projected aggregate increase for medical insurance from 7.8% to 3.5% increase and no plan changes to the dental plan designs with a projected aggregate increase for dental insurance of no increase (Delta Dental PPO) and 7% (Humana DHMO), and

WHEREAS, the two cost containment best practices recommended by the President and approved by the Board two years ago (the Working Spouse Rule and the Dependent Eligibility Confirmation) continue to provide cost savings to the medical and dental plans, and a new transparency tool, Castlight will further increase cost savings, and

NOW THEREFORE BE IT RESOLVED that the State Board of Trustees hereby approves the projected general fund budget expenditure of $32,654,874 for employee health and dental insurances as recommended to the Board by the Budget and Finance Committee, and

FURTHER BE IT RESOLVED that the specific contracts with the insurance providers will be included as part of the 2013 – 2014 internal operating budget to be approved at the June meeting of the State Board of Trustees.

State Trustees
Ivy Tech Community College

________________________________________________________
V. Bruce Walkup, Chairman

________________________________________________________
David M. Findlay, Secretary

Dated: April 11, 2113
RESOLUTION OF THE STATE BOARD OF TRUSTEES
OF IVY TECH COMMUNITY COLLEGE OF INDIANA AUTHORIZING
THE EXECUTIVE COMMITTEE OF THE
BOARD OF TRUSTEES TO AUTHORIZE THE ISSUANCE OF ONE OR MORE
SERIES OF
STUDENT FEE BONDS FOR THE PURPOSE OF
FINANCING NEW PROJECTS AND REFUNDING PRIOR BONDS

RESOLUTION NUMBER 2013-9

WHEREAS, The Trustees of Ivy Tech Community College of Indiana, a body politic
organized and existing under the laws of the State of Indiana (formerly known as “The Trustees
of Ivy Tech State College”) (the “Corporation”), is charged with operating the institution of
higher education known as Ivy Tech Community College of Indiana (the “College”) and is
authorized under the laws of the State of Indiana, particularly Indiana Code 21-34, to issue bonds
from time to time in order to acquire, construct, renovate and equip various facilities of the
College; and

WHEREAS, the Corporation has heretofore entered into a Trust Indenture dated as of
November 1, 1985 (the “Indenture”) with the Merchants National Bank & Trust Company of
Indianapolis (now succeeded by U.S. Bank National Association), as trustee (the “Trustee”), for
the purpose of securing its Student Fee Bonds, as issued from time to time; and

WHEREAS, the Corporation desires (i) to refund, if financially advantageous, all or a
portion of the callable Student Fee Bonds of various series or notes, all as described on Exhibit B
hereto (the “Prior Bonds”) and (ii) to provide funding to acquire, construct, renovate and equip
projects on various campuses of the College (all as described more particularly in Exhibit A
hereto and collectively referred to as, the “New Projects”); and

WHEREAS, the New Projects were specifically authorized by the Indiana General
Assembly in 2007 and 2009; and

WHEREAS, the College intends to acquire, construct, equip, renovate and/or rehabilitate
the New Projects, and reasonably expects to make advances for such purposes, and to reimburse
advances made for certain costs of the New Projects with proceeds of debt to be incurred by the
College; and

WHEREAS, the State Board of Trustees (the “Board”) of the Corporation now desires to
authorize its Treasurer (the “Treasurer”) to investigate, develop and evaluate a proposed plan,
including the advisability of bond issuance and the selection of underwriters (the “Plan of
Financing”) for submission to either the Board or to the Executive Committee of the Board (the
“Committee”) for the financing of all or a portion of the New Projects and refunding of all or a
portion of the Prior Bonds, in one or more series of student fee bonds (the “Financing”) and to
delegate to the Committee the authority to approve the Financing, if appropriate;
NOW THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. The College hereby ratifies, declares and affirms its official intent to acquire, construct, equip and/or rehabilitate the New Projects described in Exhibit A; to advance, on an interim basis, certain costs of the New Projects, to reimburse such advances for costs of acquiring, constructing, equipping and/or rehabilitating the New Projects with proceeds of debt to be incurred by the College; and to issue debt not exceeding amounts authorized by the Indiana General Assembly for purposes of financing, refinancing or reimbursing costs of the New Projects.

Section 2 The Treasurer is hereby authorized to solicit expressions of interest or proposals from commercial banks and investment banks and to investigate, develop and evaluate a Plan of Financing and to present that Plan of Financing, including recommendations regarding investment banks for consideration by the Committee or this Board.

Section 3. The Board hereby authorizes the Committee to approve the Plan of Financing or any portion thereof, to authorize the Financing and to authorize the execution and delivery of bonds in one or more series (the “Bonds”) and the documents referred to in Sections 4, 5, 7, 8, 9 and 10 hereinafter, provided that the following conditions are met:

(a) The total issued amount of the Bonds shall not exceed the sum of amounts authorized by the Indiana General Assembly for each of the New Projects, plus amounts necessary to defease the Prior Bonds and amounts necessary to provide money for debt service reserves, cost of issuance, credit enhancement, capitalized interest, or other costs incidental to the issuance of the Bonds, all as permitted by law; and

(b) The Bonds shall be sold at a rate or rates fixed to maturity producing a true interest cost of 5.75% per annum or less; and

(c) The final maturity on the Bonds shall not exceed 20 years from the date of first principal payment.

Section 4. Subject to the conditions in Section 3 hereof, the Chairman of the Corporation (the “Chairman”), Vice Chairman of the Corporation (the “Vice Chairman”) or the Treasurer, or any of them acting individually, is hereby authorized to execute and deliver a Bond Purchase Agreement in substantially the form approved by the Committee, with those changes that the officers so executing shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

Section 5. Subject to the conditions in Section 3 hereof, the Chairman or the Vice Chairman, or either of them, is hereby authorized to execute and deliver, and the Secretary of the Corporation (the “Secretary”) or the Assistant Secretary of the Corporation (the “Assistant Secretary”), or either of them, is hereby authorized to attest the signature of and to imprint the corporate seal of the College on, a supplemental indenture (the “Supplemental Indenture”), which may supplement and amend the Indenture, as necessary in substantially the form approved by the Committee, with those changes that the officers so executing shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.
Section 6. The Treasurer is hereby authorized to obtain all necessary approvals from the Indiana General Assembly, the Commission for Higher Education, the State Budget Agency and the Governor of the State of Indiana along with any other approval necessary to implement the Plan of Financing.

Section 7. Subject to the conditions in Section 3 hereof, the Treasurer is hereby authorized to execute and deliver the form of any final Official Statement as approved by the Committee, with those changes that the Treasurer shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

Section 8. Subject to the conditions in Section 3 hereof, the Chairman, the Vice Chairman or the Treasurer, or any of them, is hereby authorized to execute and deliver the form of any Construction and Rebate Agreement, Continuing Disclosure Undertaking or Supplement to the Continuing Disclosure Undertaking, and Escrow Deposit Agreement, if necessary, in substantially the form approved by the Committee, with those changes that the Treasurer shall approve, such approval to be conclusively evidenced by the execution and delivery thereof.

Section 9. Subject to the conditions in Section 3 hereof, the Treasurer is hereby authorized to prepare forms of the Bonds as approved by the Committee and to cause the same to be executed by the proper officers of the Corporation as provided in the Supplemental Indenture and the Indenture. Upon execution of the Bonds, the Treasurer shall deliver the Bonds to the purchasers thereof upon payment of the purchase price, which price shall reflect the Underwriters’ discount and an original issue discount or premium, if any, as permitted by law.

Section 10. Subject to the conditions in Section 3 hereof, the Chairman, the Vice Chairman, Secretary, Assistant Secretary and Treasurer are hereby authorized and directed to perform any and all further acts, to execute any and all further documents or certificates and to publish any notice required to implement the Plan of Financing and to complete the execution and delivery of the Bonds, the Supplemental Indenture, the Bond Purchase Agreement, the Escrow Deposit Agreement, the Preliminary Official Statement, the Continuing Disclosure Undertaking, the Construction and Rebate Agreement, the Official Statement and the other matters referred to herein.

STATE BOARD OF TRUSTEES
IVY TECH COMMUNITY COLLEGE OF INDIANA

V. Bruce Walkup, Chairman

David M. Findlay, Secretary

Dated: April 11, 2113
EXHIBIT A

<table>
<thead>
<tr>
<th>Project</th>
<th>Remaining Amount</th>
<th>General Assembly Approval</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indianapolis, Phase III</td>
<td>$23,098,100</td>
<td>2007</td>
</tr>
<tr>
<td>Anderson</td>
<td>$20,000,000</td>
<td>2009</td>
</tr>
<tr>
<td>Bloomington</td>
<td>$20,000,000</td>
<td>2009</td>
</tr>
</tbody>
</table>
EXHIBIT B

All or Part of Outstanding Student Fee Bonds, Series H, Series I, Series K, Series L, Series N, Series O and Series P plus any outstanding bank notes secured by student fees.
APPROVAL OF A CONTRACT WITH GLOBAL FINANCIAL AID SERVICES

RESOLUTION NUMBER 2013-10

WHEREAS, the College receives and processes over 184,000 Financial Aid Institutional Student Information Record (ISIRS) annually, and

WHEREAS, Forty percent (40%) of the ISIRS received are selected for a federally required process known as “Verification”, which is a review of identified data elements of a student’s ISIRS, and

WHEREAS, The Financial Aid Department of the College is recommending the College enter into a contract with Global Financial Aid Services (Global) to help the College in completing the verification process, and

WHEREAS, the amount of the contract with Global exceeds $500,000 annually and therefore approval of the Trustees is required pursuant to Article 9 Sec. 1 Subsection 4 of the Trustee By-Laws, and

WHEREAS, the Chief Student Resources Financial Officer has reviewed the agreement and recommends its approval;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve the College enter into a contract with Global Financial Aid Services, and

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President of the College, or any other officer of the College designated by the President, to sign the proposed one year contract with Global after the contract has been reviewed and approved by the College’s General Counsel.

State Trustees
Ivy Tech Community College of Indiana

__________________________________
V. Bruce Walkup, Chairman

__________________________________
David M. Findlay, Secretary

Dated April 4, 2013
APPROVAL TO PURCHASE APPROXIMATELY 1.0 ACRES OF IMPROVED LAND
AT 22407 COUNTY ROAD 18 AND ADJACENT LAND IN ELKHART COUNTY,
REGION 2/NORTH CENTRAL

RESOLUTION NUMBER 2013-11

WHEREAS, the long-range planning for the new Elkhart campus includes the need for additional facilities and parking and therefore the acquisition of properties in the vicinity of the campus, and

WHEREAS, one of the properties within the land acquisition plan for the new campus at 22407 County Road 18, and adjacent land, between the new Elkhart campus and County Road 18 is available for purchase from Dan L. and Cinda J. Olinger for $175,000, and

WHEREAS, the Region 2/North Central Board of Trustees has requested that the State Trustees purchase said improved land;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve the acquisition of 22407 County Road 18 and adjacent land in Elkhart County for $175,000.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to enter into said purchase of said property, after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

________________________
V. Bruce Walkup, Chairman

________________________
David M. Findlay, Secretary

Dated April 11, 2013
APPROVAL TO DISPOSE OF PROPERTY NOT NEEDED BY THE COLLEGE AT ITS GREENCASTLE CAMPUS BY EASEMENT TO THE CITY OF GREENCASTLE, REGION 7 – WABASH VALLEY

RESOLUTION NUMBER 2013-12

WHEREAS, the College owns land at its Greencastle Campus, and

WHEREAS, the City of Greencastle has requested easements on College owned property for the purpose of installing, operating and maintaining a waste water lift station, and

WHEREAS, the College will benefit from granting said easement, and

WHEREAS, the Region 7/Wabash Valley Regional Board of Trustees requests granting such an easement at no cost to the City of Greencastle;

NOW THEREFORE BE IT RESOLVED, that the State Trustees do hereby approve granting the utility easement on said land of approximately 0.014 acres to the City of Greencastle at no cost to the City.

FURTHER BE IT RESOLVED, that the State Trustees do hereby authorize and direct the President and any other appropriate, designated College employee to negotiate and execute all necessary documents for the granting of said easement after the documents have been approved by the College General Counsel.

State Trustees
Ivy Tech Community College of Indiana

V. Bruce Walkup, Chairman

David M. Findlay, Secretary

Dated April 11, 2013
APPROVAL OF STATEWIDE STUDENT ACTIVITY FEE

RESOLUTION NUMBER 2013-13

WHEREAS, The College in 2004, when accepting the $12.5 million grant from the Lilly Foundation to recruit and retain intellectual capital, embarked on a course of action to pursue initiatives that would enhancing the Ivy Tech “student experience,” and

WHEREAS, The College’s in Spring 2011 adopted a statewide Student Life model with defined mission, scope of activity, and funding lines for each of the 14 regions, and

WHEREAS, the goals of the Student Life model are to increase student engagement, satisfaction, retention, degree completion and to foster learning inside and outside the classroom, and

WHEREAS, The College has experienced growth in the number of student enrolled and in student demands for increases in the number and quality of Student Life programming regionally and centrally, and

WHEREAS, The College’s allocation of $0.53 per credit hour, approved and unchanged since 1991, is significantly lower than other nationally recognized community colleges and four-year regional campuses in Indiana, and

WHEREAS, The Student Government Association Presidents’ Council, by unanimous vote, recommended that the College create a student activity fee in the amount of $1.00 per credit to support increased and enhanced Student Life programs and services effective Fall 2013, and

NOW THEREFORE BE IT RESOLVED, the State Board of Trustees authorize and direct appropriate, designated College employees to craft a plan designed to enrich co-curricular student life activities across the college in proportion to implementation of a $1.00 per credit hour student activity fee effective Fall 2013.

State Trustees
Ivy Tech Community College of Indiana

V. Bruce Walkup, Chairman

David M. Findley, Secretary

April 11, 2013
REAPPOINTMENT OF REGIONAL TRUSTEES-Lafayette

RESOLUTION NUMBER 2013-14

WHEREAS, the Lafayette Regional Board would like to reappoint two members to the Lafayette Regional Trustees, and

WHEREAS, the Lafayette Regional Board Nominating Committee has agreed to recommend the individuals listed below to each serve a three year term on the Lafayette Regional Board of Trustees;

<table>
<thead>
<tr>
<th>NAME</th>
<th>CONSTITUENCY</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jerry Hendress</td>
<td>Agriculture</td>
</tr>
<tr>
<td>Greg Thoennes</td>
<td>Labor</td>
</tr>
</tbody>
</table>

AND WHEREAS, the recommended candidates meet all of the attributes and expectations delineated in Resolution Number 2008-53;

NOW THEREFORE BE IT RESOLVED, that Jerry Hendress and Greg Thoennes are hereby reappointed as regional trustees for Ivy Tech Community College of Indiana – Lafayette, effective immediately,

AND FURTHER BE IT RESOLVED, Jerry Hendress and Greg Thoennes will each serve through June 30, 2016, or the date, on which successors are duly appointed, whichever is later.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

____________________________________
V. Bruce Walkup, Chairman

____________________________________
David Findlay, Secretary

Dated April 11, 2013
REAPPOINTMENT OF REGIONAL TRUSTEES-Northeast

RESOLUTION NUMBER 2013-15

WHEREAS, the Northeast Regional Board would like to reappoint three members to the Northeast Regional Trustees, and

WHEREAS, the Northeast Regional Board Nominating Committee has agreed to recommend the individuals listed below to each serve a three year term on the Northeast Regional Board of Trustees;

<table>
<thead>
<tr>
<th>NAME</th>
<th>CONSTITUENCY</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kathy Rogers</td>
<td>Commerce</td>
</tr>
<tr>
<td>Robert Dettmer</td>
<td>Commerce</td>
</tr>
<tr>
<td>Don Wood</td>
<td>Manufacturing</td>
</tr>
</tbody>
</table>

AND WHEREAS, the recommended candidates meet all of the attributes and expectations delineated in Resolution Number 2008-53;

NOW THEREFORE BE IT RESOLVED, that Kathy Rogers, Robert Dettmer and Don Wood are hereby reappointed as regional trustees for Ivy Tech Community College of Indiana – Northeast, effective immediately,

AND FURTHER BE IT RESOLVED, Kathy Rogers, Robert Dettmer and Don Wood will each serve through June 30, 2016, or the date, on which successors are duly appointed, whichever is later.

STATE TRUSTEES
IVY TECH COMMUNITY COLLEGE

____________________________________
V. Bruce Walkup, Chairman

____________________________________
David Findlay, Secretary

Dated April 11, 2013
### Treasurer’s Report

**IVY TECH COMMUNITY COLLEGE**  
**SPONSORED PROGRAM FUNDS**  
**February 1, 2013 THROUGH February 28, 2013**

<table>
<thead>
<tr>
<th>Campus</th>
<th>Title or Description</th>
<th>Source</th>
<th>Amount</th>
<th>Effective Date</th>
<th>Expiration Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Northwest</td>
<td>Perkins</td>
<td>Department of Workforce Development</td>
<td>$469,722</td>
<td>07/01/12</td>
<td>06/30/13</td>
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<tr>
<td>Northwest</td>
<td>The Regents of University of New Mexico</td>
<td>University of New Mexico</td>
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Budget and Finance Committee

April 11, 2013

I. Action Items:

A. Consideration of a Resolution Approving the 2013-14 College Health and Dental Plans

A committee was established by President Snyder to review the performance of the College’s health, dental and pharmacy employee benefit plans and to recommend plan design changes and premium rate structures for FY 2013-14.

- Julie Lorton-Rowland, Vice President for Human Resources
- Christopher Ruhl, Senior Vice President / Chief Financial Officer
- Ann Valentine, Chancellor – Wabash Valley Region
- Steven Tincher, Chancellor – Richmond Region
- Susan Farren, Executive Director of Employee Benefits
- Jason Reeves, Benefits Coordinator

Recommendation Committee Goals:

- Maintain high-quality, competitive health and dental plans for Ivy Tech employees.
- Mitigate large employee and College premium increases with strategic plan changes.
- Continue to promote awareness of Choice Plan (High Deductible Health Plan with an Health Savings Account)
- Increase employee education regarding consumerism.
- Aggressively drive Wellness initiatives.

Health Plans

Once again this year, the college had successful health experience with our self-funded plans and added to our reserves. The two cost containment best practices implemented 2 years ago (the Working Spouse Rule and a Dependent Eligibility Confirmation) have continued to provide cost savings to the medical, dental, and vision plans.

Mandated by Patient Protection and Accountable Care Act (PPACA), Expanded Women’s Preventive Health Services must be included in our 2013-14 health plans. Our Choice Plan began covering contraceptives in 2012-13. The Standard Plan will begin covering these items for the 2013-14 Plan Year. New mandated fees will also contribute to additional expenses in the 2013-14 Plan Year. Projected increased costs related to PPACA are approximately $600,000 as shown below:

- Expanded Women’s Preventive Services $388,890
- Comparative Effectiveness Research Fee $ 12,978
- Transitional Reinsurance Fee $195,615 (takes effect January 1, 2014)
For the first 6 months of this FY, *Average Annual Cost per Employee*:

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</tbody>
</table>

*excludes College HSA contribution of $750 - $2,442 depending upon level selected

### Choice Plan
- Enrollment in the Choice Plan continued to grow with currently approximately 22% participation.
- The Choice Plan has had good experience this year, even with the addition of a Preventive Prescription Benefit in which medications (using an in-network pharmacy) were covered entirely. Examples of preventive prescriptions include: blood pressure, cholesterol, diabetes, birth control, and others.
- Expanded Women’s Preventive Health Services will be added.

### Standard Plan Changes
- Expanded Women’s Preventive Health Services will be added which include contraceptives.
- Recommended Standard Plan changes which will help mitigate the large premium increase:
  - Increase deductibles from $750 individual to $1,000, from $2,250 family to $3,000.
  - Increase family out-of-pocket from $7,500 to $9,000.
  - Addition of an Inpatient Copay of $250.
  - Physician Copays will increase from $20 to $25 for Primary care visits and from $40 to $50 for Specialty visits.
  - Increase of Retail Prescription Copays from $30 to $35 for Brand, and from $60 to $75 for Non-Select Brand. There will be no change in Generic Copays of $5.
  - Increase of Mail Order (90-day supply) Copays will go from $75 to $87.50 for Brand, and from $150 to $187.50 for Non-Select Brand. There will be no change in Mail Order Generic Copays of $10.

### Select Plan
- 2013-14 this Plan will be eliminated. This was communicated to employees during open enrollment in May 2012.
- The Recommendation Committee suggests each Regional HR department contact current Select Plan participants (20) to discuss information on the Choice and Standard Plans.

### Health Premiums- Employee Share
- Choice Plan premiums will increase approximately 6%
- Standard Plan premiums will increase 15.5%
Prescription Benefit Manager - Express Scripts (formerly Medco)
- First year transition from Anthem/Express Scripts went very well.
- Market pricing change will yield anticipated savings $180,000 for 2013-14 (confirms IAPPP change was positive for Ivy Tech).

Dental Plans
- Delta Dental PPO (self-funded) experience was very good last year. Premiums will stay the same and there will be no plan changes.
- Humana DHMO (fully-insured) premiums will increase by 7% with no plan changes.

Vision Plan
- A new Diabetic Eyecare Plus Program will be added.
- Exam Copay will increase from $10 to $15.
- No change in premiums.

Future Initiatives
- Castlight, a new healthcare consumer tool which indicates quality indicators and cost ranges, will be available to all employees with health coverage in either the Choice Plan or the Standard Plan. Estimated implementation is slated for September, 2013. Estimated ROI is approximately 3 months.
- The College will continue to focus on consumer-driven education and advantages of Choice Plan.

B. Consideration of a Resolution Authorizing the Executive Committee of the Board of Trustees to Authorize the Issuance of One or More Series of Student Fee Bonds.

Additional information will be provided at the Board meeting

II. Information Items

A. Update on the FY 2014 Internal Operating Budget

Additional information will be presented at the Board meeting

B. Discussion of the Investment Banker RFP

Verbal Discussion to occur at the Board meeting

C. Update on Possible Refunding of College Debt

Additional information will be presented at the Board meeting
I. DECISION ITEMS

A. Region 2/North Central – Authorization to purchase approximately 1.0 acre of improved land at 22407 County Road 18, and adjacent land, in Elkhart County, $175,000.

This item will authorize the College to purchase an improved property (includes a one story home and a barn) at 22407 County Road 18 (also known as lots 8 and 9 in Eastmore Estates, Concord Township), between the new Elkhart Campus and County Road 18 in Elkhart County.

- As you know, the College has constructed a new Campus on donated land in Elkhart County, just south of Elkhart and north of County Road 18 near old County Road 17.
- Eastmore Estates, Concord Township, contains 16 lots that are each approximately 200 feet deep and separate the new Campus from County Road 18.
- Each of the lots would be a desirable acquisition.
- The College has already purchased lots 4, 5, 14, 15, and 16 – see the drawing on the next page.
- The property to be purchased consists of a 1,040 square foot, one-story home and a 1,890 square foot metal pre-fabricated building on approximately 1.0 acres.
- From a College ordered appraisal, the appraised value is $175,000.
- The owners, Dan L. and Cinda J. Olinger, are willing to sell the property to the College for $175,000; the appraised price.
- The Region 2/North Central Board of Trustees has requested this purchase.
- The Facilities and Design Council has reviewed the Land Acquisition Plan for this region and approves of this purchase per the Plan.
- A drawing on the next page shows the relationship among the new campus and lots one through 16 in Eastmore Estates, Concord Township. (The new campus is located where the drawing says 30+ acres.)

Action Requested: Authorization to purchase 22407 County Road 18, and adjacent land, in Elkhart County.
Picture for Elkhart Property Acquisition:
The solid green box shows the properties for sale, next to the parking area for the College property. The red lines show the properties already owned by Ivy Tech.
B. Region 7/Wabash Valley - Request approval to dispose of property not needed by the College by easement to the City of Greencastle.

This item will authorize the disposal of approximately 0.014 acres of College land on the south side of the Greencastle site through the granting of easements to the City of Greencastle to allow them to install and operate a waste water lift station that will benefit the campus.

- The Ivy Tech building requires the use of the City’s waste water facilities.
- The City of Greencastle requested an easement to build a new waste water lift station on the southwestern corner of the Ivy Tech property.
- This lift station will improve service to the Ivy Tech property, and allow for future growth, as needed.
- On the next page is a drawing showing the utility easement (in solid black) in relation to the Greencastle Ivy Tech building.
- The Wabash Valley Regional Board of Trustees has requested this disposition of property at no cost to the City.
- The Facilities and Design Council does not review easement requests from utilities that provide service to a College campus or site.

Action Requested: Approval of disposition of property at the Greencastle site by easement to the City of Greencastle.
Greencastle Easement Request

LOT 1
11.81 ACRES

Ivy Tech Community College
Schematic Site Plan with Expansion

Greencastle CWED
July 31, 2007
II. INFORMATION ITEMS

A. Facilities and Design Council report

Since the February State Trustees meeting the Facilities and Design Council:
- Reviewed and recommended projects which did not need to be forwarded to the April State Trustee meetings.
- Reviewed and accepted a new version of the Approval Level chart to be distributed to the Regions to be used as a tool to understand the required approvals during project development and implementation phases. This new chart is included as an appendix.

B. Batesville Update

At the Facilities and Design Council (FDC) meeting, the Southeast Region presented for approval a revised budget for repair and replacement of the roof at the Batesville facility. The FDC asked that Region 11 present an update regarding the total cost to date of the purchase and renovation of the facility, as compared to the original resolution regarding the project. The information is as follows:
- The February 2012 Resolution requested that the Foundation purchase the building for $2,000,000, and that the College would lease the building from the Foundation.
- The written justification included with the December 2011 Resolution indicated that remodeling would cost approximately $750,000.
- In June 2012, the College entered into an agreement with the Foundation to have the Foundation spend up to $2,000,000 to renovate the building.
- To date, the renovation costs have been $1,970,171.93, and this project is considered complete.
- In November 2012, the Southeast Region asked the FDC for and received approval to proceed with repair and replacement of the boiler and roof, which is now estimated to add an additional $148,550 and $491,350 respectively.
- Assuming these projects are completed within the budgeted amounts, the total spent to date on this facility by the Foundation and the College will be $4,610,071.93.

C. Facilities Development Plans update.

- There are no updates to the Regional Facilities Development Plans.
- The full report is included in the State Trustee agenda material as an appendix.
Planning and Education Committee

Agenda

April 11, 2013

1. Statewide Dual Credit Trends and Impact
   Presenter: Dr. John Newby, Assistant Vice President of K12 Initiatives
               Jennifer Sterk, Dual Credit Coordinator - Southeast
               Joe Wayne, Dual Credit Coordinator – Southern Indiana

2. Student Life: Engaging Students Beyond the Classroom
   Presenters: Dr. Carey Treager, Assistant Vice President for Student Life
               Student Leadership

3. Resolution: Student Activity Fee Increase
   Presenters: Dr. Carey Treager
               Dr. Mary Ostrye, Provost and Senior Vice President
Planning and Education Committee
State Board of Trustees
April 11, 2013

STATEWIDE DUAL CREDIT
TRENDS AND IMPACT
Dual Credit Basics

- Dual credit in Indiana is defined and implemented through state statute and Commission for Higher Education policy.
- All postsecondary institutions offering dual credit must adhere to specific, rigorous standards.
- Ivy Tech became the first institution reviewed under new Indiana standards and earned ICHE’s “preferred provider” status.
- Every Indiana high school must offer dual credit (Academic/Technical Honors diploma).
- Ivy Tech offers the majority of dual credit in Indiana.

Dual Credit Basics, cont.

- Every Ivy Tech region has at least one staff member designated as the dual credit coordinator.
- Most Ivy Tech dual credit is offered in the high school and taught by high school faculty.
- Faculty-on-Loan is also a popular option.
- 366 high schools and career centers are being served during 2012-13 (85% of all public high schools included).
Overview: Benefits of Dual Credit Programming

- Assist students to aspire to a college education.
- Substantial cost savings for college tuition ($14m+ savings for Ivy Tech dual credit alone).
- Provides meaningful academic challenge for students.
- Establishes an understanding of college-level rigor.
- Eases the transition from high school to college.
- Allows Ivy Tech to build more meaningful relationships with students and the K-12 community.

Expanding Scope of Dual Credit

- The primary focus of dual credit programming at Ivy Tech in earlier years was in technical fields, consistent with the mission of the institution. Now, as Indiana’s comprehensive community college, Ivy Tech is expanding its dual credit efforts to include general education courses from Indiana’s Core Transfer Library (CTL), and beyond.
- During 2012-13, 33% of Ivy Tech’s dual credit agreements were for CTL/Liberal Arts offerings (80% increase in two years).
- Focus for 2012-13 is alignment with DOE identified “priority” dual credit courses.
Emerging Emphasis on Priority Dual Credit Course Offerings

- Changes in legislation, high school graduation requirements, and eligibility for state scholarship dollars have put emphasis on access to dual credit courses from priority lists.
- Many high schools are working to incorporate both priority liberal arts and priority CTE dual credit courses into their student offerings.

Ivy Tech’s Priority Courses Dual Credit Plan

Ivy Tech has developed a comprehensive plan for providing access to priority courses for all public high schools, involving –

1. High-school-based dual credit agreements where possible (offered at no cost to the student or school corporation)

2. Providing Ivy Tech Faculty-on-Loan to teach courses at the high school (the high school covers direct costs of the faculty member)
QUESTIONS???

Student Life: Engaging Students
Beyond the Classroom
Valuing Student Life

Research indicates that student involvement has a positive impact on development, learning, satisfaction, and retention.

Astin, 1999

There are specific collegiate experiences or accomplishments that enhance educational attainment regardless of where a student attends college. The weight of evidence suggests that a student’s level of involvement or integration in an institution’s social system has significant implications for attainment. Specifically, involvement in co-curricular activities and the extent and quality of a student’s social interaction with peers and faculty both have a positive influence on persistence, educational attainment, and graduate school attendance.

Pascarella & Terenzini, 1991

Strategy 1: Ensure students meet their educational objectives. Objective 1.1: Increase student success and completion. Initiative 1.1.d: Develop a research-driven strategy to engage students in the college experience and better tie academic programs to community and career.

Accelerating Greatness 2025

Mission

To provide a student-centered environment that fosters intentional individual development through activities, programs, and events connecting the student to the college and the community.
Goals

• Increase student engagement
• Increase student satisfaction
• Increase student persistence and retention
• Increase student completion and graduation
• Foster student learning and development

Learning Outcomes

The programs and services offered through Student Life encourage student learning and development in the following domains:

• Intellectual growth
• Effective communication
• Enhanced self-esteem
• Realistic self-appraisal
• Clarified values
• Career choices
• Leadership development
• Healthy behaviors
• Meaningful personal relationships

• Independence
• Collaboration
• Social responsibility
• Satisfying and productive lifestyles
• Appreciating diversity/increased multicultural competence
• Spiritual awareness
• Personal and educational goals

Council for the Advancement of Standards in Higher Education (CAS)
Student Programming

Leadership Development

42
Service Engagement

Recreation and Wellness
Student Organizations

Student Life Funding Structure

- Director of Student Life (E-2) & Student Life Staff (10%)
- Educational Activities, Recreation & Wellness Activities (20%)

- Student Life Budget Committee (70%)
  Comprised of Dir of Student Life, SGA President, CAB President, Faculty Member, & 3 Appointees of the VCSA

- Student Government Association (SGA)
- Campus Activities Board (CAB)
- Student Organizations
Demonstrated Growth

2004 - Regional Student Life Directors
2005 - RSAOC commissioned Student Life sub-committee
2011 - Executive Director of Student Life
2011 - College adopted consistent Student Life model, mission, and goals
2011 - College adopted annual Student Life program assessment instrument and process
2011 - Implementation of state-wide initiatives
2013 - Launch of IvyLife

IvyLife

A web-based platform with many exciting capabilities that will enhance the overall Student Life Program and help connect students to the “Ivy Experience”
IvyLife Benefits

- Student communications
- Calendar of events
- Student organization management resources
- Student involvement tracking capabilities
- Event planning resources
- On-line forms and routing
- ePortfolio
- Co-curricular transcripts

Next Steps

- Increase the quantity and overall quality of student programming and services as to increase student involvement and engagement.
- Address funding and staffing deficiencies.
- Review, revise, and develop policy guiding and relating to Student Life programs.
Student Government Association:
Student Activity Fee Initiative

Student Tuition & Fees
Historical Analysis

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<td>STUDENT LIFE ALLOCATION</td>
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</table>
### Student Activity Fee Benchmarking Analysis

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</tbody>
</table>

### SGA Student Fee Survey

- Distributed to 10% of the students in each region with the assistance of Institutional Research.
- 64% would like increased funding to support Student Life programs.
- 57% support the creation of a student activity fee.
- 84% do not currently participate in Student Life programs.
Student Activity Fee Petition

- A petition was developed and presented to students face-to-face throughout the state.
- Students were asked to support the creation of a $1.00 student activity fee to support increased and enhanced Student Life programming and services.
- Positive response and 3,201 signatures gathered.
Questions
AUDIT COMMITTEE

Report will be given at the State Board of Trustees Meeting April 11, 2013
A. Grants Office Update

Total Currently Active Grants:

(110) Competitive Grants: $43,626,014
(20) Non-Competitive Grants: $11,730,006
(130) Total Active Ivy Tech Grants: $55,365,020

Ivy Tech currently has 54 pending grant submissions totaling $6,726,765. Of the total, $1,292,043 is budgeted as indirect costs.

*Note: Due to space limitations, only an illustrative sample of awards and submissions are described below.

Grants Awarded During Period (21 - $1,102,600)

- **North Central, Richmond, and Columbus** received awards of $750, $750, and $1,500 respectively from Phi Theta Kappa Honor Society to showcase CollegeFish resources.
- **Northeast and Lafayette** received $16,000 per region through a Western Governors University’s Gates Foundation grant to develop and promote competency-based education in information technology.
- **East Central** received $1,000,000 from the George and Francis Ball Foundation to fund the Associate Faculty Development Institute which will provide professional development opportunities for adjunct faculty.
- **Central Indiana** received $9,750 from the Junior League of Indianapolis to purchase books for the College Readiness Centers.
- **Southeast** received $1,395 from the East Indiana Area Health Education Center to purchase CPR manikins for the Lawrenceburg Campus nursing program.
- **Bloomington** received $11,240 from the Community Foundation of Bloomington and Monroe County to fund arts-infused early elementary instruction.

Grants Submitted During Period (42 - $4,823,573)

- **Northwest** submitted a proposal to the Foundations of East Chicago for $9,297 to fund IvySci: Ivy Tech Academy of Science and Health, a summer career exploration program set to inspire students to excel in school and to plant the seed for career choices and paths to postsecondary education.
- **North Central, Northeast, and Wabash Valley** each submitted an intent to apply for the Indiana Education and Workforce Innovation Network’s CELL program which will address dual credit, postsecondary remediation, and education/workforce alignment through collaboration with area partners.
- **Northeast** submitted a $100,000 proposal to the McMillen Foundation to support the expansion of the Hospitality Administration program.
- **Lafayette**, in collaboration with Eastern Illinois University and Purdue University, submitted a $14,500 proposal to the U.S. Department of Agriculture to support equipment, curriculum articulation, the development of online sustainable energy coursework, and energy internships for students.
• **Kokomo** submitted a $66,666 challenge grant proposal to the National Endowment for the Humanities. Funds will be used to create an endowment for a Common Time Speakers Series.

• **Wabash Valley** submitted a $27,500 proposal to the Wal-Mart Foundation to fund the March into Your Future program supporting initiatives for veterans at Ivy Tech-Wabash Valley.

• **Central Indiana** submitted a proposal for $20,571 to the American Honda Foundation to fund its Summer College Academy’s STEM Programming.

• **Columbus** submitted a $100,102 proposal to the Haddad Foundation for support of the iGrad program.

• **Southeast** submitted a proposal of $49,995 to the Duke Energy Foundation to support the purchase of equipment for the Advanced Manufacturing Lab at the Batesville campus.

• **Bloomington, Richmond, Central Indiana, Wabash Valley, East Central, and Kokomo** submitted proposals to the Taco Bell Foundation for Teens to support summer activities geared towards increasing high school students’ interest in postsecondary education.

• **Office of the President** submitted a proposal for $2,999,668 to the Government of the Republic of Georgia/Georgia MCA to fund the Indiana-Georgia TVET Consortium, which represents a partnership between Ivy Tech and Purdue University to develop vocational/professional education in Georgia.

**Proposals Declined During Period (9 - $971,949)**

**B. Corporate College Partner Awards**

Ivy Tech Corporate College has selected six companies for the college’s annual Corporate College Partner Award. The recipients are selected based on the level of commitment by the organization in workforce training/development programs, the adoption by the organization of standardized and portable workforce credentials, utilization of assessments in the hiring of new workers and determining worker skills gaps, organizational commitment to financially supporting their workforce in acquiring additional skills and education, creating and implementing internal career pathways, and demonstrating a continuous relationship with program improvement.

The following companies were selected for the 2012 Award: Sony DADC in Terre Haute, Cummins Inc. in Columbus, Fort Wayne Metals in Fort Wayne, Osborn International in Richmond, Federal Mogul Corporation in Logansport and Heartland Payment Systems in Jeffersonville.

Sony was selected due to the company’s emphasis on training and development programs to increase the skills of employees at all levels. In turn, Sony enlisted the services of Ivy Tech to assist them in making better hiring choices. In collaboration with Corporate College, Sony has structured career pathways with specific academic plans in order for employees to become eligible for higher positions. Sony sees their workforce as their most valuable resource and is willing to continue to improve an educational and training strategy to further develop and retain them.

Cummins Inc. had a specific need to develop coordinators and managers at two of their Southern Indiana facilities – Cummins Midrange-Engine Plant and Seymour Engine Plant. In addition to the many training and educational programs Ivy Tech Corporate College delivers for Cummins, they worked with Cummins to design a program customized to address identified skills gaps. The leadership skills enhancement program has been developed, delivered, and continues to be improved with Ivy Tech and Cummins working together to achieve maximum results. This program can be replicated for other companies and will be available to other Cummins facilities.
Corporate College and Federal Mogul have increased the depth and breadth of their partnership to include supervision and leadership, computer training, supply chain management, and industrial maintenance. Federal Mogul has added 100 new jobs and Ivy Tech has assisted them in partnering with the workforce board and adopting MSSC’s Certified Production Technician (CPT) as a preferred credential. Their ongoing and mutually beneficial relationship continues as Corporate College and Federal Mogul are working to bring internationally recognized certifications to the regions through organizations such as Automotive Industry Action Groups (AIAG).

Corporate College delivers training programs for Fort Wayne Metals which include technical certificates, leadership programs, and quality certifications. The company’s commitment to training and education is demonstrated by their allocation of $1,000,000 to train 200+ production employees in the Advanced Manufacturing Certificate Program and other types of training and certification outcomes. They see the value of developing their workforce and adopting portable workforce credentials to demonstrate competency.

Osborn International continues to meet with Corporate College to develop their workforce and create career pathways for their employees. Most recently they adopted the NIMS certification for their CNC operators. Ivy Tech Corporate College worked with them to assess 37 operator candidates using a battery of tests selected by Ivy Tech’s certification and assessment services to choose seven of the 37 for operator training and certification. The testing and assessment gave the company a reliable method for selecting the best candidates.

Heartland Payment Systems focused on professional development programs for their employees to encourage the attainment of associate degrees in business administration as the ultimate goal. In addition to these modules, Corporate College also delivers the Heartland University Seminar program with weekly classes in Microsoft Office products, Building Positive Relations, Improving Writing Skills, and Teamwork in the Workplace. Corporate College and Heartland added a series of leadership classes to this menu in the fall of 2012 and Heartland has invested hundreds of thousands of dollars in employee training and development. They partner with Ivy Tech to cultivate a true culture of excellence.

C. New Corporate College Projects

**WaterStep – Southern Region**

WaterStep is a Louisville-based 501(c)(3) organization that works to fight the global water crisis by addressing the root causes of waterborne illness. By combining training and technology, WaterStep empowers ordinary people to provide safe, sustainable water and health and hygiene solutions to their own communities. Since 2001, WaterStep has improved the lives of hundreds of thousands of people in almost two dozen countries including Haiti, Kenya, India, the Dominican Republic, Pakistan, and Costa Rica.

WaterStep has been working with Ivy Tech Corporate College to translate its “Health & Hygiene” (H&H) training program into an online format. Soon anyone around the world can get trained on how to teach proper health and hygiene techniques to people in developing countries by completing a self-paced course that will cost $60. Registrations will be accepted in late April 2013 on Ivy Tech’s web site.

The “H&H” course is the first of three training courses that will be available online by the fall of 2013. “Hand Pump Repair” will be a second course to address the need to repair non-functioning hand pumps in developing countries. The third course will educate participants on how to install and maintain WaterStep’s innovative M-100 chlorine generator, which is a tool small enough to fit in a carry-on suitcase that can generate safe drinking water to 10,000 people per day. The M-100 operates on a car battery and table salt, and was developed with the help of volunteer engineers from General Electric (GE) and the Louisville Water Company. The curriculum for the three courses was developed by WaterStep, the online platform is being provided by Ivy Tech, and the videography and graphic work is being provided by Current 360.
“To our knowledge, there are no other online training courses specifically designed to teach people how to save lives from risk of waterborne illnesses,” says Mark Hogg, Founder and Executive Director of WaterStep. “Thanks to the experts at Ivy Tech, people no longer have to travel to Louisville to gain the knowledge and skills needed to give others the gift of safe water.”

“Ivy Tech is delighted to be partnering with WaterStep by providing our experience in designing and delivering online education to such an important global issue…access to clean water,” says Bill White, Executive Director of the Southeast Region’s Corporate College. “This is truly an opportunity for us to change lives by helping WaterStep in taking their training to the world.”

**Pace Bus Project – Northwest Region**

Pace Bus is the third largest suburban bus corporation in the United State with 4,500 employees with 6 locations in the south suburbs of Chicago. The Northwest region’s Corporate College office has developed a contract with Pace Bus to conduct $333,000 of training over a three-year period. The project will include training in computers (the Microsoft suite of Word, Outlook, and Excel); executive coaching for senior management and supervisors; project management training for managers and supervisors; and Microsoft Project training. Training associated with this contract will begin in the spring semester 2013.

**D. Health Care Summit**

Ivy Tech Corporate College’s statewide healthcare summit “Transforming Healthcare with a 21st Century World Class Workforce” was held Thursday, March 14th, 2013. Keynote speaker, David Meltzer, M.D., Ph.D, is Chief of the Section of Hospital Medicine, Director of the Center for Health and the Social Sciences, and Chair of the Committee on Clinical and Translational Science at The University of Chicago, where he is Associate Professor in the Department of Medicine, Department of Economics and the Harris School of Public Policy Studies. He was also a contributor to the IOM Report: Best Care at Lower Cost.

Dr. Meltzer began the day with an enlightening presentation highlighting observations based on data from his research and that of others. He discussed topics such as over-utilization of healthcare; pros and cons of healthcare specialties; healthcare payment and incentives; and general economics of care models. Two panels followed Dr. Meltzer, with CEOs from both large and small hospitals and physician groups, from the northern to southern ends of Indiana, participating. These panels were both informative and entertaining, as they spoke candidly about workforce opportunities and challenges in this dynamic environment of healthcare reform.

Afternoon breakout sessions were well attended and included key topics being addressed by today’s healthcare leaders. The twelve session topics were broad, including: Lean Six Sigma; ICD-10; Maximization of Clinician’s Time; Nursing Trends, Current Initiatives and Technology; Nurse Support Roles; Accountable Care; Patient-Centered Medical Home & Community Health Worker; Increasing IT and Data-Savvy Employees; Patient Engagement; Leadership Transitions and Inter-Disciplinary Care; Post-Acute Care, and Health Information Exchange.

Presenters not only discussed the workforce issues around these topics, but did so citing real examples; data from research articles; information from national conferences; and brought new technology and equipment to illustrate the magnitude of change in the healthcare industry.

The Corporate College is pleased to have presented such a high caliber of presenters to healthcare leaders from across the state, and into Louisville, KY. We look forward to making this an annual event. Brenda McLane, Corporate Executive for Healthcare and Life Sciences, deserves recognition for planning and organizing the summit.
CAMPUS DESCRIPTION AND PLANS BY REGION
NORTHWEST

Buildings - Fall 2011 Inventory

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<th>Total</th>
<th>Owned</th>
<th>Leased</th>
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<td>Main Campus</td>
<td>1</td>
<td>33,600</td>
<td>1</td>
</tr>
<tr>
<td>Total</td>
<td>10</td>
<td>464,276</td>
<td>8</td>
</tr>
<tr>
<td>Number of Communities</td>
<td>5</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Regional Plans/Northwest

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>* Gary - Purchase 25 properties on Tennessee Avenue along the West side of campus.</td>
<td># Gary - Further expansion to the south would be desirable if properties become available.</td>
</tr>
<tr>
<td></td>
<td>* East Chicago - Purchase or donation of a 15 foot strip that boarders campus on West and North side owned by railroad. And acquire an additional property that runs alongside the railroad property to the West; northwest of the main building.</td>
<td># East Chicago - Properties (individual lots) to East of the campus. No expansion possible to north as highway 12 boarders that side of the campus.</td>
</tr>
<tr>
<td></td>
<td>* Michigan City - None unless bank property would become available. Valparaiso - None</td>
<td>* Michigan City - Acquire the bank property to the North of the campus between the campus and overflow lot for parking. Valparaiso - None</td>
</tr>
<tr>
<td>Regional Plans/Northwest</td>
<td>Near Term 1 - 3 yrs.</td>
<td>Mid Term 3 - 5 yrs.</td>
</tr>
<tr>
<td>-------------------------</td>
<td>---------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td><strong>Building Acquisition or Termination</strong></td>
<td>None for any campus</td>
<td>None for any campus</td>
</tr>
<tr>
<td><strong>Construction</strong></td>
<td>* Gary - 2009 General Assembly approved project, $20.0 M.</td>
<td>* Michigan City - In College's 2013-15 Capital Budget Request for new construction and renovation, $14.2 M</td>
</tr>
</tbody>
</table>
| **Renovations** | * East Chicago - Received $2 M donation for various projects on campus.  
* Michigan City - Replace roof $352,800,  
* Upgrade mechanical system $1,101,700,  
# Renovate 2nd floor south wing $733,100 | # Michigan City - Renovate remainder of unoccupied space. |
| **Parking Lots** | | |
| **New/Expansion** | * Gary - New south parking lot, $490K  
* East Chicago - parking lot expansion $55K. | * East Chicago – new parking if additional land purchased |
| **Repair/Renovate** | * Michigan City - Resurface all parking lots, $350K. | |
| **Leases New/Expanded** | None | None |

**Notes**

GSF = Gross Square Feet

Only renovation and parking lot projects greater than $200,000 are reported

* Must do projects  
# Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION
## NORTH CENTRAL

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>No.</td>
<td>GSF</td>
<td>No.</td>
</tr>
<tr>
<td>South Bend</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>9</td>
<td>222,987</td>
<td>9</td>
</tr>
<tr>
<td>Other locations</td>
<td>1</td>
<td>3,540</td>
<td>1</td>
</tr>
<tr>
<td>Elkhart</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Elkhart County Campus</td>
<td>1</td>
<td>78,000</td>
<td>1</td>
</tr>
<tr>
<td>Lung Center</td>
<td>1</td>
<td>50,780</td>
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</tr>
<tr>
<td>Other locations</td>
<td>1</td>
<td>6,270</td>
<td>1</td>
</tr>
<tr>
<td>Warsaw</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>1</td>
<td>46,326</td>
<td>1</td>
</tr>
<tr>
<td>Other locations</td>
<td>2</td>
<td>21,380</td>
<td>2</td>
</tr>
<tr>
<td>Total</td>
<td>16</td>
<td>429,283</td>
<td>12</td>
</tr>
<tr>
<td>Number of Communities</td>
<td>4</td>
<td></td>
<td></td>
</tr>
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</table>

### Regional Plans/North Central

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
</table>
## Regional Plans/North Central

<table>
<thead>
<tr>
<th>Building Acquisition or Termination</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
<td>None</td>
<td>So. Bend - * In College's 2013-15 Capital Budget Request for new construction, $25 M Elkhart Co. Campus – # New Science &amp; Technology Addition, $8,600,000 # Advanced Manufacturing Training Center Warsaw - * Construct an 80,000 square foot building and parking to replace the OAMTC</td>
</tr>
</tbody>
</table>

| Construction | None | So. Bend – # Discount Rental Bldg. remodel or demolition # ReStore Bldg. remodel or demolition * Chiller replacement, $250,000 * South wing HVAC upgrade |

| Renovations | None | None |

| Parking Lots | None | Elkhart Co. Campus – * Construct additional parking if additional buildings are constructed |

| New/Expansion | So. Bend - # Construct parking if Discount Rental Bldg. is demolished # Construct parking if New Hope Missionary Church is acquired | None |

| Repair/Renovate | So. Bend - # Replace parking lot lighting, $350,000 * Resurface parking lots | None |

| Leases New/Expanded | None | None |

### Notes
- GSF = Gross Square Feet
- Only renovation and parking lot projects greater than $200,000 are reported
- * Must do projects # Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION

## NORTHEAST

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td>No.</td>
<td>GSF</td>
<td>No.</td>
<td>GSF</td>
</tr>
<tr>
<td>Fort Wayne</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Coliseum Campus</td>
<td>3</td>
<td>193,825</td>
<td>3</td>
</tr>
<tr>
<td>North Campus</td>
<td>5</td>
<td>348,513</td>
<td>4</td>
</tr>
<tr>
<td>Smith Field Center</td>
<td>2</td>
<td>13,600</td>
<td>2</td>
</tr>
<tr>
<td>Auto Body Site</td>
<td>1</td>
<td>500</td>
<td>1</td>
</tr>
<tr>
<td>Public Safety Academy</td>
<td>1</td>
<td>8,979</td>
<td>1</td>
</tr>
<tr>
<td>Other locations</td>
<td>4</td>
<td>6,221</td>
<td>4</td>
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<tr>
<td>Outside Fort Wayne</td>
<td>21</td>
<td>17,206</td>
<td>21</td>
</tr>
<tr>
<td>Total</td>
<td>37</td>
<td>588,844</td>
<td>7</td>
</tr>
</tbody>
</table>

### Number of Communities

| 12 |

### Regional Plans/Northeast

#### Land

- **Building Acquisition or Termination**
  - None

#### Construction

- **Coliseum Campus** - Construct a pedestrian bridge across highway 930 North to the IPFW campus. Primary funding through INDOT with matching funds provided by Ivy Tech and IPFW (the lead on this project).
- **Coliseum Campus, Building 2** - Create new Biology greenhouse and prep room.

---

# Footnotes

None
<table>
<thead>
<tr>
<th>Regional Plans/Northeast</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Renovations</td>
<td>* Coliseum Campus - Expand culinary program Hospitality Room seating. Funded by a recent donation pledged over two years. * Coliseum Campus - Create new Corporate College training space in areas vacated by relocations to the Technology Center. * Coliseum Campus - Replace 4 roof top air handlers original to building 2. * Coliseum Campus - Create new chemistry lab and prep room in building 2 in areas vacated by relocations to the Technology Center. * North Campus, Harshman Hall - Provide new central restrooms on first floor (several offices to be relocated). Existing restrooms converted to assignable space. * North Campus, Harshman Hall – Create new consolidated Tutoring center on first floor. Classrooms used to provide space for this center will be recaptured from vacated tutoring rooms on the Coliseum and North campuses. * North Campus, Harshman Hall – Construct an academic and student support center. * Coliseum Campus - Provide additional bakery for the expansion of Culinary Program. * Coliseum Campus - Provide additional kitchen for the expansion of Culinary Program. * North Campus, Carroll Hall - Replace building roof. # Coliseum Campus - Provide additional classroom space for the expansion of Culinary Program. # North Campus, Harshman - Replace building exterior insulating wall panel system with new infill windows and walls. # North Campus, Carroll Hall - Interior renovations to provide additional instructional space. # North Campus, Carroll Hall – Add elevator to access the lower level instructional areas to comply with ADA access.</td>
<td>* North Campus - Harshman - Replace building roof. # Coliseum Campus - Provide additional classroom space for the expansion of Culinary Program. # North Campus, Harshman - Replace building exterior insulating wall panel system with new infill windows and walls. # North Campus, Carroll Hall - Interior renovations to provide additional instructional space. # North Campus, Carroll Hall – Add elevator to access the lower level instructional areas to comply with ADA access.</td>
</tr>
<tr>
<td>Regional Plans/Northeast</td>
<td>Renovations (cont.)</td>
<td>Near Term 1 - 3 yrs.</td>
</tr>
<tr>
<td>--------------------------</td>
<td>-------------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td></td>
<td>* North Campus - Carroll Hall - Replace high pressure steam boilers and related piping with high efficiency hot water circulating boilers. New boilers would serve only Carroll Hall. Work should occur after hot water conversions at Harshman Hall. # Coliseum Campus – Modify existing mechanical systems in building 2, in 3 former shop areas to provide year round heating and cooling and do room renovations to provide general instructional space in areas vacated by relocations to the Technology Center. # Coliseum Campus - Provide new interior and exterior way finding signage.</td>
<td></td>
</tr>
<tr>
<td>Parking Lots</td>
<td></td>
<td></td>
</tr>
<tr>
<td>New/Expansion</td>
<td>* North Campus - Provide new parking lot north of Student Life center between two existing lots (74 spaces and a connected drive).</td>
<td></td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>* North Campus - Complete drive and parking lot repairs. # Coliseum Campus - Reseal and stripe all lots areas.</td>
<td></td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>None</td>
<td></td>
</tr>
<tr>
<td>Notes</td>
<td>GSF = Gross Square Feet</td>
<td>Only renovation and parking lot projects greater than $200,000 are reported</td>
</tr>
<tr>
<td></td>
<td>* Must do projects</td>
<td># Want to do projects</td>
</tr>
</tbody>
</table>
## CAMPUS DESCRIPTION AND PLANS BY REGION
### LAFAYETTE

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total No.</th>
<th>Total GSF</th>
<th>Owned No.</th>
<th>Owned GSF</th>
<th>Leased No.</th>
<th>Leased GSF</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lafayette</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>9</td>
<td>338,464</td>
<td>7</td>
<td>299,612</td>
<td>2</td>
<td>38,852</td>
</tr>
<tr>
<td>Downtown Center</td>
<td>1</td>
<td>10,534</td>
<td>1</td>
<td>10,534</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corporate Learning Ctr.</td>
<td>1</td>
<td>7,505</td>
<td>1</td>
<td>7,505</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Outside Lafayette</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Crawfordsville</td>
<td>1</td>
<td>8,160</td>
<td>1</td>
<td>8,160</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Monticello</td>
<td>1</td>
<td>12,000</td>
<td>1</td>
<td>12,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>13</td>
<td>376,663</td>
<td>7</td>
<td>299,612</td>
<td>6</td>
<td>77,051</td>
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</tbody>
</table>

### Regional Plans/Lafayette

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Acquisition</td>
<td></td>
<td></td>
</tr>
<tr>
<td>or Termination</td>
<td>* Acquire the Tippecanoe County Library Building if the library relocates away from the Lafayette Campus</td>
<td></td>
</tr>
<tr>
<td>Construction</td>
<td>* In College's 2013-15 Capital Budget Request for new construction, $25 M</td>
<td></td>
</tr>
<tr>
<td>Renovations</td>
<td>* If the Tippecanoe County Library Building is acquired, renovate HVAC system (replace), upgrade lighting, restroom expansion, interior reconfiguration, and building shell renovation. Est. between $4,000,000 - $6,000,000</td>
<td></td>
</tr>
<tr>
<td><strong>Regional Plans/Lafayette</strong></td>
<td><strong>Near Term 1 - 3 yrs.</strong></td>
<td><strong>Mid Term 3 - 5 yrs.</strong></td>
</tr>
<tr>
<td>-----------------------------</td>
<td>-------------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td><strong>Parking Lots</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New/Expansion</td>
<td>* Intersection Connection east road and 97 space parking lot by the Apprenticeship Bldg. $330,000 - $340,000</td>
<td>* Start Phase III of South Remote Parking Lot. Over $200,000</td>
</tr>
<tr>
<td></td>
<td>* Complete the South Remote Parking Lot Phase 2 – C. $280,000-$300,000</td>
<td></td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>* Resurface and restripe campus parking lots</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Frontage Road/ Parking Lot. Over $200,000</td>
<td></td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>* Automotive Technology ($48,000 /year for 22 months + 12 month renewal option)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Crawfordsville ($144,000/year x 5 years)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Frankfort ($1/year lease)</td>
<td></td>
</tr>
</tbody>
</table>

**Notes**

GSF = Gross Square Feet

Only renovation and parking lot projects greater than $200,000 are reported

* Must do projects # Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION

## KOKOMO

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kokomo</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>14</td>
<td>347,856</td>
<td>6 184,500</td>
</tr>
<tr>
<td>Other locations</td>
<td>1</td>
<td>33,600</td>
<td>1 33,600</td>
</tr>
<tr>
<td>Outside Kokomo</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Peru Center</td>
<td>1</td>
<td>28,914</td>
<td>1 28,914</td>
</tr>
<tr>
<td>Wabash Center</td>
<td>1</td>
<td>24,750</td>
<td>1 24,750</td>
</tr>
<tr>
<td>Other cities/towns</td>
<td>2</td>
<td>1,200</td>
<td>2 1,200</td>
</tr>
<tr>
<td>Logansport</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>1</td>
<td>80,197</td>
<td>1 80,197</td>
</tr>
<tr>
<td>Outside Logansport</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rochester</td>
<td>1</td>
<td>5,802</td>
<td>1 5,802</td>
</tr>
<tr>
<td>Total</td>
<td>21</td>
<td>522,319</td>
<td>9 318,361</td>
</tr>
<tr>
<td>Number of Communities</td>
<td>7</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Regional Plans/Kokomo

#### Land

- **Near Term 1 - 3 yrs.**
  - # Purchase contiguous land west of the Kokomo main campus 48.5 acres from Viagra Inc.
  - * Acquire land for a new Wabash site

- **Mid Term 3 - 5 yrs.**
  - None

#### Building Acquisition or Termination

- **Near Term 1 - 3 yrs.**
  - * Terminate lease for Health Sciences in the KHDC building on Firman Street relocating the programs to the Current Student Services Building as part of the Capital Project Request
  - * Demolish Tech 5 and Tech 3 as part of the Capital Project Request

- **Mid Term 3 - 5 yrs.**
  - None
<table>
<thead>
<tr>
<th>Regional Plans/Kokomo</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Construction</strong></td>
<td>* Kokomo – In College’s 2013-15 Capital Budget Request for new construction and renovation, $25 M. 40,000 square feet for Student Services and General Purpose Classrooms</td>
<td># Construct new classroom space at the Logansport campus</td>
</tr>
</tbody>
</table>
| **Renovations**       | * Renovate Student Services Building to house Health Sciences as part of the Capital Project Request  
* Renovate Kokomo main building and portions of LRC and Industrial Technology Buildings as part of the Capital Project Request | None |
| **Parking Lots**      | None | # Additional parking at Peru and Wabash campuses |
| New/Expansion         | None | None |
| Repair/Renovate       | # Resurface existing lots in Kokomo | None |
| Leases New/Expanded   | None | None |

**Notes**  
GSF = Gross Square Feet  
Only renovation and parking lot projects greater than $200,000 are reported  
* Must do projects  
# Want to do projects
## CAMPUS DESCRIPTION AND PLANS BY REGION
### EAST CENTRAL

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Buildings - Fall 2011 Inventory</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
<td>Owned</td>
<td>Leased</td>
<td>No.</td>
</tr>
<tr>
<td>Muncie</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>8</td>
<td>134,647</td>
<td>7</td>
<td>124,872</td>
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<tr>
<td>Downtown Campus</td>
<td>3</td>
<td>118,990</td>
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<td>1,630</td>
</tr>
<tr>
<td>Outside Muncie</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New Castle</td>
<td>3</td>
<td>6,720</td>
<td>3</td>
<td>6,720</td>
</tr>
<tr>
<td>Other cities/towns</td>
<td>3</td>
<td>3,681</td>
<td>3</td>
<td>3,681</td>
</tr>
<tr>
<td>Anderson</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>2</td>
<td>43,521</td>
<td>2</td>
<td>43,521</td>
</tr>
<tr>
<td>Ebbertt Campus</td>
<td>1</td>
<td>105,000</td>
<td>1</td>
<td>105,000</td>
</tr>
<tr>
<td>Outside Anderson</td>
<td>3</td>
<td>12,173</td>
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</tr>
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<td>Marion</td>
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<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>2</td>
<td>128,568</td>
<td>2</td>
<td>128,568</td>
</tr>
<tr>
<td>Total</td>
<td>25</td>
<td>553,300</td>
<td>13</td>
<td>306,631</td>
</tr>
<tr>
<td>Number of Communities</td>
<td>9</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Regional Plans/East Central

<table>
<thead>
<tr>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>None</td>
</tr>
<tr>
<td>Building Acquisition or Termination</td>
<td>* Anderson/Ebbert will need to terminate lease if $20.0 M received; will need to renovate or find new location to replace Ebbert if $20.0 M not received. * Anderson- potential automotive property donation (27,000 sq. ft./4 acres) for renovation and expansion of Automotive Institute, etc. (cost TBD)</td>
</tr>
<tr>
<td>Construction</td>
<td>* Anderson - 2009 General Assembly approved project, $20.0 M * Muncie is in College's 2013-15 Capital Budget Request for new construction and renovation, $25 M</td>
</tr>
<tr>
<td></td>
<td>* Muncie- build-out of the Star Press Building ($9.9 M)</td>
</tr>
<tr>
<td>Regional Plans/East Central</td>
<td>Near Term 1 - 3 yrs.</td>
</tr>
<tr>
<td>----------------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>Construction (cont.)</td>
<td></td>
</tr>
<tr>
<td>* Marion- greenhouse to support growth of agriculture program (hydro- and aquaponics programs), $500,000 est.</td>
<td>* New Castle- construction of new facility in partnership with Henry County, $3.43 M ($2.2 M Phase 1, $1.2 M Phase 2)</td>
</tr>
<tr>
<td>* New Castle- construction of new facility in partnership with Henry County, $3.43 M ($2.2 M Phase 1, $1.2 M Phase 2)</td>
<td></td>
</tr>
<tr>
<td>Renovations</td>
<td>* Marion- sound proofing of the elevator shaft</td>
</tr>
<tr>
<td></td>
<td>* Muncie/Cowan Rd. Academic Advising offices</td>
</tr>
<tr>
<td>Parking Lots</td>
<td></td>
</tr>
<tr>
<td>New/Expansion</td>
<td>* New Castle ($98K included above)</td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>None</td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>* Muncie/Patterson Bldg. additional lease</td>
</tr>
<tr>
<td>Notes</td>
<td>GSF = Gross Square Feet</td>
</tr>
<tr>
<td></td>
<td>* Must do projects</td>
</tr>
</tbody>
</table>
# CAMPUS DESCRIPTION AND PLANS BY REGION
## WABASH VALLEY

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Terre Haute</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>8</td>
<td>192,207</td>
<td>8 192,207</td>
</tr>
<tr>
<td>South Campus</td>
<td>1</td>
<td>87,071</td>
<td>1 87,071</td>
</tr>
<tr>
<td>Other locations</td>
<td>1</td>
<td>5,000</td>
<td>1 5,000</td>
</tr>
<tr>
<td>Outside Terre Haute</td>
<td>4</td>
<td>11,315</td>
<td>4 11,315</td>
</tr>
<tr>
<td><strong>Greencastle</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>1</td>
<td>36,513</td>
<td>1 36,513</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>15</td>
<td>332,106</td>
<td>9 228,720</td>
</tr>
</tbody>
</table>

| Number of Communities | 11 |

### Regional Plans/Wabash Valley

<table>
<thead>
<tr>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Land</strong></td>
<td><strong>Construction</strong></td>
</tr>
<tr>
<td>Building Acquisition or Termination</td>
<td><strong>Expand Isaacs building to support new office and support areas. Contingent on Master Plan recommendations.</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Terminate 1977 modular Auto Annex building.</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Replace Isaacs Bldg. HVAC systems.</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Phase II renovations to support new programs at TECH LAB building (Doughmaker).</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Renovate existing space in Isaacs building to support Master Plan recommendations.</strong></td>
</tr>
<tr>
<td>Regional Plans/Wabash Valley</td>
<td>Near Term 1 - 3 yrs.</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td><strong>Parking Lots</strong></td>
<td></td>
</tr>
<tr>
<td>New/Expansion</td>
<td>* Expand parking for TECH LAB Building (Doughmaker) to support new programs and enrollment.</td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>None</td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>None</td>
</tr>
</tbody>
</table>

**Notes**
- GSF = Gross Square Feet
- Only renovation and parking lot projects greater than $200,000 are reported
- * Must do projects  # Want to do projects
- ** Contingent upon approval of Terre Haute Main Campus Master Plan.**
## Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Indianapolis Campus</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>North Meridian Center</td>
<td>13</td>
<td>376,505</td>
<td>10</td>
</tr>
<tr>
<td>Lawrence Center</td>
<td>2</td>
<td>283,945</td>
<td>1</td>
</tr>
<tr>
<td>East Washington St.</td>
<td>1</td>
<td>101,538</td>
<td>1</td>
</tr>
<tr>
<td>Other locations</td>
<td>4</td>
<td>22,350</td>
<td>4</td>
</tr>
<tr>
<td><strong>Outside Indianapolis</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Avon</td>
<td>1</td>
<td>14,350</td>
<td>1</td>
</tr>
<tr>
<td>Carmel</td>
<td>1</td>
<td>8,006</td>
<td>1</td>
</tr>
<tr>
<td>Shelbyville</td>
<td>1</td>
<td>7,796</td>
<td>1</td>
</tr>
<tr>
<td>Mooresville</td>
<td>1</td>
<td>5,250</td>
<td>1</td>
</tr>
<tr>
<td>Other cities/towns</td>
<td>5</td>
<td>22,750</td>
<td>5</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>29</td>
<td>842,490</td>
<td>12</td>
</tr>
</tbody>
</table>

### Regional Plans/Central Indiana

#### Land

<table>
<thead>
<tr>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
<td>* Fairbanks - Purchase corner lot at 59th Street and Lee Road.</td>
</tr>
<tr>
<td></td>
<td># North Meridian Campus - Purchase properties between Capitol Ave and Graceland Ave and between 26th Street and 28th Street.</td>
</tr>
<tr>
<td></td>
<td># North Meridian Campus - Purchase properties between Illinois St. and Kenwood Ave. and between 28th Street and 29th Street.</td>
</tr>
</tbody>
</table>

#### Building Acquisition or Termination

<p>| None                 | # North Meridian Campus - Purchase Double 8 Grocery Store at 28th and Capitol Ave. |
|                      | # - Purchase architect’s office on 28th Street. |</p>
<table>
<thead>
<tr>
<th>Regional Plans/Central Indiana</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>* North Meridian Campus – Balance of 2007 General Assembly approved renovation and construction project, $32.1 M</td>
<td>* In College’s 2013-15 Capital Budget Request for new construction and renovation, $25 M</td>
</tr>
<tr>
<td></td>
<td>* New Automotive Center (site TBD)</td>
<td></td>
</tr>
<tr>
<td>Renovations</td>
<td>* Renovate 1st floor at Fairbanks building when the National Guard leaves in June 2013.</td>
<td>* Renovation of the Fall Creek Academy to expand services to students on the Fall Creek Campus.</td>
</tr>
<tr>
<td></td>
<td>* Renovate 4th floor at the North Meridian Center.</td>
<td></td>
</tr>
<tr>
<td>Parking Lots</td>
<td>None</td>
<td># New parking lot on the land between Illinois St and Kenwood Ave. to provide overflow parking for the conference center and North Meridian Campus.</td>
</tr>
<tr>
<td>New/Expansion</td>
<td># Convert gravel lot into a paved parking lot on the North Meridian Campus.</td>
<td># Resurface and restripe parking lots #1, 2, 5 and 9.</td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>None</td>
<td></td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>* Lease a building in Hamilton County by 2014 to replace the current location in Carmel.</td>
<td>None</td>
</tr>
<tr>
<td></td>
<td># Establish a new site in Johnson County or in Perry Township to serve the population in the Greenwood area.</td>
<td></td>
</tr>
</tbody>
</table>

Notes  
GSF = Gross Square Feet  
Only renovation and parking lot projects greater than $200,000 are reported  
* Must do projects  
# Want to do projects
CAMPUS DESCRIPTION AND PLANS BY REGION
WHITEWATER

Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total No.</th>
<th>GSF</th>
<th>Owned No.</th>
<th>GSF</th>
<th>Leased No.</th>
<th>GSF</th>
</tr>
</thead>
<tbody>
<tr>
<td>Richmond</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>3</td>
<td>167,577</td>
<td>3</td>
<td>167,577</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Outside Richmond</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Connersville</td>
<td>1</td>
<td>36,213</td>
<td></td>
<td></td>
<td>1</td>
<td>36,213</td>
</tr>
<tr>
<td>Other cities/towns</td>
<td>3</td>
<td>3,113</td>
<td>3</td>
<td>3,113</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>7</td>
<td>206,903</td>
<td>3</td>
<td>167,577</td>
<td>4</td>
<td>39,326</td>
</tr>
</tbody>
</table>

Number of Communities: 5

Regional Plans/Whitewater

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Acquisition or Termination</td>
<td>See leases below</td>
<td>None</td>
</tr>
<tr>
<td>Construction</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>Renovations</td>
<td>* To implement &quot;one stop&quot; model, consideration to relocate the assessment center currently in McDaniel Hall to Johnson Hall.</td>
<td>None</td>
</tr>
</tbody>
</table>

Parking Lots

<table>
<thead>
<tr>
<th>New/Expansion</th>
<th>Repair/Renovate</th>
<th>Leases New/Expanded</th>
</tr>
</thead>
<tbody>
<tr>
<td>None</td>
<td>* Repair main campus drive, cost share with IU East. * Johnson Hall drive to accommodate safe drop-off, pick-up area and curb-cuts for handicap accessibility</td>
<td># Rushville - Existing location is not adequate. Investigating viability of a new location and seeking local financial support.</td>
</tr>
</tbody>
</table>

Notes
- GSF = Gross Square Feet
- Only renovation and parking lot projects greater than $200,000 are reported
- * Must do projects
- # Want to do projects
CAMPUS DESCRIPTION AND PLANS BY REGION
COLUMBUS

Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td>Columbus</td>
<td>No.</td>
<td>GSF</td>
<td>No.</td>
</tr>
<tr>
<td>Main Campus</td>
<td>8</td>
<td>141,095</td>
<td>2</td>
</tr>
<tr>
<td>Outside Columbus</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Franklin</td>
<td>1</td>
<td>21,000</td>
<td>1</td>
</tr>
<tr>
<td>Other cities/towns</td>
<td>4</td>
<td>17,261</td>
<td>4</td>
</tr>
<tr>
<td>Total</td>
<td>13</td>
<td>179,356</td>
<td>2</td>
</tr>
</tbody>
</table>

Number of Communities 6

Regional Plans/Columbus

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Columbus - 50 yr. lease</td>
<td>combining existing airport leases with additional 30 acres for capital building</td>
<td># Franklin - Acquire 27 acres adjacent to campus, $675,000</td>
</tr>
<tr>
<td></td>
<td>project (appx. 46 acres total) $30,000/ yr.</td>
<td></td>
</tr>
<tr>
<td>* Franklin - Acquire 2.5 -</td>
<td>5.0 acres McClain Drive, $125 - $250,000</td>
<td></td>
</tr>
<tr>
<td>5.0 acres McClain Drive,</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$125 - $250,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Building Acquisition or</td>
<td># Columbus - Terminate Ag building lease, 2617 Arnold Street relocated program to</td>
<td>Columbus:</td>
</tr>
<tr>
<td>Termination</td>
<td>AMI bldg.</td>
<td>* Acquire AMI bldg. from Foundation, $300,000. Part of</td>
</tr>
<tr>
<td></td>
<td></td>
<td>capital project.</td>
</tr>
<tr>
<td></td>
<td></td>
<td># Acquire DeMichiele Instructional Center, $2.5 M with total</td>
</tr>
<tr>
<td></td>
<td></td>
<td>or partial gift element.</td>
</tr>
<tr>
<td>Construction</td>
<td>* Columbus - In College's 2013-15 Capital Budget Request for new construction and</td>
<td></td>
</tr>
<tr>
<td></td>
<td>renovation, $25 M</td>
<td></td>
</tr>
<tr>
<td>Renovations</td>
<td>* Franklin Phase 3 build-out remaining 12,000 square feet, $2.0 M.</td>
<td>* Poling Hall renovation part of capital project.</td>
</tr>
<tr>
<td>Regional Plans/Columbus</td>
<td>Near Term 1 - 3 yrs.</td>
<td>Mid Term 3 - 5 yrs.</td>
</tr>
<tr>
<td>-------------------------</td>
<td>----------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td><strong>Parking Lots</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>New/Expansion</strong></td>
<td>* Franklin - Phase 3 parking lot (150 spaces), $400,000</td>
<td>* Columbus - Main Campus parking (400 new spaces), $1.0 M part of new construction and renovation project.</td>
</tr>
<tr>
<td><strong>Repair/Renovate</strong></td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td><strong>Leases New/Expanded</strong></td>
<td>* Franklin - Expand building lease (remaining 12,000 SF), $49,500 per year.</td>
<td></td>
</tr>
</tbody>
</table>

**Notes**
- GSF = Gross Square Feet
- Only renovation and parking lot projects greater than $200,000 are reported
- * Must do projects
- # Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION
## SOUTHEAST

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Madison</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>1</td>
<td>104,527</td>
<td>104,527</td>
</tr>
<tr>
<td><strong>Lawrenceburg</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lake Campus</td>
<td>1</td>
<td>40,055</td>
<td>40,055</td>
</tr>
<tr>
<td>Riverfront Campus</td>
<td>1</td>
<td>79,500</td>
<td>79,500</td>
</tr>
<tr>
<td><strong>Outside Lawrenceburg</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Batesville</td>
<td>1</td>
<td>11,240</td>
<td>11,240</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>4</td>
<td>235,322</td>
<td>144,582</td>
</tr>
</tbody>
</table>

| Number of Communities      | 3     |

<table>
<thead>
<tr>
<th>Regional Plans/Southeast</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Land</strong></td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>Building Acquisition or Termination</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>Construction</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>Renovations</td>
<td>* Batesville - Forethought building roof replacement</td>
<td>None</td>
</tr>
<tr>
<td><strong>Parking Lots</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>New/Expansion</td>
<td>* Batesville – additional parking depending on enrollment growth</td>
<td>None</td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>None</td>
<td>None</td>
</tr>
</tbody>
</table>

**Notes**
- GSF = Gross Square Feet
- Only renovation and parking lot projects greater than $200,000 are reported
- * Must do projects
- # Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION

## SOUTHWEST

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>No.</td>
<td>GSF</td>
<td>No.</td>
<td>GSF</td>
</tr>
<tr>
<td><strong>Evansville</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>12</td>
<td>295,885</td>
<td>4</td>
<td>263,944</td>
</tr>
<tr>
<td>Outside Evansville</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tell City</td>
<td>1</td>
<td>36,000</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Princeton</td>
<td>1</td>
<td>11,692</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>14</td>
<td>343,577</td>
<td>4</td>
<td>263,944</td>
</tr>
<tr>
<td><strong>Number of Communities</strong></td>
<td>3</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Regional Plans/Southwest

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Evansville</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>* Three additional homes on the block north of the main campus are noted as desired acquisitions for additional parking</td>
<td>* Land for a new campus building along the I164/I69 corridor totaling up to 100 acres could be funded by the state or secured through fund-raising initiatives. We are seeking opportunities to link our facility needs with a developing IU Med Center facility along this same corridor</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Building Acquisition or Termination</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Evansville</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td># The former Tri State Beauty College (Fairway Drive Classroom Building) on the main campus is fully leased by the college and is noted as a desirable acquisition for classrooms, labs and offices.</td>
<td># A temporary classroom/lab facility could be leased near the site of the new campus building that would allow the college to expand its reach along the I164/I69 corridor</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Construction</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Evansville</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>* Evansville is in College's 2013-15 Capital Budget Request for new construction, $25 M</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>


### Regional Plans/Southwest

<table>
<thead>
<tr>
<th>Renovations</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td># Minor renovations projects are anticipated at each campus location throughout this period to accommodate needs of expanding programs and services.</td>
<td>* Significant renovations at the main campus facility would be necessary to accommodate new re-purposing of existing space to meet new program and service needs once the new campus facility is completed.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Parking Lots</th>
<th>New/Expansion</th>
<th>Repair/Renovate</th>
<th>Leases New/Expanded</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Funding for Phase III of the north block parking project would be requested once the three remaining homes are purchased.</td>
<td>None</td>
<td>None</td>
<td>None</td>
</tr>
<tr>
<td>None</td>
<td>None</td>
<td>None</td>
<td># A new lease of a facility along the I164/I69 corridor would allow the college to offer classes during both day and evening once evening enrollments significantly expand at Castle High School in Warrick County</td>
</tr>
</tbody>
</table>

### Notes

- GSF = Gross Square Feet
- Only renovation and parking lot projects greater than $200,000 are reported
- * Must do projects
- # Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION
## SOUTHERN INDIANA

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sellerburg</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>5</td>
<td>179,156</td>
<td>5</td>
</tr>
<tr>
<td>Outside Sellerburg</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jeffersonville</td>
<td>1</td>
<td>45,879</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>6</td>
<td>225,035</td>
<td>5</td>
</tr>
</tbody>
</table>

| Number of Communities   | 2     |

### Regional Plans/Southern Indiana

<table>
<thead>
<tr>
<th>Land</th>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td># Acquire two properties next to the campus - appraised values are about $130,000 (residence) and $100,000 (next to residence)</td>
<td>None</td>
<td>None</td>
</tr>
</tbody>
</table>

| Building Acquisition or Termination | None | None |

| Construction | None | * In College’s 2013-15 Capital Budget Request for new construction, $21 M |

| Renovations | * Improvements to Perkins Technology Center building, $200,000 | None |

| Parking Lots | None | None |

| New/Expansion | None | None |

| Repair/Renovate | * Resurfacing and restriping all of campus parking, $200,000 | None |

| Leases New/Expanded | None | None |

### Notes
- GSF = Gross Square Feet
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- * Must do projects
- # Want to do projects
# CAMPUS DESCRIPTION AND PLANS BY REGION

## BLOOMINGTON

### Buildings - Fall 2011 Inventory

<table>
<thead>
<tr>
<th>Campus/Centers</th>
<th>Total</th>
<th>Owned</th>
<th>Leased</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Bloomington</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Main Campus</td>
<td>2</td>
<td>166,859</td>
<td>145,455</td>
</tr>
<tr>
<td>Other locations</td>
<td></td>
<td>49,331</td>
<td>49,331</td>
</tr>
<tr>
<td>Liberty Dr./Ave.</td>
<td>2</td>
<td>19,783</td>
<td>19,783</td>
</tr>
<tr>
<td>Downtown</td>
<td>1</td>
<td>1,600</td>
<td>1,600</td>
</tr>
<tr>
<td>Hospital</td>
<td>1</td>
<td>2,000</td>
<td>2,000</td>
</tr>
<tr>
<td>Outside Bloomington</td>
<td>2</td>
<td>239,573</td>
<td>165,238</td>
</tr>
</tbody>
</table>

| Number of Communities | 3 |

### Regional Plans/Bloomington

<table>
<thead>
<tr>
<th>Near Term 1 - 3 yrs.</th>
<th>Mid Term 3 - 5 yrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>None</td>
</tr>
<tr>
<td>Building Acquisition or Termination</td>
<td>None</td>
</tr>
<tr>
<td>Construction</td>
<td>* Bloomington - 2009 General Assembly approved project, $20.0 M</td>
</tr>
<tr>
<td>Renovations</td>
<td>None</td>
</tr>
<tr>
<td>Parking Lots</td>
<td></td>
</tr>
<tr>
<td>New/Expansion</td>
<td>None</td>
</tr>
<tr>
<td>Repair/Renovate</td>
<td>None</td>
</tr>
<tr>
<td>Leases New/Expanded</td>
<td>None</td>
</tr>
</tbody>
</table>

**Notes**
- GSF = Gross Square Feet
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- * Must do projects
- # Want to do projects